

REPORT OF GENERAL MANAGER

NO. 12-333

DATE December 10, 2012

C.D. 2

BOARD OF RECREATION AND PARK COMMISSIONERS

SUBJECT: NORTH HOLLYWOOD MULTI-PURPOSE INTERGENERATIONAL CENTER AT TIARA STREET – NEW BUILDING AND LANDSCAPING (PRJ1543B) (W.O. #E170240F) PROJECT – HEARING ON APPEAL OF DENIAL OF CONSTRUCTION TIME DELAY CLAIM FILED BY LANDSHAPES

R. Adams	_____	K. Regan	_____
H. Fujita	_____	*M. Shull	<u>MS</u>
V. Israel	_____	N. Williams	_____

[Signature]
 General Manager

FEB 20 2013

Approved _____ Disapproved _____ Withdrawn _____

RECOMMENDATIONS:

That the Board:

1. Conduct a hearing on the appeal filed by Landshapes regarding denial of the construction time delay claims made by Landshapes for the North Hollywood Multi-Purpose Intergenerational Center – New Building and Landscaping (PRJ1543B)(W.O. #E170240F) project.
2. Reject the construction time delay claim for Change Order Request No. 15 (Attachment No. 1) by Landshapes.

SUMMARY:

The North Hollywood Multi-Purpose Intergenerational Center – New Building and Landscaping (PRJ1543B)(W.O. #E170240F) project, located at 11480 West Tiara Street, Los Angeles, California 91601, is a specified Proposition K project, which is presently in construction. The scope of work includes the construction of a new 2,100 square foot, one-story, wood framed building with a multi-purpose room, lobby area, storage and equipment rooms, restrooms, staff office/ranger sub-station, and break room. The 1.5 acre site includes: landscaping and outdoor amenities, including a children’s play area with rubberized surfacing, decomposed granite walking paths, new turf areas, a trellis, benches, gaming tables, solar powered lighting, outdoor fitness exercise equipment stations, picnic tables, drinking fountains, landscaping, irrigation, shade structures, perimeter fencing, a trash enclosure, and a new asphalt concrete parking lot.

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The Board of Recreation and Park Commissioners' (Board) awarded the North Hollywood Multi-purpose Intergenerational Center – New Building and Landscaping project to the lowest responsive, responsible bidder, Landshapes, on June 6, 2011 (Board Report No. 11-144) in the amount of \$1,977,700. Construction Contract No. 3352 was executed on June 23, 2011. The Board Office issued the Notice-To-Proceed on August 1, 2011. Landshapes mobilized ten days later on August 11, 2011, beginning the first day of the construction project, originally scheduled to last 270 calendar days with an expected completion date of May 6, 2012, followed by a 90 day landscape maintenance period. Landshapes is currently projecting to finish the project on March 13, 2013, which is 305 calendar days behind schedule.

The construction project is approximately 75% complete as of the time of writing of this report. To date, 35 change orders totaling \$179,532 have been executed which is typical for most projects of this size and complexity. However, the matter is before the Board to conduct a hearing regarding an unresolved Change Order Request No. 15 (COR15) pertaining to construction time delays. On March 16, 2012, Landshapes submitted Change Order Request 15 and Time Impact Analysis to the Bureau of Engineering (Attachment No. 1). Landshapes requested 153 calendar days of compensable time extension for a total value of \$209,661. Landshapes identified two components in their claim. The first is direct field office cost and materials at a total of \$33,161. In addition, they claimed, 153 days of general office overhead costs. They used the following calculation:

\$1,977,000 (Contract Amount) multiplied by 21% (Landshapes' overhead rate from 2011)*, which equals \$415,170, divided by 360 days, which totals \$1,153 per day. That amount is then multiplied by the alleged 153 days of delay, which equals \$176,510. Then Landshapes added the \$33,161 direct field office costs to \$176,510 in general office overhead costs, for a grand total of \$209,661. *

This is Landshapes stated overhead rate, the City has not independently verified.

Representatives of the Department of Public Works, Bureau of Engineering (BOE) and Landscapes met and exchanged correspondence and supporting documentation on various occasions in order to analyze and attempt to resolve the claim, as memorialized in Attachment Nos. 2 through 7. In the end, Landshapes rejected all attempts by BOE to resolve the claim. On October 3, 2012, the BOE Construction Manager issued the final determination about the claim (Attachment No. 8). In that letter, the Construction Manager offered the addition of 165 non-compensable calendar days to the contract time. On October 9, 2012, Landshapes appealed the Construction Manager's final determination and requested a hearing by the Board on the denial of their claim (Attachment No. 9), pursuant to Article 54 of the General Conditions of the Construction Contract.

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BACKGROUND:

The original project duration was 270 days, plus 90 days for landscape maintenance period as described above. At the start of the project, Landshapes was required to submit a baseline schedule. This schedule should have conformed with the 270 day completion schedule required by the bid documents. While Landshapes submitted various iterations of a baseline schedule, the schedule was rejected every time by the Construction Manager since it did not meet the requirements of the Contract until April 17, 2012, almost nine months after the start of construction. The baseline schedule is used to gauge the contractor's progress of construction versus the anticipated schedule, to ensure that the project remains on schedule. It is also used to determine when delays have occurred, and to attribute those delays to the appropriate party.

In summary, COR15 is comprised of two items that Landshapes believes resulted in City-caused delays to the construction schedule.

The first item involves Landshapes' assertion that the City delayed the approval of the soils compaction report from August 30, 2011 to September 28, 2011 (29 days). The City's Construction Manager investigated this issue and determined that Landshapes' assertion has no merit because the issuance of the soils compaction certification approval letter was within the expected time frame for preparation of the soils compaction report by the Bureau of Engineering and review of the report by the Department of Building and Safety. In the Contract's Geotechnical Report, Section 8.2.10 – Fill Certification, the Contractor is advised that at the completion of fill operations, the Bureau of Engineering's Geotechnical Group will issue a Compaction Certification for the fill, and unless approved by the Building Inspector during construction, the Contractor shall not pour footings until an approval letter is issued by the Department of Building and Safety. The Department of Building and Safety notifies all contractors that the normal processing time to review reports is five (5) to six (6) weeks. In this instance, the fill work was completed by Landshapes on August 22, 2011, the soils compaction report was submitted by the Bureau of Engineering to the Department of Building and Safety on September 19, 2011, and the approval letter was issued, one week later, on September 26, 2011. Landshapes should have, as standard practice in the construction industry, included the required processing and review time for the soils compaction report in its baseline schedule for the project, but they failed to do so.

The second item involves Landshapes' assertion that the structural foundation/footing change orders which added steel reinforcing bars and steel plate reinforcements for pipe penetrations resulted in a delay of the upper foundation concrete pour from September 29, 2011 to March 16, 2012, (which is 165 days) (Attachment No. 2). The Construction Manager acknowledged that this assertion had some merit. However, the City's delay analysis (Exhibit A), demonstrates that there were concurrent delays to the schedule's critical path which were caused by Landshapes' own actions or lack of performance. Specifically, Landshapes' unilateral decision to install electrical conduits under the building's concrete slab and through several of the structural footings without the required

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sleeves or approved materials, which then required extra review, coordination and detailing on the part of the City engineers to make the “as-built” conduit installation acceptable, and to maintain the integrity of the building’s structural elements. Landshapes did not comply with the contract drawings which call for the building’s electrical conduit to be installed, concealed above the ceiling or in the walls, and for steel sleeves to be placed, where conduit passes through structural elements, prior to pouring concrete, and with approval of the Engineer. It should be noted that by installing the electrical conduit underground, Landshapes alone delayed the pour of the upper foundation by several months because the underground conduit work then had to be completed and approved before the concrete could be poured, whereas the project’s baseline schedule has all of this electrical conduit work occurring after the upper foundation is poured.

Additionally, the Construction Manager highlighted four other activities that were within the project’s critical path that were delayed by Landshapes (Attachment No. 7). These activities are: delay in providing the required rebar shop drawings; delay in resolving notices of non-compliance for violations in the installation of the underground electrical conduit; delay in providing the required reinforcing steel samples for testing; and delay in providing a submittal for the non-shrink grout used under the steel columns. These delays alone cover the period from September 29, 2011 to March 16, 2012 (which is 165 days) and it is the City’s contention that the upper foundation could not be poured until these issues were resolved.

The Construction Manager believes that the delays caused by the City ran concurrently with some of the delays caused by Landshapes and therefore merit a non-compensable time extension of 36 calendar days because the project would have been delayed by Landshapes anyway. This leaves Landshapes responsible for up to 129 calendar days of inexcusable delay. Liquidated Damages are set in the Contract at \$1,500.00 per calendar day.

Recognizing this is the first time that Landshapes has been the prime contractor on a project with the City involving construction of a building of this type, and the possibility that Landshapes may not be entirely familiar with all of the City requirements for municipal building type projects, which can be time consuming if not planned for properly in preparing its bid and its baseline schedule, the Construction Manager thought it would be appropriate to offer Landshapes a non-compensable time extension for the entire 165-day delay period in exchange for Landshapes dropping its delay claim against the City, and a renewed commitment by Landshapes to complete the project in a timely manner moving forward.

Negotiations were held, but Landshapes rejected the City’s offer and has not wavered in the request for 153 calendar days of compensable time extension for a total value of \$209,661. Subsequently, Landshapes invoked the Project Specifications, General Conditions Article 54 – Claims and Protests Clause, to have the Board conduct a hearing on Landshapes’ appeal of the Construction Manager’s decision. In compliance with the Bureau of Engineering’s Issue Resolution Ladder, which has been agreed to by the City and Landshapes, the Chief Deputy City Engineer and other City staff met with

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Landshapes on November 30, 2012 and December 6, 2012, to try and come to an agreement on a reasonable settlement. Although no agreement was reached, both parties agreed to continue to discuss the matter in an attempt to reach a resolution while continuing to move forward with completion of the project.

It should be noted that this Board Report covers only the delay period from September 29, 2011, to March 12, 2012, for a total of 165 calendar days, and does not address the remaining 140 calendar days of delay currently projected by Landshapes' October 2012 updated schedule.

The Board has been provided with the detailed analysis and letters from both parties as attachments to this report (Exhibit A, Attachment Nos. 1-9). It is recommended that the Board reject all delay claims filed by Landshapes.

FISCAL IMPACT STATEMENT:

There is no associated fiscal impact to the Department for this board report assuming the Board rejects the Contractor's claim. However, should all or a portion of the claim be concurred with by the Board, the City's General Fund may be impacted by the amount of any settlement of the subject claim, if any.

It should be noted that the Department will submit a budget request in FY 13-14 for the maintenance and operations of this facility; that is separate from the subject of this board report.

This report was prepared by Gary Lam, Project Manager, Recreational and Cultural Facilities Program, Department of Public Works, Bureau of Engineering (BOE). Reviewed by Neil Drucker, Program Manager, Recreational and Cultural Facilities Program, BOE; Jose Fuentes, Principal Civil Engineer, Construction Management Division, BOE; Deborah Weintraub, Chief Deputy City Engineer, BOE, and Michael A. Shull, Assistant General Manager, Planning, Construction and Maintenance Branch.

Attachments

Exhibit A	City's Time Impact Analysis of Major Events Contributing to Delays
Attachment No. 1	March 16, 2012 Letter from Landshapes - Change Order Request No. 15 & Time Impact Analysis
Attachment No. 2	May 1, 2012 Letter from BOE – Response to Cumulative Time Impact Analysis
Attachment No. 3	June 4, 2012 Letter from Landshapes – Response to Summary and Offer made on May 1, 2012
Attachment No. 4	August 27, 2012 Letter (with attachments) from Landshapes - Appeal of Failure to Issue Change Order

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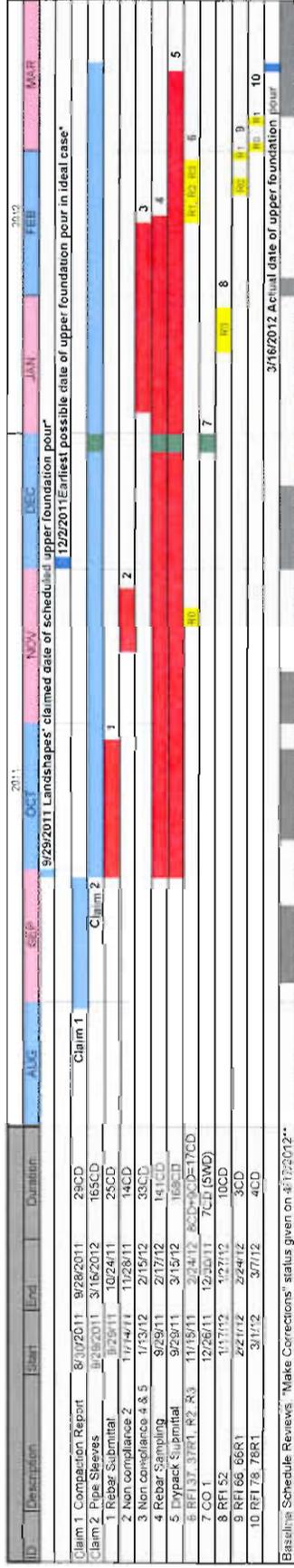
- Attachment No. 5 August 31, 2012 Letter from RAP Board – Response to Landshapes’ Appeal
- Attachment No. 6 August 31, 2012 Letter from BOE – Response to Landshapes’ Appeal
- Attachment No. 7 September 19, 2012 Letter from BOE – Follow up to Offer Made on May 1, 2012
- Attachment No. 8 October 3, 2012 Letter from BOE – Final Determination of Construction Manager Regarding Delay Claims
- Attachment No. 9 October 9, 2012 Letter from Landshapes – Appeal to RAP Board for Hearing

Exhibit A

City's Time Impact Analysis of Major Events Contributing to Delays

EXHIBIT A

North Hollywood Multipurpose Center Bureau of Engineering (12/10/2012) Time Impact Analysis of Major Events Contributing to Delay



Baseline Schedule Reviews: "Make Corrections" status given on 4/17/2012**
 **The City believes that Landshaper's originally scheduled date to pour the upper foundation was unreasonably early. The earliest this activity could have occurred given the requirement for approved submittals, placement of steel columns and pour was December 2, 2011.
 **Please note that during the entire delay period, the Contractor did not have an approved Baseline Schedule.

Contractor's Claims:

- Contractor claims the project was on hold from 8/30/2011 to 9/28/2011 (28 days) due to City's delay in issuing the soils compaction report.
- Contractor claims structural foundation change orders which added reinforcing bars and steel plate reinforcements for pipe penetrations delayed the concrete pour of the upper foundation from 9/29/2011 to 3/16/2012 (165 days)

Contractor's Major Delay Events:
 1. Delay in providing rebar submittal #41 first submitted on 9/21/2011 and was not approved until 10/24/2012. Contractor could not pour lower foundation until submittal #41 was approved.
 2. Delay in correcting non-compliant work (Non-compliance #2 Use of unapproved conduit materials). Could not pour until resolved.
 3. Delay in correcting non-compliant work (Non-compliance #4 & 5 Electrical conduits). Could not pour until resolved.
 4. Delay in providing steel rebar samples for testing. Rebar sample was submitted on 1/31/2012 for testing, approved on 2/9/2012, and installed on 2/17/2012. Contractor could not pour until rebar samples were approved and installed.
 5. Delay in providing submittal for non-shrink grout under steel column. Contractor did not transmit a submittal, but used RFI #81 (3/8/2012) to provide cut sheet to expedite the review time. Cutsheet was approved on 3/15/2012 and drypack was installed on 3/15/2012.

City's Delay Events:
 6. RFI 37 (11/15/11-1/23/12), 37R1, R2, R3 (2/15/12-2/29/12), provided details for roof drain, electrical, water line penetrations at sills.
 7. Holiday Time Extension, 7 calendar days, per CO1.
 8. RFI 52 (2/21/12-2/24/12) and 52R1 (2/29/12-3/1/12) provided details for reinforcement for anchor-bolts, resulted in CO12.
 9. RFI 66 (2/21/12-2/24/12) and 66R1 (2/29/12-3/1/12) provided details for reinforcement for anchor-bolts, resulted in CO12.
 10. RFI 78 (3/1/12-3/1/12) and 78R1 (3/6/12-3/7/12) provided instructions on drinking fountain line penetration thru shear wall sill. Additional enforcement plates were required.

Summary:
 Total Delay Duration: 9/29/2011 - 3/16/2012 (165 Calendar Days)
 Contractor's Total Delay Duration: 165 Calendar Days
 City's Total Delay Duration (Concurrent) : 36 Calendar Days
 Contractor's Responsible Delay Duration: 129 Calendar Days



Attachment No.1

March 16, 2012 Letter from Landshapes –

Change Order Request No. 15 and Time Impact Analysis



March 12, 2012

Ms. Cindy Lee
Project Manager
Landshapes Company
2445 Honolulu Ave
Montrose, CA 91020

**RE: NARRATIVE
NOB1 - BASELINE SCHEDULE SUBMITTAL
NORTH HOLLYWOOD MULTIPURPOSE CENTER**

Dear Ms. Lee:

This letter serves as the narrative report for the Baseline Schedule for North Hollywood Multipurpose Center.

Baseline Schedule Background

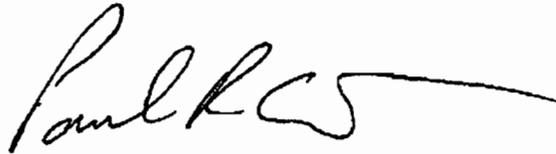
This Baseline Schedule is the result of a meeting with City of LA in which the methodology of preparing an acceptable revision to the original baseline schedule was discussed. It was agreed that we would take the submitted January 2012 Schedule update, remove the various schedule impacts, actual dates and revise the logic as necessary to bring the schedule in compliance with the contract complete date. We also discussed breaking out the schedule milestones from the contract milestones. This we did.

Additionally we separated out the lower foundation from the combined foundation activities. This produces Upper foundation activities as well as lower ones.

I also display the building work in a more traditional method, separating it into Sitework, Foundation and Shell, Rough-in, Finishes, Hardscape & Landscape, Closeout. The previous designations for trade remain in the schedule.

I reviewed the logic and fixed obvious busts. Also added predecessors/successors where they were missing.

This becomes a workable schedule which maintains the standard critical path through grading, the building pad, footings, structural elements, building closeup elements, Drywall, finishes, Closeout. The other sitework areas are non-critical.

A handwritten signature in black ink, appearing to read "Paul R. Charlton", with a long horizontal flourish extending to the right.

NITRO ASSOCIATES
Construction Consultants

Paul R. Charlton, PE

Activity ID	Activity Description	Orig Dur	Cal ID	Early Start	Early Finish	Total Float
MILESTONES						
L003 / Added Holidays						
L003-B	CO#1 / Add 7 Non-Compensible CD's	1	1	21SEP11*	21SEP11	-30
L003-A	Non Work Days per B of Engr	7	2	24DEC11*	30DEC11	-136
11410	MS #2 Final Completion	0	2		25OCT12	-172
CONSTRUCTION						
Sitework						
L001 / Building Pad Approval						
L001-A	Waiting for City Signed soil compaction report	20	1	31AUG11	28SEP11	-92
L001-B	Compaction Report Received / Go-Ahead w Figs	1	1	28SEP11	28SEP11	-92
1471	Rough sewer	5	1	25OCT11	31OCT11	6
Foundation & Shell						
L002 / Structural Footing Changes						
L002-A	RFC#26 (Waste pipe sleeves)	12	2	07OCT11*	18OCT11	-137
L002-B	Mobilize per RFC#26 response	4	1	19OCT11	24OCT11	-33
L002-C	RFC#36 (Roof Drain Pipe Issue)	9	2	08NOV11*	16NOV11	-157
L002-D	RFC#37 (Elec. Conduits As built)	9	2	15NOV11*	23NOV11	-164
L002-T	RFC#39 (Elect Conduit Routing)	2	1	21NOV11*	22NOV11	-105
L002-G	RFC#42 (outlets in shear wall)	5	2	05DEC11*	09DEC11	-162

Activity ID	Activity Description	Orig Dur	Cal ID	Early Start	Early Finish	Total Float
MILESTONES						
L003 / Added Holidays						
L003-B	CO#1 / Add 7 Non-Compensible CD's	1	1	21SEP11*	21SEP11	-30
L003-A	Non Work Days per B of Engr	7	2	24DEC11*	30DEC11	-136
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L002-T	RFC#39 (Elect Conduit Routing)	2	1	21NOV11*	22NOV11	-105
L002-G	RFC#42 (outlets in shear wall)	5	2	05DEC11*	09DEC11	-162

Date	Revision	Checked	Approved
	Impact = 172 Calendar Days		
	Building Pad Approval Delay		
	Christmas/New Year Holiday		
	Structural Footing Changes		

Sheet 1 of 4

001B

Landscapes
 North Hollywood MP Center

Baseline Schedule - Impacted
 TIA#1 / Delay - by Type Area Issue

© Primavera Systems, Inc.

COR#06 Submitted for RFC#36,37 Work		COR#06 Submitted for RFC#36,37 Work	
COR#06 Scope Negotiations		COR#06 Scope Negotiations	
COR#06.1 Submitted for RFC#36,37 Work		COR#06.1 Submitted for RFC#36,37 Work	
RFC#42.1 (Elect Box Locations)		RFC#42.1 (Elect Box Locations)	
LAC Approves COR#06.1		LAC Approves COR#06.1	
City of LA issued rev. Elec. Plans per RFC 42.1		City of LA issued rev. Elec. Plans per RFC 42.1	
RFC#42.2 (Elect Box Conflicts)		RFC#42.2 (Elect Box Conflicts)	
City of LA issued Second rev. plans per RFC#42.2		City of LA issued Second rev. plans per RFC#42.2	
City of LA issued ECO#02		City of LA issued ECO#02	
Plan Clarification #5 Issued		Plan Clarification #5 Issued	
RFC#45 in resp. to ECO#02		RFC#45 in resp. to ECO#02	
Add Detailing per RFC#36 Response		Add Detailing per RFC#36 Response	
Add Detailing per RFC#37 Response		Add Detailing per RFC#37 Response	
Ltr from CM / Non-Conforming Elect Work		Ltr from CM / Non-Conforming Elect Work	
LS Req to go back to Orig Plans		LS Req to go back to Orig Plans	
Revised details per RFC#45 & CM's email		Revised details per RFC#45 & CM's email	
NINC#4 / Underground Elect thru figs		NINC#4 / Underground Elect thru figs	
Added work per Resp. to RFC#45		Added work per Resp. to RFC#45	
RF#49 / Elect Conduit Details Clarification		RF#49 / Elect Conduit Details Clarification	
RF#50 / Elect Conduit Details Clarification		RF#50 / Elect Conduit Details Clarification	

Activity ID	Activity Description	Orig Dur	Cal ID	Early Start	Early Finish	Total Float
L002-M	COR#06 Submitted for RFC#36,37 Work	1	1	07DEC11*	07DEC11	-124
L002-Q	COR#06 Scope Negotiations	2	1	08DEC11	08DEC11	-124
L002-R	COR#06.1 Submitted for RFC#36,37 Work	1	1	09DEC11	09DEC11	-124
L002-H	RFC#42.1 (Elect Box Locations)	7	2	09DEC11*	15DEC11	-162
L002-S	LAC Approves COR#06.1	60	1	12DEC11	15MAR12	-124
L002-I	City of LA issued rev. Elec. Plans per RFC 42.1	1	2	15DEC11	15DEC11	-162
L002-U	RFC#42.2 (Elect Box Conflicts)	5	2	19DEC11*	23DEC11	-123
L002-J	City of LA issued Second rev. plans per RFC#42.2	1	2	23DEC11*	23DEC11	-168
L002-K	City of LA issued ECO#02	1	2	23DEC11*	23DEC11	-169
L002-V	Plan Clarification #5 Issued	1	1	03JAN12	03JAN12	-78
L002-L	RFC#45 in resp. to ECO#02	8	2	03JAN12*	10JAN12	-139
L002-E	Add Detailing per RFC#36 Response	70	2	03JAN12*	12MAR12	-179
L002-F	Add Detailing per RFC#37 Response	70	2	03JAN12*	12MAR12	-179
L002-SS	Ltr from CM / Non-Conforming Elect Work	1	1	04JAN12*	04JAN12	-86
L002-TT	LS Req to go back to Orig Plans	1	1	08JAN12*	08JAN12	-81
L002-N	Revised details per RFC#45 & CM's email	1	2	10JAN12	10JAN12	-139
L002-AB	NINC#4 / Underground Elect thru figs	1	1	13JAN12*	13JAN12	-93
L002-P	Added work per Resp. to RFC#45	10	2	13JAN12*	22JAN12	-129
L002-AD	RF#49 / Elect Conduit Details Clarification	15	2	13JAN12*	27JAN12	-138
L002-AE	RF#50 / Elect Conduit Details Clarification	15	2	13JAN12*	27JAN12	-138

Date	Revision	Checked	Approved
Impact = 172 Calendar Days			
Building Pad Approval Delay			
Christmas/New Year Holiday			
Structural Footing Changes			

Sheet 2 of 4

001B

Landshapes
 North Hollywood MIP Center

Baseline Schedule - Impacted
 TIA#1 / Delay - by Type Area Issue

© Primavera Systems, Inc.

24JUL11
 26OCT12
 31JUL11
 13MAR12 08:58

Landshapes

March 16, 2012

Joanne Zhang
City of Los Angeles
200 North Spring Street
Los Angeles, CA 90012

Re: North Hollywood Multi-Purpose Center
WO #E170240F

Dear Joanne:

Attached is Change Order Request for the delay as detailed in our Time Impact Analysis dated March 12, 2012. The impacted schedule indicates 172 delay days. We have subtracted the 7 calendar days provided in Change Order Number 01 and because we completed our upper foundation formwork and rebar on March 16, 2012 ahead of the scheduled date of March 28, 2012, we deducted an additional twelve 12 calendar days for a total delay to date of 153 days.

This Change Order Request includes the replacement of formwork, cleaning and grubbing the site and the rebar cleaning that originally appeared on Change Order Request Number 15 but has since been removed.

Sincerely,



Cynthia Lee

SS

CHANGE ORDER REQUEST (COR)
(For General Contractor)

TO: Department of Public Works / Engineering
Construction Management Division
200 North Spring Street, Room 1400
Los Angeles, CA 90012

Change Order Request No.: 15

Project Title: North Hollywood Multi-Purpose
at Tiara Street

Project No.: W.O. #E170101F **Contract No.:** 3347

Attn: Joanne Zhang Construction Manager

Contractor Name: LandShapes

Reference Sheet

Description of Extra Work: Delay to

TIME EXTENSIONS REQUESTED 153 Days

consideration of contract time extensions, the baseline schedule use be approved by the Department prior to the start of construction. The Contractor waves all rights to any future claim if he proceeds with the construction without submitting an approved baseline schedule. Recovery schedule must be submitted along with this form IF contract work falls behind baseline schedule. Time extension All concurrent delays by the Contractor must be identified in the time extension request.

SUMMARY:

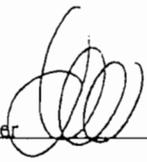
SUB-CONTRACTOR

1 Ric Heiler Grading	\$367.50
2 _____	_____
3 _____	_____
4 _____	_____

GENERAL CONTRACTOR See Attachment

Total Material see pricing sheet	\$209,271.49
Total Equipment	\$ _____
Total Labor supervision	\$ _____
Other Expenses (Bond).	\$ _____
Sub-Total	\$ _____
6%Overhead	\$ 22.05
Sub-Total	\$ _____
18% Profit	\$ _____
1.5% Bond	_____
Total	\$209,661.04
Date: 03/16/12	_____

Grand Total
Signature: _____ Title: Owner



By signing this Change Order Request, I certify that the information herein is accurate and correct and complies with all provisions of the Contract. I am also aware that any fraudulent claims will be fully prosecuted under the False Claims Act.

Submit to the Department with original signature and invoices. Failure to provide information requested will delay the approval process.

Account # 1021826

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LANDSHAPES
3431 HOWLAND AVE
MARTINEZ, CA 94550

18873
94-483112E

DATE 7-29-11

PAY TO THE ORDER OF Margate Construction \$ 2750.00

Two Thousand seven hundred fifty and 00/100

MISSION VALLEY BANK
SAN RAFAEL, CA

FOR #018873# 6322243224# 01021826#

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91709
12300287

FOR DEPOSIT ONLY
MARGATE CONSTRUCTION INC
18880888

#18873 Paid 8/01/11 \$2,750.00

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91706
12300847
FOR DEPOSIT ONLY
MARGRETT CONSTRUCTION INC
188002632

LANDSHAPES
245 BONDOLUAVE
MONTROSE, CA 91066

18872
BY CHECK

DATE 7-29-11

PAY TO THE ORDER OF Margrett Construction \$ 321.26 DOLLARS

Shirley Ann Trusty Ave + 244

MISSION VALLEY BANK
A DIVISION OF
WELLS FARGO

FOR [Signature]

⑆018872⑆ ⑆222243224⑆ ⑆10218288⑆

#18872 Paid 8/01/11 \$321.26

Account # 1021826

Page 21

18933
18933

LANDSHAPES
7441 HONOLULU AVE
AGARTHOSE, CA 94920

DATE 8-16-11

FOR \$ 2750.00

TO THE ORDER OF
Mission Valley Construction
San Francisco, Alameda County, CA

MISSION VALLEY BANK
SAN FRANCISCO

FOR #018933# 18222432246 01021826#

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91706
18933337
FOR DEPOSIT ONLY
MARKET CONSTRUCTION INC
189333333

#18933 Paid 8/18/11 \$2,750.00

LANDSHAPER

LANDSHAPES
 18967
 94-4207022

PAY TO THE ORDER OF Maryette Construction \$ 1,668.33 DOLLARS

DATE 8-26-11

Outstanding, dividend sixty eight + 37

MISSION VALLEY BANK
 10000
 10000

FOR #0 8896 7# 122243224# 04021826#

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91608
 128802847
 FOR DEPOSIT ONLY
 MARYETTE CONSTRUCTION INC
 189670282

#18967 Paid 8/30/11 \$1,668.33

Account # 1021826

Page 12

LANDSHAPES
7445 HONOLULU AVE
MONTEROSE, CA 91020

19083
PA-43221322

PAY TO THE ORDER OF
Mergett Construction

DATE *9-15-11*

Eighty Two and 49/100 \$ *82.49* DOLLARS

MISSION VALLEY BANK
SUNNYVALE, CA

FOR *XXXXXXXXXXXXXXXXXXXX*

FOR MICR LINE: *⑆122243224⑆ 01021826⑆*

[Signature]

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91709
1220047
FOR DEPOSIT ONLY
MANGITT CONSTRUCTION INC
1888000000

#19003 Paid 9/19/11 \$82.49

LANDSHAPES
 19002
 91-4320122

DATE 9-15-11

PAY TO THE ORDER OF Margate Construction \$ 2,750.00

Ed. Thorsell, Sixteen Thousand Fifty and 00/100 DOLLARS

MISSION VALLEY BANK
 A DIVISION OF
 WELLS FARGO BANK

FOR #019002# 1222432240 01021626#

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 12208327
 ARCADIA, CA 91708

FOR DEPOSIT ONLY
 MARGATE CONSTRUCTION INC
 15888833

#19002 Paid 9/16/11 \$2,750.00

LANDSHAPES
240 HONOLULU AVE
MONTROSE, CA 91203

19070

DATE 9-30-11

PAY TO THE ORDER OF Margell Construction \$ 2750.00

Sw. Need, Seven Thousand Fifty and 00/100

MISSION VALLEY BANK
MONTROSE BRANCH

FOR #019070# 4322432248 01021826F

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
12295047
ARCADIA, CA 91006
FOR DEPOSIT ONLY
MEMBER FDIC
MEMBERITY CORPORATION INC

#19070 Paid 10/03/11 \$2,750.00

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCATA, CA 95521
12200047
FOR DEPOSIT ONLY
BARNETT CONSTRUCTION INC
12200022

LANDSHAPES
240 HONOLULU AVE
HONOLULU, HI 96813

19086
30-487/12K

DATE 10-6-11

TO THE ORDER OF Morgan Construction \$ 207.25

via check over address 2/5/11 DOMESTIC INTL

FOR Lewis No. 116

MISSION VALLEY BANK
SAN FRANCISCO

#019086# 1222243224: 01021825#

#19086 Paid 10/11/11 \$207.25

Account # 1021826

Page 17

LANDSHAPES
3481 HONGKONG LANE
MONTROSE, CA 91020

19108
90-432977Z

DATE 10-14-11

PAY TO THE ORDER OF *Margaret Construction* \$ 2,750.00 DOLLARS

John Dawson, Owner, Hundred fifty and 0/100

MISSION VALLEY BANK
SAN FRANCISCO, CA 94102

FOR #019108# 41222432241 01021826#

EMERGENCY

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91706
123010347

FOR DEPOSIT ONLY
MARGRETT CONSTRUCTION INC
100000002

#19108 Paid 10/17/11 \$2,750.00

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
123456789
FOR DEPOSIT ONLY
BARNETT CONSTRUCTION INC
123456789

LANDSHAPES
200 HIGHLAND AVE
MARTINEZ, CA 94550

19107
99-330717Z

DATE 10-14-11

PAY TO THE ORDER OF Maryann Construction \$ 10412

On Handled by Guarant 17

MISSION VALLEY BANK
A DIVISION OF
WELLS FARGO BANK

FOR "019107" 1222432246 01021625"

10412

#19107 Paid 10/17/11 \$104.12

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
123000267
FOR DEPOSIT ONLY
MARKETT CONSTRUCTION INC
188262322

19243
DATE 11-18-11
\$ 2,750.00
DOLLARS
TO THE ORDER OF *Market Construction*
Mr. Thomas, seven hundred fifty and 00/100
MISSION VALLEY BANK
FOR #019143# ⑆12243224⑆ 01024825⑆

#19243 Paid 11/21/11 \$2,750.00

Account # 4001000

19288 01/12/11

LANDSHAPES
2445 HONOLULU AVE
MONTROSE CA 91028

DATE 12-2-11

BY THE ORDER OF *Mrs. Janet Construction*

\$ 2750.00

San Dimas, Owen Sun and Jeff & J

MISSION VALLEY BANK
SAN DIMAS, CA

FOR #019288# 0122432245 01024826#

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
12200347
FOR DEPOSIT ONLY
MARSHYLL CONSTRUCTION INC
122002322

#19288 Paid 12/05/11 \$2,750.00

LANDSHAPES

10202

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
12300000
FOR DEPOSIT ONLY
MARRETT CONSTRUCTION INC
MONTROSE

19294
90-4870722

DATE 12-20-11

PAY TO THE ORDER OF JEFF MARRETT

FOR DEPOSIT ONLY

MISSION VALLEY BANK
MONTROSE

FOR PHANE 11 MAR

10019294 12322432245 01022826*

DATE 12-20-11

\$ 979.00

DOLLARS

19294

90-4870722

LANDSHAPES
245 HONOLULU AVE
MONTROSE, CA 91020

LANDSHAPES
245 HONOLULU AVE
MONTROSE, CA 91020

#19294 Paid 12/05/11 \$979.00

19347 PAID 12/16/11

LANDSHAPES
2445 MONTELUAVE
MONTELUAVE, CA 91020

19347
NO-432/1822

PAY TO THE ORDER OF *Margitt Construction* \$2750.00

DATE *12-15-11*

Paul Navarrete, owner number fifty and 9/11

MISSION VALLEY BANK
SAN RAFAEL

FOR #019347# #122243224# 04021825#

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
12200247
FOR DEPOSIT ONLY
MARGITT CONSTRUCTION INC
1899902632

#19347 Paid 12/16/11 \$2,750.00

19348
 94-327/22E

DATE 12-15-11

PAY TO THE ORDER OF Margret Construction \$ 122.15

One Hundred Twenty Two & 15/100 DOLLARS

LANDSHAPES
 2445 HONOLULU AVE
 HONOLULU, OAHU, HI 96808

MISSION VALLEY BANK
 THE FIRST NATIONAL BANK OF CALIFORNIA

FOR #0193481# 12224322410 010248261

[Signature]

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91008
 1228887

FOR DEPOSIT ONLY
 MARGRETT CONSTRUCTION INC
 106600822

#19348 Paid 12/19/11 \$122.15

LANDSHAPES
 18150 S. GARDEN AVENUE
 AGATEVILLE, CA 95020

19393

DATE 1-3-12

AMOUNT \$ 2750.00

PAY TO THE ORDER OF Margaret Construction
 Two Thousand Seven Hundred Fifty + 00/100 DOLLARS

MISSION VALLEY BANK
 18150 S. GARDEN AVENUE
 AGATEVILLE, CA 95020

FOR #019393# 61222432216 010218251#

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91709

12202847
 FOR DEPOSIT ONLY
 MARGRETT CONSTRUCTION INC
 19393932

#19393 Paid 1/05/12 \$2,750.00

LANDSHAPES
 1111
 MONTROSE, CA 91026

PAY TO THE ORDER OF
 Margitt Construction
 New Arrivals of over Hundred fifty and 94

DATE 1-13-12

\$ 2750.00

MISSION VALLEY BANK
 10000
 BENTLEY

FOR
 ⑆021825⑆

19421
 M-487122

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91006

12200247
 FOR DEPOSIT ONLY
 MARGITT CONSTRUCTION INC
 183050222

#19421 Paid 1/18/12 \$2,750.00

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
12200247
FOR DEPOSIT ONLY
MARGRETT CONSTRUCTION INC
1096302832

19422
DATE 1-16-12
\$ 122.19
MARGRETT CONSTRUCTION
Ch. R. Hunter & Son, Inc. & P.
MISSION VALLEY BANK
FOR 1096302832

#19422 Paid 1/18/12 \$122.19

LANDSHAPES
2400 BURNETT, SAC

LANDSHAPES
2400 BURNETT, SAC

HERE

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91709
1234567
FOR DEPOSIT ONLY
MARGRETT CONSTRUCTION INC
1998000002

LANDSHAPES
19465
19-REPT-EEZ

DATE 1-20-12

PAY TO THE ORDER OF *Margrett Construction* \$ 203.16 DOLLARS

Handled thru me 1/11

MISSION VALLEY BANK
123456789

FOR #019465# 1232243234# 01071825#

[Signature]

#19465 Paid 1/23/12 \$203.16

LANDSHAPES
 15000 CALIFORNIA
 MANTROSE, CA 91000

PAY TO THE ORDER OF
Margate Construction
On Quality City for and 8410

DATE *2-15-12*

\$ *135.84* DOLLARS

MISSION VALLEY BANK
 10000 CALIFORNIA
 MANTROSE, CA 91000

FOR #015351* 4322432248 010218281*

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ANACAPTA, CA 91008
 123456789
 FOR DEPOSIT ONLY
 MARGATE CONSTRUCTION INC
 123456789

#19535 Paid 2/17/12 \$135.84

Account # 1021826

Page 16

LANDSHAPES 18000 MORTON, CA 91000	19536 W-DATE
PAY TO THE ORDER OF <i>Margaret Construction</i>	DATE <i>2-15-12</i>
<i>and Donald, sum. funded fifty x cty</i>	\$ <i>2,750.00</i>
MISSION VALLEY BANK SAN DIEGO	FOR #019536# 01222432245 01021826#

PAY TO THE ORDER OF WELLS FARGO BANK, N.A. ARCADIA, CA 91006 12200247 FOR DEPOSIT ONLY MARSHETT CONSTRUCTION INC 188800600
--

#19536 Paid 2/17/12 \$2,750.00

LANDSHAPES
 15000
 MONTICELLO, CA 91020

PAY TO THE ORDER OF *Maryette Construction*

DATE *3-8-12*

\$ *2,750.00* DOLLARS

Two thousand seven hundred fifty and 00/100

MISSION VALLEY BANK
 A DIVISION OF
 WELLS FARGO BANK

FOR #017613* 11222432245 01021825*

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91006
 12300847
 FOR DEPOSIT ONLY
 MARYETTE CONSTRUCTION INC
 99999999

#19613 Paid 3/09/12 \$2,750.00

Account # 1021826

Page 22

LANDSHAPES
2441 HONG KONG WAY
MONTROSE, CA 91020

19649
NO. 12345678

DATE 3-20-12

PAY TO THE ORDER OF Margaret Construction \$ 122.84
One Hundred Twenty Two + 84/100 DOLLARS

MISSION VALLEY BANK
SAN MARINO

FOR #019649# ⑆1224324⑆ 01021826#

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91706

FOR DEPOSIT ONLY
MARKETT CONSTRUCTION INC
12345678

#19649 Paid 3/22/12 \$122.84

LANDSHAPES
 4435 HOWLAND AVE
 BARTONVILLE, CA 91704

19704
 NO CHECK/DEBIT

DATE 4-3-12

AMOUNT \$ 2,500.00

FOR DEPOSIT ONLY

TO THE ORDER OF Margrett Construction

Hand Thruout of your checkbook # 99

MISSION VALLEY BANK
 A DIVISION OF
 WELLS FARGO BANK

FOR A/C # 43

⑆0319704⑆ 1222243224C 01021825⑈

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91704
 72202547
 FOR DEPOSIT ONLY
 MARGRETT CONSTRUCTION INC
 1899322532

#19704 Paid 4/05/12 \$2,500.00

ENVELOPE #6 FT
K
PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
12300247
FOR DEPOSIT ONLY
BARNETT CONSTRUCTION INC
168800828

LANDSHAPES
2445 HORNBLUM AVE
MONTROSE, CA 91020

19809
99-128/122

DATE 4-15-12

PAY TO THE ORDER OF *Marybeth Construction* \$ 132.84 DOLLARS

One Hundred Thirty Two and 84/100

MISSION VALLEY BANK
A DIVISION OF
WELLS FARGO

FOR #019809# 0122243224# 01021875#

Signature: *[Handwritten Signature]*

#19809 Paid 4/18/12 \$132.84



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	20109039
Contract:	220004778
Customer PO:	
Invoice Date:	08/19/2011

Customer Information

Landshapes
 2445 Honolulu Ave.
 Montrose, CA 91020-1823



Mobile Modular Contact

Questions about this Invoice?

Please Contact: Kathleen Bordi
 Email: Kathleen.Bordi@mgrc.com
 Direct Phone: (925) 453-3309
 Fax: (925) 453-3203
 All other inquiries: (951) 360-6600

Product Information

Item & Description	Qty	Tax	Charge
--------------------	-----	-----	--------

Site Information:
 11480 West Tierra
 North Hollywood, CA 91601

Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-code 722595)

Rent 08/17/2011 to 09/15/2011		Y	\$300.00
Delivery Haulage Cont.	1	N	\$100.00
Delivery Haulage Fuel Cont.	1	N	\$15.00
			\$415.00

Sub Total: \$415.00
Taxes 8.75%: \$26.25

PAID

CK. NO. 19039
 DATE 9-21-11 441.25

Total: \$415.00
Total Taxes: \$26.25
Remit Total: \$441.25

Special Notes

g/c



Remit to:
Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	20113207
Contract:	220004778
Customer PO:	
Invoice Date:	09/23/2011

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823

Mobile Modular Contact
Questions about this Invoice? Please Contact: Kathleen Bordi Email: Kathleen.Bordi@mgrc.com Direct Phone: (925) 453-3309 Fax: (925) 453-3203 All other inquiries: (951) 360-6600

Item & Description	Product Information	Qty	Tax	Charge
--------------------	---------------------	-----	-----	--------

Site Information: 11480 West Tierra North Hollywood, CA 91601 Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-code 722595) Rent 09/16/2011 to 10/15/2011			Y	\$300.00
				\$300.00

PAID

CK. NO. 19110
 DATE 10-14-11
 326.25

Sub Total:	\$300.00
Taxes 8.75%:	\$26.25
Total:	\$300.00
Total Taxes:	\$26.25
Remit Total:	\$326.25

Special Notes

THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP.
 FOR PROPER CREDIT, PLEASE CONTACT THE COMPANY AT THE ABOVE ADDRESS.



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	15677
Contract:	220004778
Customer PO:	
Invoice Date:	16-OCT-11

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823

Mobile Modular Contact
Questions about this Invoice? Please Contact: Kathleen Bordi Email: Kathleen.Bordi@mgrc.com Direct Phone: 925-453-3309 Fax: 925-453-3203 All other inquiries: (951) 360-6600

Item & Description	Product Information	Tax	Charge
--------------------	---------------------	-----	--------

Site Information:
 11480 West Tierra
 North Hollywood, CA 91601

Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595)
 Rent 10/16/11 to 11/14/11

Y \$300.00
\$300.00

Sub Total: \$300.00
Taxes: \$26.25

Total: \$300.00
Total Taxes: \$26.25
Remit Total: \$326.25

Special Notes

PAID
 CK. NO. 19145
 DATE 10-25-11 \$ 326.25

TERMS: NET DUE UPON RECEIPT
 THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP.
 FOR PROPER CREDIT, Please detach and return with payment to the supplier address above.



Remit to:
Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	40042
Contract:	220004778
Customer PO:	
Invoice Date:	15-DEC-11

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823 

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Kathleen Bordi
Email: Kathleen.Bordi@mgrc.com
Direct Phone: 925-453-3309
Fax: 925-453-3203
All other inquiries: (951) 360-6600

Product Information	Tax	Charge
---------------------	-----	--------

Item & Description Site Information: 11480 West Tierra North Hollywood, CA 91601 Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595) Rent 12/15/11 to 01/13/12	Y	\$300.00 \$300.00
--	---	----------------------

PAID

CK. NO. 19451
 DATE 1/20/12 \$ 326.25

Sub Total:	\$300.00
Taxes:	\$26.25
Total:	\$300.00
Total Taxes:	\$26.25
Remit Total:	\$326.25

Special Notes

TERMS: NET DUE UPON RECEIPT
 THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP.
 FOR PROPER CREDIT, PLEASE CONTACT THE ABOVE LISTED COMPANY.



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	52438
Contract:	220004778
Customer PO:	
Invoice Date:	14-JAN-12

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823 

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Kathleen Bordi
Email: Kathleen.Bordi@mgrc.com
Direct Phone: 925-453-3309
Fax: 925-453-3203
All other inquiries: (951) 360-6600

Product Information

Item & Description	Tax	Charge
Site Information: 11480 West Tierra North Hollywood, CA 91601		
Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595) Rent 01/14/12 to 02/12/12	Y	\$300.00
		\$300.00
Sub Total:		\$300.00
Taxes:		\$26.25
Total:		\$300.00
Total Taxes:		\$26.25
Remit Total:		\$326.25

Special Notes

PAID

CK. NO. 19501
 DATE 1-31-12
326.25

TERMS: NET DUE UPON RECEIPT
 THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP.
 FOR CREDIT ADVISORY: THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP.



Remit to:
Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	65605
Contract:	220004778
Customer PO:	
Invoice Date:	13-FEB-12

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823 

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Teri Nuebel Email: Teri.Nuebel@mgrc.com Direct Phone: 925-453-3123 Fax: All other inquiries: 951-360-6600

Product Information	Tax	Charge
Item & Description Site Information: 11480 West Tierra North Hollywood, CA 91601 Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595) Rent 02/13/12 to 03/13/12	Y	\$300.00 \$300.00
Sub Total:		\$300.00
Taxes:		\$26.25
Total:		\$300.00
Total Taxes:		\$26.25
Remit Total:		\$326.25

Special Notes

PAID

CK. NO. 19769
 DATE 4-3-12
652.50

TERMS: NET DUE UPON RECEIPT
 THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP.
 FOR PROPER CREDIT, PLEASE CONTACT THE ABOVE LISTED COMPANY.



Remit to:
Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	78933
Contract:	220004778
Customer PO:	
Invoice Date:	14-MAR-12

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823 

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Cynthia Price Email: Cynthia.Price@mgrc.com Direct Phone: 925-453-3417 Fax: All other inquiries: (951) 360-6600

Product Information	Tax	Charge
Item & Description Site Information: 11480 West Tierra North Hollywood, CA 91601 Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595)	Y	\$300.00 \$300.00
Sub Total:		\$300.00
Taxes:		\$26.25
Total:		\$300.00
Total Taxes:		\$26.25
Remit Total:		\$326.25

Special Notes

Pd 43-12
#19719

TERMS: NET DUE UPON RECEIPT
 THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP.



TEMPORARY POWER, INC

Temporary Power Systems
Permit Pulling Service
Construction Sites • Special Events
Family Owned & Operated

Invoice

Box 16843 • North Hollywood, CA 91615-6843
(818) 255-3560 • Fax (818) 255-3554

Number: 85866
Date: 02-Aug-2011

P.O. Number:

BILL TO	14170
LANDSHAPE	
2445 HONOLULU AVE.	
MONTROSE, CA 91020	

JOB SITE	27847
11480 TIARA STREET	
XS LANKERSHIM	
NO. HOLLYWOOD, CA	

Last Payment Date
22-Jun-2011

Job Number: Accounting ID:

From =>	To	Duration	Unit/Service Type	Quantity	Price/Per	Tax?	Extension
27-Jul-2011 =>	27-Jul-2011	1	POWER INSTALLATION Flat rate charge	1	\$278.50	<input type="checkbox"/>	\$278.50
27-Jul-2011 =>	26-Jun-2012	336	100AMP PWR POLE RENT * (Reflects minimum due)	1	\$30.00	<input checked="" type="checkbox"/>	\$360.00
27-Jul-2011 =>	27-Jul-2011	1	PULL ELECTRICAL PERMIT Flat rate charge	1	\$95.00	<input type="checkbox"/>	\$95.00
27-Jul-2011 =>	27-Jul-2011	1	CITY PERMIT FEES Flat rate charge	1	\$141.48	<input type="checkbox"/>	\$141.48

Taxable	Tax Rate	Tax	Description	Subtotal NonTaxed:	\$514.98
\$360.00	8.75	\$31.50	CITY OF LOS ANGELES	Subtotal Taxable:	\$360.00
\$0.00		\$0.00	EXEMP		\$31.50
Terms: NET 15 +/- Chrg or Pymt:				Current Invoice Total:	\$906.48
				Please Pay:	\$906.48

PAID

CK. NO. 19040
DATE 9-21-11 906.48

Thank you for your business, your loyalty & referrals are greatly appreciated.

From: Please detach here and return the bottom portion with your payment.

LANDSHAPE
2445 HONOLULU AVE.
MONTROSE, CA 91020

Invoice No.	Date	Current Amount
85866	02-Aug-2011	\$906.48
Please Pay:		\$906.48

To:

A-CO TEMPORARY POWER

P.O. BOX 16843
NO. HOLLYWOOD, CA 91615-6843

dk

CUSTOMER ACCESS NUMBER (CAN)

1215302034

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm

1-800-499-8840

OPENING BILL

We would like to welcome you as an LADWP customer. If you have any questions about your LADWP services, please feel free to call us. We are here to help. You will find helpful information in *Valuable Information for New LADWP Customers* at the end of your bill.

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

New Charges	+ 89.83
Total Amount Due \$ 89.83	

Summary of New Charges

Details begin on next page

Adjustments

New Account Service Charge	+ 19.00
----------------------------	---------

Los Angeles Department of Water and Power Charges			
 800-499-8840	Electric Charges	8/2/11 - 9/13/11 146 KWh	\$70.83
	Total LADWP Charges		\$ 70.83

Total New Charges \$ 89.83

PAID

CK. NO. 19016

DATE 9-19-11

\$89.83



PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online,
use self-serve options online or by phone and when
you have inquiries about your account.

CUSTOMER SERVICE -- 7:00am - 8:00pm
1-800-499-8840

OPENING BILL

We would like to welcome you as an LADWP customer. If you have any questions about your LADWP services, please feel free to call us. We are here to help. You will find helpful information in *Valuable Information for New LADWP Customers* at the end of your bill.

SERVICE FOR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

New Charges	+ 213.54
Total Amount Due \$ 213.54	

Summary of New Charges

Details begin on next page

Adjustments

New Account Service Charge	+ 19.00
----------------------------	---------

Los Angeles Department of Water and Power Charges	
 Water Charges 8/9/11 - 9/13/11 55 HCF	\$194.54
	Total LADWP Charges \$ 194.54
800-499-8840	

Total New Charges \$ 213.54



PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

PAID
CK. NO. 19015
DATE 9-19-11
\$213.54

CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 8:00pm
1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment options, visit www.ladwp.com
When paying by check, you authorize LADWP to process your check electronically.

SERVICE FOR BARRY GREENSTEIN [REDACTED]

Account Summary

Amount of Previous Bill dated 9/15/11	\$ 70.83
Payment Received 9/21/11	- 89.83
New Charges	+ 80.34

Total Amount Due \$ 61.34

Summary of New Charges

Details begin on next page

Adjustments

Adjustments + 19.00

Los Angeles Department of Water and Power Charges			
 800-499-8840	Electric Charges	9/13/11 - 10/13/11 198 KWh	\$61.34
	Total LADWP Charges		\$ 61.34

Total New Charges \$ 61.34

2011 RATES PROCESS



LEARN MORE

www.ladwp.com/LAForward

PAID

CK. NO. 19150

DATE 10-25-11 61.34

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online,
use self-serve options online or by phone and when
you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to
www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment
options, visit www.ladwp.com
When paying by check, you authorize
LADWP to process your check
electronically.

SERVICE FOR JEFFREY MARGE [REDACTED]

Account Summary

Amount of Previous Bill dated 9/15/11	\$ 194.54
Payment Received 9/21/11	- 213.54
New Charges	+ 65.28
Total Amount Due	\$ 46.28

Summary of New Charges

Details begin on next page

Adjustments

Adjustments + 19.00

Los Angeles Department of Water and Power Charges			
	Water Charges 9/13/11 - 10/13/11 14 HCF	\$46.28	
	Total LADWP Charges	\$ 46.28	
800-499-8840			

Total New Charges \$ 65.28

2011 RATES PROCESS



LEARN MORE
www.ladwp.com/LAForward

PAID

CK. NO. 19151
DATE 10-25-11
46.28

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

Purchased Water	Agua Comprada	\$0.162
DSM and Reclamation	Manejo de Demanda y Reclamación	\$0.015
Water Quality Improvement	Mejoras de Calidad de Agua	\$0.060
Water Security	Seguridad de Agua	-\$0.026
Owens Valley Regulatory	Regulador de Owens Valley	\$0.015
Low-Income Subsidy	Subsidio para Clientes de Bajos Recursos	\$0.001
Total Adjustment Factor Increase	Aumento Total de Factores de Ajuste	\$0.227
Outside-the-City Surcharge	Recargo Fuera-de-la-Ciudad	Increase/Aumento \$0.112

Multiply the amounts above times your water consumption to find the change to your water bill. All of the factors apply to most rates. Some of the factors do not apply to Tier 2 rates and rates for publicly sponsored recreational and agricultural uses.

Furthermore, General Provision H, Water Revenue Adjustment, effective January 1, 2012 through December 31, 2012, will not exceed \$0.076 per billing unit.

More information about LADWP's water rates can be found on the Department website at www.ladwp.com/waterrates

Multiplique las cantidades de arriba por su figura de consumo de agua total para calcular el cambio a su factura de agua. Todos los factores se aplican a la mayoría de tarifas. Algunos factores no se aplican a tarifas Tier 2 y a tarifas por usos recreacionales y agrícolas patrocinados por el público.

Además, la Provisión General H (General Provision H), Ajusto de Ingreso de Agua, que toma efecto el 1 de enero de 2012 hasta el 31 de diciembre de 2012, no sobrepasará \$0.076 por unidad de facturación.

Más información sobre las tarifas de agua de LADWP está disponible en el sitio Web del departamento: www.ladwp.com/waterrates

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CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online,
use self-serve options online or by phone and when
you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to
www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment
options, visit www.ladwp.com
When paying by check, you authorize
LADWP to process your check
electronically.

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

Amount of Previous Bill dated 10/17/11	\$ 61.34
Payment Received 10/27/11	- 61.34
New Charges	+ 81.31

Total Amount Due \$ 81.31

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Electric Charges	10/13/11 - 11/14/11 228 KWh	\$81.31
Total LADWP Charges			\$ 81.31

Total New Charges \$ 81.31



Look inside for more info

PAID

CK. NO. 19246
DATE 11-22-11
81.31

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online,
use self-serve options online or by phone and when
you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING

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www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

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LADWP to process your check
electronically.

SERVICE FOR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

Amount of Previous Bill dated 10/17/11	\$ 46.28
Payment Received 10/27/11	- 46.28
New Charges	+ 3.00

Total Amount Due \$ 3.00

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Water Charges	10/13/11 - 11/14/11 1 HCF	\$3.00
800-499-8840	Total LADWP Charges		\$ 3.00

Total New Charges \$ 3.00



Look inside for more info

PAID

CK. NO. 19247
DATE 11-22-11

\$ 3.00

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

Purchased Water	Agua Comprada	\$0.162
DSM and Reclamation	Manejo de Demanda y Reclamación	\$0.015
Water Quality Improvement	Mejoras de Calidad de Agua	\$0.060
Water Security	Seguridad de Agua	-\$0.026
Owens Valley Regulatory	Regulador de Owens Valley	\$0.015
Low-income Subsidy	Subsidio para Clientes de Bajos Recursos	\$0.001
Total Adjustment Factor Increase	Aumento Total de Factores de Ajuste	\$0.227
Outside-the-City Surcharge	Recargo Fuera-de-la-Ciudad	Increase/Aumento \$0.112

Multiply the amounts above times your water consumption to find the change to your water bill. All of the factors apply to most rates. Some of the factors do not apply to Tier 2 rates and rates for publicly sponsored recreational and agricultural uses.

Furthermore, General Provision H, Water Revenue Adjustment, effective January 1, 2012 through December 31, 2012, will not exceed \$0.076 per billing unit.

More information about LADWP's water rates can be found on the Department website at www.ladwp.com/waterrates

Multiplique las cantidades de arriba por su figura de consumo de agua total para calcular el cambio a su factura de agua. Todos los factores se aplican a la mayoría de tarifas. Algunos factores no se aplican a tarifas Tier 2 y a tarifas por usos recreacionales y agrícolas patrocinados por el público.

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CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online,
use self-serve options online or by phone and when
you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING
To choose paperless billing, go to
www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT
For electronic or automatic payment
options, visit www.ladwp.com
When paying by check, you authorize
LADWP to process your check
electronically.

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary *Also?*

Amount of Previous Bill dated	\$ 81.31
Payment Received 11/23/11	- 81.31
New Charges	+ 103.27
Total Amount Due	\$ 103.27

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
 800-499-8840	Electric Charges	11/14/11 - 12/14/11	192 KWh \$103.27
			Total LADWP Charges \$ 103.27

Total New Charges \$ 103.27



Look inside for more info



PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

PAID

CK. NO. 19373
DATE 12-22-11 103.27

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 8:00pm
1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment options, visit www.ladwp.com
When paying by check, you authorize LADWP to process your check electronically.

SERVICE FDR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

Amount of Previous Bill dated	\$ 3.00
Payment Received 11/23/11	- 3.00
New Charges	+ 0.00

Total Amount Due \$ 0.00

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Water Charges	11/14/11 - 12/14/11 0 HCF	\$0.00
			Total LADWP Charges \$ 0.00
			Total New Charges \$ 0.00



Look inside for more info

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

P.O. Box 30808 • Los Angeles, CA 90030-0808

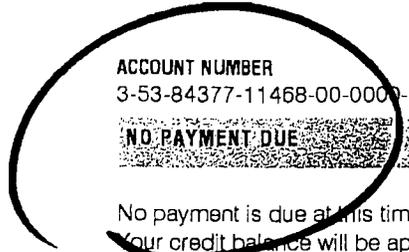
THIS IS YOUR BILL

ADDRESS SERVICE REQUESTED

13891 1 AB 0.368 13891/3651



JEFFREY MARGETT
2445 HONOLULU AVE
MONTROSE CA 91020-1823



ACCOUNT NUMBER
3-53-84377-11468-00-0000-0-01

NO PAYMENT DUE

No payment is due at this time. Your credit balance will be applied to your next bill.

CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online,
use self-serve options online or by phone and when
you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING

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www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment
options, visit www.ladwp.com
When paying by check, you authorize
LADWP to process your check
electronically.

SERVICE FOR: BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

Amount of Previous Bill dated	\$ 103.27
Payment Received 12/27/11	- 103.27
New Charges	+ 103.39

Total Amount Due \$ 103.39

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
 800-499-8840	Electric Charges	12/14/11 - 1/17/12	193 KWh \$103.39
	Total LADWP Charges		\$ 103.39

Total New Charges \$ 103.39

**IMPROVE
HOME
EFFICIENCY**



Look inside for more info

PAID

CK. NO. 19502
DATE 1-31-12
103.39

CUSTOMER ACCESS NUMBER (CAN)

1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm

1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment options, visit www.ladwp.com
When paying by check, you authorize LADWP to process your check electronically.

SERVICE FOR: JEFFREY MARGETT, 11468 TIARA ST

Account Summary

New Charges

+ 0.00

Total Amount Due \$ 0.00

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
 800-499-8840	Water Charges	12/14/11 - 1/17/12	0 HCF
			\$0.00
Total LADWP Charges			\$ 0.00
Total New Charges			\$ 0.00



Look inside for more info

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.



JEFFREY MARGETT
2445 HONOLULU AVE
MONTROSE CA 91020-1823

ACCOUNT NUMBER
3-53-84377-11468-00-0000-0-01

NO PAYMENT DUE

No payment is due at this time.
Your credit balance will be applied to your next bill.

CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online,
use self-serve options online or by phone and when
you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING
To choose paperless billing, go to
www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

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options, visit www.ladwp.com
When paying by check, you authorize
LADWP to process your check
electronically.

PAST DUE REMINDER Your bill includes a past due amount, which is due now.
If you have recently made your payment, thank you.

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

Amount of Previous Bill dated 1/19/12		\$ 103.39
Payment Received 2/1/12		- 103.29
Past Due Balance	Due now	0.10
New Charges		+ 110.78
Total Amount Due		\$ 110.88

Handwritten: pd 3-8-12, ck 19660

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
 800-499-8840	Electric Charges	1/17/12 - 2/14/12 246 KWh	\$110.78
	Total LADWP Charges		\$ 110.78

Total New Charges \$ 110.78



Look inside for more info

PAID

CK. NO. 19660
DATE 3-2-12

110.78

CUSTOMER ACCESS NUMBER (CAN)

1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 8:00pm

1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment options, visit www.ladwp.com
When paying by check, you authorize LADWP to process your check electronically.

SERVICE FOR - JEFFREY MARGETT, 11468 TIARA ST

Account Summary

New Charges

+ 3.21

Total Amount Due \$ 3.21

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
 800-499-8840	Water Charges	1/17/12 - 2/14/12	1 HCF \$3.21
	Total LADWP Charges		\$ 3.21

Total New Charges \$ 3.21



Look inside for more info

PAID

CK. NO. 191661
DATE 3-21-12

3.21

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

Purchased Water	Agua Comprada	\$0.162
DSM and Reclamation	Manejo de Demanda y Reclamación	\$0.015
Water Quality Improvement	Mejoras de Calidad de Agua	\$0.060
Water Security	Seguridad de Agua	-\$0.026
Owens Valley Regulatory	Regulador de Owens Valley	\$0.015
Low-Income Subsidy	Subsidio para Clientes de Bajos Recursos	\$0.001
Total Adjustment Factor Increase	Aumento Total de Factores de Ajuste	\$0.227
Outside-the-City Surcharge	Recargo Fuera-de-la-Ciudad	Increase/Aumento \$0.112

Multiply the amounts above times your water consumption to find the change to your water bill. All of the factors apply to most rates. Some of the factors do not apply to Tier 2 rates and rates for publicly sponsored recreational and agricultural uses.

Furthermore, General Provision H, Water Revenue Adjustment, effective January 1, 2012 through December 31, 2012, will not exceed \$0.076 per billing unit.

More information about LADWP's water rates can be found on the Department website at www.ladwp.com/waterrates

Multiplicar las cantidades de arriba por su figura de consumo de agua total para calcular el cambio a su factura de agua. Todos los factores se aplican a la mayoría de tarifas. Algunos factores no se aplican a tarifas Tier 2 y a tarifas por usos recreacionales y agrícolas patrocinados por el público.

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BILL DATE
Mar 19, 2012

DATE DUE
Apr 10, 2012

www.ladwp.com

ACCOUNT NUMBER
3-53-84377-11480-00-0000-0-01

AMOUNT DUE
\$ 224.25

CUSTOMER ACCESS NUMBER (CAN)

1215302034

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm

1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment options, visit www.ladwp.com. When paying by check, you authorize LADWP to process your check electronically.

PAST DUE REMINDER

Your bill includes a past due amount, which is due now. If you have recently made your payment, thank you.

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

Payment Received 3/9/12		- 0.10
Past Due Balance	Due now	110.78
New Charges		+ 113.47
Total Amount Due		\$ 224.25

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Electric Charges	2/14/12 - 3/15/12 270 KWh	\$113.47
Total LADWP Charges			\$ 113.47
Total New Charges			\$ 113.47



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PAID

CK. NO. 19724
DATE 4-3-12 113.47



www.ladwp.com

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING
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Paying Your Bill

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PAST DUE REMINDER Your bill includes a past due amount, which is due now. If you have recently made your payment, thank you.

SERVICE FOR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

Amount of Previous Bill dated		\$ 3.21
Past Due Balance	Due now	3.21
New Charges		+ 28.89
Total Amount Due		\$ 32.10

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Water Charges	2/14/12 - 3/15/12 9 HCF	\$28.89
	Total LADWP Charges		\$ 28.89
800-499-8840	Total New Charges		\$ 28.89



Follow us @ladwp



PAID

CK. NO. 19723
DATE 4-3-12 28.89

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

Purchased Water	Agua Comprada	\$0.162
DSM and Reclamation	Manejo de Demanda y Reclamación	\$0.015
Water Quality Improvement	Mejoras de Calidad de Agua	\$0.060
Water Security	Seguridad de Agua	-\$0.026
Owens Valley Regulatory	Regulador de Owens Valley	\$0.015
Low-Income Subsidy	Subsidio para Clientes de Bajos Recursos	\$0.001
Total Adjustment Factor Increase	Aumento Total de Factores de Ajuste	\$0.227
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CUSTOMER ACCESS NUMBER (CAN)

1215302034

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm

1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment options, visit www.ladwp.com
When paying by check, you authorize LADWP to process your check electronically.

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

Payment Received 3/23/12	- 110.78
Payment Received 4/5/12	- 113.47
New Charges	+ 121.23

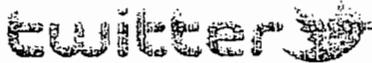
Total Amount Due \$ 121.23

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
 800-499-8840	Electric Charges	3/15/12 - 4/13/12	339 KWh \$121.23
			Total LADWP Charges \$ 121.23

Total New Charges \$ 121.23



Follow us @ladwp



PAID

CK. NO. 19876
DATE 5-1-12

12123

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING
To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT
For electronic or automatic payment options, visit www.ladwp.com
When paying by check, you authorize LADWP to process your check electronically.

SERVICE FOR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

Payment Received 3/23/12	- 3.21
Payment Received 4/5/12	- 28.89
New Charges	+ 36.14

Total Amount Due \$ 36.14

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Water Charges 3/15/12 - 4/13/12 10 HCF		\$36.14
800-499-8840		Total LADWP Charges	\$ 36.14
		Total New Charges	\$ 36.14



Follow us @ladwp

PAID

CK. NO. 19875
DATE 5-172 \$36.14

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

Water Rate Adjustment Factors	Factores de Ajustes de Tarifas de Agua	Increase/Decrease from Previous Quarter	Aumento/Rebajo del Trimestre Previo
Purchased Water	Aqua Comprada		\$0.107
DSM and Reclamation	Manejo de Demanda y Reclamación		\$0.001
Water Quality Improvement	Mejoras de Calidad de Agua		\$0.069
Water Security	Seguridad de Agua		-\$0.061
Owens Valley Regulatory	Regulador de Owens Valley		-\$0.041
Low-Income Subsidy	Subsidio para Clientes de Bajos Recursos		-\$0.010
Total Adjustment Factor Increase	Aumento Total de Factores de Ajuste		\$0.065

Multiply the amounts above times your water consumption to find the change to your water bill. All of the factors apply to most rates. Some of the factors do not apply to Tier 2 rates and rates for publicly sponsored recreational and agricultural uses.

Multiplíquelas cantidades de arriba por su figura de consumo de agua total para calcular el cambio a su factura de agua. Todos los factores se aplican a la mayoría de tarifas. Algunos factores no se aplican a tarifas Tier 2 y a tarifas por usos recreacionales y agrícolas patrocinados por el público.

More information about LADWP's water rates can be found on the Department website at www.ladwp.com/waterrates

Más información sobre las tarifas de agua de LADWP está disponible en el sitio Web del departamento: www.ladwp.com/waterrates

This notice is provided to comply with the California State requirement to notify all water customers of periodic changes in rates authorized by the Water Rate Ordinance for the City of Los Angeles, Cal. Govt. Code Sec. 53756. Esta notificación es para cumplir con el requerimiento del estado de California de notificar a todos los clientes de agua de cambios en tarifas periódicos autorizados por la Ordenanza de la Tarifa de Agua de la Ciudad de Los Angeles, Sección 53756 del Código del Gobierno de California.



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740-0367

INVOICE

Invoice Number: R195093
 Invoice Date: 07/31/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J 1
 NORTH HOLLYWOOD, CA

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 08/10/11

P.O. Number
 P.O. Date 07/27/11
 Our Order No. RO20875
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
F-6CL Fencing - 6FT Chain Link Fence	780 Pr Linear	Initial	07/27/11 01/26/12	1.20	936.00
F-6X20DDG Fencing - 6X20 DD Gate	1 Each	Initial	07/27/11 01/26/12	55.00	55.00
F-6X10G Fencing - 6X10 Gate	1 Each	Initial	07/27/11 01/26/12	40.00	40.00
F-8LP Fencing - 8FT Line Post	83 Each	Initial	07/27/11 01/26/12	0.00	0.00
F-8GP Fencing - 8FT Gate Post	3 Each	Initial	07/27/11 01/26/12	0.00	0.00

PAID

CK. NO. 19041
 DATE 9-21-11
 1031.00

ok

171.84 net

Total: 1,031.00



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740-0367

INVOICE

Invoice Number: RI119721
 Invoice Date: 01/31/12
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST (X)
 532 J 1 X LANKERSHIM
 NORTH HOLLYWOOD, CA

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 02/10/12

P.O. Number
 P.O. Date 07/27/11
 Our Order No. RO20875
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
FR Fence Rental	1 Each	1 Month	01/27/12 02/26/12	103.10 per Month	103.10
-6CL Fencing - 6FT Chain Link Fence	780 Pr Linear	1 Month	01/27/12 02/26/12	0.00 per Month	0.00
F-6X20DDG Fencing - 6X20 DD Gate	1 Each	1 Month	01/27/12 02/26/12	0.00 per Month	0.00
F-6X10G Fencing - 6X10 Gate	1 Each	1 Month	01/27/12 02/26/12	0.00 per Month	0.00
F-8LP Fencing - 8FT Line Post	83 Each	1 Month	01/27/12 02/26/12	0.00 per Month	0.00
F-8GP Fencing - 8FT Gate Post	3 Each	1 Month	01/27/12 02/26/12	0.00 per Month	0.00

*dd. 19533
2-15*

PAID

Total: 103.10

CK. NO. 19333
 DATE 2-15-11
 \$404.60

INVOICE

Invoice Number: RI123409
 Invoice Date: 02/29/12
 Page: 1



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740-0367

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST (X)
 532 J 1 X LANKERSHIM
 NORTH HOLLYWOOD, CA

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 03/10/12

P.O. Number
 P.O. Date 07/27/11
 Our Order No. RO20875 →
 Salesperson

July 27 - Jan 26

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
FR Fence Rental	1 Each	1 Month	02/27/12 03/26/12	103.10 per Month	103.10
-6CL Fencing - 6FT Chain Link Fence	780 Pr Linear	1 Month	02/27/12 03/26/12	0.00 per Month	0.00
F-6X20DDG Fencing - 6X20 DD Gate	1 Each	1 Month	02/27/12 03/26/12	0.00 per Month	0.00
F-6X10G Fencing - 6X10 Gate	1 Each	1 Month	02/27/12 03/26/12	0.00 per Month	0.00
F-8LP Fencing - 8FT Line Post	83 Each	1 Month	02/27/12 03/26/12	0.00 per Month	0.00
F-8GP Fencing - 8FT Gate Post	3 Each	1 Month	02/27/12 03/26/12	0.00 per Month	0.00

1,031.

*Feb
CA 19718*

Total: 103.10



S & S Portable Services
P.O. BOX 367
GLENDORA, CA 91740-0367

INVOICE

Invoice Number: RI127030
Invoice Date: 03/27/12
Page: 1

Bill
To: LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91020

Ship
To: LANDSHAPES
11480 W TIARA ST (X)
532 J 1 X LANKERSHIM
NORTH HOLLYWOOD, CA

Customer ID C16508
Ship Via Company Truck
Terms Net 10 Days
Due Date 04/06/12

P.O. Number
P.O. Date 07/27/11
Our Order No. RO20875
Salesperson

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
FR Fence Rental	1 Each	1 Month	03/27/12 04/26/12	103.10 per Month	103.10
JCL Fencing - 6FT Chain Link Fence	780 Pr Linear	1 Month	03/27/12 04/26/12	0.00 per Month	0.00
F-6X20DDG Fencing - 6X20 DD Gate	1 Each	1 Month	03/27/12 04/26/12	0.00 per Month	0.00
F-6X10G Fencing - 6X10 Gate	1 Each	1 Month	03/27/12 04/26/12	0.00 per Month	0.00
F-8LP Fencing - 8FT Line Post	83 Each	1 Month	03/27/12 04/26/12	0.00 per Month	0.00
F-8GP Fencing - 8FT Gate Post	3 Each	1 Month	03/27/12 04/26/12	0.00 per Month	0.00

*POE
19718*

Total: 103.10



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI96896
 Invoice Date: 08/16/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J1
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 08/26/11

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented					
Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	08/11/11 09/07/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	08/11/11 09/07/11	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	08/11/11 09/07/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	08/11/11 09/07/11	65.00 per Month	65.00
DEL/PU Delivery / Pickup Charge	1 Each	1 Day	08/11/11 08/11/11	20.00	20.00

ok

PAID

CK. NO. 19037
 DATE 9-21-11
 172.50

Subtotal: 169.00
 Tax: 3.50
 Total: 172.50



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI100360
 Invoice Date: 09/13/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J1
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 09/23/11

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	09/08/11 10/05/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	09/08/11 10/05/11	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	09/08/11 10/05/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	09/08/11 10/05/11	65.00 per Month	65.00

PAID *alc*

CK. NO. 9038
 DATE 9-21-11
 \$150.75

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI104311
 Invoice Date: 10/11/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 10/21/11

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	10/06/11 11/02/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	10/06/11 11/02/11	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	10/06/11 11/02/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	10/06/11 11/02/11	65.00 per Month	65.00

PAID

CK. NO. 19148
 DATE 10-25-11
 150.75

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI108258
 Invoice Date: 11/08/11
 Page: 1

Bill To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 11/18/11

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	11/03/11 11/30/11	10.00 per Month	10.00
1 WEEK SERVICE 1 X Week Service	1 Each	1 Month	11/03/11 11/30/11	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	11/03/11 11/30/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	11/03/11 11/30/11	65.00 per Month	65.00

*Reduce 115.00 from
 this invoice per Rosemary.
 Do not reference credit
 amt. just deduct amount
 & pay 35.75*

PAID

CK. NO. 19251
 DATE 11-22-11

35.75
~~150.75~~
~~115.00~~ *Also credit*
~~35.75~~ *NO CHARGE*

*for overcharge on
 R193329*

TOTAL NOV CHARGES
 Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI112052
 Invoice Date: 12/06/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 12/16/11

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	12/01/11 12/28/11	10.00 per Month	10.00
WEEK SERVICE 1 X Week Service	1 Each	1 Month	12/01/11 12/28/11	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	12/01/11 12/28/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	12/01/11 12/28/11	65.00 per Month	65.00

Handwritten:
 19333
 2-15

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
P.O. BOX 367
GLENDDORA, CA 91740

INVOICE

Invoice Number: RI115443
Invoice Date: 12/31/11
Page: 1

Bill
To: LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91020

Ship
To: LANDSHAPES
11480 W TIARA ST X LANKERSHIM
532 J7
NORTH HOLLYWOOD, CA 91020

Customer ID C16508
Ship Via Company Truck
Terms Net 10 Days
Due Date 01/10/12

P.O. Number
P.O. Date 08/11/11
Our Order No. RO21370
Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	12/29/11 01/25/12	10.00 per Month	10.00
1 WEEK SERVICE 1 X Week Service	1 Each	1 Month	12/29/11 01/25/12	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	12/29/11 01/25/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	12/29/11 01/25/12	65.00 per Month	65.00

PAID

CK. NO. 19443
DATE 1-20-12 150.75

Subtotal: 149.00
Tax: 1.75
Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI119349
 Invoice Date: 01/31/12
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 02/10/12

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	01/26/12 02/22/12	10.00 per Month	10.00
WEEK SERVICE 1 X Week Service	1 Each	1 Month	01/26/12 02/22/12	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	01/26/12 02/22/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	01/26/12 02/22/12	65.00 per Month	65.00

*pd ck 19333
2-15*

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services,
 P.O. BOX 367
 GLENDORA, CA 91740
 Phone No.: 800-622-2244
 Fax No.: 626-967-9341
 Home Page: www.sandsrentafence.

INVOICE

Invoice Number: RI123000
 Invoice Date: 02/29/12
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 03/10/12

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	02/23/12 03/21/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	02/23/12 03/21/12	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	02/23/12 03/21/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	02/23/12 03/21/12	65.00 per Month	65.00

PAID

CK. NO. 19718
 DATE 4-3-12
 507.70

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740
 Phone No.: 800-622-2244
 Fax No.: 626-967-9341
 Home Page: www.sandsrentafence.

INVOICE

Invoice Number: RI127496
 Invoice Date: 03/27/12
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 04/06/12

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	03/22/12 04/18/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	03/22/12 04/18/12	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	03/22/12 04/18/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	03/22/12 04/18/12	65.00 per Month	65.00

*Pa
19718*

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75

Upcoming Delivery Dates

<u>September</u>	<u>October</u>	<u>November</u>
Wednesday, 21	Wednesday, 5 Wednesday, 19	Wednesday, 2 Wednesday, 16 Wednesday, 30



We Deliver!

Bottled Water • Filtration • Coffee

Put smiles on your employees' faces by starting your office coffee service. From single-serve FLAVIA coffee machines brewing premium ALTERRA coffee to energy saving commercial brewers, we will provide you with the perfect selection of products to brew the perfect cup. Call us today!

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 09-14-11
Invoice #: 10953716 091411
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
		Previous Balance			0.00
		Payment			0.00
		Remaining Balance			0.00
09-12-11	67085009	ENERGY SURCHARGE	1.0	2.39	2.39
	R112558793496	BLACK HOT AND COLD COOLER RENTAL	1.0	17.90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0	3.00	3.00
09-12-11	T112554304081	SPARKLETT'S 5 GALLON CF DRINK NON SPILL	6.0	5.99	35.94
		5.0 GAL BOTTLE DEPOSIT	6.0	6.00	36.00
		BLACK HOT & COLD COOLER Installed Serial #56365252	1.0	0.00	0.00
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL Installed	1.0	0.00	0.00
		Special Order by: JEFF MARGETT Ph #: (626) 274-9030			
Total New Charges					95.23

PAID

CK. NO. 19018
DATE 9-20-11
\$ 95.23

Managing your account is now at your fingertips. Take advantage of many time-saving options available on water.com. Save paper when you sign up for eInvoice, order additional products, check your next delivery, pay your bill and much more. Log on today!

Previous Balance
\$0.00

Payment
\$0.00

Total New Charges
\$95.23

Pay This Amount
\$95.23

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com

Upcoming Delivery Dates

<u>October</u>	<u>November</u>	<u>December</u>
Wednesday, 19	Wednesday, 2 Wednesday, 16 Wednesday, 30	Wednesday, 14 Wednesday, 28



We Deliver!

Bottled Water • Filtration • Coffee

Take action during Breast Cancer Awareness Month.
Add a case of Athena to your next order.
A minimum of \$1 million related to the sale of Athena will go to breast cancer awareness, education and research by 2014.

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
~~LANDSHAPES~~
NORTH HOLLYWOOD, CA 91601

Invoice Date: 10-12-11
Invoice #: 10953716 101211
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
09-23-11	P19018	Previous Balance Payment - Check - 19018 - Thank You Remaining Balance			95.23 -95.23 0.00
09-21-11	T112644304037	SPARKLETT'S 5 GALLON CF DRINK NON SPILL 5.0 GALLON BOTTLE RETURN 5.0 GALLON BOTTLE DEPOSIT	1.0 -1.0 1.0	5.99 6.00 6.00	5.99 -6.00 6.00
	R112788793496	BLACK HOT AND COLD COOLER RENTAL BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0 1.0	17.90 3.00	17.90 3.00
10-10-11	67942238	ENERGY SURCHARGE	1.0	2.37	2.37
Total New Charges					29.26

PAID

CK. NO. 19154
DATE 10-25-11
29.26

Managing your account is now at your fingertips. Take advantage of many time-saving options available on water.com. Save paper when you sign up for eInvoice, order additional products, check your next delivery, pay your bill and much more. Log on today!

Previous Balance
\$95.23

Payment
\$95.23

Total New Charges
\$29.26

Pay This Amount
\$29.26

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to www.Sparkletts.com

Upcoming Delivery Dates

<u>November</u>	<u>December</u>	<u>January</u>
Wednesday, 16	Wednesday, 14	Wednesday, 11
Wednesday, 30	Wednesday, 28	Wednesday, 25



We Deliver!
 Bottled Water • Filtration • Coffee
 Give the gift of water and make sure you stock up for your holiday guests.

Customer Account #: 516649910953716

JEFF MARGETT
 LANDSHAPES
 11480 TIARA ST
 NORTH HOLLYWOOD, CA 91601

Invoice Date: 11-09-11
 Invoice #: 10953716 110911
 Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
		Previous Balance			29.26
10-31-11	P19154	Payment - Check - 19154 - Thank You			-29.26
		Remaining Balance			0.00
	R113068793496	BLACK HOT AND COLD COOLER RENTAL	1.0	17.90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0	3.00	3.00
11-02-11	T113064304040	SPARKLETT'S 5 GALLON CF DRINK NON SPILL	7.0	5.99	41.93
		5.0 GALLON BOTTLE DEPOSIT	7.0	6.00	42.00
		5.0 GALLON BOTTLE RETURN	-6.0	6.00	-36.00
11-07-11	68783547	ENERGY SURCHARGE	1.0	2.35	2.35
		Total New Charges			71.18

PAID

CK. NO. 19250
 DATE 11-22-11
 71.18

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Previous Balance \$29.26	Payment \$29.26	Total New Charges \$71.18	Pay This Amount \$71.18
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Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to www.Sparkletts.com

Upcoming Delivery Dates

December

Wednesday, 14
Wednesday, 28

January

Wednesday, 11
Wednesday, 25

February

Wednesday, 8
Wednesday, 22



We Deliver!

Bottled Water • Filtration • Coffee

Thank you for your business and best wishes for a refreshing holiday season.

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91801

Invoice Date: 12-07-11
Invoice #: 10953716 120711
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
11-28-11	P19250	Previous Balance Payment - Check - 19250 - Thank You Remaining Balance			71.18 -71.18 0.00
	R113348793496	BLACK HOT AND COLD COOLER RENTAL BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0 1.0	17.90 3.00	17.90 3.00
Total New Charges					20.90

PAID

CK. NO. 19370
DATE 12/22/11
\$ 20.90

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Previous Balance
\$71.18

Payment
\$71.18

Total New Charges
\$20.90

Pay This Amount
\$20.90

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com

Upcoming Delivery Dates

<u>January</u>	<u>February</u>	<u>March</u>
Wednesday, 11 Wednesday, 25	Wednesday, 8 Wednesday, 22	Wednesday, 7 Wednesday, 21



We Deliver!

Bottled Water • Filtration • Coffee

What's your New Year's resolution?
Make sure drinking more water is part of it.

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 01-04-12
Invoice #: 10953716 010412
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
12-27-11	P19370	Previous Balance			20.90
		Payment - Check - 19370 - Thank You			-20.90
		Remaining Balance			0.00
<hr/>					
	R113628793496	BLACK HOT AND COLD COOLER RENTAL	1.0	17.90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0	3.00	3.00
<hr/>					
		Total New Charges			20.90

PAID

CK. NO. 19438
DATE 1-20-12 \$20.90

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Previous Balance
\$20.90

Payment
\$20.90

Total New Charges
\$20.90

Pay This Amount
\$20.90

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com

Upcoming Delivery Dates

February	March	April
Wednesday, 8	Wednesday, 7	Wednesday, 4
Wednesday, 22	Wednesday, 21	Wednesday, 18



We Deliver!
Bottled Water • Filtration • Coffee

Every time you purchase Athena bottled water, you join the fight against breast cancer. A minimum of \$1 million related to the sale of Athena will go to support breast cancer awareness, education, and research by 2014.

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 02-01-12
Invoice #: 10953716 020112
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
01-23-12	P19438	Previous Balance Payment - Check - 19438 - Thank You Remaining Balance			20.90 -20.90 0.00
01-25-12	T120254304035	SPARKLETTS 5G CRYSTAL FRESH DRINKING WATER 5.0 GALLON BOTTLE RETURN 5.0 GALLON BOTTLE DEPOSIT	3.0 -3.0 3.0	5.99 6.00 6.00	17.97 -18.00 18.00
	R120258793498	BLACK HOT AND COLD COOLER RENTAL BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0 1.0	17.90 3.00	17.90 3.00
01-30-12	71274528	ENERGY SURCHARGE	1.0	2.41	2.41
Total New Charges					41.28

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Previous Balance \$20.90	Payment \$20.90	Total New Charges \$41.28	Pay This Amount \$41.28
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Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com



* 5 1 6 6 4 9 9 1 0 9 5 3 7 1 6 *

6750 DISCOVERY BLVD.
MABLETON, GA 30126

Customer Account #: 516649910953716
Due By: Upon Receipt
Late Fees May Apply After: 02-24-12
Total Amount Due: \$41.28

Check here and see reverse for address and phone corrections.

Check here and see reverse if paying by credit card.



\$

011368 00000718



LANDSHAPES
2445 HONOLULU AVE
MONTROSE CA 91020-1823

Mail Remittance With Payment To:

SPARKLETTS
PO BOX 660579
DALLAS TX 75266-0579

022310 120116 05166499109537167 0004128 8 0004128 8 8

Upcoming Delivery Dates

March	April	May
Wednesday, 7	Wednesday, 4	Wednesday, 2
Wednesday, 21	Wednesday, 18	Wednesday, 16
		Wednesday, 30



We Deliver!
Bottled Water • Filtration • Coffee

Every time you purchase Athena bottled water, you join the fight against breast cancer. A minimum of \$1 million related to the sale of Athena will go to support breast cancer awareness, education, and research by 2014.

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 02-29-12
Invoice #: 10953716 022912
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
		Previous Balance			41.28
		Payment			0.00
		Remaining Balance			41.28
	R120538793495	BLACK HOT AND COLD COOLER RENTAL	1.0	17.90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0	3.00	3.00
02-22-12	T120534304040	SPARKLETTS 5G CRYSTAL FRESH DRINKING WATER	2.0	5.99	11.98
		5.0 GALLON BOTTLE RETURN	-2.0	6.00	-12.00
		5.0 GALLON BOTTLE DEPOSIT	2.0	6.00	12.00
02-27-12	72096023	ENERGY SURCHARGE	1.0	2.37	2.37
Total New Charges					35.25

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Previous Balance \$41.28	Payment \$0.00	Total New Charges \$35.25	Pay This Amount \$76.53
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Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com

30356-P-0036

WI120229_BW10-1824-000000197



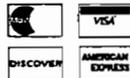

516649910953716

6750 DISCOVERY BLVD.
MABLETON, GA 30126

Customer Account #: 516649910953716
Due By: Upon Receipt
Late Fees May Apply After: 03-23-12
Total Amount Due: \$76.53

Check here and see reverse for address and phone corrections.

Check here and see reverse if paying by credit card.



\$

001824 000000197



LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91020

Mail Remittance With Payment To:

SPARKLETTS
PO BOX 660579
DALLAS TX 75266-0579

Upcoming Delivery Dates

April	May	June
Wednesday, 4	Wednesday, 2	Wednesday, 13
Wednesday, 18	Wednesday, 16	Wednesday, 27
	Wednesday, 30	



We Deliver!

Bottled Water • Filtration • Coffee

Together, we raised almost \$800,000 to fight breast cancer in 2011.

Thanks for making a difference!

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 03-28-12
Invoice #: 10953716 032812
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
		Previous Balance			76.53
		Payment			0.00
		Remaining Balance			76.53
03-07-12	T120674304060	SPARKLETTS 5G CRYSTAL FRESH DRINKING WATER	1.0	5.99	5.99
		5.0 GALLON BOTTLE RETURN	-1.0	6.00	-6.00
		5.0 GALLON BOTTLE DEPOSIT	1.0	6.00	6.00
	R120818793496	BLACK HOT AND COLD COOLER RENTAL	1.0	17.90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0	3.00	3.00
03-26-12	72950637	ENERGY SURCHARGE	1.0	2.35	2.35
03-26-12	23423600	LATE CHARGE	1.0	10.00	10.00
Total New Charges					39.24

PAID

CK. NO. 19728
DATE 4-2-12

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115.77

Previous Balance \$76.53	Payment \$0.00	Total New Charges \$39.24	Pay This Amount \$115.77
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Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com



* 5 1664 9910953716 *

6750 DISCOVERY BLVD.
MABLETON, GA 30126

Customer Account #: 516649910953716
Due By: Upon Receipt
Late Fees May Apply After: 03-23-12
Total Amount Due: \$76.53

Check here and see reverse for address and phone corrections.

Check here and see reverse if paying by credit card.



001824 000000197



LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91020

Mail Remittance With Payment To:

SPARKLETTS
PO BOX 660579
DALLAS TX 75266-0579



Page: 1 of 4
 Billing Cycle Date: 09/12/11 - 09/21/11
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X09282011

- How To Contact Us:**
- 1-800-331-0500 or 611 from your cell phone
 - For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	0.00
Payment Posted	0.00
BALANCE	0.00
Monthly Service Charges	65.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	21.51
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	86.51
Due Oct 16, 2011	
Late fees assessed after Oct 21	
Total Amount Due: \$86.51	

TELECOMMUNICATIONS RELAY SERVICE

Dial 711 is a Telecommunications Relay Service for customers with hearing and speech disabilities. AT&T offers products and services for customers with visual, hearing, speech or physical disabilities. For more information, please refer to the Customer Guide section in your AT&T telephone directory, or go to att.com.

PAID
 CK. NO. 19112
 DATE 10/14/11 \$86.51

Return the portion below with payment only to AT&T Mobility.

Monthly Service Charges	Period	Prorated Charge	Monthly Charge	Total Charge
Rate Plan				
DTCN 5GB HTSPT USB4G	09/13-09/21	15.00		15.00
DTCN 5GB HTSPT USB4G	09/22-10/21		50.00	50.00
Includes: - Direct Bill Detail				
Data Services				
MIFI 5GB Data	09/22-10/21		0.00	0.00
Includes: - BROADBAND ACCESS - Data Access - isp.cingular				
PIC/VIDEO PayPerUse	09/22-10/21		0.00	0.00
Text Msg Pay Per Use	09/22-10/21		0.00	0.00
Includes: - Int'l Text Messaging - Text Messaging				
Other Services				
AT&T DirectBill	09/13-09/21	0.00		0.00
AT&T DirectBill	09/22-10/21		0.00	0.00



Page: 1 of 4
 Billing Cycle Date: 09/22/11 - 10/21/11
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X10282011

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	86.51
Payment Posted	-86.51
BALANCE	0.00
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	-3.54
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	46.46
Due Nov 16, 2011	
Late fees assessed after Nov 21	
Total Amount Due \$46.46	

A simpler bill - made possible!

- Coming soon! Your AT&T Wireless bill will have a new look, with:
- Easy-to-scan overviews of your services and charges
 - Convenient breakdown of charges for each wireless user
 - Big, bold current charges and due date amounts

PAID
 CK. NO. 19254
 DATE 11-22-11 46.46

Return the portion below with payment only to AT&T Mobility.

- Text Messaging

Other Services			
AT&T DirectBill	10/22-11/21	0.00	0.00
Voice Restricted	10/22-11/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges (See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Regulatory Cost Recovery Charge		0.46	
National Account Discount		-4.00	
TOTAL CREDITS, ADJUSTMENTS & OTHER CHARGES			-3.54
TOTAL AMOUNT DUE			\$46.46



Page: 1 of 4
 Billing Cycle Date: 10/22/11 - 11/21/11
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X11282011

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

PAID

CK. NO. 19330
 DATE 12-9-11 47.19

Previous Balance	46.46
Payment Posted	0.00
PAST DUE BALANCE	46.46
Payable Immediately	
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	-2.85
Government Fees & Taxes	0.04
TOTAL CURRENT CHARGES	47.19
Due Dec 16, 2011	
Late fees assessed after Dec 21	
Total Amount Due	93.65

*****This Bill Includes A Past Due Balance*****

If payment has already been made, thank you, please disregard. If not, payment must be made immediately. Please send your payment, including current charges, in the enclosed envelope. You may also pay 24 hours a day, by major credit card or electronic check at 1-800-331-0500, or att.com/MyWireless. If your service is suspended, a reconnection fee will apply. If you have questions regarding your account, contact us at 1-800-947-5096.

Internet (None)

Return the portion below with payment only to AT&T Mobility.

- Data Access			
- isp.cingular			
PIC/VIDEO PayPerUse	11/22-12/21	0.00	0.00
Text Msg Pay Per Use	11/22-12/21	0.00	0.00
Includes:			
- Int'l Text Messaging			
- Text Messaging			
Other Services			
AT&T DirectBill	11/22-12/21	0.00	0.00
PTA TRACKING SOC	11/06-11/21	0.00	0.00
PTA TRACKING SOC	11/22-12/21	0.00	0.00
Voice Restricted	11/22-12/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges			
(See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00



Page: 1 of 4
 Billing Cycle Date: 11/22/11 - 12/21/11
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X12282011

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	93.65
Payments Posted	-93.65
BALANCE	0.00
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	0.77
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	50.77
Due Jan 16, 2012	
Late fees assessed after Jan 21	
Total Amount Due	\$50.77

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- Easy-to-scan overviews of your services and charges
 - Convenient breakdown of charges for each wireless user
 - Big, bold current charges and due date amounts

PAID

CK. NO. 19448
 DATE 1-20-12
 \$50.77

Return the portion below with payment only to AT&T Mobility.

POF Messaging
 Messaging

Other Services			
AT&T DirectBill	12/22-01/21	0.00	0.00
Voice Restricted	12/22-01/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges (See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Property Tax Allotment		0.31	
Regulatory Cost Recovery Charge		0.46	
TOTAL CREDITS, ADJUSTMENTS & OTHER CHARGES			\$0.77
TOTAL AMOUNT DUE			\$50.77



Page: 1 of 4
 Billing Cycle Date: 12/22/11 - 01/21/12
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X01282012

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	50.77
Payment Posted	-50.77
BALANCE	0.00
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	0.77
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	50.77
Due Feb 16, 2012	
Late fees assessed after Feb 21	
Total Amount Due: \$50.77	

A simpler bill - made possible!

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- Easy-to-scan overviews of your services and charges
 - Convenient breakdown of charges for each wireless user
 - Big, bold current charges and due date amounts

PAID
 CK. NO. 19499
 DATE 1-31-12 \$ 50.77

Return the portion below with payment only to AT&T Mobility.

T

Text Messaging			
Other Services			
AT&T DirectBill	01/22-02/21	0.00	0.00
Voice Restricted	01/22-02/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges (See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Property Tax Allotment		0.31	
Regulatory Cost Recovery Charge		0.46	
TOTAL CREDITS, ADJUSTMENTS & OTHER CHARGES			\$0.77
TOTAL AMOUNT DUE			\$50.77



Page: 1 of 4
 Billing Cycle Date: 01/22/12 - 02/21/12
 Account Number: 287241205354
 Foundation Account Number : 04251110
 Invoice Number: 287241205354X02282012

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	50.77
Payment Posted	-50.77
BALANCE	0.00
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	0.77
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	50.77
Due Mar 16, 2012	
Late fees assessed after Mar 21	
Total Amount Due: \$50.77	

A simpler bill - made possible!

- Coming soon! Your AT&T Wireless bill will have a new look, with:
- Easy-to-scan overviews of your services and charges
 - Convenient breakdown of charges for each wireless user
 - Big, bold current charges and due date amounts

PAID

CK. NO. 19710
DATE 4-3-12

50.77

Return the portion below with payment only to AT&T Mobility.

- Text Messaging			
Other Services			
AT&T DirectBill	02/22-03/21	0.00	0.00
Voice Restricted	02/22-03/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges (See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Property Tax Allotment		0.31	
Regulatory Cost Recovery Charge		0.46	
TOTAL CREDITS, ADJUSTMENTS & OTHER CHARGES			\$0.77
TOTAL AMOUNT DUE			\$50.77



Page: 1 of 4
 Billing Cycle Date: 02/22/12 - 03/21/12
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X03282012

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	50.77
Payment Posted	0.00
PAST DUE BALANCE Payable Immediately	50.77
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	1.52
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES Due Apr 16, 2012 Late fees assessed after Apr 21	51.57
Total Amount Due: \$102.34	

*****This Bill Includes A Past Due Balance*****

If payment has already been made, thank you, please disregard. If not, payment must be made immediately. Please send your payment, including current charges, in the enclosed envelope. You may also pay 24 hours a day, by major credit card or electronic check at 1-800-331-0500, or at www.att.com/myatt. If your service is suspended, a reconnection fee may apply. If you have questions regarding your account, contact us at 1-800-947-0961.

PAID
 CK. NO. 19711
 DATE 4/3/12

51.57

Return the portion below with payment only to AT&T Mobility.

- BROADBAND ACCESS			
- Data Access			
- isp.cingular			
PIC/VIDEO Pay Per Use	03/22-04/21	0.00	0.00
Text Msg Pay Per Use	03/22-04/21	0.00	0.00
Includes:			
- Int'l Text Messaging			
- Text Messaging			
Other Services			
A T & T Direct Bill	03/22-04/21	0.00	0.00
Voice Restricted	03/22-04/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges (See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Property Tax Allotment		0.31	



Page: 1 of 4
 Billing Cycle Date: 03/22/12 - 04/21/12
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X04282012

- How To Contact Us:**
- 1-800-331-0500 or 611 from your cell phone
 - For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	102.34
Payments Posted	-102.34
BALANCE	0.00
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	0.77
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	50.77
Due May 16, 2012	
Late fees assessed after May 21	
Total Amount Due \$50.77	

PAID

CK. NO. 19862
 DATE 5-1-12
 \$50.77

Return the portion below with payment only to AT&T Mobility.

- Int'l Text Messaging			
- Text Messaging			
Other Services			
AT&T DirectBill	04/22-05/21	0.00	0.00
Voice Restricted	04/22-05/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges			
(See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Property Tax Allotment		0.31	
Regulatory Cost Recovery Charge		0.46	
TOTAL CREDITS, ADJUSTMENTS & OTHER CHARGES			\$0.77
TOTAL AMOUNT DUE			\$50.77

Attachment No.2:

May 1, 2012 Letter from BOE – Response to Cumulative Time Impact Analysis

BOARD OF PUBLIC WORKS
MEMBERS

ANDREA A. ALARCÓN
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CALIFORNIA



ANTONIO R. VILLARAIGOSA
MAYOR

May 01, 2012

DEPARTMENT OF
PUBLIC WORKS
BUREAU OF
ENGINEERING

GARY LEE MOORE, P.E.
CITY ENGINEER

1149 S BROADWAY, SUITE 700
LOS ANGELES, CA 90015-2213

<http://eng.lacity.org>

Landshapes
2445 Honolulu Ave
Montrose, CA, 91020

Attention: Cindy Lee, Project Manager

**North Hollywood Multipurpose Center at Tiara Street:
Response to Cumulative Time Impact Analysis Submittal on 3/12/12**

W.O. E170240F

Dear Ms. Lee,

The City is in receipt of Landshapes' cumulative Time Impact Analysis (TIA) dated 3/12/2012. The latest resubmittal of the baseline schedule has been returned "B-Make Corrections" on 4/17/2012. We are also in receipt of Change Order Request (COR) associated with the TIA, which was revised on 3/16/2012.

On 3/6/2012, City and Landshapes discussed options of methods to address Landshapes forthcoming request for time extension. In order to encompass and resolve all of the pending issues, including the impacts for Change Order's (CO) up to CO No.12, City and Landshapes agreed on the format of the proceeding for the settlement as an issuance of single cumulative impact change order.

Landshapes's claim consists of three elements: (1) 20WD in connection to soils compaction report, (2) delay in connection to Christmas and New Year's holiday, and (3) foundation/footing changes comprised of additional rebar and steel plate reinforcements for pipe penetrations. As indicated on Landshapes' revised COR, Change Order No.1 has been issued to address the claim element (2), and thus this claim has been withdrawn by Landshapes. We consider that claim (2) is closed.

In order to address the claim elements (1) and (3), City reviewed project records including three-week look-ahead schedules, inspector's daily journals, change orders, RFIs, submittals, logs, meeting minutes, and correspondences in conjunction with the submitted TIA and COR. These documents are used to determine the merits and contributory impact of each of the claim elements. Next two sections addresses the result of our review regarding the claim elements (1) and (3).

The subsequent section includes discussions on an analysis conducted by the City to determine the cause and the cumulative effect of all discernible delay causing events, and the calculations of the days to determine the distribution of the responsibilities. The final section includes the discussion of the City's offer for the closure of the pending delay claim.

Claim Element No. 1: (1) 20WD in Connection with Soils Compaction Report.

Landshapes claim 20WD between 8/31/2011 and 9/28/2011 described as "waiting for City signed soil compaction report", and seeks compensation for the equivalent calendar days. City reviewed the nature of this claim in conjunction with events that occurred in the same time period, and determined that this claim should not have merit. City believes that Claim Element No.1 should have no merit because (i) approval of compaction report is not an absolute condition precedent for proceeding with the subsequent lower foundation works, (ii) even if the Contractor decides to wait for the compaction report as means and methods, said duration is within a reasonable time frame involving Building and Safety's (B&S) review and thus should have been incorporated into the plan as an anticipated activity.

Contract informs of the requirement of the Compaction Certification in Section 8.2.10 of the Geotechnical Report, with a possible option for the Contractor to proceed with foundation excavation before issuance of the approval letter. Building and Safety informs the public through the "Notice to Contractors" at its public counter that review time for the compaction report takes "Expedited: 4-6 weeks, Regular: 5-7 weeks". City managed to complete this process in 4 weeks. We found that no such process or activity had been incorporated in the Landshapes' baseline schedule, which communicates the reasonable durations and sequencing for all the activities that the planner deems necessary to complete the project in timely manner. It shows that such critical process was omitted from the Landshapes' consideration of scheduling, while in actuality, Landshapes chose to wait for the letter and incur the process time. It is this self-imposed discrepancy, and a lack of proper planning that resulted in the delay against schedule. Thus, we determine that Landshapes should be the responsible party for this delay.

Claim Element No.3: (3) Foundation/Footing Changes Comprised of Additional Rebar and Steel Plate Reinforcements for Pipe Penetrations

City is in agreement with Landshapes that there is merit to the claim that requirement of additional rebar and steel plate for the roof drain pipe penetration at foundation warrants time extensions. An issuance of related Change Orders is in support of this. We determine that total duration that City should be responsible for should be calculated based on the time it took to prepare and clarify the scope for this change, and the reasonable time it takes to install such change. Also, City found that there are numerous other concurrent delay causing events caused by Landshapes. This discussion is included in the following section.

In regards to the time associated with pipe penetration reinforcements, we determined that the following items have bearing on the claim element (3):

RFI37: 11/15/2011 to 11/23/2011
RFI37 R1: 2/15/2012 to 2/29/2012
RFI37 R2: 2/15/2012 to 2/28/2012
RFI37 R3: 2/21/2012 to 2/24/2012
RFI52: 1/17/2012 to 1/27/2012
RFI66: 2/21/2012 to 2/24/2012
Implementation of the change: 2/29/2012 to 3/11/2012
RFI66 R1: 2/29/2012 to 3/1/2012
RFI78: 3/1/2012 to 3/1/2012
RFI78R1: 3/6/2012 to 3/7/2012

Analysis of All Delay Causing Events; and Determination of Time Windows Based on Attributed Culpabilities of the Parties.

As mentioned in the previous section, there were events that resulted from Landshapes' conduct that contributed to the total delay, with concurrencies with City's contributive delays. It is the City's view that Landshapes should be responsible for such delays that resulted from its own conducts as well.

Attached exhibit summarizes all the events, every one of which would cause delay to the critical path activities. All the dates are of known and actual dates that are fixed in time, which is scaled in horizontal direction. The events are grouped vertically according to the critical path activity that would be affected by the event. The actual dates and durations of the critical path activities are also shown. The events are color coded per the responsible parties, and categorized as Landshapes caused delay, City caused delay, and shared responsibility where both City and Landshapes contributed to the delay. The entire delay period has been divided into windows of time based on the culpability of the parties in each window.

The originally scheduled date of the upper foundation's concrete pour, according to the baseline, was 9/29/2011. This event, which we consider to be a milestone, was pushed to 3/16/2012, and this date constitutes the end date of the delay period subject to the pending claim. On the other hand, the very first delayed critical path activity was the installation of underground utilities. The originally scheduled start date of this activity was 8/29/2011 according to the baseline, which coincides with the actual start date. Thus, we establish that 8/29/2011 is the beginning of the delay period. We also recognize the lower foundation concrete pour as a milestone event on the critical path, which had an originally scheduled date of 9/15/2011, and an actual date of 11/1/2011. Upon review of the relationships between the events and the activities, we determined that every critical path activities had been delayed by the cumulative effect of all the events shown. Following discussions explains the nature and effect of the key events.

The first salient delay was to the completion of the installation of the underground utility, which was planned as a precedent activity to the lower foundation pour milestone. The underground utility started as scheduled on 8/29/2011, and was originally planned to complete in four (4) calendar days later on 9/2/2011. The Inspector's record shows

Landshapes spent fifteen (15) days until 9/13/2011 for laying out the rough plumbing. The correspondence record indicates that Contractor had known of the penetration of the sewer line through the foundation, however, delayed the issuance of the RFI No.26 until 10/7/2011 to address this as an issue. In response to the sewer conflict issue, our Mechanical Engineer has conducted an analysis to determine whether such conflict could have been avoided. The analysis indicates that with minimum clearance of 1 ft between the bottom of the footing and the top of the pipe, and 2% pipe slope, there is more than 3ft vertical room between the inverts at the point of connection to the street sewer at Tiara St. The sewer lateral portion between the main sewer line and the property was installed and backfilled without inspection by the Field Inspector. The work could have been approved by the permitting jurisdiction, however, from contract perspective, an unnecessary delay was created due to this penetration of the sewer line through foundation, which could and should have been avoided. The miscoordination and the conflict of the sewer line impacted the utility schedule by requiring subsequent preparation of remedial plans. The sewer related impact continued, and the installation activity did not complete until 10/26/11 because Landshapes did not submit sewer sleeves for approval. Landshapes resolved this by RFI 33 to request substitution of cast iron sewer sleeves for treated fiber rigid concrete sleeves or standard weight galvanized steel pipe per the Contract.

There were series of events that led to the further delay of the lower foundation activities, and eventually of the lower foundation pour milestone. Among the earliest contributing events was the delay of the planned footing excavation activity due to compaction report. As explained in the previous discussions, this is a wrongful omission by Landshapes and a self-imposed delay. The rebar activity was also delayed since Landshapes took until 10/19/2012 to obtain approval on a rebar submittal. The sewer penetration issue also caused requirement of additional rebar to reinforce the penetrated location. On 10/31/2011, Landshapes reported through RFI 34 that it missed threaded rod. The lower foundation was poured on 11/1/2011, forty seven (47) days after the originally planned date of 9/15/2011. The delay to the completion of lower foundation pour milestone caused a cascade delay to all of the successor critical path activities.

The major portion of the total delay is comprised of the delay to the upper foundation activities. The delay to upper foundation started immediately after the lower foundation was poured.

The Inspector's observation record indicates that Landshapes spent thirteen (13) days on forms and excavation between 11/2/2011 and 11/15/2012, instead of planned five (5) days in total per the baseline schedule.

An issue arose regarding the penetrations of hydraulic pipes through wall sills, which had downstream effects on foundation rebars, and the pour. We already concede, and assumed the culpabilities of the series of related events, and this discussion has already been incorporated in the previous section. There were, however, numerous other events that have its origin in Landshapes' conduct, greatly contributing to the delay of the critical activities related to the upper foundation. Such events were also concurrent with the City caused events.

Soon after the sill penetration issue had arisen, Landshapes demobilized from the project on 11/16/2011, demanding the City to provide solutions to sill and shear wall penetrations. Immediately before this demobilization, however, a noncompliant work on the part of Landshapes was also discovered, and Landshapes was issued Noncompliance No.2 on 11/14/2011 for misinstalling non-approved electrical conduits. Instead of correcting this noncompliant work, Landshapes pulled out from the site. Landshapes did not resolve the Noncompliance No.2 (through submittal of substitution conduit, instead of actual correction) until 1/13/2012. Despite the fact that RFI No.37 was returned to Landshapes on 11/23/2011 to provide solution to sill penetration issue, Landshapes did not return to work, nor addressed the fact that it had further question on the RFI No.37 until 2/15/2012 through issuance of revised question. Landshapes made no discernible effort to reschedule to recover any delays (GR 18) during this period either. Contrary to its initial promise, Landshapes left the site unattended, risking the site's security and allowing weeds to grow.

Before Landshapes returned to the site on 1/13/2012, another electrical issue had arisen regarding Landshapes' unilateral change to the electrical design by bringing down the electrical conduits from walls and ceilings to underground and foundations, deviating from the contractual intent. In the spirit of moving the project forward, which was already in great delay, City issued Plan Clarification No.5 to work with the Landshapes' as-built condition. While City was working on Plan Clarification No.5, Landshapes seemed to have continued with the further installation of electrical and communication lines underground without proper conduits and risers, resulting in issuance of Noncompliance No.4 on 1/13/2012. Noncompliance No.4 was not corrected until 3/16/2012. All of these Landshapes improper conducts contribute to delay of the upper foundation rebar and pour.

In addition to above events, Landshapes had improperly installed structural steel column, which is a critical path activity and a direct predecessor to the upper foundation pour, by missing drypack grout at the base. Submittal for this drypack material had not been submitted until this issue was pointed out by City on 3/8/2012. Landshapes used

RFI, instead of proper submittal process, to obtain approval on the material. Actual installation of the drypack was completed on 3/15/2012.

Also, Landshapes' conduct contributed to delay of the approval of the submittal for fire protection line until 3/16/2012. Landshapes did not start the administrative process of this submittal until 1/9/2012, whereas the baseline indicates it is to be addressed at the beginning of the project. Landshapes had also called for contractually non-acceptable material for the portion of the pipe to be installed under foundation, requiring resubmittals and making it impossible for the City to properly accept the pipe work prior to pouring the foundation.

The exhibit allows the determination of the relative positioning of the delay causing events against time scale. This further allows for the segmentation of the entire delayed period into time windows, based on the existence of only the Landshapes caused events, only the City caused events, or both the Landshapes and City caused events (concurrent delays) within each window. Landshapes' responsible time window should be, by default, subject to an assessment of the Liquidated Damages (LD's). City's responsible window should be subject to assessment of compensable time extension. Any window with concurrent delays and/or events with shared responsibility should be subject to assessment of noncompensable extension.

Upon analysis, City calculate that, within the 200 calendar day period between 8/29/2012 and 3/16/2012, $71+31+3+5+8=118$ calendar days fall within Landshapes' responsible windows, and $15+7+50=77$ calendar days fall within windows with shared responsibilities. As previously discussed, the remaining 10 calendar days have been addressed by CO No.1, and shall not be subject to further extension.

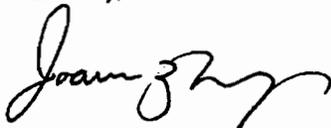
Summary and Offer

City believes that Landshapes is culpable for 118 calendar days of delaying period. In good spirit, we offer to subtract all of the originally planned duration of 31 calendar days between the start of underground plumbing installation (8/29/2011) and end of upper foundation concrete pour (9/29/2011) from the Landshapes responsible period. This leaves $118-31=87$ calendar days as a balance of the Landshapes responsible duration, which is subject to LD's assessment. We recognize, however, that this office has previously offered 90-noncompensable calendar days on 10/31/2011 without detailed review of culpabilities or calculations at the time, which was then countered with Landshapes' partial acceptance with condition of compensability. Upon a same spirit, we hereby offer to treat the 87 calendar days as noncompensable days time extension. This, along with 77 noncompensable calendar days for the shared responsibility, results in the total of $87+77=164$ noncompensable calendar days extension as the City's offer to close the pending delay claim COR, with a revised contractual end date of 10/24/12. A condition to this offer is that remaining project to proceed with progress override option, and not the retained logic option.

Please respond with your confirmation of acceptance, or should further negotiation be required, please notify Joanne Zhang at (213)847-4780 or Michael Uemura at (213) 847-4781, and provide any additional information we should consider.

Also, we would like to take this opportunity to remind you that submission of progress schedules, and recovery schedule are required per the contract. Please review the Article 18 of the General Requirements for the detailed requirements, and provide the documents to the Construction Manager. Thank you.

Sincerely,



Joanne Zhang
Construction Manager

Michael Uemura
Construction Manager

CC: File 8-8-1
Gary Lam, R&P
Ltr# 004

Jorge Bustamante, ConAd

Tony C. Lee, Architect

Attachment No.3:

June 4, 2012 Letter from Landshapes – Response to Summary and Offer made on
May 1, 2012

June 4, 2012

Joanne Zhang
City of Los Angeles
Department of Public Works
Bureau of Engineering
1149 S. Broadway
Suite 800
Los Angeles, CA 90015

Rec'd by [Signature]

Re: North Hollywood Multi-Purpose Center at Tiara Street
Response to Summary and Offer 05/01/12

Dear Joanne;

Landshapes submitted a claim in the form of a time impact analysis and change order request on March 16, 2012 seeking an adjustment to the contract price and the contract time arising from compensable delay events. Landshapes received a letter from you dated May 1, 2012 ("the Letter"). The letter did not clearly identify whether it was a "decision" as defined by Section 54 of the General Conditions. Landshapes was subsequently advised orally that a formal "decision" as required by Section 54 had not been made, and that the City invited further negotiations.

In light of the fact that further negotiation and discussion has not yet resulted in an equitable resolution, and in order to avoid any argument that Landshapes has forfeited its rights, Landshapes elects to treat the claim as denied by the project manager for the reasons set forth in the Letter, and Landshapes hereby submits this "further appeal" of the denial pursuant to Section 54.

The denial of the claim rests on flawed reasoning, a misunderstanding of the facts, a lack of sound delay analysis, and a misapplication of the requirements of the law of the contract. The true facts support Landshapes' entitlement to the requested adjustments.

As on any public project, there is an implied warranty that the plans and specifications are full, complete, accurate, suitable for construction, and fully coordinated. No set of plans is perfect. Therefore, to the extent that the plans and specifications are, in some way, not full, complete, not coordinated, etc., the public agency is responsible for the delay and additional cost arising from any inadequacy in the plans and specifications.

Here, based upon the events that have occurred since construction began, Landshapes questions the level of interaction between the engineers and the architect during the design phase. On this project, the lack of design coordination among the architectural plans, the structural plans, the plumbing plans, and the electrical plans led to the problems in construction that extended the contract duration, and resulted in cost overruns for Landshapes. The City acknowledges this, both tacitly and expressly in the Letter, but gives the matter short shrift. The City attempts to bury its concession among a litany of allegations that Landshapes caused or contributed to the delays. Those allegations are not supported by the facts.

The City addresses the delay to the approval of the compaction report. The City tacitly acknowledges that there was a delay in the approval of the report but the City argues that the approved report "is not an absolute condition precedent for proceeding with the subsequent lower foundation work." The City is wrong. The soils report, at section 8.2.10, states that the footing cannot be poured until the department of building and safety approves the compaction report. Additionally, if the contractor excavates the footing without an approved compaction report, it proceeds at risk. The building inspector can permit the City and the contractor to proceed without the report, but that did not happen. The contractor cannot unilaterally proceed without approval. The statements in the Letter are misleading and wrong, as is the City's suggestion that the delay should have been anticipated. The over-excavation and compaction was completed and approved by the soils engineer on August 26, 2011. However, the final compaction report was not approved by the City until September 26, 2011.

The City contends that the first issue of contractor caused delay involved the conflict between the sewer line and the foundation. The foundation plan sheet S201 depicts a lower T-shaped foundation along grid line 4, between A.1 and A.3. The plumbing plans require that water and waste lines go through the foundation. Notably, architectural plan A102 shows a sink at A.1 between 3.6 and 4. A similar conflict exists as a result of the sink shown on line 2, between C and D. The City argues that detail E1 on sheet S301 tells the contractor that the footings in these areas should not be penetrated. The City's argument is flawed for several reasons. First, detail E1/S301 is not called out at these locations. It is a "typical detail." It is not referenced at these areas. Second, detail E1/S301 is labeled "pipe trench to footing." The label shows that the detail is not intended to reference this condition. Third, as shown, the contractor is allowed to penetrate the footings in these locations. If the plans had been coordinated, the architect, structural engineer, and mechanical engineer would have known that sinks were going to be placed above structural footings, and that the drains would have to be addressed. If the structural engineer had been aware of the locations of the plumbing elements, a detail could have been provided to address the issues.

The City contends that it has commissioned an analysis to show that the contractor had enough room to run the pipe without conflicting with the footing. The City alludes to this analysis, but the calculations are not included in the Letter. The analysis is incorrect. The connection to the City sewer is on Tiara Street, between lines 5 and 6. At that location, the top of asphalt at the center line of the street is approximately 662.94. The lateral tee connection to the sewer line is 7 feet below at 655.94. The tee connection is made with a saddle and a 45 bend fitting raising the invert height approximately 16 inches to 657.27. The finish floor elevation in the new building is 664.30. The slab is 0.5 feet thick. Accordingly, the elevation at the bottom of the slab is 663.80. There are two footings that are each 2 feet thick. Accordingly, the highest "bottom of footing" elevation is 659.80. The minimum clearance between the bottom of the concrete and the top of pipe is 1 foot. Accordingly, the highest point at which the pipe could be placed is 658.80. Taking into account the thickness of the pipe (0.33 feet), the highest invert elevation is 658.47. Comparing the highest possible invert elevation of the pipe (658.47) with the elevation of the sewer connection (657.27) shows that the pipe can

only drop 1.20 feet over a span that is approximately 125 feet. That is less than .009 slope. This is the best case scenario. Even in the best case scenario, sufficient slope cannot be maintained. Of course, the actual conditions make this best case scenario impossible. There are other obstacles that need to be addressed, such as fiber optic cabling, which require additional tolerance.

And even if the City's calculations were correct, it would still not have avoided the problem of penetrating the foundation where the plans showed a sink right on top of the footing.

In the Letter, the City contends that Landshapes spent 15 days (between 08/29/11 and 09/13/11) laying out underground utilities that were originally planned to be laid out in 4 days. Again, the City's analysis is both misleading and plain wrong. Landshapes began laying out the utilities on August 29, 2011. In doing so, Landshapes discovered a coordination bust in the plans. The plans show a chase area between the two bathrooms. The chase area is shown to be 14 inches on detail A1 on sheet A405. However, the toilet supports specified to be installed in this area are 22 inches. Landshapes submitted RFI 6 on August 29, 2011. The City's response was to use compact supports but the compact supports also did not fit. The City's eventual solution to the coordination conflict was to move the wall. This is one example of design clarification that was required during the layout. Landshapes performed layout on August 29 and August 30, 2011, at which point it needed the design issues to be resolved before it could continue. There was no work layout performed between August 31 and September 6, 2011 (of which, three days constitute the Labor Day holiday). When Landshapes had sufficient answers, it resumed its layout on September 7, 2011 and completed on September 8, 2011. The pipes were inspected on September 9, 2011. In the Letter, the City fails to address any of the issues and instead wrongly states that Landshapes spent fifteen days laying out rough plumbing.

The City misleadingly argues that the project was delayed as a result of noncompliance notice number 2. This is not so. Noncompliance notice number 2 complained that the electrician had installed conduit manufactured by Carlon whereas the submittal was from Cantex. Another submittal was turned in for the Carlon pipe and it was approved. This noncompliance notice was administrative only. It did not affect the progress of the work. The pipe that was originally installed was approved.

The City states that a portion of the sewer line was "installed and backfilled without inspection by the field inspector." This statement is not tied to any specific allegation of delay. It appears to be an attempt to sling mud at the contractor and, with the mud, cover up the actual causes of the delay. Regardless of its motive, the statement is again misleading. A building and safety inspector was present for this off site work performed under an S permit. The inspector inspected the work. If the "field inspector" elected not to be present (as the Letter suggests), it does not diminish the fact that the work was inspected and approved.

The City states that the installation of the sewer was delayed until the approval of RFI 33 (on October 26, 2011), which involved the use of cast iron sewer sleeves. The City is wrong. The sleeve was installed, inspected, and approved well before this date. The RFI was simply a confirming RFI. Moreover, the cast iron sleeve was permitted by the contract documents, contrary to the suggestion made in the Letter. In summary, this RFI did not delay any actual work.

The City argues that Landshapes contributed to the delays because the rebar submittal was not approved until October 19, 2011. The City does not account for the fact that the delays in the approval of the rebar submittal were the result of time spent to correct design errors. Landshapes submitted RFIs, such as RFI 16, which addressed conflicts in the rebar details. Landshapes could not submit its rebar shop drawings until the plan errors were addressed. Landshapes submitted its rebar shop drawings on September 21, 2011. These were rejected with minor comments. The re-submittal, which was submitted on October 3, 2011 was approved. Any delay in the approval of the rebar submittal (which is a City caused delay) did not in fact cause a delay to the work because the footing conflicts had not been resolved at the time the rebar submittal was approved. Accordingly, the reference to the rebar submittal is another case of misdirection.

In the Letter, the City states that Landshapes reported in RFI 34 that it missed a threaded rod. This is inaccurate. The RFI points out that the design documents do not provide dimension for the rod that is shown in detail J1 of S401. Standard sized rods, which were available, were too small to penetrate the footing. In response to the RFI, the City added a square plate, i.e. changed the detail to accommodate the dimensioning issue. This caused a one day delay, which is the City's responsibility.

The City contends that Landshapes spent 13 days forming and excavating (between 11/02/11 and 11/15/11) instead of the 5 days that were planned. Again, the City's analysis is superficial and wrong. The activity was delayed by rain on November 4, 2011. This is a compensable rain day because the work was pushed out of the dry season by the City's delay. The foundations were completed on November 8, 2011 and the pad was dug by November 9, 2011. Thus, the activity took a total of 6 rain impacted days, not 13.

The City glosses over the delays caused by the lack of coordination between the roof drains and the other elements of the building. The pipes were installed per plan, but the inspector did not approve of the design because of the lack of concrete coverage around the pipe. The structural engineer was also critical of the drain design because the drains penetrated the sill plates. A series of RFIs were issued. The contractor had to provide the engineer with as-builts, which were provided. Work stopped while the City changed its design.

The City suggests that Landshapes did not return to the site until February 15, 2012. The City is wrong. Landshapes remobilized on January 13, 2012, as soon as it could get crews ready upon receiving the redesign.

The City states that Landshapes left the site unattended during the period of inactivity arising out of the City's redesign of the drains. The City is wrong. Landshapes had to have at least one person go to the site every day to check on the status of the site.

The City attempts to shift the focus away from the delays caused by the redesign of the drains by accusing Landshapes of noncompliant electrical work. The City makes reference to noncompliance notices that it issued, but glosses over the details. Again, closer examination shows that the City's analysis is flawed.

The allegation is that Landshapes installed electrical conduits underground instead of above ground. The conduit was installed underground because going above ground would have required running the conduit through the building. Running it through the building would have required penetrating structural walls, beams, posts, and other obstructions, furring out walls, creating chases, and additional extra work. The specifications advise that the conduit runs shown on the drawings are only diagrammatic, section 16010-4(O)(1). Moreover, the specifications mandate that the contractor run its electrical lines to "avoid obstructions" such as foundations and beams. Accordingly, the contractor was entitled to install the electrical conduit below ground and in doing so, was in compliance with the plans. Lastly, the conduit was not installed in the dead of night. The inspector and engineer were present and observed the installation. The underground conduit was referenced in RFIs and project meetings.

During the project, Landshapes offered to remove the conduits that were installed and reinstall them above ground. The City rejected the offer, recognizing the vast number of design conflicts that would be created if the conduits were installed above ground.

The plans showed electrical outlets and boxes within the strong walls and shear walls. Landshapes submitted RFI 42 to address this design conflict. The response was to change the design to move the outlets and boxes. This design change also demonstrates that running electrical conduit through these walls (instead of underground) would not have been permitted. The response to the RFI did not address how the outlets and boxes should be moved. That generated another RFI. The response to the second RFI did not address all of the conflicts. That generated another RFI. As a result, the design was changed in a document entitled Plan Clarification 5. But even that did not address all of the design issues. The new design called for notching in some areas, furred out walls in other areas, a new detail that called for conduits that penetrate through the sill plate. However, the new design did not provide sufficient detail to build the furred out wall and other changes. That generated another RFI (RFI 45). This delay, which is concurrent, in part, to the roof drain delay, spanned the months of December and January.

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Enclosed is a sampling of backup documentation, all of which contains information that was available to the City in reviewing Landshapes' claim. The attachments are incorporated into this letter by reference.

I hereby certify under penalty of perjury that I am a managing partner of Landshapes and I have reviewed this claim or protest presented herewith on Landshapes' behalf and that the following statements are true and correct.

The facts alleged in or that form the basis for the claim or protest are true and accurate.

Landshapes does not know of any facts or circumstances, not alleged in the claim or protest, that by reason of their not being alleged render any fact or statement alleged in the claim or protest materially misleading; and,

Landshapes has, with respect to any request for money or damages alleged in or that forms the basis for the claim or protest reviewed its records and confirmed with mathematical certainty that the losses or damages suffered by Landshapes, were in fact suffered in the amounts estimated and for the reasons alleged in the claim or protest.

Landshapes has, with respect to any request for extension of time or claim of delay, disruption, hindrance, or interference alleged in or that forms the basis for the claim or protest, reviewed job schedules and confirmed on an event-by-event basis that the delays or disruption suffered by Landshapes were in fact experienced for the durations, in the manner, and with the consequent effects on the time and/or sequence of performance of

North Hollywood Multi-Purpose Center at Tiara Street
June 4, 2012
Page 7 of 7

the work, as alleged in the claim or protest.

Landshapes has not received payment from the City, nor has Landshapes released the City from any portion of the claim or protest.

Landshapes notes that the City has not issued a response under penalty of perjury and containing appropriate certifications similar to those that are demanded of Landshapes. The lack of bilateral obligation demonstrates that the requirements imposed upon Landshapes are unconscionable. Furthermore, to the extent that any determination by the Board is meant to deprive Landshapes of its right to judicial review for the City's breach of contract, that is unenforceable and creates a forfeiture.

Sincerely,

A handwritten signature in black ink, appearing to read 'Cynthia Lee', is written over the typed name.

Cynthia Lee

Enclosures

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Attachment No.4:

August 27, 2012 Letter (with attachments) from Landshapes - Appeal of Failure to Issue Change Order

Landshapes

BOARD OF RECREATION
AND PARK COMMISSIONERS

August 27, 2012

2012 AUG 28 AM 10: 15

Board of Recreation and Park Commissioners
City of Los Angeles
221 N. Figueroa St., Ste. 150
Los Angeles, CA 90012

RE: APPEAL OF FAILURE TO ISSUE CHANGE ORDER

ATTN: La Tonya Dean

Landshapes is the general contractor for the City of Los Angeles for the construction of the North Hollywood Multi-Purpose Center at Tiara Street ("the Project"). The specifications for the project set forth procedures for contractor to request time extensions and compensation for compensable delay events. The specifications also give the contractor the right to appeal to the Recreation and Park Commission in the event the contractor's change orders and time extension requests are not timely granted.

On or about March 16, 2012, Landshapes submitted change order request 15 seeking a 153 day time extension, and \$209,661.04 for delay damages for the 153 days of delay. Landshapes submitted backup documentation including, but not limited to, a time impact analysis in support of the change.

On or about May 1, 2012, the City issued a letter rejecting the change order request. The City's May 1, 2012 letter admitted that the City was responsible for certain delays, wrongly blamed Landshapes for other delays, and offered 164 non-compensable days.

On or about June 4, 2012, Landshapes responded to the City's May 1, 2012 denial of Landshapes' earlier request. The response addressed, in detail, the arguments made by the City in the May 1, 2012 letter. The response also contained a binder of some of the documents that support the factual assertions made in Landshapes' claim.

On or about June 5, 2012, Landshapes and the City participated in a "negotiation meeting," but no actual negotiation took place. The City promised to review Landshapes' claim and respond in a timely manner.

For the past five months, Landshapes has done its best to obtain a resolution of its claim. Unfortunately, the City has not even issued a formal response to its claim. The City has directed Landshapes that even the May 1, 2012 letter is not a "final decision" that triggers the claim and protest procedure set forth in the specifications.

Landshapes
2445 Honolulu Av
Montrose
California 91020

Tel: 818-249-6900
Fax: 818-249-6646
Email: office@
Landshapes.com



Landshapes has, on several occasions, requested that the City resolve the claim. In addition to requests made in person at the project meetings, Landshapes also sent an email request on July 6, 2012. See attached email. The City has not acted. The City has not issued an official response. The City has not approved the change order.

Landshapes herewith submits its supporting documentation. The documents in the attached binder are incorporated herein by this reference. The specific factual assertions set forth in the change order request, time impact analysis, and the June 4, 2012 letter (as well as in other documents) form the factual basis of Landshapes' claim. Instead of repeating all of that information in this cover letter, Landshapes instead refers the Board to those documents.

Also attached hereto is a courtesy copy of the City's May 1, 2012 letter.

Finally, Landshapes notes that it is proceeding in accordance with the specifications to bring this matter to the attention of the Board. Landshapes is ready, willing and able to address the factual bases for its claim at the hearing. Landshapes is also prepared to come in good faith to try and resolve the disagreement over this change order request. However, Landshapes participates in this proceeding fully reserving all of its rights to challenge any adverse determination by the Board to the appropriate court. California law prohibits the Board or the City from making itself the final arbiter of claims against the Board or the City. Further, please be advised that Landshapes will be represented by counsel at the hearing.

We look forward to the upcoming hearing and hope that the Board is prepared to evaluate our claim with an open mind.

Sincerely,

Cynthia Lee

attachments

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**NORTH HOLLYWOOD MULTI-PURPOSE CENTER AT TIARA STREET
WO #E170240F**

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2	Baseline Schedule
3	Baseline TIA
4	Delay Change Order Request With Back-Up
5	Geotechnical Section 8.2.10
6	RFI 24 Sewer Through Foundations
7	RFI 26 Sewer Sleeves Through Foundations
8	Rebar Submittal
9	RFI 34 Threaded Rods in Lower Foundations
10	RFI 37 Conduits, Drains and Water Lines Through Foundations
11	Emergency Change Order No. 2 and Plan Clarification No. 5
12	Letter Regarding Electrical Conduits and Request to Return to Original Plans
13	Letter Regarding Foundation Delays
14	Letter Listing Errors and Omissions
15	Additional Documentation
16	Response to Cumulative Time Impact Analysis Submittal on 03/12/12 (Courtesy Copy Not Part of Claim)

SECTION I

June 4, 2012

Joanne Zhang
City of Los Angeles
Department of Public Works
Bureau of Engineering
1149 S. Broadway
Suite 800
Los Angeles, CA 90015

read by [Signature]

Re: North Hollywood Multi-Purpose Center at Tiara Street
Response to Summary and Offer 05/01/12

Dear Joanne;

Landshapes submitted a claim in the form of a time impact analysis and change order request on March 16, 2012 seeking an adjustment to the contract price and the contract time arising from compensable delay events. Landshapes received a letter from you dated May 1, 2012 ("the Letter"). The letter did not clearly identify whether it was a "decision" as defined by Section 54 of the General Conditions. Landshapes was subsequently advised orally that a formal "decision" as required by Section 54 had not been made, and that the City invited further negotiations.

In light of the fact that further negotiation and discussion has not yet resulted in an equitable resolution, and in order to avoid any argument that Landshapes has forfeited its rights, Landshapes elects to treat the claim as denied by the project manager for the reasons set forth in the Letter, and Landshapes hereby submits this "further appeal" of the denial pursuant to Section 54.

The denial of the claim rests on flawed reasoning, a misunderstanding of the facts, a lack of sound delay analysis, and a misapplication of the requirements of the law of the contract. The true facts support Landshapes' entitlement to the requested adjustments.

As on any public project, there is an implied warranty that the plans and specifications are full, complete, accurate, suitable for construction, and fully coordinated. No set of plans is perfect. Therefore, to the extent that the plans and specifications are, in some way, not full, complete, not coordinated, etc., the public agency is responsible for the delay and additional cost arising from any inadequacy in the plans and specifications.

Here, based upon the events that have occurred since construction began, Landshapes questions the level of interaction between the engineers and the architect during the design phase. On this project, the lack of design coordination among the architectural plans, the structural plans, the plumbing plans, and the electrical plans led to the problems in construction that extended the contract duration, and resulted in cost overruns for Landshapes. The City acknowledges this, both tacitly and expressly in the Letter, but gives the matter short shrift. The City attempts to bury its concession among a litany of allegations that Landshapes caused or contributed to the delays. Those allegations are not supported by the facts.

The City addresses the delay to the approval of the compaction report. The City tacitly acknowledges that there was a delay in the approval of the report but the City argues that the approved report "is not an absolute condition precedent for proceeding with the subsequent lower foundation work." The City is wrong. The soils report, at section 8.2.10, states that the footing cannot be poured until the department of building and safety approves the compaction report. Additionally, if the contractor excavates the footing without an approved compaction report, it proceeds at risk. The building inspector can permit the City and the contractor to proceed without the report, but that did not happen. The contractor cannot unilaterally proceed without approval. The statements in the Letter are misleading and wrong, as is the City's suggestion that the delay should have been anticipated. The over-excavation and compaction was completed and approved by the soils engineer on August 26, 2011. However, the final compaction report was not approved by the City until September 26, 2011.

The City contends that the first issue of contractor caused delay involved the conflict between the sewer line and the foundation. The foundation plan sheet S201 depicts a lower T-shaped foundation along grid line 4, between A.1 and A.3. The plumbing plans require that water and waste lines go through the foundation. Notably, architectural plan A102 shows a sink at A.1 between 3.6 and 4. A similar conflict exists as a result of the sink shown on line 2, between C and D. The City argues that detail E1 on sheet S301 tells the contractor that the footings in these areas should not be penetrated. The City's argument is flawed for several reasons. First, detail E1/S301 is not called out at these locations. It is a "typical detail." It is not referenced at these areas. Second, detail E1/S301 is labeled "pipe trench to footing." The label shows that the detail is not intended to reference this condition. Third, as shown, the contractor is allowed to penetrate the footings in these locations. If the plans had been coordinated, the architect, structural engineer, and mechanical engineer would have known that sinks were going to be placed above structural footings, and that the drains would have to be addressed. If the structural engineer had been aware of the locations of the plumbing elements, a detail could have been provided to address the issues.

The City contends that it has commissioned an analysis to show that the contractor had enough room to run the pipe without conflicting with the footing. The City alludes to this analysis, but the calculations are not included in the Letter. The analysis is incorrect. The connection to the City sewer is on Tiara Street, between lines 5 and 6. At that location, the top of asphalt at the center line of the street is approximately 662.94. The lateral tee connection to the sewer line is 7 feet below at 655.94. The tee connection is made with a saddle and a 45 bend fitting raising the invert height approximately 16 inches to 657.27. The finish floor elevation in the new building is 664.30. The slab is 0.5 feet thick. Accordingly, the elevation at the bottom of the slab is 663.80. There are two footings that are each 2 feet thick. Accordingly, the highest "bottom of footing" elevation is 659.80. The minimum clearance between the bottom of the concrete and the top of pipe is 1 foot. Accordingly, the highest point at which the pipe could be placed is 658.80. Taking into account the thickness of the pipe (0.33 feet), the highest invert elevation is 658.47. Comparing the highest possible invert elevation of the pipe (658.47) with the elevation of the sewer connection (657.27) shows that the pipe can

only drop 1.20 feet over a span that is approximately 125 feet. That is less than .009 slope. This is the best case scenario. Even in the best case scenario, sufficient slope cannot be maintained. Of course, the actual conditions make this best case scenario impossible. There are other obstacles that need to be addressed, such as fiber optic cabling, which require additional tolerance.

And even if the City's calculations were correct, it would still not have avoided the problem of penetrating the foundation where the plans showed a sink right on top of the footing.

In the Letter, the City contends that Landshapes spent 15 days (between 08/29/11 and 09/13/11) laying out underground utilities that were originally planned to be laid out in 4 days. Again, the City's analysis is both misleading and plain wrong. Landshapes began laying out the utilities on August 29, 2011. In doing so, Landshapes discovered a coordination bust in the plans. The plans show a chase area between the two bathrooms. The chase area is shown to be 14 inches on detail A1 on sheet A405. However, the toilet supports specified to be installed in this area are 22 inches. Landshapes submitted RFI 6 on August 29, 2011. The City's response was to use compact supports but the compact supports also did not fit. The City's eventual solution to the coordination conflict was to move the wall. This is one example of design clarification that was required during the layout. Landshapes performed layout on August 29 and August 30, 2011, at which point it needed the design issues to be resolved before it could continue. There was no work layout performed between August 31 and September 6, 2011 (of which, three days constitute the Labor Day holiday). When Landshapes had sufficient answers, it resumed its layout on September 7, 2011 and completed on September 8, 2011. The pipes were inspected on September 9, 2011. In the Letter, the City fails to address any of the issues and instead wrongly states that Landshapes spent fifteen days laying out rough plumbing.

The City misleadingly argues that the project was delayed as a result of noncompliance notice number 2. This is not so. Noncompliance notice number 2 complained that the electrician had installed conduit manufactured by Carlon whereas the submittal was from Cantex. Another submittal was turned in for the Carlon pipe and it was approved. This noncompliance notice was administrative only. It did not affect the progress of the work. The pipe that was originally installed was approved.

The City states that a portion of the sewer line was "installed and backfilled without inspection by the field inspector." This statement is not tied to any specific allegation of delay. It appears to be an attempt to sling mud at the contractor and, with the mud, cover up the actual causes of the delay. Regardless of its motive, the statement is again misleading. A building and safety inspector was present for this off site work performed under an S permit. The inspector inspected the work. If the "field inspector" elected not to be present (as the Letter suggests), it does not diminish the fact that the work was inspected and approved.

The City states that the installation of the sewer was delayed until the approval of RFI 33 (on October 26, 2011), which involved the use of cast iron sewer sleeves. The City is wrong. The sleeve was installed, inspected, and approved well before this date. The RFI was simply a confirming RFI. Moreover, the cast iron sleeve was permitted by the contract documents, contrary to the suggestion made in the Letter. In summary, this RFI did not delay any actual work.

The City argues that Landshapes contributed to the delays because the rebar submittal was not approved until October 19, 2011. The City does not account for the fact that the delays in the approval of the rebar submittal were the result of time spent to correct design errors. Landshapes submitted RFIs, such as RFI 16, which addressed conflicts in the rebar details. Landshapes could not submit its rebar shop drawings until the plan errors were addressed. Landshapes submitted its rebar shop drawings on September 21, 2011. These were rejected with minor comments. The re-submittal, which was submitted on October 3, 2011 was approved. Any delay in the approval of the rebar submittal (which is a City caused delay) did not in fact cause a delay to the work because the footing conflicts had not been resolved at the time the rebar submittal was approved. Accordingly, the reference to the rebar submittal is another case of misdirection.

In the Letter, the City states that Landshapes reported in RFI 34 that it missed a threaded rod. This is inaccurate. The RFI points out that the design documents do not provide dimension for the rod that is shown in detail J1 of S401. Standard sized rods, which were available, were too small to penetrate the footing. In response to the RFI, the City added a square plate, i.e. changed the detail to accommodate the dimensioning issue. This caused a one day delay, which is the City's responsibility.

The City contends that Landshapes spent 13 days forming and excavating (between 11/02/11 and 11/15/11) instead of the 5 days that were planned. Again, the City's analysis is superficial and wrong. The activity was delayed by rain on November 4, 2011. This is a compensable rain day because the work was pushed out of the dry season by the City's delay. The foundations were completed on November 8, 2011 and the pad was dug by November 9, 2011. Thus, the activity took a total of 6 rain impacted days, not 13.

The City glosses over the delays caused by the lack of coordination between the roof drains and the other elements of the building. The pipes were installed per plan, but the inspector did not approve of the design because of the lack of concrete coverage around the pipe. The structural engineer was also critical of the drain design because the drains penetrated the sill plates. A series of RFIs were issued. The contractor had to provide the engineer with as-builts, which were provided. Work stopped while the City changed its design.

The City suggests that Landshapes did not return to the site until February 15, 2012. The City is wrong. Landshapes remobilized on January 13, 2012, as soon as it could get crews ready upon receiving the redesign.

The City states that Landshapes left the site unattended during the period of inactivity arising out of the City's redesign of the drains. The City is wrong. Landshapes had to have at least one person go to the site every day to check on the status of the site.

The City attempts to shift the focus away from the delays caused by the redesign of the drains by accusing Landshapes of noncompliant electrical work. The City makes reference to noncompliance notices that it issued, but glosses over the details. Again, closer examination shows that the City's analysis is flawed.

The allegation is that Landshapes installed electrical conduits underground instead of above ground. The conduit was installed underground because going above ground would have required running the conduit through the building. Running it through the building would have required penetrating structural walls, beams, posts, and other obstructions, furring out walls, creating chases, and additional extra work. The specifications advise that the conduit runs shown on the drawings are only diagrammatic, section 16010-4(O)(1). Moreover, the specifications mandate that the contractor run its electrical lines to "avoid obstructions" such as foundations and beams. Accordingly, the contractor was entitled to install the electrical conduit below ground and in doing so, was in compliance with the plans. Lastly, the conduit was not installed in the dead of night. The inspector and engineer were present and observed the installation. The underground conduit was referenced in RFIs and project meetings.

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Enclosed is a sampling of backup documentation, all of which contains information that was available to the City in reviewing Landshapes' claim. The attachments are incorporated into this letter by reference.

I hereby certify under penalty of perjury that I am a managing partner of Landshapes and I have reviewed this claim or protest presented herewith on Landshapes' behalf and that the following statements are true and correct.

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Sincerely,

A handwritten signature in black ink, appearing to read 'Cynthia Lee', is written over the typed name.

Cynthia Lee

Enclosures

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SECTION II



March 12, 2012

Ms. Cindy Lee
Project Manager
Landshapes Company
2445 Honolulu Ave
Montrose, CA 91020

**RE: NARRATIVE
NOB1 - BASELINE SCHEDULE SUBMITTAL
NORTH HOLLYWOOD MULTIPURPOSE CENTER**

Dear Ms. Lee:

This letter serves as the narrative report for the Baseline Schedule for North Hollywood Multipurpose Center.

Baseline Schedule Background

This Baseline Schedule is the result of a meeting with City of LA in which the methodology of preparing an acceptable revision to the original baseline schedule was discussed. It was agreed that we would take the submitted January 2012 Schedule update, remove the various schedule impacts, actual dates and revise the logic as necessary to bring the schedule in compliance with the contract complete date. We also discussed breaking out the schedule milestones from the contract milestones. This we did.

Additionally we separated out the lower foundation from the combined foundation activities. This produces Upper foundation activities as well as lower ones.

I also display the building work in a more traditional method, separating it into Sitework, Foundation and Shell, Rough-in, Finishes, Hardscape & Landscape, Closeout. The previous designations for trade remain in the schedule.

I reviewed the logic and fixed obvious busts. Also added predecessors/successors where they were missing.

This becomes a workable schedule which maintains the standard critical path through grading, the building pad, footings, structural elements, building closeup elements, Drywall, finishes, Closeout. The other sitework areas are non-critical.

A handwritten signature in black ink, appearing to read "Paul R. Charlton", with a long horizontal flourish extending to the right.

NITRO ASSOCIATES
Construction Consultants

Paul R. Charlton, PE

Activity ID	Activity Description	Orig Dur	% Comp	Early Start	Early Finish	Total Float	J	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY
1000	MS #1 NTP	0	0	11AUG11*		0											
11000	MS #1 NTP	0	0	11AUG11*		0											
1420	Mobilization	7	0	11AUG11	17AUG11	0											
1499	Bond, PM & superintendent	263	0	11AUG11	29APR12	0											
1421	Demo	1	0	18AUG11	18AUG11	0											
1621	Survey	1	0	19AUG11	19AUG11	0											
1431	Rough Grading	5	0	22AUG11	26AUG11	0											
1441	Install underground plumbing utilities	5	0	29AUG11	02SEP11	0											
1980	Foundation layout	1	0	06SEP11	06SEP11	0											
3990	Lower Foundation Pads Excavation	2	0	07SEP11	08SEP11	0											
4000	Lower Foundation Pads Formwork	2	0	09SEP11	12SEP11	0											
4020	Lower Foundation Rebar	2	0	12SEP11	13SEP11	0											
4030	Lower Foundation - Inspection / Set Templates	1	0	14SEP11	14SEP11	0											
4090	Lower Foundation Pour	1	0	15SEP11	15SEP11	0											
1990	Strip Forms & Footing excavation	3	0	16SEP11	20SEP11	0											
2000	Form Upper Foundation	2	0	21SEP11	22SEP11	0											
2020	Upper Foundation Rebar	2	0	23SEP11	26SEP11	0											
2040	Structural steel	2	0	27SEP11	28SEP11	0											
2090	Pour Upper Foundation	1	0	29SEP11	29SEP11	0											
2110	Concrete column	4	0	30SEP11	05OCT11	0											
2120	Inspection concrete column	1	0	06OCT11	06OCT11	0											
2150	Frame exterior wall	20	0	06OCT11	03NOV11	0											
2530	Prewrap stucco	5	0	04NOV11	10NOV11	0											
2170	Frame roof	10	0	04NOV11	17NOV11	0											
2540	Inspection Prewrap stucco	1	0	11NOV11	11NOV11	0											
2550	Stucco	16	0	14NOV11	06DEC11	0											
2160	Frame interior wall	20	0	18NOV11	16DEC11	0											
2260	Plumbing gas	10	0	21NOV11	05DEC11	0											
2270	Inspection plumbing rough-in	1	0	06DEC11	06DEC11	0											
2552	Caulking & sealant	3	0	07DEC11	09DEC11	0											
2840	Trespa Framing	5	0	07DEC11	13DEC11	0											
2330	Electrical wiring and termination	10	0	07DEC11	20DEC11	0											
2570	Exterior Tiles	12	0	07DEC11	22DEC11	0											
3700	Install trespa	12	0	14DEC11	04JAN12	0											
2561	Glass block	2	0	19DEC11	20DEC11	0											

- ◆ MS #1 NTP
- ◆ MS #1 NTP
- ▬ Mobilization
- ▬ Demo
- ▬ Survey
- ▬ Rough Grading
- ▬ Install underground plumbing utilities
- ▬ Foundation layout
- ▬ Lower Foundation Pads Excavation
- ▬ Lower Foundation Pads Formwork
- ▬ Lower Foundation Rebar
- ▬ Lower Foundation - Inspection / Set Templates
- ▬ Lower Foundation Pour
- ▬ Strip Forms & Footing excavation
- ▬ Form Upper Foundation
- ▬ Upper Foundation Rebar
- ▬ Structural steel
- ▬ Pour Upper Foundation
- ▬ Concrete column
- ▬ Inspection concrete column
- ▬ Frame exterior wall
- ▬ Prewrap stucco
- ▬ Frame roof
- ▬ Inspection Prewrap stucco
- ▬ Stucco
- ▬ Frame interior wall
- ▬ Plumbing gas
- ▬ Inspection plumbing rough-in
- ▬ Caulking & sealant
- ▬ Trespa Framing
- ▬ Electrical wiring and termination
- ▬ Exterior Tiles
- ▬ Install trespa
- ▬ Glass block

Start Date: 24JUL11
 Finish Date: 06MAY12
 Data Date: 31JUL11
 Run Date: 12:AR12 17:02

Legend:
 ▬ Early Bar
 ▬ Progress Bar
 ▬ Critical Activity

NOBI

Landscapes
 North Hollywd MP Center
 Baseline Schedule
 Longest Path - by Early Start

As Built Schedule Delay Analysis
 Revision
 Date
 Checked
 Approved

© Primavera Systems, Inc.

SECTION III

North Hollywood MP Center

MILESTONES

Schedule

Activity ID	Activity Description	Orig Dur	Cal ID	Early Start	Early Finish	Total Float
L003 / Added Holidays						
L003-B	CO#1 / Add 7 Non-Compensible CD's	1	1	21SEP11*	21SEP11	-30
L003-A	Non Work Days per B of Engr	7	2	24DEC11*	30DEC11	-136
11410	MS #2 Final Completion	0	2		25OCT12	-172
CONSTRUCTION						
Multi-Purpose Building						
Sitework						
L001 / Building Pad Approval						
L001-A	Waiting for City Signed soil compaction report	20	1	31AUG11	28SEP11	-92
L001-B	Compaction Report Received / Go-Ahead w Figs	1	1	28SEP11	28SEP11	-92
1471	Rough sewer	5	1	25OCT11	31OCT11	6
Foundation & Shell						
L002 / Structural Footing Changes						
L002-A	RFC#26 (Waste pipe sleeves)	12	2	07OCT11*	18OCT11	-137
L002-B	Mobilize per RFC#26 response	4	1	19OCT11	24OCT11	-33
L002-C	RFC#36 (Roof Drain Pipe Issue)	9	2	08NOV11*	16NOV11	-157
L002-D	RFC#37 (Elec. Conduits As built)	9	2	15NOV11*	23NOV11	-164
L002-T	RFC#39 (Elect Conduit Routing)	2	1	21NOV11*	22NOV11	-105
L002-G	RFC#42 (outlets in shear wall)	5	2	05DEC11*	09DEC11	-162

CO#1 / Add 7 Non-Compensible CD's

Non Work Days per B of Engr

MS #2 Final Completion

Waiting for City Signed soil compaction report

Compaction Report Received / Go-Ahead w Figs

Rough sewer
 25OCT11A 26OCT11A

RFC#26 (Waste pipe sleeves)

Mobilize per RFC#26 response

RFC#36 (Roof Drain Pipe Issue)

RFC#37 (Elec. Conduits As built)

RFC#39 (Elect Conduit Routing)

RFC#42 (outlets in shear wall)

Start Date: 24JUL11
 Finish Date: 25OCT12
 Data Date: 31JUL11
 Run Date: 13MAR12 06:59

001B

Landshapes
 North Hollywood MP Center
 Baseline Schedule - Impacted
 TIA#1 / Delay - by Type Area Issue

Sheet 1 of 4

Date: _____
 Revision: _____
 Impact = 172 Calendar Days
 Building Pad Approval Delay
 Christmas/New Year Holiday
 Structural Footing Changes

NITRO ASSOCIATES - (626) 844-2077

Checked: _____
 Approved: _____

Activity ID	Activity Description	Orig Dur	Cal ID	Early Start	Early Finish	Total Float
L002-M	COR#06 Submitted for RFC#36,37 Work	1	1	07DEC11*	07DEC11	-124
L002-Q	COR#06 Scope Negotiations	2	1	08DEC11	09DEC11	-124
L002-R	COR#06.1 Submitted for RFC#36,37 Work	1	1	09DEC11	09DEC11	-124
L002-H	RFC#42.1 (Elect Box Locations)	7	2	09DEC11*	15DEC11	-162
L002-S	LAC Approves COR#06.1	60	1	12DEC11	15MAR12	-124
L002-I	City of LA issued rev. Elec. Plans per RFC 42.1	1	2	15DEC11	15DEC11	-162
L002-U	RFC#42.2 (Elect Box Conflicts)	5	2	19DEC11*	23DEC11	-123
L002-J	City of LA issued Second rev. plans per RFC#42.2	1	2	23DEC11*	23DEC11	-169
L002-K	City of LA issued ECO#02	1	2	23DEC11*	23DEC11	-169
L002-V	Plan Clarification #5 Issued	1	1	03JAN12	03JAN12	-78
L002-L	RFC#45 in resp. to ECO#02	8	2	03JAN12*	10JAN12	-139
L002-E	Add Detailing per RFC#36 Response	70	2	03JAN12*	12MAR12	-179
L002-F	Add Detailing per RFC#37 Response	70	2	03JAN12*	12MAR12	-179
L002-SS	Ltr from CM / Non-Conforming Elect Work	1	1	04JAN12*	04JAN12	-86
L002-TT	LS Req to go back to Orig Plans	1	1	09JAN12*	09JAN12	-81
L002-N	Revised details per RFC#45 & CM's email	1	2	10JAN12	10JAN12	-139
L002-AB	NNC#4 / Underground Elect thru ftgs	1	1	13JAN12*	13JAN12	-93
L002-P	Added work per Resp. to RFC#45	10	2	13JAN12*	22JAN12	-129
L002-AD	RFI#49 / Elect Conduit Details Clarification	15	2	13JAN12*	27JAN12	-139
L002-AE	RFI#50 / Elect Conduit Details Clarification	15	2	13JAN12*	27JAN12	-139

X COR#06 Submitted for RFC#36,37 Work
 X COR#06 Scope Negotiations
 X COR#06.1 Submitted for RFC#36,37 Work
 RFC#42.1 (Elect Box Locations)
 LAC Approves COR#06.1
 City of LA issued rev. Elec. Plans per RFC 42.1
 RFC#42.2 (Elect Box Conflicts)
 City of LA issued Second rev. plans per RFC#42.2
 City of LA issued ECO#02
 Plan Clarification #5 Issued
 RFC#45 in resp. to ECO#02
 Add Detailing per RFC#36 Response
 Add Detailing per RFC#37 Response
 Ltr from CM / Non-Conforming Elect Work
 LS Req to go back to Orig Plans
 Revised details per RFC#45 & CM's email
 NNC#4 / Underground Elect thru ftgs
 Added work per Resp. to RFC#45
 RFI#49 / Elect Conduit Details Clarification
 RFI#50 / Elect Conduit Details Clarification

Start Date: 24JUL11
 Finish Date: 25OCT12
 Data Date: 31JUL11
 Run Date: 13MAR12 06:59

Legend:
 Early Bar
 Target Bar
 Progress Bar
 Critical Activity

Sheet: 2 of 4
 001B
 Landshapes
 North Hollywood MP Center
 Baseline Schedule - Impacted
 TIA#1 / Delay - by Type Area Issue

NITRO ASSOCIATES - (626) 844-2077
 Impact = 172 Calendar Days
 Building Pad Approval Delay
 Christmas/New Year Holiday
 Structural Footing Change

Checked
 Approved

© Primavera Systems, Inc.

Activity ID	Activity Description	Orig Dur	Cal ID	Early Start	Early Finish	Total Float	Notes
L002-AC	RFI#48 / Elect Conduit Details Clarification	19	2	13JAN12*	31JAN12	-143	RFI#48 / Elect Conduit Details Clarification
L002-X	RFC#51 / Sleeves for Conduits?	4	2	17JAN12*	20JAN12	-145	RFC#51 / Sleeves for Conduits?
L002-UU	RFC#52 / Downspout Rebar Clearance	11	2	17JAN12*	27JAN12	-139	RFC#52 / Downspout Rebar Clearance
L002-VV	RFC#53 / Sill Plate @ Roof Drains	11	2	17JAN12*	27JAN12	-159	RFC#53 / Sill Plate @ Roof Drains
L002-Y	RFC#51.1 / Conflict - Sleeves or Rebar Cages?	17	2	17JAN12*	02FEB12	-145	RFC#51.1 / Conflict - Sleeves or Rebar Cages?
L002-AF	NNC#5 Issued / Elect Conduits	1	1	18JAN12*	18JAN12	-94	NNC#5 Issued / Elect Conduits
L002-W	Mtg / SE directs Rebar Cages for Conduits	1	1	18JAN12*	18JAN12	-90	Mtg / SE directs Rebar Cages for Conduits
L002-Z	RFC#56 / Low Voltage Questions	1	2	19JAN12*	19JAN12	-131	RFC#56 / Low Voltage Questions
L002-AA	Mtg / Reza Authorized Pay for Sleeves	1	1	24JAN12*	24JAN12	-94	Mtg / Reza Authorized Pay for Sleeves
L002-GG	RFC#58 / Steel Column & Rebar Conflict	8	2	24JAN12*	31JAN12	-163	RFC#58 / Steel Column & Rebar Conflict
L002-BB	Email / CM - 1 sleeve per pipe	1	1	25JAN12*	25JAN12	-94	Email / CM - 1 sleeve per pipe
L002-EE	Email / CM - Price Sleeves Separately	1	1	25JAN12*	25JAN12	-94	Email / CM - Price Sleeves Separately
L002-FF	NNC#06 - Below Grade PVC Conduits	1	1	26JAN12*	26JAN12	-99	NNC#06 - Below Grade PVC Conduits
L002-YY	Email from CM / Please Resolve NNC#4,5,6	1	1	27JAN12*	27JAN12	-99	Email from CM / Please Resolve NNC#4,5,6
L002-WW	RFC#53.1/ Detail Questions	7	2	27JAN12*	02FEB12	-145	RFC#53.1/ Detail Questions
L002-CC	LS ltr / Need Formal Resp to Sleeve Direction	1	1	31JAN12*	31JAN12	-97	LS ltr / Need Formal Resp to Sleeve Direction
L002-HH	RFC#58.1 / Steel Column & Rebar Details	1	2	02FEB12*	02FEB12	-164	RFC#58.1 / Steel Column & Rebar Details
L002-XX	RFC#61 / Clarify NNC#06	5	2	02FEB12*	06FEB12	-157	RFC#61 / Clarify NNC#06
L002-DD	Mtg re Sleeves, Conduits, ECO#2	1	1	06FEB12*	06FEB12	-100	Mtg re Sleeves, Conduits, ECO#2
L002-II	RFC#58.2&3 / Steel Column & Rebar Details	17	2	06FEB12*	22FEB12	-167	RFC#58.2&3 / Steel Column & Rebar Details

Sheet 3 of 4

001B

Start Date: 24JUL11
 Finish Date: 25OCT12
 Data Date: 31JUL11
 Run Date: 13MAR12 06:59

Activity Legend:
 Early Bar
 Target Bar
 Progress Bar
 Critical Activity

Landshapes
 North Hollywood MP Center
 Baseline Schedule - Impacted
 TIA#1 / Delay - by Type Area Issue

Revision
 Impact = 172 Calendar Days
 Building Pad Approval Delay
 Christmas/New Year Holiday
 Structural Footing Changes

Checked
 Approved

NITRO ASSOCIATES - (626) 844-2077

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Activity ID	Activity Description	Orig Dur	Cal ID	Early Start	Early Finish	Total Float
L002-ZZ	RFC#62 / Comm Conduits	2	2	07FEB12*	08FEB12	-151
L002-KK	RFC#37.1 / Nelson Stud Size	15	2	15FEB12*	29FEB12	-171
L002-JJ	Site Mtg w Structural Engr	1	1	16FEB12*	16FEB12	-116
L002-LL	RFC#37.2 / Nelson Stud Above or Below Sill Plate	13	2	16FEB12*	28FEB12	-172
L002-QQ	RFC#67 / Insector Rejected DWP approved install	4	2	20FEB12*	23FEB12	-166
L002-MM	RFC#37.3 / Nelson Stud Conflict w Hold Downs	4	2	21FEB12*	24FEB12	-177
L002-OO	RFC#66 / Anchor Bolt Details	4	2	21FEB12*	24FEB12	-170
L002-RR	RFC#69 / Inspector - only sleeves fig pipes	6	2	23FEB12*	28FEB12	-171
L002-NN	LS Email / Still can't build Steel Plates	1	1	24FEB12*	24FEB12	-120
L002-O	Added work per response to RFC#36 & 37	15	2	27FEB12	12MAR12	-179
L002-PP	RFC#66.1 / 2" Conc Cover not possible	3	2	28FEB12*	01MAR12	-173
L002-AG	RFC#78 / Add Waste Line for Drinking Fountain	7	2	01MAR12*	07MAR12	-189
L002-AH	Fab plate for DF Waste Line	5	1	06MAR12	14MAR12	-123
4020	Lower Foundation Rebar	2	1	25OCT11	26OCT11	-33
1990	Strip Forms & Footing excavation	3	1	31OCT11	02NOV11	-33
2000	Form Upper Foundation	2	1	23MAR12	26MAR12	-124
2020	Upper Foundation Rebar	2	1	27MAR12	28MAR12	-124

RFC#62 / Comm Conduits

RFC#37.1 / Nelson Stud Size

Site Mtg w Structural Engr

RFC#37.2 / Nelson Stud Above or Below Sill Plate

RFC#67 / Insector Rejected DWP approved install

RFC#37.3 / Nelson Stud Conflict w Hold Downs

RFC#66 / Anchor Bolt Details

RFC#69 / Inspector - only sleeves fig pipes

LS Email / Still can't build Steel Plates

Added work per response to RFC#36 & 37

RFC#66.1 / 2" Conc Cover not possible

RFC#78 / Add Waste Line for Drinking Fountain

Fab plate for DF Waste Line

Lower Foundation Rebar

Strip Forms & Footing excavation

Form Upper Foundation

Upper Foundation Rebar

29SEP11A 06OCT11A

06FEB12 07FEB12

08FEB12 09FEB12

Start Date: 24JUL11
 Finish Date: 25OCT12
 Data Date: 31JUL11
 Run Date: 13MAR12 06:59

Legend:
 Early Bar (Green arrow)
 Target Bar (Red arrow)
 Progress Bar (Blue arrow)
 Critical Activity (Black arrow)

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Sheet 4 of 4

Landshapes
 North Hollywood MP Center
 Baseline Schedule - Impacted
 TIA#1 / Delay - by Type Area Issue

0018

NITRO ASSOCIATES - (626) 844-2077

Revision: Impact = 172 Calendar Days
 Building Per Approval Delay
 Christmas/New Year Holiday
 Structural/Footing Changes

Checked: Approved

SECTION IV

Landshapes

March 16, 2012

Joanne Zhang
City of Los Angeles
200 North Spring Street
Los Angeles, CA 90012

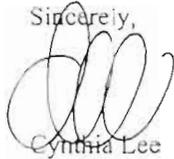
Re: North Hollywood Multi-Purpose Center
WO #E170240F

Dear Joanne:

Attached is Change Order Request for the delay as detailed in our Time Impact Analysis dated March 12, 2012. The impacted schedule indicates 172 delay days. We have subtracted the 7 calendar days provided in Change Order Number 01 and because we completed our upper foundation formwork and rebar on March 16, 2012 ahead of the scheduled date of March 28, 2012, we deducted an additional twelve 12 calendar days for a total delay to date of 153 days.

This Change Order Request includes the replacement of formwork, cleaning and grubbing the site and the rebar cleaning that originally appeared on Change Order Request Number 15 but has since been removed.

Sincerely,



Cynthia Lee

ss

Landshapes
11111 Main Street
Atlanta
Georgia 30309
Tel: 878-24-1900
Fax: 878-24-1900
Email: office@landshapes.com
www.landshapes.com

**CHANGE ORDER REQUEST (COR)
(For General Contractor)**

TO: Department of Public Works / Engineering
 Construction Management Division
 200 North Spring Street, Room 1400
 Los Angeles, CA 90012
 Attn: Joanne Zhang Construction Manager

Change Order Request No.: 15
 Project Title: North Hollywood Multi-Purpose
at Tiara Street
 Project No.: W.O. #E170101F Contract No.: 3347
 Contractor Name: LandShapes

Reference Sheet _____

Description of Extra Work: Delay to

TIME EXTENSIONS REQUESTED 153 Days
 consideration of contract time extensions, the baseline schedule use be approved by the Department prior to the start of construction. The Contractor waves all rights to any future claim if he proceeds with the construction without submitting an approved baseline schedule. Recovery schedule must be submitted along with this form IF contract work falls behind baseline schedule. Time extension All concurrent delays by the Contractor must be identified in the time extension request.

SUMMARY:

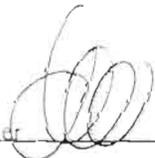
SUB-CONTRACTOR

1 Ric Heiler Grading	\$367.50
2 _____	_____
3 _____	_____
4 _____	_____

GENERAL CONTRACTOR See Attachment

Total Material see pricing sheet	\$209,271.49
Total Equipment	\$ _____
Total Labor supervision.....	\$ _____
Other Expenses (Bond).	\$ _____
Sub-Total	\$ _____
6%Overhead	\$ 22.05
Sub-Total	\$ _____
18% Profit	\$ _____
1.5% Bond	_____
Total	\$209,661.04
Date: <u>03/16/12</u>	_____

Grand Total
 Signature: _____ Title: Owner



By signing this Change Order Request, I certify that the information herein is accurate and correct and complies with all provisions of the Contract. I am also aware that any fraudulent claims will be fully prosecuted under the False Claims Act.

Submit to the Department with original signature and invoices. Failure to provide information requested will delay the approval process.

LANDSHAPES
245 S BUCKLEWAY
MONTROSE, CA 91020

18873
10 438722Z

DATE 7-29-11

TO ORDER OF *Margitt Construction* \$ 2750.00

Jim Howard, Owner/President Margitt Construction

MISSION VALLEY BANK
MISSION VALLEY, CA

FOR #018873# 012243224# 01024826#

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91008
12300247
FOR DEPOSIT ONLY
MARGITT CONSTRUCTION INC
18882832

#18873 Paid 8/01/11 \$2,750.00

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91008
12200247
FOR DEPOSIT ONLY
MARGRETT CONSTRUCTION INC
184932632

LANDSHAPES
18872
NO RECEIPTS

DATE 7-29-11

PAY TO THE ORDER OF Margrett Construction \$ 321.26 DOLLARS

Shaw Road, Twenty Ave + 24

MISSION VALLEY BANK
SAN RAFAEL, CA 94901

FOR [Signature]

088872 122243224 04024826*

#18872 Paid 8/01/11 \$321.26

LANDSHAPES
2445 HONDOLU AVENUE
MORTROSE, CA 91020

18933
99 4303722

PAY TO THE ORDER OF *Margeth Construction* \$ 2750.00

Land Shapes, Overhauled a. J. Kelly + Co. DEPOSIT

MISSION VALLEY BANK
SAN ANTONIO, TX

FOR #18933# 122243224 01021826#

DATE *8-16-11*

Xh MD

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
12300647
FOR DEPOSIT ONLY
MANNETT CONSTRUCTION INC
1886902932

#18933 Paid 8/18/11 \$2,750.00

LANDSHAPES

LANDSHARES
244 HICKORY LANE
MONTROSE, CA 91020

18968
⑆42207122

DATE 8/26/11

PAY TO THE ORDER OF Margate Construction

Two Thousand Seven Hundred fifty & 00/100 DOLLARS

MISSION VALLEY BANK
A DIVISION OF
WELLS FARGO BANK

FOR ⑆018988⑆ ⑆122243224⑆ 01021826⑆

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
122002247
FOR DEPOSIT ONLY
MARGATE CONSTRUCTION INC
189682288

#18968 Paid 8/30/11 \$2,750.00

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91008
12280247
FOR DEPOSIT ONLY
MARGETT CONSTRUCTION INC
189602832

18967
96 420122

DATE 8-26-11

PAY TO THE ORDER OF Margitt Construction \$ 1,668.33 DOLLARS

Debra Margitt, President Margitt Construction

MISSION VALLEY BANK
MONTROSE, CA 91020

FOR #088967# ⑆ 22243224⑆ 01021625#

#18967 Paid 8/30/11 \$1,668.33

LANDSHAPES
240 HONOLULU AVE
MONTHOUSE, CA 91020

19003
⑆ 43291222

PAY TO THE ORDER OF Margitt Construction \$ 82.49

DATE 9-15-11 DOLLARS

Eighty two and 49/100

MISSION VALLEY BANK
CALIFORNIA

FOR [Signature]

⑆ 019003⑆ ⑆ 22243224⑆ 01021826⑆

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
APCA/CA, CA 91008
12200247
FOR DEPOSIT ONLY
MARGITT CONSTRUCTION INC
158303832

#19003 Paid 9/19/11 \$82.49

LANDSHAPES
2445 HONOLULU AVE
MONTEREY, CA 91020

19002
PG 4287/122

PAY TO THE ORDER OF Margaret Construction

DATE 9-15-11

\$ 2,750.00 DOLLARS

Two Thousand Seven Hundred Fifty and 00/100

MISSION VALLEY BANK
SAN ANTONIO, TX

FOR #019002# 1122243224# 01021825#

[Signature]

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
12208247
FOR DEPOSIT ONLY
MARGARET CONSTRUCTION INC
15888922

#19002 Paid 9/16/11 \$2,750.00

PAY TO THE ORDER OF
WELLS FARGO BANK N.A.
ARCADIA, CA 91026
12300847
FOR DEPOSIT ONLY
MARGITT CONSTRUCTION INC
1928002822

LANDSHAPES
246 HONOLULU AVE
MONROSE, CA 91020

19086
9043201222

DATE 10-16-11

PAY TO THE ORDER OF *Margitt Construction*

Two hundred seven dollars & 25/100

\$ 207.25 DOLLARS

MISSION VALLEY BANK
SAN JOAQUIN COUNTY

FOR *Levick No. 17*

⑆014086⑆ ⑆22243224⑆ 0102826⑆

#19086 Paid 10/11/11 \$207.25

Account # 1021826

Page 17

LANDSHAPES
2445 MONOLU AVENUE
MONTROSE, CA 91060

19108
90-4328722

DATE 10-14-11

PAY TO THE ORDER OF M. J. G. Construction \$ 2,750.00

John Dawson Two thousand seven hundred fifty and 00/100 DOLLARS

MISSION VALLEY BANK
SAN ANTONIO, TX

FOR #019108# ⑆⑆⑆22243224⑆ 01021826⑆

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91008
12300247

FOR DEPOSIT ONLY
MARBETT CONSTRUCTION INC
180002632

#19108 Paid 10/17/11 \$2,750.00

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91008
12280247
FOR DEPOSIT ONLY
MARKETT CONSTRUCTION INC
188200822

19107
90-1020122

DATE 10-14-11

PAY TO THE ORDER OF Markett Construction \$ 104.12

On Handled for cash 1/2

MISSION VALLEY BANK
QUALITY BANK
SAN JUAN CA

FOR #049107# 22243224# 01021825#

#19107 Paid 10/17/11 \$104.12

LANDSHARES
2445 HONOLULU AVE
MONROSE, CA 91350

19188 90-370772

PAY TO THE ORDER OF Margitt Construction

DATE 10-28-11 \$ 2750.00 DOLLARS

Ed Thomas, Area Manager

MISSION VALLEY BANK
SAN FRANCISCO

FOR #019188# 122243224: 01021826*

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91008
12200247
FOR DEPOSIT ONLY
MARGITT CONSTRUCTION INC
187802252

#19188 Paid 10/31/11 \$2,750.00

LANDSHAPES
 14875 WILSON AVENUE
 MONTECITO, CA 92028

19226
 99-4201177

DATE 11-15-11

PAY TO THE ORDER OF Margaret Construction \$ 156.96

(The Hundred fifty six and 96/100) DOLLARS

MISSION VALLEY BANK
 14875 WILSON AVENUE
 MONTECITO, CA 92028

FOR #019226# 1222432240 0102182E#

[Signature]

PAY TO THE ORDER OF
 WELLS FARGO BANK N.A.
 1220047
 ANACAPTA, CA 91006
 FOR DEPOSIT ONLY
 MARGARET CONSTRUCTION INC
 18930253

#19226 Paid 11/17/11 \$156.96

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
12200287
FOR DEPOSIT ONLY
MARGRETT CONSTRUCTION INC
192432832

19243
#192432832

DATE 11-18-11

\$ 2,750.00

POUNDS

LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91060

PAY TO THE ORDER OF *Margrett Construction*

Two Thousand Seven Hundred Fifty and 00/100

MISSION VALLEY BANK
SAN FRANCISCO
CALIFORNIA

FOR #019243# ⑆122243224⑆ 010288261⑆

#19243 Paid 11/21/11 \$2,750.00

Account # 40040000

LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91020

19288
98 4327/222

DATE 12-2-11

PAY TO THE ORDER OF *Margitt Construction* \$ 2750.00

Two Thousand, seven hundred fifty & 00/100

MISSION VALLEY BANK
SAN FRANCISCO

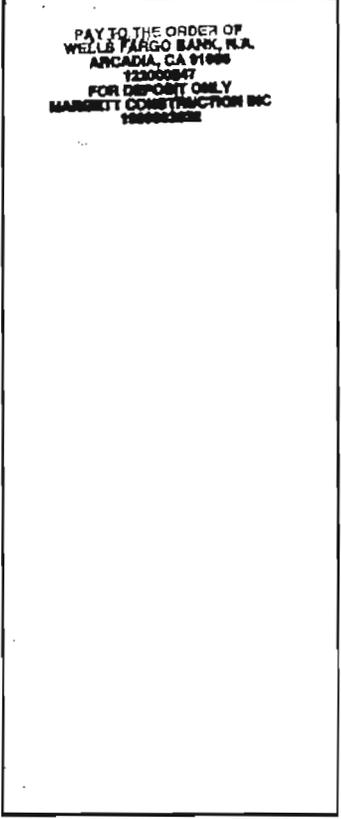
FOR #019288# 4122243224 01021826#

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
12200247
FOR DEPOSIT ONLY
MARGITT CONSTRUCTION INC
1528902532

#19288 Paid 12/05/11 \$2,750.00

LANDSHAPES

10902



LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

PAY TO THE ORDER OF JEFF MARGITT
Nine hundred seventy nine and 00/100 DOLLARS \$ 979.00

DATE 12-20-11

MISSION VALLEY BANK
 3000 ELECTRA

FOR Phone 11 mo.

19294 944327122

⑆01 224 3224⑆ 01021826⑈

#19294 Paid 12/05/11 \$979.00

PHOTO COPY OF ORIGINAL

LANDSHAPES
2445 HONOLULU AVE
MONROVIE, CA 91020

19347
91-4220/122

DATE 12-15-11

PAY TO THE ORDER OF Margitt Construction \$2,750.00

Two Thousand Seven Hundred Fifty and 00/100 DOLLARS

MISSION VALLEY BANK
SAN FRANCISCO

FOR DEPOSIT ONLY
#019347# 122243224 01024828*

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
12200247
FOR DEPOSIT ONLY
MARGITT CONSTRUCTION INC
189802832

#19347 Paid 12/16/11 \$2,750.00

19348
 19-492/1322

DATE 12-15-11

PAY TO THE ORDER OF Margitt Construction \$ 122.15 DOLLARS

One Hundred Twenty Two + 15/100

LANDSHAPES
 2445 HONOLULU AVE
 MONROSE, CA 91020

MISSION VALLEY BANK
 A DIVISION OF
 WELLS FARGO BANK

FOR #019348# 122243224E 01021826*

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91008
 122008247
 FOR DEPOSIT ONLY
 MARGITT CONSTRUCTION INC
 1808203332

#19348 Paid 12/19/11 \$122.15

LANDSHAPES
2445 HONOLULU AVE
MONTROSE CA 91020

19993
99-4372121

DATE 1-3-12

PAY TO THE ORDER OF Margaret Construction \$ 2750.00

Five Thousand Seven Hundred Fifty and 00/100 DOLLARS

MISSION VALLEY BANK
SAN DIEGO

FOR #019393# ⑆12243224⑆ 010218261#

[Signature]

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91706
12200887

FOR DEPOSIT ONLY
MARGRETT CONSTRUCTION INC
183628222

#19393 Paid 1/05/12 \$2,750.00

LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91020

19421
⑆ 4321 222

DATE 1-13-12

PAY TO THE ORDER OF *Margitt Construction* \$ 2750 00

Two thousand seven hundred fifty and 00/100 DOLLARS

MISSION VALLEY BANK
SAN JUANITO, CA

FOR ⑆ 0 2224 3224 ⑆ 0 1021826 ⑆

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
122000247
FOR DEPOSIT ONLY
MARGITT CONSTRUCTION INC
189000002

#19421 Paid 1/18/12 \$2,750.00

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91004
122000247
FOR DEPOSIT ONLY
MARGETT CONSTRUCTION INC
1636302832

LANDSHAPES
245 HUNTERS BLVD
ARCADIA, CA 91006

19422
PO-033/122

DATE 1-16-12

TO THE ORDER OF
Margett Construction
Ch. Lusk & Son, Inc. & P.

MISSION VALLEY BANK
SAN VALLEY, CA

\$ 122.19

FOR
⑆109422⑆ ⑆22243224⑆ ⑆02828⑆

#19422 Paid 1/18/12 \$122.19

LANDSHAPES
245 HUNTERS BLVD
ARCADIA, CA 91006

LANDSHARES
 19465
 MONTEROSE, CA 91070

PAY TO THE ORDER OF *Margitt Construction*

DATE *1-20-12*

\$ *203.16* DOLLARS

FOR *Handed from me 1/11*

MISSION VALLEY BANK
 A Wells Fargo Bank

FOR #019465# 1222632241 01041022#

19465

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91709
 1222632241
 FOR DEPOSIT ONLY
 MARGITT CONSTRUCTION INC
 194650253

#19465 Paid 1/23/12 \$203.16

LANDSHAPES
 245 HONOLULU AVE
 HAWAII, CA 91000

PAY TO THE ORDER OF *Margate Construction*
Five Hundred Thirty four and 84/100

DATE *2-15-12* \$ *135.84* DOLLARS

MISSION VALLEY BANK
 HAWAII

FOR #019535# 01222432245 010218281#

19535 98-13501872

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 APCADIA, CA 91000
 12200947
 FOR DEPOSIT ONLY
 MARGETT CONSTRUCTION INC
 195352882

#19535 Paid 2/17/12 \$135.84

Account # 1021826

Page 16

LANDSHAPES
 1500 COLLEGE
 AVENUE
 Arcadia, CA 91709

19536

NO-4371722

DATE 2-15-12

TO THE ORDER OF *Margate Construction*

\$ 2750.00

Two thousand seven hundred fifty x 00/100

MISSION VALLEY BANK
 MISSION VALLEY

FOR #019536# 122243224 01021826#

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91708
 122009247
 FOR DEPOSIT ONLY
 MARIETT CONSTRUCTION INC
 188630832

#19536 Paid 2/17/12 \$2,750.00

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91006
 12200847
 FOR DEPOSIT ONLY
 MARGRETT CONSTRUCTION INC
 1686262632

LANDSHAPES
 3445 HONOLULU AVE
 MONTEREY, CA 91020

DATE 3-8-12

PAY TO THE ORDER OF *Margrett Construction*

\$ 2,750.00 DOLLARS

Just Barakat, owner, hundred fifty out of 110

MISSION VALLEY BANK
 SAN MATEO, CA 94067

FOR 019613# 122243224# 01024826#

#19613 Paid 3/09/12 \$2,750.00

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91008
12200247
FOR DEPOSIT ONLY
MARGRETT CONSTRUCTION INC
129800232

19648
432722

DATE 3-20-12

\$ 2,750.00 DOLLARS

PAY TO THE ORDER OF *Margrett Construction*

Jesus Trevino, Owner

MISSION VALLEY BANK
SAN DIEGO

FOR *109548 122243241 0021826*

#19648 Paid 3/22/12 \$2,750.00

Account # 1021826

Page 22

LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91020

19649
90-1327122

PAY TO THE ORDER OF
Margaret Construction

DATE *3-22-12*

\$ *122.84*

One Hundred Twenty Two and 84/100

DOLLARS

MISSION VALLEY BANK
"SERIALITY"

FOR *Dividend, Divinity 4/22/12*

⑆019649⑆ ⑆12224324⑆ 01021826⑆

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91006
72800647
FOR DEPOSIT ONLY
MARGRETT CONSTRUCTION INC
1896202632

#19649 Paid 3/22/12 \$122.84

LANDSHAPES
2425 FORD AVENUE
MONTRESEL, CA 91020

19704
90-4647122

DATE 4-3-12

PAY TO THE ORDER OF *Marybeth Construction* \$ 2,500.00

Send thousand four hundred & 00/100

MISSION VALLEY BANK
SAN MARINO BRANCH
SAN MARINO, CA

FOR \$6,442

⑆0149704⑆ ⑆12224322⑆ ⑆01021825⑆

PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91708
72200247
FOR DEPOSIT ONLY
MARGRETT CONSTRUCTION INC
1888302632

#19704 Paid 4/05/12 \$2,500.00

2470355 N.Y.
X
PAY TO THE ORDER OF
WELLS FARGO BANK, N.A.
ARCADIA, CA 91008
12200247
FOR DEPOSIT ONLY
MARBETT CONSTRUCTION INC
188303628

19809
99 1820/022

DATE 4-15-12

PAY TO THE ORDER OF MARBETT CONSTRUCTION \$ 132.84
One Hundred Thirty Two and 84/100 DOLLARS

MISSION VALLEY BANK
FOR DEPOSIT ONLY

FOR #019809# *122213224* 01021825*

#19809 Paid 4/18/12 \$132.84

LANDSHAPES
 45500
 MONTEREY, CA 93920

19810
 90-4237222

DATE 4-15-12

PAY TO THE ORDER OF Maryette Construction \$ 2,500.00

Two Thousand, five hundred 00/100

MISSION VALLEY BANK
 THE MOUNTAIN BANK OF CALIFORNIA

FOR [Signature]

⑆0198⑆07⑆1⑆22243224⑆01021828⑆

PAY TO THE ORDER OF
 WELLS FARGO BANK, N.A.
 ARCADIA, CA 91006
 12200247
 FOR DEPOSIT ONLY
 MARYETTE CONSTRUCTION INC
 12200247

#19810 Paid 4/18/12 \$2,500.00



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	20109039
Contract:	220004778
Customer PO:	
Invoice Date:	08/19/2011

Customer Information
<p>Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823</p> 

Mobile Modular Contact
Questions about this Invoice?
<p>Please Contact: Kathleen Bordi Email: Kathleen.Bordi@mgrc.com Direct Phone: (925) 453-3309 Fax: (925) 453-3203 All other inquiries: (951) 360-6600</p>

Product Information

Item & Description	Qty	Tax	Charge
Site Information:			
11480 West Tierra North Hollywood, CA 91601			

Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-code 722595)			
Rent 08/17/2011 to 09/15/2011		Y	\$300.00
Delivery Haulage Cont.	1	N	\$100.00
Delivery Haulage Fuel Cont.	1	N	\$15.00
			\$415.00

Sub Total: \$415.00
Taxes 8.75%: \$26.25

Total: \$415.00
Total Taxes: \$26.25
Remit Total: \$441.25

PAID

CK. NO. 19039
 DATE 9-21-11 441.25

Special Notes

THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP.
 FOR PROPER CREDIT, PLEASE DETACH AND RETURN WITH PROPERLY IDENTIFIED CHECK TO THE ORIGINAL ISSUING OFFICE.



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	20113207
Contract:	220004778
Customer PO:	
Invoice Date:	09/23/2011

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Kathleen Bordi Email: Kathleen.Bordi@mgrc.com Direct Phone: (925) 453-3309 Fax: (925) 453-3203 All other inquiries: (951) 360-6600

Product Information

Item & Description	Qty	Tax	Charge
Site Information: 11480 West Tierra North Hollywood, CA 91601			
Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-code 722595) Rent 09/16/2011 to 10/15/2011		Y	\$300.00

CK. NO. 19110
 DATE 10-14-11
 326.25

Sub Total:	\$300.00
Taxes 8.75%:	\$26.25
Total:	\$300.00
Total Taxes:	\$26.25
Remit Total:	\$326.25

Special Notes

THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP.



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	15677
Contract:	220004778
Customer PO:	
Invoice Date:	16-OCT-11

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823 

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Kathleen Bordi Email: Kathleen.Bordi@mgrc.com Direct Phone: 925-453-3309 Fax: 925-453-3203 All other inquiries: (951) 360-6600

Product Information	Tax	Charge
Item & Description Site Information: 11480 West Tierra North Hollywood, CA 91601		
Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595) Rent 10/16/11 to 11/14/11	Y	\$300.00
		\$300.00
	Sub Total:	\$300.00
	Taxes:	\$26.25
	Total:	\$300.00
	Total Taxes:	\$26.25
	Remit Total:	\$326.25

Special Notes

PAID

CK. NO. 19145
 DATE 10-25-11 \$ 326.25

TERMS: NET DUE UPON RECEIPT

THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP
 FOR PROPER CREDIT, PLEASE DETACH AND RETURN WITH REMITTANCE TO THE ABOVE ADDRESS



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	27777
Contract:	220004778
Customer PO:	
Invoice Date:	15-NOV-11

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823 

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Kathleen Bordi Email: Kathleen.Bordi@mgrc.com Direct Phone: 925-453-3309 Fax: 925-453-3203 All other inquiries: (951) 360-6600

Product Information	Tax	Charge
Item & Description Site Information: 11480 West Tierra North Hollywood, CA 91601 Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595) Rent 11/15/11 to 12/14/11	Y	\$300.00 \$300.00
Sub Total:		\$300.00
Taxes:		\$26.25
Total:		\$300.00
Total Taxes:		\$26.25
Remit Total:		\$326.25

Special Notes

PAID

CK. NO. 19263
 DATE 11-22-11
326.25

TERMS: NET DUE UPON RECEIPT
 THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP OR MOBILE MODULAR MANAGEMENT CORP.
 FOR PROPER CREDIT, Please detach and return with payment to the remit to address.



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	40042
Contract:	220004778
Customer PO:	
Invoice Date:	15-DEC-11

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823 

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Kathleen Bordi Email: Kathleen.Bordi@mgrc.com Direct Phone: 925-453-3309 Fax: 925-453-3203 All other inquiries: (951) 360-6600

Product Information	Tax	Charge
Item & Description Site Information: 11480 West Tierra North Hollywood, CA 91601 Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595) Rent 12/15/11 to 01/13/12	Y	\$300.00 \$300.00

PAID

CK. NO. 19451
 DATE 1/20/12 \$ 326.25

Sub Total:	\$300.00
Taxes:	\$26.25
Total:	\$300.00
Total Taxes:	\$26.25
Remit Total:	\$326.25

Special Notes

TERMS: NET DUE UPON RECEIPT
 THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP.
 FOR PROPER CREDIT, PLEASE CONTACT THE ACCOUNT MANAGER AT THE ABOVE ADDRESS.



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	52438
Contract:	220004778
Customer PO:	
Invoice Date:	14-JAN-12

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823 

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Kathleen Bordi Email: Kathleen.Bordi@mgrc.com Direct Phone: 925-453-3309 Fax: 925-453-3203 All other inquiries: (951) 360-6600

Item & Description	Product Information	Tax	Charge
--------------------	---------------------	-----	--------

Site Information: 11480 West Tierra North Hollywood, CA 91601			
Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595) Rent 01/14/12 to 02/12/12		Y	\$300.00
			\$300.00
Sub Total:			\$300.00
Taxes:			\$26.25
Total:			\$300.00
Total Taxes:			\$26.25
Remit Total:			\$326.25

Special Notes

PAID

CK. NO. 19501
 DATE 1-31-12 326.25

TERMS: NET DUE UPON RECEIPT

THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENT CORP / OR MOBILE MODULAR MANAGEMENT CORP FOR PROPER CREDIT RISK MANAGEMENT



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	65605
Contract:	220004778
Customer PO:	
Invoice Date:	13-FEB-12

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823 

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Teri Nuebel
Email: Teri.Nuebel@mgrc.com
Direct Phone: 925-453-3123
Fax:
All other inquiries: 951-360-6600

Item & Description	Product Information	Tax	Charge
Site Information: 11480 West Tierra North Hollywood, CA 91601 Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595) Rent 02/13/12 to 03/13/12		Y	\$300.00 \$300.00
Sub Total:			\$300.00
Taxes:			\$26.25
Total:			\$300.00
Total Taxes:			\$26.25
Remit Total:			\$326.25

Special Notes

PAID

CK. NO. 19709

DATE 4-3-12

652.50

TERMS: NET DUE UPON RECEIPT

THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP



Remit to:
 Mobile Modular Management Corporation
 P.O. Box 45043
 San Francisco, CA 94145-5043
www.MobileModularRents.com

Invoice	
Invoice:	78933
Contract:	220004778
Customer PO:	
Invoice Date:	14-MAR-12

Customer Information
Landshapes 2445 Honolulu Ave. Montrose, CA 91020-1823 

Mobile Modular Contact
Questions about this Invoice?
Please Contact: Cynthia Price
Email: Cynthia.Price@mgrc.com
Direct Phone: 925-453-3417
Fax:
All other inquiries: (951) 360-6600

Product Information

Item & Description	Tax	Charge
Site Information: 11480 West Tierra North Hollywood, CA 91601		
Container, 8x40 Office (Item1833) (Bldg ID # 46367 / E-Code 722595)	Y	\$300.00
		\$300.00
	Sub Total:	\$300.00
	Taxes:	\$26.25
	Total:	\$300.00
	Total Taxes:	\$26.25
	Remit Total:	\$326.25

Special Notes

*pd 43-12
#19719*

TERMS: NET DUE UPON RECEIPT
 THIS TRANSACTION IS SUBJECT TO THE TERMS AND CONDITIONS OF MCGRATH RENTCORP / OR MOBILE MODULAR MANAGEMENT CORP

www.ladwp.com

CUSTOMER ACCESS NUMBER (CAN)

1215302034

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE – 7:00am - 6:00pm

1-800-499-8840

OPENING BILL

We would like to welcome you as an LADWP customer. If you have any questions about your LADWP services, please feel free to call us. We are here to help. You will find helpful information in *Valuable Information for New LADWP Customers* at the end of your bill.

SERVICE FOR **BARRY GREENSTEIN, 11480 TIARA ST**

Account Summary

New Charges	+ 89.83
Total Amount Due \$ 89.83	

Summary of New Charges

Details begin on next page.

Adjustments

New Account Service Charge	+ 19.00
----------------------------	---------

Los Angeles Department of Water and Power Charges

 800-499-8840	Electric Charges 8/2/11 - 9/13/11 146 KWh	\$70.83
	Total LADWP Charges \$ 70.83	

Total New Charges \$ 89.83

PAID

CK. NO. 19016

DATE 9-14-11

\$89.83



PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

CUSTOMER ACCESS NUMBER (CAN)

1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 8:00pm

1-800-499-8840

OPENING BILL

We would like to welcome you as an LADWP customer. If you have any questions about your LADWP services, please feel free to call us. We are here to help. You will find helpful information in *Valuable Information for New LADWP Customers* at the end of your bill.

SERVICE FOR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

New Charges	+ 213.54
Total Amount Due	\$ 213.54

Summary of New Charges

Details begin on next page

Adjustments

New Account Service Charge	- 19.00
----------------------------	---------

Los Angeles Department of Water and Power Charges			
 800-499-8840	Water Charges	8/9/11 - 9/13/11 55 HCF	\$194.54
	Total LADWP Charges		\$ 194.54
Total New Charges			\$ 213.54



PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

PAID
 CK. NO. 19015
 DATE 9-19-11
 \$213.54

CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online
use self-serve options online or by phone and when
you have inquiries about your account

CUSTOMER SERVICE – 7:00am - 8:00pm
1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to
www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment
options, visit www.ladwp.com
When paying by check, you authorize
LADWP to process your check
electronically

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

Amount of Previous Bill dated 9/15/11	\$ 70.83
Payment Received 9/21/11	- 89.83
New Charges	+ 80.34
Total Amount Due	\$ 61.34

Summary of New Charges

Details begin on next page

Adjustments

Adjustments + 19.00

Los Angeles Department of Water and Power Charges			
 800-499-8840	Electric Charges 9/13/11 - 10/13/11	198 kWh	\$61.34
	Total LADWP Charges		\$ 61.34

Total New Charges \$ 80.34

2011 RATES PROCESS



LEARN MORE
www.ladwp.com/LAForward



PAID

CK. NO. 19150

DATE 10-25-11 61.34

CUSTOMER ACCESS NUMBER (CAN)

1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account

CUSTOMER SERVICE - 7:00am - 6:00pm

1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment options, visit www.ladwp.com
When paying by check, you authorize LADWP to process your check electronically

SERVICE FOR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

Amount of Previous Bill dated 9/15/11	\$ 194.54
Payment Received 9/21/11	- 213.54
New Charges	+ 65.28
Total Amount Due	\$ 46.28

Summary of New Charges

Details begin on next page

Adjustments

Adjustments + 19.00

Los Angeles Department of Water and Power Charges			
	Water Charges 9/13/11 - 10/13/11	14 HCF	\$46.28
	Total LADWP Charges		\$ 46.28
800-499-8840			

Total New Charges \$ 65.28

2011 RATES PROCESS



LEARN MORE
www.ladwp.com/LAForward



PAID

CK. NO. 19151
DATE 10-25-11
46.28

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER

Purchased Water	Agua Comprada	\$0.162
DSM and Reclamation	Manejo de Demanda y Reclamación	\$0.015
Water Quality Improvement	Mejoras de Calidad de Agua	\$0.060
Water Security	Seguridad de Agua	-\$0.026
Owens Valley Regulatory	Regulador de Owens Valley	\$0.015
Low-Income Subsidy	Subsidio para Clientes de Bajos Recursos	\$0.001
Total Adjustment Factor Increase	Aumento Total de Factores de Ajuste	\$0.227
Outside-the-City Surcharge	Recargo Fuera-de-la-Ciudad	Increase/Aumento \$0.112

Multiply the amounts above times your water consumption to find the change to your water bill. All of the factors apply to most rates. Some of the factors do not apply to Tier 2 rates and rates for publicly sponsored recreational and agricultural uses.

Furthermore, General Provision H, Water Revenue Adjustment, effective January 1, 2012 through December 31, 2012, will not exceed \$0.076 per billing unit.

More information about LADWP's water rates can be found on the Department website at www.ladwp.com/waterrates

Multiplique las cantidades de arriba por su figura de consumo de agua total para calcular el cambio a su factura de agua. Todos los factores se aplican a la mayoría de tarifas. Algunos factores no se aplican a tarifas Tier 2 y a tarifas por usos recreacionales y agrícolas patrocinados por el público.

Además, la Provisión General H (General Provision H), Ajusto de Ingreso de Agua, que toma efecto el 1 de enero de 2012 hasta el 31 de diciembre de 2012, no sobrepasará \$0.076 por unidad de facturación.

Más información sobre las tarifas de agua de LADWP está disponible en el sitio Web del departamento: www.ladwp.com/waterrates

This notice is provided to comply with the California State requirement to notify all water customers of periodic changes in rates authorized by the Water Rate Ordinance for the City of Los Angeles. Cal. Govt. Code Sec. 53756. Esta notificación es para cumplir con el requerimiento del estado de California de notificar a todos los clientes de agua de cambios en tarifas periódicos autorizados por la Ordenanza de la Tarifa de Agua de la Ciudad de Los Angeles. Sección 53756 del Código del Gobierno de California.

CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account

CUSTOMER SERVICE – 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING
To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT
For electronic or automatic payment options, visit www.ladwp.com. When paying by check, you authorize LADWP to process your check electronically.

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

Amount of Previous Bill dated 10/17/11	\$ 61.34
Payment Received 10/27/11	- 61.34
New Charges	+ 81.31
Total Amount Due	\$ 81.31

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Electric Charges	10/13/11 - 11/14/11	228 KWh \$81.31
800-499-8840	Total LADWP Charges		\$ 81.31

Total New Charges \$ 81.31



Look inside for more info



PAID

CK. NO. 19248
DATE 11-22-11 81.31

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account

CUSTOMER SERVICE - 7.00am - 6.00pm
1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

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SERVICE FOR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

Amount of Previous Bill dated 10/17/11	\$ 46.28
Payment Received 10/27/11	- 46.28
New Charges	+ 3.00
Total Amount Due	\$ 3.00

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
 800-499-8840	Water Charges	10/13/11 - 11/14/11 1 HCF	\$3.00
	Total LADWP Charges		\$ 3.00
Total New Charges			\$ 3.00



Look inside for more info

PAID

CK. NO. 19247
DATE 11-22-11
\$ 3.00

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER

Purchased Water	Agua Comprada	\$0.162
DSM and Reclamation	Manejo de Demanda y Reclamación	\$0.015
Water Quality Improvement	Mejoras de Calidad de Agua	\$0.060
Water Security	Seguridad de Agua	-\$0.026
Owens Valley Regulatory	Regulador de Owens Valley	\$0.015
Low-Income Subsidy	Subsidio para Clientes de Bajos Recursos	\$0.001
Total Adjustment Factor Increase	Aumento Total de Factores de Ajuste	\$0.227
Outside-the-City Surcharge	Recargo Fuera-de-la-Ciudad	Increase/Aumento \$0.112

Multiply the amounts above times your water consumption to find the change to your water bill. All of the factors apply to most rates. Some of the factors do not apply to Tier 2 rates and rates for publicly sponsored recreational and agricultural uses.

Furthermore, General Provision H, Water Revenue Adjustment, effective January 1, 2012 through December 31, 2012, will not exceed \$0.076 per billing unit.

More information about LADWP's water rates can be found on the Department website at www.ladwp.com/waterrates

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CUSTOMER ACCESS NUMBER (CAN)

1215302034

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE -- 7:00am - 6:00pm

1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment options, visit www.ladwp.com. When paying by check, you authorize LADWP to process your check electronically.

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary *Arise?*

Amount of Previous Bill dated	\$ 81.31
Payment Received 11/23/11	- 81.31
New Charges	+ 103.27
Total Amount Due	\$ 103.27

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges

 800-499-8840	Electric Charges 11/14/11 - 12/14/11 192 KWh	\$103.27
	Total LADWP Charges	\$ 103.27

Total New Charges \$ 103.27



Look inside for more info



PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

PAID

CK. NO. 19373
 DATE 12-22-11 103.27

www.ladwp.com

ACCOUNT NUMBER
3-53-84377-11468-00-0000-0-01 \$ 0.00

CUSTOMER ACCESS NUMBER (CAN)

1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE – 7:00am - 6:00pm

1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment options, visit www.ladwp.com. When paying by check, you authorize LADWP to process your check electronically.

SERVICE FOR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

Amount of Previous Bill dated	\$ 3.00
Payment Received 11/23/11	- 3.00
New Charges	+ 0.00
Total Amount Due	\$ 0.00

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Water Charges	11/14/11 - 12/14/11	0 HCF \$0.00
800-499-8840	Total LADWP Charges		\$ 0.00
Total New Charges			\$ 0.00



Look inside for more info

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

P O Box 30808 • Los Angeles, CA 90030-0808

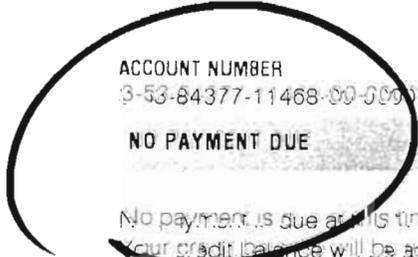
THIS IS YOUR BILL

ADDRESS SERVICE REQUESTED

13891 1 AB 0.368 13891/3651



JEFFREY MARGETT
2445 HONOLULU AVE
MONTROSE CA 91020-1823



ACCOUNT NUMBER
3-53-84377-11468-00-0000-0-01

NO PAYMENT DUE

No payment is due at this time. Your credit balance will be applied to your next bill.

www.ladwp.com

CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online,
use self-serve options online or by phone and when
you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to:
www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment
options, visit www.ladwp.com
When paying by check, you authorize
LADWP to process your check
electronically.

SERVICE FOR: BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

Amount of Previous Bill dated	\$ 103.27
Payment Received 12/27/11	- 103.27
New Charges	+ 103.39
Total Amount Due	\$ 103.39

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
 800-499-8840	Electric Charges	12/14/11 - 1/17/12	193 KWh \$103.39
			Total LADWP Charges \$ 103.39
			Total New Charges \$ 103.39



Look inside for more info



PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER.

PAID
 CK. NO. 19502
 DATE 1-31-12
 103.39

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment options, visit www.ladwp.com. When paying by check, you authorize LADWP to process your check electronically.

SERVICE FOR: JEFFREY MARGETT, 11468 TIARA ST

Account Summary

New Charges	+ 0.00
Total Amount Due	\$ 0.00

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
 800-499-8840	Water Charges	12/14/11 - 1/17/12	0 HCF \$0.00
	Total LADWP Charges		\$ 0.00
Total New Charges		\$ 0.00	



Look inside for more info

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER

Los Angeles  Department of Water & Power

P O Box 30808 • Los Angeles CA 90030-0808

THIS IS YOUR BILL

ADDRESS SERVICE REQUESTED

18732 1 AB 0.368 18732/4739



JEFFREY MARGETT
2445 HONOLULU AVE
MONTROSE CA 91020-1823



ACCOUNT NUMBER
3-53-84377-11468-00-0000-0-01

NO PAYMENT DUE

No payment is due at this time.
Your credit balance will be applied to your next bill.

CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account

CUSTOMER SERVICE -- 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING
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Paying Your Bill

ELECTRONIC PAYMENT

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When paying by check, you authorize LADWP to process your check electronically

PAST DUE REMINDER Your bill includes a past due amount, which is due now. If you have recently made your payment, thank you.

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

Amount of Previous Bill dated 1/19/12		\$ 103.39
Payment Received 2/1/12		- 103.29
Past Due Balance	Due now	0.10
New Charges		+ 110.78

*pd 3/8/12
ck 19617*

Total Amount Due \$ 110.88

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Electric Charges	1/17/12 - 2/14/12 246 KWh	\$110.78
800-499-8840	Total LADWP Charges		\$ 110.78

Total New Charges \$ 110.78



Look inside for more info

PAID

CK. NO. 19660
DATE 3/21/12

110.78

www.ladwp.com

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING

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Paying Your Bill

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SERVICE FOR: JEFFREY MARGETT, 11468 TIARA ST

Account Summary

New Charges	+ 3.21
Total Amount Due	\$ 3.21

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Water Charges	1/17/12 - 2/14/12 1 HCF	\$3.21
800-499-8840	Total LADWP Charges		\$ 3.21
Total New Charges			\$ 3.21



Look inside for more info

PAID

CK. NO. 191661
DATE 3-21-12

3.21

PLEASE KEEP THIS PORTION FOR YOUR RECORDS IF PAYING IN PERSON. BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER

Purchased Water	Agua Comprada	\$0.162
DSM and Reclamation	Manejo de Demanda y Reclamación	\$0.015
Water Quality Improvement	Mejoras de Calidad de Agua	\$0.060
Water Security	Seguridad de Agua	-\$0.026
Owens Valley Regulatory	Regulador de Owens Valley	\$0.015
Low-Income Subsidy	Subsidio para Clientes de Bajos Recursos	\$0.001
Total Adjustment Factor Increase	Aumento Total de Factores de Ajuste	\$0.227
Outside-the-City Surcharge	Recargo Fuera-de-la-Ciudad	Increase/Aumento \$0.112

Multiply the amounts above times your water consumption to find the change to your water bill. All of the factors apply to most rates. Some of the factors do not apply to Tier 2 rates and rates for publicly sponsored recreational and agricultural uses.

Furthermore, General Provision H, Water Revenue Adjustment, effective January 1, 2012 through December 31, 2012, will not exceed \$0.076 per billing unit.

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Multiplique las cantidades de arriba por su figura de consumo de agua total para calcular el cambio a su factura de agua. Todos los factores se aplican a la mayoría de tarifas. Algunos factores no se aplican a tarifas Tier 2 y a tarifas por usos recreacionales y agrícolas patrocinados por el público.

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CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING
To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT
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PAST DUE REMINDER Your bill includes a past due amount, which is due now. If you have recently made your payment, thank you.

SERVICE FOR BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

Payment Received 3/9/12		- 0.10
Past Due Balance	Due now	110.78
New Charges		+ 113.47
Total Amount Due		\$ 224.25

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Electric Charges	2/14/12 - 3/15/12 270 KWh	\$113.47
Total LADWP Charges			\$ 113.47
Total New Charges			\$ 113.47



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PAID
CK. NO. 19724
DATE 4-3-12 113.47

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account.

CUSTOMER SERVICE - 7:00am - 8:00pm
1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

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PAST DUE REMINDER

Your bill includes a past due amount, which is due now. If you have recently made your payment, thank you.

SERVICE FOR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

Amount of Previous Bill dated		\$ 3.21
Past Due Balance	Due now	3.21
New Charges		+ 28.89
Total Amount Due		\$ 32.10

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges		
	Water Charges 2/14/12 - 3/15/12 9 HCF	\$28.89
Total LADWP Charges		\$ 28.89

Total New Charges \$ 28.89



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PAID

CK. NO. 19723
DATE 4-3-12 28.89

PLEASE KEEP THIS PORTION FOR YOUR RECORDS IF PAYING IN PERSON. BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER

Purchased Water	Agua Comprada	\$0.162
DSM and Reclamation	Manejo de Demanda y Reclamación	\$0.015
Water Quality Improvement	Mejoras de Calidad de Agua	\$0.060
Water Security	Seguridad de Agua	-\$0.026
Owens Valley Regulatory	Regulador de Owens Valley	\$0.015
Low-Income Subsidy	Subsidio para Clientes de Bajos Recursos	\$0.001
Total Adjustment Factor Increase	Aumento Total de Factores de Ajuste	\$0.227

Outside-the-City Surcharge	Recargo Fuera-de-la-Ciudad	Increase/Aumento \$0.112
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Multiply the amounts above times your water consumption to find the change to your water bill. All of the factors apply to most rates. Some of the factors do not apply to Tier 2 rates and rates for publicly sponsored recreational and agricultural uses.

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More information about LADWP's water rates can be found on the Department website at www.ladwp.com/waterrates

Multiplique las cantidades de arriba por su figura de consumo de agua total para calcular el cambio a su factura de agua. Todos los factores se aplican a la mayoría de tarifas. Algunos factores no se aplican a tarifas Tier 2 y a tarifas por usos recreacionales y agrícolas patrocinados por el público.

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CUSTOMER ACCESS NUMBER (CAN)
1215302034

Use this number to access your account online, use self-serve options online or by phone and when you have inquiries about your account

CUSTOMER SERVICE - 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING

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Paying Your Bill

ELECTRONIC PAYMENT

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SERVICE FOR: BARRY GREENSTEIN, 11480 TIARA ST

Account Summary

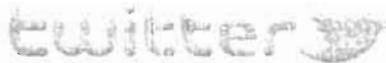
Payment Received 3/23/12	- 110.78
Payment Received 4/5/12	- 113.47
New Charges	+ 121.23
Total Amount Due	\$ 121.23

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Electric Charges	3/15/12 - 4/13/12	339 KWh \$121.23
800-499-8840	Total LADWP Charges		\$ 121.23

Total New Charges \$ 121.23



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PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER

PAID
 CK. NO. 19876
 DATE 5-1-12
 121.23

CUSTOMER ACCESS NUMBER (CAN)
1215942359

Use this number to access your account online
use self-serve options online or by phone and when
you have inquiries about your account

CUSTOMER SERVICE -- 7:00am - 6:00pm
1-800-499-8840

PAPERLESS BILLING

To choose paperless billing, go to
www.ladwp.com

Paying Your Bill

ELECTRONIC PAYMENT

For electronic or automatic payment
options, visit www.ladwp.com
When paying by check, you authorize
LADWP to process your check
electronically.

SERVICE FOR JEFFREY MARGETT, 11468 TIARA ST

Account Summary

Payment Received 3/23/12	- 3.21
Payment Received 4/5/12	- 28.89
New Charges	+ 36.14
Total Amount Due	\$ 36.14

Summary of New Charges

Details begin on next page

Los Angeles Department of Water and Power Charges			
	Water Charges 3/15/12 - 4/13/12 10 HCF		\$36.14
		Total LADWP Charges	\$ 36.14
800-499-8840		Total New Charges	\$ 36.14



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PAID

CK. NO. 19875
DATE 5-1-12
\$36.14

PLEASE KEEP THIS PORTION FOR YOUR RECORDS. IF PAYING IN PERSON, BRING ENTIRE BILL TO CUSTOMER SERVICE CENTER

Water Rate Adjustment Factors	Factores de Ajustes de Tarifas de Agua	Increase/Decrease from Previous Quarter	Aumento/Rebajo del Trimestre Previo
Purchased Water	Agua Comprada	\$0.107	
DSM and Reclamation	Manejo de Demanda y Reclamación	\$0.001	
Water Quality Improvement	Mejoras de Calidad de Agua	\$0.069	
Water Security	Seguridad de Agua	-\$0.061	
Owens Valley Regulatory	Regulador de Owens Valley	-\$0.041	
Low-Income Subsidy	Subsidio para Clientes de Bajos Recursos	-\$0.010	
Total Adjustment Factor Increase	Aumento Total de Factores de Ajuste	\$0.065	

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Multiplicar las cantidades de arriba por su figura de consumo de agua total para calcular el cambio a su factura de agua. Todos los factores se aplican a la mayoría de tarifas. Algunos factores no se aplican a tarifas Tier 2 y a tarifas por usos recreacionales y agrícolas patrocinados por el público.

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S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740-0367

INVOICE

Invoice Number: RI95093
 Invoice Date: 07/31/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J 1
 NORTH HOLLYWOOD, CA

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 08/10/11

P.O. Number
 P.O. Date 07/27/11
 Our Order No. RO20875
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
F-6CL Fencing - 6FT Chain Link Fence	780 Pr Linear	Initial	07/27/11 01/26/12	1.20	936.00
F-6X20DDG Fencing - 6X20 DD Gate	1 Each	Initial	07/27/11 01/26/12	55.00	55.00
F-6X10G Fencing - 6X10 Gate	1 Each	Initial	07/27/11 01/26/12	40.00	40.00
F-8LP Fencing - 8FT Line Post	83 Each	Initial	07/27/11 01/26/12	0.00	0.00
F-8GP Fencing - 8FT Gate Post	3 Each	Initial	07/27/11 01/26/12	0.00	0.00

PAID

CK. NO. 19041
 DATE 9-21-11
 1031.00

171.84 net

Total: 1,031.00



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740-0367

INVOICE

Invoice Number: RI119721
 Invoice Date: 01/31/12
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST (X)
 532 J 1 X LANKERSHIM
 NORTH HOLLYWOOD, CA

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 02/10/12

P.O. Number
 P.O. Date 07/27/11
 Our Order No. RO20875
 Salesperson ANDREW HARDING

Items Rented					
Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
FR Fence Rental	1 Each	1 Month	01/27/12 02/26/12	103.10 per Month	103.10
-6CL Fencing - 6FT Chain Link Fence	780 Pr Linear	1 Month	01/27/12 02/26/12	0.00 per Month	0.00
F-6X20DDG Fencing - 6X20 DD Gate	1 Each	1 Month	01/27/12 02/26/12	0.00 per Month	0.00
F-6X10G Fencing - 6X10 Gate	1 Each	1 Month	01/27/12 02/26/12	0.00 per Month	0.00
F-8LP Fencing - 8FT Line Post	83 Each	1 Month	01/27/12 02/26/12	0.00 per Month	0.00
F-8GP Fencing - 8FT Gate Post	3 Each	1 Month	01/27/12 02/26/12	0.00 per Month	0.00

*dd. 19533
2-15*

PAID

Total: 103.10

CK. NO. 19333
 DATE 2-15-11
 \$404.60

X-Rosemary



S & S Portable Services
P.O. BOX 367
GLEN DORA, CA 91740-0367

INVOICE

Invoice Number: RI123409
Invoice Date: 02/29/12
Page: 1

Bill
To: LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91020

Ship
To: LANDSHAPES
11480 W TIARA ST (X)
532 J 1 X LANKERSHIM
NORTH HOLLYWOOD, CA

Customer ID C16508
Ship Via Company Truck
Terms Net 10 Days
Due Date 03/10/12

P.O. Number
P.O. Date 07/27/11
Our Order No. RO20875 →
Salesperson

Items Rented

July 27 - Jan 26

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
FR Fence Rental	1 Each	1 Month	02/27/12 03/26/12	103.10 per Month	103.10
-6CL Fencing - 6FT Chain Link Fence	780 Pr Linear	1 Month	02/27/12 03/26/12	0.00 per Month	0.00
F-6X20DDG Fencing - 6X20 DD Gate	1 Each	1 Month	02/27/12 03/26/12	0.00 per Month	0.00
F-6X10G Fencing - 6X10 Gate	1 Each	1 Month	02/27/12 03/26/12	0.00 per Month	0.00
F-8LP Fencing - 8FT Line Post	83 Each	1 Month	02/27/12 03/26/12	0.00 per Month	0.00
F-8GP Fencing - 8FT Gate Post	3 Each	1 Month	02/27/12 03/26/12	0.00 per Month	0.00

1,031.00

*Pal
ca 19710*

Total: 103.10



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740-0367

INVOICE

Invoice Number: R1127030
 Invoice Date: 03/27/12
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST (X)
 532 J 1 X LANKERSHIM
 NORTH HOLLYWOOD, CA

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 04/06/12

P.O. Number
 P.O. Date 07/27/11
 Our Order No. RO20875
 Salesperson

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
FR Fence Rental	1 Each	1 Month	03/27/12 04/26/12	103.10 per Month	103.10
3CL Fencing - 6FT Chain Link Fence	780 Pr Linear	1 Month	03/27/12 04/26/12	0.00 per Month	0.00
F-6X20DDG Fencing - 6X20 DD Gate	1 Each	1 Month	03/27/12 04/26/12	0.00 per Month	0.00
F-6X10G Fencing - 6X10 Gate	1 Each	1 Month	03/27/12 04/26/12	0.00 per Month	0.00
F-8LP Fencing - 8FT Line Post	83 Each	1 Month	03/27/12 04/26/12	0.00 per Month	0.00
F-8GP Fencing - 8FT Gate Post	3 Each	1 Month	03/27/12 04/26/12	0.00 per Month	0.00

*pa
19718*

Total: 103.10



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI96896
 Invoice Date: 08/16/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J1
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 08/26/11

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	08/11/11 09/07/11	10.00 per Month	10.00
. WEEK SERVICE 1 X Week Service	1 Each	1 Month	08/11/11 09/07/11	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	08/11/11 09/07/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	08/11/11 09/07/11	65.00 per Month	65.00
DEL/PU Delivery / Pickup Charge	1 Each	1 Day	08/11/11 08/11/11	20.00	20.00

ok

PAID

CK. NO. 19037
 DATE 9-21-11
 172.50

Subtotal: 169.00
 Tax: 3.50
 Total: 172.50



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI100360
 Invoice Date: 09/13/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J1
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 09/23/11

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	09/08/11 10/05/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	09/08/11 10/05/11	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	09/08/11 10/05/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	09/08/11 10/05/11	65.00 per Month	65.00

PAID *d/c*

CK. NO. 19038
 DATE 9-21-11
 \$150.75

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI104311
 Invoice Date: 10/11/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 10/21/11

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	10/06/11 11/02/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	10/06/11 11/02/11	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	10/06/11 11/02/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	10/06/11 11/02/11	65.00 per Month	65.00

PAID

CK. NO. 19148
 DATE 10-25-11

150.75

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI108258
 Invoice Date: 11/08/11
 Page: 1

Bill To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 11/18/11

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	11/03/11 11/30/11	10.00 per Month	10.00
1 WEEK SERVICE 1 X Week Service	1 Each	1 Month	11/03/11 11/30/11	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	11/03/11 11/30/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	11/03/11 11/30/11	65.00 per Month	65.00

PAID

CK. NO. 19251
 DATE 11-22-11

35.75

*Deduct 115.00 from
 this invoice per Rosemary.
 Do not reference credit
 amt. just deduct amount
 & pay 35.75*

~~150.75
 - 115.00

 35.75~~ *Also credit
 with change*

*for overcharge on
 R193329*

TOTAL NOV CHARGES
 Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI112052
 Invoice Date: 12/06/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 12/16/11

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	12/01/11 12/28/11	10.00 per Month	10.00
. WEEK SERVICE 1 X Week Service	1 Each	1 Month	12/01/11 12/28/11	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	12/01/11 12/28/11	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	12/01/11 12/28/11	65.00 per Month	65.00

pa
19333
2-15-

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI115443
 Invoice Date: 12/31/11
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 01/10/12

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	12/29/11 01/25/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	12/29/11 01/25/12	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	12/29/11 01/25/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	12/29/11 01/25/12	65.00 per Month	65.00

PAID

CK. NO. 19443
 DATE 1-20-12
 150.75

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740

INVOICE

Invoice Number: RI119349
 Invoice Date: 01/31/12
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 02/10/12

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	01/26/12 02/22/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	01/26/12 02/22/12	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	01/26/12 02/22/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	01/26/12 02/22/12	65.00 per Month	65.00

*pd ck 19333
2-15*

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services,
 P.O. BOX 367
 GLENDORA, CA 91740
 Phone No.: 800-622-2244
 Fax No.: 626-967-9341
 Home Page: www.sandsrentafence.

INVOICE

Invoice Number: RI123000
 Invoice Date: 02/29/12
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 03/10/12

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	02/23/12 03/21/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	02/23/12 03/21/12	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	02/23/12 03/21/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	02/23/12 03/21/12	65.00 per Month	65.00

PAID

CK. NO. 19718
 DATE 4-3-12

507.70

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75



S & S Portable Services
 P.O. BOX 367
 GLENDORA, CA 91740
 Phone No.: 800-622-2244
 Fax No.: 626-967-9341
 Home Page: www.sandsrentafence.

INVOICE

Invoice Number: RI127496
 Invoice Date: 03/27/12
 Page: 1

Bill
 To: LANDSHAPES
 2445 HONOLULU AVE
 MONTROSE, CA 91020

Ship
 To: LANDSHAPES
 11480 W TIARA ST X LANKERSHIM
 532 J7
 NORTH HOLLYWOOD, CA 91020

Customer ID C16508
 Ship Via Company Truck
 Terms Net 10 Days
 Due Date 04/06/12

P.O. Number
 P.O. Date 08/11/11
 Our Order No. RO21370
 Salesperson ANDREW HARDING

Items Rented

Item / Description	Quantity	Rental Term	From / Thru	Unit Price	Total Price
STD Standard Toilet	1 Each	1 Month	03/22/12 04/18/12	10.00 per Month	10.00
... WEEK SERVICE 1 X Week Service	1 Each	1 Month	03/22/12 04/18/12	64.00 per Month	64.00
HW Handwash Unit	1 Each	1 Month	03/22/12 04/18/12	10.00 per Month	10.00
1 X WEEK SERVICE 1 X Week Service	1 Each	1 Month	03/22/12 04/18/12	65.00 per Month	65.00

*Pa
19718*

Subtotal: 149.00
 Tax: 1.75
 Total: 150.75

Upcoming Delivery Dates

September

Wednesday, 21

October

Wednesday, 5
Wednesday, 19

November

Wednesday, 2
Wednesday, 16
Wednesday, 30



We Deliver!

Bottled Water • Filtration • Coffee

Put smiles on your employees' faces by starting your office coffee service. From single-serve FLAVIA coffee machines brewing premium ALTERRA coffee to energy saving commercial brewers, we will provide you with the perfect selection of products to brew the perfect cup. Call us today!

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 09-14-11
Invoice #: 10953716 091411
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
		Previous Balance			0.00
		Payment			0.00
		Remaining Balance			0.00
09-12-11	67085009	ENERGY SURCHARGE	1.0	2.39	2.39
	R112558793496	BLACK HOT AND COLD COOLER RENTAL	1.0	17.90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0	3.00	3.00
09-12-11	T112554304081	SPARKLETT'S 5 GALLON CF DRINK NON SPILL	6.0	5.99	35.94
		5.0 GAL BOTTLE DEPOSIT	6.0	6.00	36.00
		BLACK HOT & COLD COOLER Installed Serial #56365252	1.0	0.00	0.00
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL Installed	1.0	0.00	0.00
		Special Order by: JEFF MARGETT Ph #: (626) 274-9030			
Total New Charges					95.23

PAID
CK. NO. 19018
DATE 9-20-11
\$ 95.23

Managing your account is now at your fingertips. Take advantage of many time-saving options available on water.com. Save paper when you sign up for einvoice, order additional products, check your next delivery, pay your bill and much more. Log on today!

Previous Balance
\$0.00

Payment
\$0.00

Total New Charges
\$95.23

Pay This Amount
\$95.23

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com

Upcoming Delivery Dates

<u>October</u>	<u>November</u>	<u>December</u>
Wednesday, 19	Wednesday, 2	Wednesday, 14
	Wednesday, 16	Wednesday, 28
	Wednesday, 30	



We Deliver!

Bottled Water • Filtration • Coffee

Take action during Breast Cancer Awareness Month.
 Add a case of Athena to your next order.
 A minimum of \$1 million related to the sale of
 Athena will go to breast cancer awareness,
 education and research by 2014.

Customer Account #: 516649910953716

JEFF MARGETT
 LANDSHAPES
 11480 TIARA ST
 NORTH HOLLYWOOD, CA 91601

Invoice Date: 10-12-11
 Invoice #: 10953716 101211
 Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
09-23-11	P19018	Previous Balance			95.23
		Payment - Check - 19018 - Thank You			-95.23
		Remaining Balance			0.00
09-21-11	T112644304037	SPARKLETT'S 5 GALLON CF DRINK NON SPILL	1.0	5.99	5.99
		5.0 GALLON BOTTLE RETURN	-1.0	6.00	-6.00
		5.0 GALLON BOTTLE DEPOSIT	1.0	6.00	6.00
	R112788793496	BLACK HOT AND COLD COOLER RENTAL	1.0	17.90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0	3.00	3.00
10-10-11	67942238	ENERGY SURCHARGE	1.0	2.37	2.37
Total New Charges					29.26

PAID

CK. NO. 19154
 DATE 10-25-11
 29.26

Managing your account is now at your fingertips. Take advantage of many time-saving options available on water.com. Save paper when you sign up for eInvoice, order additional products, check your next delivery, pay your bill and much more. Log on today!

Previous Balance
\$95.23

Payment
\$95.23

Total New Charges
\$29.26

Pay This Amount
\$29.26

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to www.Sparkletts.com

Upcoming Delivery Dates

November

Wednesday, 16
Wednesday, 30

December

Wednesday, 14
Wednesday, 28

January

Wednesday, 11
Wednesday, 25



We Deliver!

Bottled Water • Filtration • Coffee

Give the gift of water and make sure you stock up for your holiday guests.

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 11-09-11
Invoice #: 10953716 110911
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
10-31-11	P19154	Previous Balance Payment - Check - 19154 - Thank You Remaining Balance			29.26 -29.26 0.00
	R113068793496	BLACK HOT AND COLD COOLER RENTAL BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0 1.0	17.90 3.00	17.90 3.00
11-02-11	T113064304040	SPARKLETT'S 5 GALLON CF DRINK NON SPILL 5.0 GALLON BOTTLE DEPOSIT 5.0 GALLON BOTTLE RETURN	7.0 7.0 -6.0	5.99 6.00 6.00	41.93 42.00 -36.00
11-07-11	68783547	ENERGY SURCHARGE	1.0	2.35	2.35
Total New Charges					71.18

PAID

CK. NO. 19250
DATE 11-22-11

71.18

Managing your account is now at your fingertips. Take advantage of many time-saving options available on water.com. Save paper when you sign up for eInvoice, order additional products, check your next delivery, pay your bill and much more. Log on today!

Previous Balance
~~\$29.26~~

Payment
~~\$29.26~~

Total New Charges
\$71.18

Pay This Amount
\$71.18

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com

Upcoming Delivery Dates

<u>December</u>	<u>January</u>	<u>February</u>
Wednesday, 14	Wednesday, 11	Wednesday, 8
Wednesday, 28	Wednesday, 25	Wednesday, 22



We Deliver!

Bottled Water • Filtration • Coffee

Thank you for your business and best wishes for a refreshing holiday season.

Customer Account #: 516649910953716

JEFF MARGETT
 LANDSHAPES
 11480 TIARA ST
 NORTH HOLLYWOOD, CA 91601

Invoice Date: 12-07-11
 Invoice #: 10953716 120711
 Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
11-28-11	P19250	Previous Balance Payment - Check - 19250 - Thank You Remaining Balance			71.18 -71.18 0.00
	R113348793496	BLACK HOT AND COLD COOLER RENTAL BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0 1.0	17.90 3.00	17.90 3.00
Total New Charges					20.90

PAID

CK. NO. 19370
 DATE 12/28/11
 \$ 20.90

Managing your account is now at your fingertips. Take advantage of many time-saving options available on water.com. Save paper when you sign up for eInvoice, order additional products, check your next delivery, pay your bill and much more. Log on today!

Previous Balance
\$71.18

Payment
\$71.18

Total New Charges
\$20.90

Pay This Amount
\$20.90

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com

Upcoming Delivery Dates

<u>January</u>	<u>February</u>	<u>March</u>
Wednesday, 11	Wednesday, 8	Wednesday, 7
Wednesday, 25	Wednesday, 22	Wednesday, 21



We Deliver!

Bottled Water • Filtration • Coffee

What's your New Year's resolution?
Make sure drinking more water is part of it.

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 01-04-12
Invoice #: 10953716 010412
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
12-27-11	P19370	Previous Balance			20.90
		Payment - Check - 19370 - Thank You			-20.90
		Remaining Balance			0.00
<hr/>					
	R113628793496	BLACK HOT AND COLD COOLER RENTAL	1.0	17.90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0	3.00	3.00
<hr/>					
		Total New Charges			20.90

PAID

CK. NO. 19438
DATE 1-20-12 \$ 20.90

Managing your account is now at your fingertips. Take advantage of many time-saving options available on water.com. Save paper when you sign up for eInvoice, order additional products, check your next delivery, pay your bill and much more. Log on today!

Previous Balance
\$20.90

Payment
\$20.90

Total New Charges
\$20.90

Pay This Amount
\$20.90

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to www.Sparkletts.com

Upcoming Delivery Dates

February

Wednesday, 8
Wednesday, 22

March

Wednesday, 7
Wednesday, 21

April

Wednesday, 4
Wednesday, 18



We Deliver!

Bottled Water • Filtration • Coffee

Every time you purchase Athena bottled water, you join the fight against breast cancer. A minimum of \$1 million related to the sale of Athena will go to support breast cancer awareness, education, and research by 2014.

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 02-01-12
Invoice #: 10953716 020112
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
		Previous Balance			20.90
01-23-12	P19438	Payment - Check - 19438 - Thank You			-20.90
		Remaining Balance			0.00
01-25-12	T120254304035	SPARKLETTS 5G CRYSTAL FRESH DRINKING WATER	3.0	5.99	17.97
		5.0 GALLON BOTTLE RETURN	-3.0	6.00	-18.00
		5.0 GALLON BOTTLE DEPOSIT	3.0	6.00	18.00
	R120258793496	BLACK HOT AND COLD COOLER RENTAL	1.0	17.90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0	3.00	3.00
01-30-12	71274528	ENERGY SURCHARGE	1.0	2.41	2.41
Total New Charges					41.28

*pd
ck 19728*

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Previous Balance
\$20.90

Payment
\$20.90

Total New Charges
\$41.28

Pay This Amount
\$41.28

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com

30356-P-0036



516649910953716

6750 DISCOVERY BLVD
MABLETON, GA 30126

Customer Account #: 516649910953716
Due By: Upon Receipt
Late Fees May Apply After: 02-24-12
Total Amount Due: \$41.28

Check here and see reverse for address and phone corrections.

Check here and see reverse if paying by credit card.



\$

011368 000000718



LANDSHAPES
2445 HONOLULU AVE
MONTROSE CA 91020-1823

Mail Remittance With Payment To:

SPARKLETTS
PO BOX 660579
DALLAS TX 75266-0579

022310 120116 05166499109537167 0004128 8 0004128 8 8

Upcoming Delivery Dates

March

Wednesday, 7
Wednesday, 21

April

Wednesday, 4
Wednesday, 18

May

Wednesday, 2
Wednesday, 16
Wednesday, 30



We Deliver!

Bottled Water • Filtration • Coffee

Every time you purchase Athena bottled water, you join the fight against breast cancer. A minimum of \$1 million related to the sale of Athena will go to support breast cancer awareness, education, and research by 2014.

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 02-29-12
Invoice #: 10953716 022912
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
		Previous Balance			41.28
		Payment			0.00
		Remaining Balance			41.28
	R120538793496	BLACK HOT AND COLD COOLER RENTAL	1 0	17 90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1 0	3 00	3.00
02-22-12	T120534304040	SPARKLETTS 5G CRYSTAL FRESH DRINKING WATER	2.0	5.99	11.98
		5.0 GALLON BOTTLE RETURN	-2.0	6.00	-12.00
		5.0 GALLON BOTTLE DEPOSIT	2.0	6.00	12.00
02-27-12	72096023	ENERGY SURCHARGE	1 0	2 37	2.37
Total New Charges					35.25

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Previous Balance
\$41.28

Payment
\$0.00

Total New Charges
\$35.25

Pay This Amount
\$76.53

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com

WI120229_BW 10-1824-000000197



Customer Account #: 516649910953716
Due By: Upon Receipt
Late Fees May Apply After: 03-23-12
Total Amount Due: \$76.53

Check here and see reverse for address and phone corrections.

Check here and see reverse if paying by credit card.



\$

001824 000000197



LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91020

Mail Remittance With Payment To:

SPARKLETTS
PO BOX 660579
DALLAS TX 75266-0579

Upcoming Delivery Dates

April	May	June
Wednesday, 4	Wednesday, 2	Wednesday, 13
Wednesday, 18	Wednesday, 16	Wednesday, 27
	Wednesday, 30	



We Deliver!

Bottled Water • Filtration • Coffee

Together, we raised almost \$800,000 to fight breast cancer in 2011.
Thanks for making a difference!

Customer Account #: 516649910953716

JEFF MARGETT
LANDSHAPES
11480 TIARA ST
NORTH HOLLYWOOD, CA 91601

Invoice Date: 03-28-12
Invoice #: 10953716 032812
Purchase Order #:

Date	Transaction #	Details	Qty.	Each	Amount
		Previous Balance			76.53
		Payment			0.00
		Remaining Balance			76.53
03-07-12	T120674304060	SPARKLETTS 5G CRYSTAL FRESH DRINKING WATER	1.0	5.99	5.99
		5.0 GALLON BOTTLE RETURN	-1.0	6.00	-6.00
		5.0 GALLON BOTTLE DEPOSIT	1.0	6.00	6.00
	R120818793496	BLACK HOT AND COLD COOLER RENTAL	1.0	17.90	17.90
		BOTTLE RACK 2 TRAY/4 BOTTLE VERTICAL RENTAL	1.0	3.00	3.00
03-26-12	72950637	ENERGY SURCHARGE	1.0	2.35	2.35
03-26-12	23423800	LATE CHARGE	1.0	10.00	10.00
Total New Charges					39.24

PAID

CK. NO. 19728
DATE 4-2-12

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115.77

Previous Balance	Payment	Total New Charges	Pay This Amount
\$76.53	\$0.00	\$39.24	\$115.77

Write the complete account number on your check. Detach remittance and mail with payment in the enclosed envelope. To pay online go to

www.Sparkletts.com

10356-P-0015

W1120229_BW10-1824-000000197



* 5 166499 10953716 *
6750 DISCOVERY BLVD.
MABLETON, GA 30126

Customer Account #: 516649910953716
Due By: Upon Receipt
Late Fees May Apply After: 03-23-12
Total Amount Due: \$76.53

Check here and see reverse for address and phone corrections.

Check here and see reverse if paying by credit card.



\$

001824 000000197



LANDSHAPES
2445 HONOLULU AVE
MONTROSE, CA 91020

Mail Remittance With Payment To:

SPARKLETTS
PO BOX 660579
DALLAS TX 75266-0579



Page: 1 of 4
 Billing Cycle Date: 09/12/11 - 09/21/11
 Account Number: 287241205354
 Foundation Account Number : 04251110
 Invoice Number: 287241205354X09282011

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	0.00
Payment Posted	0.00
BALANCE	0.00
Monthly Service Charges	65.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	21.51
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	86.51
Due Oct 16, 2011	
Late fees assessed after Oct 21	
Total Amount Due \$86.51	

TELECOMMUNICATIONS RELAY SERVICE

Dial 711 is a Telecommunications Relay Service for customers with hearing and speech disabilities. AT&T offers products and services for customers with visual, hearing, speech or physical disabilities. For more information, please refer to the Customer Guide section in your AT&T telephone directory, or go to att.com.

PAID
 CK. NO. 19112
 DATE 10/14/11 \$ 86.51

Return the portion below with payment only to AT&T Mobility.

Monthly Service Charges	Period	Prorated Charge	Monthly Charge	Total Charge
Rate Plan				
DTCN 5GB HTSPT USB4G	09/13-09/21	15.00		15.00
DTCN 5GB HTSPT USB4G	09/22-10/21		50.00	50.00
Includes: - Direct Bill Detail				
Data Services				
MIFI 5GB Data	09/22-10/21		0.00	0.00
Includes: - BROADBAND ACCESS - Data Access - isp.cingular				
PIC/VIDEO PayPerUse	09/22-10/21		0.00	0.00
Text Msg Pay Per Use	09/22-10/21		0.00	0.00
Includes: - Int'l Text Messaging - Text Messaging				
Other Services				
AT&T DirectBill	09/13-09/21	0.00		0.00
AT&T DirectBill	09/22-10/21		0.00	0.00



Page: 1 of 4
 Billing Cycle Date: 09/22/11 - 10/21/11
 Account Number: 287241205354
 Foundation Account Number : 04251110
 Invoice Number: 287241205354X10282011

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	86.51
Payment Posted	-86.51
BALANCE	0.00
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	-3.54
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	46.46
Due Nov 16, 2011	
Late fees assessed after Nov 21	
Total Amount Due \$46.46	

A simpler bill - made possible!

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- Easy-to-scan overviews of your services and charges
- Convenient breakdown of charges for each wireless user
- Big, bold current charges and due date amounts

PAID

CK. NO. 19254
 DATE 11-22-11 46.46

Return the portion below with payment only to AT&T Mobility.

- Text Messaging

Other Services			
AT&T DirectBill	10/22-11/21	0.00	0.00
Voice Restricted	10/22-11/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges			
(See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Regulatory Cost Recovery Charge		0.46	
National Account Discount		-4.00	
TOTAL CREDITS, ADJUSTMENTS & OTHER CHARGES			-\$3.54
TOTAL AMOUNT DUE			\$46.46



Page: 1 of 4
 Billing Cycle Date: 10/22/11 - 11/21/11
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X11282011

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

PAID

CK. NO. 19330
 DATE 12-9-11 47.19

Previous Balance	46.46
Payment Posted	0.00
PAST DUE BALANCE	46.46
Payable Immediately	
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	-2.85
Government Fees & Taxes	0.04
TOTAL CURRENT CHARGES	47.19
Due Dec 16, 2011	
Late fees assessed after Dec 21	
Total Amount Due	\$93.65

*****This Bill Includes A Past Due Balance*****

If payment has already been made, thank you, please disregard. If not, payment must be made immediately. Please send your payment, including current charges, in the enclosed envelope. You may also pay 24 hours a day, by major credit card or electronic check at 1-800-331-0500, or att.com/MyWireless. If your service is suspended, a reconnection fee will apply. If you have questions regarding your account, contact us at 1-800-947-5096.

Internet e Non e

Return the portion below with payment only to AT&T Mobility.

- Data Access				
- isp.cingular				
PIC/VIDEO PayPerUse	11/22-12/21		0.00	0.00
Text Msg Pay Per Use	11/22-12/21		0.00	0.00
Includes:				
- Int'l Text Messaging				
- Text Messaging				
Other Services				
AT&T DirectBill	11/22-12/21		0.00	0.00
PTA TRACKING SOC	11/06-11/21	0.00		0.00
PTA TRACKING SOC	11/22-12/21		0.00	0.00
Voice Restricted	11/22-12/21		0.00	0.00
Includes:				
- No Incoming Calls				
- No Outgoing Calls				
TOTAL MONTHLY SERVICE CHARGES				\$50.00
Usage Charges (See Usage Charge Details)				
TOTAL USAGE CHARGES				\$0.00



Page: 1 of 4
 Billing Cycle Date: 11/22/11 - 12/21/11
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X12282011

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	93.65
Payments Posted	-93.65
BALANCE	0.00
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	0.77
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	50.77
Due Jan 16, 2012	
Late fees assessed after Jan 21	
Total Amount Due \$50.77	

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- Easy-to-scan overviews of your services and charges
 - Convenient breakdown of charges for each wireless user
 - Big, bold current charges and due date amounts

PAID

CK. NO. 19448
 DATE 1-20-12
 \$50.77

Return the portion below with payment only to AT&T Mobility.

PO Messaging
 Messaging

Other Services			
AT&T DirectBill	12/22-01/21	0.00	0.00
Voice Restricted	12/22-01/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges			
(See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Property Tax Allotment		0.31	
Regulatory Cost Recovery Charge		0.46	
TOTAL CREDITS, ADJUSTMENTS & OTHER CHARGES			\$0.77
TOTAL AMOUNT DUE			\$50.77



Page: 1 of 4
 Billing Cycle Date: 12/22/11 - 01/21/12
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X01282012

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	50.77
Payment Posted	-50.77
BALANCE	0.00
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	0.77
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	50.77
Due Feb 16, 2012	
Late fees assessed after Feb 21	
Total Amount Due \$50.77	

A simpler bill - made possible!

- Coming soon! Your AT&T Wireless bill will have a new look, with:
- Easy-to-scan overviews of your services and charges
 - Convenient breakdown of charges for each wireless user
 - Big, bold current charges and due date amounts

PAID
 CK. NO. 19499
 DATE 1-31-12 \$ 50.77

Return the portion below with payment only to AT&T Mobility.

Text Messaging			
Other Services			
AT&T DirectBill	01/22-02/21	0.00	0.00
Voice Restricted	01/22-02/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges			
(See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Property Tax Allotment		0.31	
Regulatory Cost Recovery Charge		0.46	
TOTAL CREDITS, ADJUSTMENTS & OTHER CHARGES			\$0.77
TOTAL AMOUNT DUE			\$50.77



Page: 1 of 4
 Billing Cycle Date: 01/22/12 - 02/21/12
 Account Number: 287241205354
 Foundation Account Number : 04251110
 Invoice Number: 287241205354X02282012

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number

818-397-2053

Previous Balance	50.77
Payment Posted	-50.77
BALANCE	0.00
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	0.77
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	50.77
Due Mar 16, 2012	
Late fees assessed after Mar 21	
Total Amount Due \$50.77	

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Coming soon! Your AT&T Wireless bill will have a new look, with:

- Easy-to-scan overviews of your services and charges
- Convenient breakdown of charges for each wireless user
- Big, bold current charges and due date amounts

PAID

CK. NO. 19710
 DATE 4-3-12

50.77

Return the portion below with payment only to AT&T Mobility.

- Text Messaging			
Other Services			
AT&T DirectBill	02/22-03/21	0.00	0.00
Voice Restricted	02/22-03/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges			
(See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Property Tax Allotment		0.31	
Regulatory Cost Recovery Charge		0.46	
TOTAL CREDITS, ADJUSTMENTS & OTHER CHARGES			\$0.77
TOTAL AMOUNT DUE			\$50.77



Page: 1 of 4
 Billing Cycle Date: 02/22/12 - 03/21/12
 Account Number: 287241205354
 Foundation Account Number: 04251110
 Invoice Number: 287241205354X03282012

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number
818-397-2053

Previous Balance	50.77
Payment Posted	0.00
PAST DUE BALANCE	50.77
Payable Immediately	
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	1.52
Government Fees & Taxes	0.09
TOTAL CURRENT CHARGES	51.57
Due Apr 16, 2012	
Late fees assessed after Apr 21	
Total Amount Due \$102.34	

*****This Bill Includes A Past Due Balance*****

If payment has already been made, thank you, please disregard. If not, payment must be made immediately. Please send your payment, including current charges, in the enclosed envelope. You may also pay 24 hours a day, by major credit card or electronic check 1-800-331-0500, or [at.com/MyWireless](#). If your service is suspended, a reconnection fee will apply. If you have questions regarding your account, contact us at 1-800-397-0967.

PAID

CK. NO. 19711
 DATE 4/3/12
 51.57

Return the portion below with payment only to AT&T Mobility.

- BROADBAND ACCESS			
- Data Access			
- isp.cingular			
PIC:VIDEO PayPerUse	03/22-04/21	0.00	0.00
Text Msg Pay Per Use	03/22-04/21	0.00	0.00
Includes:			
- Int'l Text Messaging			
- Text Messaging			
Other Services			
AT&T DirectBill	03/22-04/21	0.00	0.00
Voice Restricted	03/22-04/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges			
(See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Property Tax Allotment		0.31	



Page: 1 of 4
 Billing Cycle Date: 03/22/12 - 04/21/12
 Account Number: 287241205354
 Foundation Account Number : 04251110
 Invoice Number: 287241205354X04282012

How To Contact Us:

- 1-800-331-0500 or 611 from your cell phone
- For Deaf/Hard of Hearing Customers (TTY/TDD)
1-866-241-6567

Wireless Number

818-397-2053

Previous Balance	102.34
Payments Posted	-102.34
BALANCE	0.00
Monthly Service Charges	50.00
Usage Charges	0.00
Credits/Adjustments/Other Charges	0.77
Government Fees & Taxes	0.00
TOTAL CURRENT CHARGES	50.77
Due May 16, 2012	
Late fees assessed after May 21	
Total Amount Due \$50.77	

PAID

CK. NO. 19862
 DATE 5-1-12

\$50.77

Return the portion below with
 payment only to AT&T Mobility.

- Int'l Text Messaging			
- Text Messaging			
Other Services			
AT&T DirectBill	04/22-05/21	0.00	0.00
Voice Restricted	04/22-05/21	0.00	0.00
Includes:			
- No Incoming Calls			
- No Outgoing Calls			
TOTAL MONTHLY SERVICE CHARGES			\$50.00
Usage Charges			
(See Usage Charge Details)			
TOTAL USAGE CHARGES			\$0.00
Credits, Adjustments & Other Charges			
Property Tax Allotment		0.31	
Regulatory Cost Recovery Charge		0.46	
TOTAL CREDITS, ADJUSTMENTS & OTHER CHARGES			\$0.77
TOTAL AMOUNT DUE			\$50.77

SECTION V

8.2.9 Trench Backfill

Trench excavations for utility pipes may be backfilled with onsite soils under the observation of a representative of GEO. After utility pipes have been laid, properly bedded, and covered per the project specifications, they shall be backfilled to the ground surface or design subgrade with controlled backfill. Controlled backfill shall be moisture conditioned, placed and compacted in accordance with the recommendations presented in Section 8.2.8 of this report.

8.2.10 Fill Certification

At the completion of fill operations, GEO will issue a Compaction Certification for the fill. Unless approved by the Building Inspector during construction, the Contractor shall not pour footings until an approval letter is issued by the Department of Building and Safety, Grading Division for the Compaction Certification. The contractor may excavate in compacted fill for foundation elements before the fill certification approval letter is issued, but does so at his/her own risk.

8.3 SHALLOW SPREAD AND CONTINUOUS FOOTINGS

Based on our understanding of the proposed construction and the characteristics of the on-site soils, the proposed structures which include the multipurpose building and trellises may be supported on conventional continuous and/or spread footings founded on at least 3 feet of properly compacted fill material and at least 24 inches below the lowest adjacent grade. A minimum width of 18 inches for continuous footings and 24 inches for column footings is recommended. Footings with these minimum sizes bearing on at least 3 feet of properly compacted fill, may be designed for a net allowable vertical bearing pressure of 2,500 pounds per square foot (psf) for dead plus live loads. This allowable bearing pressure shall not be increased for any additional depth or width of the footing. A 1/3 increase may be used for short term loading conditions such as wind or seismic forces.

We recommend that all continuous footings be reinforced with a minimum of two No. 5 steel reinforcing at the top and bottom to provide structural continuity and to permit spanning of local irregularities. The structural engineer shall design the actual footing requirement.

GEO will inspect all footing excavations prior to the placement of reinforcing steel and concrete. The contractor shall be responsible for protecting the footing excavations from inundation and erosion during wet weather, maintaining excavations free of loose and/or disturbed material and the proper moisture content of the footing excavations until the placement of concrete.

Resistance to the lateral loads can be provided by friction acting at the base of foundations and by passive earth pressure. A coefficient of 0.43 may be assumed with dead load forces. An allowable passive lateral earth pressure of 300 psf per foot depth to a maximum of 3,000 psf, may be used for sides of footings poured against properly compacted fill. This allowable passive pressure is applicable for level (ground slope equal to or flatter than 5H:1V) conditions only. This allowable passive pressure may be increased by 1/3 for lateral loading due to wind or seismic forces.

SECTION VI

SEWER PERMIT

JOB ADDRESS: 11480 W TIARA ST PERMIT

NO.: S2011810498



City of Los Angeles
Department of Public
Works

Bureau of Engineering

Bonded Sewer Contractor: COBLENTZ PLUMBING &
SEWER CONTRACTORS
1127 N. PARISH PLACE
BURBANK, CA 91506
(818) 845-9300

Date Issued: 11/02/2011

Engineering District: Valley

Issued By: mary marcus

Thomas Guide: 562 H 1

Council District: 4

Work Description: New

Connection

Inspection Type: Public Works

Liability Insurance No.: 92-BZ-L951-0

Liability Insurance Expiration Date: 07/01/2012

State Contractor's License No.: 693030

Classification: C-42

<p>FEE PAYMENT: Concrete Pvmt Insp- Sidewalk: \$0.85/SF x 27.00 SF = \$22.95 Asphalt Pvmt Insp- Street: \$3.30/SF x 16.00 Length x 2.50 Width = \$132.00 Sewer Permit: \$265.00 House Conn Sewer Insp / Lf: \$2.84/L.F. x 30.00 LF = *\$95.00 Special Insp Reg Rate / Hr: \$95.00/HR x 3.00 HR = \$285.00</p>	<p>PUBLIC WORKS GENERAL NOTES 1. A copy of this permit must be at the jobsite at all times. 2. All changes in sketches and permit limits must have prior approval. 3. Notify appropriate inspection office before noon on workday before inspection is required. San Fernando Valley: (818) 374-1188 Elsewhere: (213) 485-5080 4. Jobsite conditions must comply with the latest edition of the "Work Area Traffic Control Handbook" (WATCH). 5. Barricades and lights must be in use at the jobsite from the start of removals to the completion of work. 6. All work shall comply with latest edition of the "Greenbook", Standard Specifications for Public Works Construction. 7. Slurry cement backfill is required in all public streets and alleys. Lateral require</p>	<p>PUBLIC WORKS INSPECTION REPORT: Type of Occupancy: LAND AND WATER CO. CONNECTION POINT:</p> <table border="1"> <thead> <tr> <th>Location</th> <th>Distance from Lower M.H.</th> <th>Depth</th> </tr> </thead> <tbody> <tr> <td>P.L.</td> <td>2+06</td> <td>4'</td> </tr> <tr> <td>Curb</td> <td>2+06</td> <td>4'</td> </tr> <tr> <td>Wye</td> <td></td> <td></td> </tr> <tr> <td>Tee</td> <td>2+06</td> <td>5'</td> </tr> <tr> <td>CH</td> <td></td> <td></td> </tr> </tbody> </table> <p>() CAPPED (X) HOOKED-UP</p>	Location	Distance from Lower M.H.	Depth	P.L.	2+06	4'	Curb	2+06	4'	Wye			Tee	2+06	5'	CH			<p>OCCUPANCY & MAP INFORMATION: Type of Occupancy: Tract: LANKERSHIM RANCH LAND AND WATER CO. Lot: 126 APN: 2338012900 Sewer/Drainage Map No.: S.F.C. Certificate No.: C - 2010810139 Bond Certificate No.: D - x</p>										
Location	Distance from Lower M.H.	Depth																													
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Curb	2+06	4'																													
Wye																															
Tee	2+06	5'																													
CH																															
<p>Subtotal = \$799.95 One Stop Permit Sur 2%-Min \$1 = \$16.00 Equip & Training Sur 7%-Min \$1 = \$56.00</p>	<p>Control Handbook" (WATCH). 5. Barricades and lights must be in use at the jobsite from the start of removals to the completion of work. 6. All work shall comply with latest edition of the "Greenbook", Standard Specifications for Public Works Construction. 7. Slurry cement backfill is required in all public streets and alleys. Lateral require</p>	<p>SEWER LATERAL INSPECTION: Pipe Size: 6 Pipe Length: 30ft. Remark: 11/15/11 Contr. installed 'T' saddle, and laid 30LFT of 6" pvc SDR35 ASTM 3034. The connections are good. Ready for slurry. 11/21/11 Contr. laid AC. C2 & D2 PG70-10 75 Blows for trench resurfacing. Work complete.</p>	<p>LOCATION AND DEPTH NOT GUARANTEED BY THE CITY</p>																												
<p>Street Damage Restoration Fee: \$ \$7.78 /SQFT x 40.00 SQFT = \$311.20 Slurry Seal Damage Restrtn Fee: 0 SQFT \$0.00 SDRF/SSDRF Eng Admin: \$17.50</p>	<p>Control Handbook" (WATCH). 5. Barricades and lights must be in use at the jobsite from the start of removals to the completion of work. 6. All work shall comply with latest edition of the "Greenbook", Standard Specifications for Public Works Construction. 7. Slurry cement backfill is required in all public streets and alleys. Lateral require</p>	<p>SEWER LATERAL INSPECTION: Pipe Size: 6 Pipe Length: 30ft. Remark: 11/15/11 Contr. installed 'T' saddle, and laid 30LFT of 6" pvc SDR35 ASTM 3034. The connections are good. Ready for slurry. 11/21/11 Contr. laid AC. C2 & D2 PG70-10 75 Blows for trench resurfacing. Work complete.</p>	<p>CONNECTION POINT:</p> <table border="1"> <thead> <tr> <th>Station:</th> <th>P.L.:</th> <th>Curb:</th> <th>Wye:</th> <th>Tee:</th> <th>CH:</th> <th>Depth:</th> </tr> </thead> <tbody> <tr> <td>TBD</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>7</td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Station:	P.L.:	Curb:	Wye:	Tee:	CH:	Depth:	TBD						7														
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<p>Street Damage Restoration Fee: \$ \$7.78 /SQFT x 40.00 SQFT = \$311.20 Slurry Seal Damage Restrtn Fee: 0 SQFT \$0.00 SDRF/SSDRF Eng Admin: \$17.50</p>	<p>Control Handbook" (WATCH). 5. Barricades and lights must be in use at the jobsite from the start of removals to the completion of work. 6. All work shall comply with latest edition of the "Greenbook", Standard Specifications for Public Works Construction. 7. Slurry cement backfill is required in all public streets and alleys. Lateral require</p>	<p>SEWER LATERAL INSPECTION: Pipe Size: 6 Pipe Length: 30ft. Remark: 11/15/11 Contr. installed 'T' saddle, and laid 30LFT of 6" pvc SDR35 ASTM 3034. The connections are good. Ready for slurry. 11/21/11 Contr. laid AC. C2 & D2 PG70-10 75 Blows for trench resurfacing. Work complete.</p>	<p>THIS PERMIT EXPIRES 2 YEARS FROM DATE OF ISSUANCE</p>																												

<p>Total Fee = \$1,200.65 *Note: Minimum charge is \$95.00</p>	<p>Public Works inspection before backfill is placed. 8. Only Bonded Sewer Contractors</p>	<p>Inspected By: D.Galvan Date Inspected: 11/21/2011</p>
<p>FEE(S) EXEMPTED: Comment:</p>	<p>are permitted to work in the public right-of-way.</p>	
<p>CLAIM FOR REFUND MUST BE FILED WITHIN THREE (3) YEARS OF DATE OF PAYMENT</p>	<p>9. PERMITTEE SHALL STOP WORK AND CONTACT THE PERMITTING AGENCY PRIOR TO CUTTING OR EXCAVATING ANY DECORATIVE</p>	
<p>CONTRACTOR TO INSTALL SADDLE CORE DRILL INTO MAINLINE PIPE ONLY. USE ONLY CITY OF LOS ANGELES APPROVED MATERIALS AND INSTALL PER MANUFACTURER'S SPECS. IN CASE OF SPILL, CONTACT BUREAU OF SANITATION AT 213-485-7575.</p>	<p>PAVEMENT, OR CROSSWALK. 10. ANY DAMAGE TO DECORATIVE SIDEWALK, PAVEMENT, OR CROSSWALK MUST BE REPAIRED IN KIND OR RECONSTRUCTED IN KIND BY THE PERMITTEE, AS DIRECTED BY THE PERMITTING AGENCY, IN A MANNER SATISFACTORY TO THE CITY ENGINEER AND THE INSPECTOR OF PUBLIC WORKS.</p>	
	<p>11. See LAMC Sec 64.19 regarding refunds of this permit 12. All traffic lanes (including: Through, Turning, and Peak Hour lanes) shall be unobstructed from 3:30PM to 7:00 PM and 6:00 AM to 9:00 AM. One traffic lane may be closed at all other times.</p>	

The signed permit application is on file with the City of Los Angeles, Bureau of Engineering District offices.

LandShapes

From: "Joanne Zhang" <joanne.zhang@lacity.org>
To: "Ada Fernandez-DeLaRosa" <ada.fernandez-delarosa@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Jeff Margett" <jshapes@pacbell.net>; "Jorge Bustamante" <jorge.bustamante@lacity.org>; "LandShapes" <cindy@landshapes.com>; "Richard Chang" <richard.chang@lacity.org>; "Tony C. Lee" <tony.c.lee@lacity.org>
Sent: Monday, October 03, 2011 1:38 PM
Attach: NHC_RFI24_Response.pdf
Subject: NOHO: RFI 24 Response

See attached RFI 24 response.

--

Joanne Zhang, P.E.

Construction Management Division
BOE, City of Los Angeles
City Hall, 200 N. Spring St. Suite 1736

T: (213) 978-2739

F: (213) 978-1901

Note: Please email when possible

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 24

SUBJECT: Sewer Through Foundations

DRAWING INDEX NO.: _____ **SHEET SPECIFICATION REFERENCE:** _____ **SUB-**

CONTRACTOR:

Installed sewer lines run through building foundations. If sewer lines are installed below foundations they will
Not have a 2% fall to City sewer in Tiara Street. Please advise.

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 10/03/11

RESPONSE:

SLOPE THE 4" SEWER LINE AT 1%. Steve Murata STEVE MURATA MEM ENGR ASSOC. 10/3/2011

PROJECT ARCHITECT: Tony C. Lee

CONSTRUCTION MANAGER / PROJECT MANAGER: Joanne Zhang

DATE: 10/3/11

CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

You may slope the 4" sewer line to minimum of 1% . Please submit coordination drawings for locations of any potential penetrations including exact plan location and details showing depth of penetration using general details where applicable for review and comment.

-Joanne Zhang 10/3/11

SECTION VII

LandShapes

From: "Joanne Zhang" <joanne.zhang@lacity.org>
To: "LandShapes" <cindy@landshapes.com>; "Jeff Margett" <jshapes@pacbell.net>
Cc: "Melvin Agagas" <melvin.agagas@lacity.org>; "Tony C. Lee" <tony.c.lee@lacity.org>; "Steve Murata" <steve.murata@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Jorge Bustamante" <jorge.bustamante@lacity.org>; "Robert Simonian" <robert.simonian@lacity.org>; "Richard Chang" <richard.chang@lacity.org>
Sent: Tuesday, October 18, 2011 4:49 PM
Attach: NHC_RFI26_Response.pdf
Subject: NOHO: RFI 26 Response

Hi All,

See attached RFI 26 response.

Rebar Submittal will refer to this RFI and is forthcoming.

--

Joanne Zhang, P.E.

Construction Management Division
BOE, City of Los Angeles
City Hall, 200 N. Spring St. Suite 1736

T: (213) 978-2739

F: (213) 978-1901

Note: Please email when possible



STRUCTURAL ENGINEERING DIVISION
RFI REVIEW TRANSMITTAL



Date: October 18, 2011
To: Mahmood Karimzadeh, A.I.A., Division Architect
Architectural Division
Attention: Tony Lee
Architect
From: Shailesh "Sunny" Patel, SE, Division Engineer
Structural Engineering Division
Project: North Hollywood Multi-Purpose Center - W.O. E170240
RFI: NO. 26

Corrections or comments made relative to RFI's during this review do not relieve the Contractor from compliance with the requirements of the drawings and specifications. This check is only for review of general conformance with the design concept of the project and general compliance with the information given in the contract documents. The Contractor is responsible for confirming and correcting all quantities and dimensions, selecting fabrication process and techniques of construction, coordinating his work with that of other trades, and performing his work in a safe and satisfactory manner.

Additional Requirements/Information

THIS RFI WILL AFFECT RECORD DRAWINGS AND/OR PROJECT SPECIFICATIONS

REVIEW COMMENTS:

SEE ATTACHED COMMENTS
& SKETCHES.

1/14

Reviewed by: Mel Agagasa 10-18-11 Supervisor: Shinder M. Madiq
Mel Agagasa, PE for: Massoud Tayyar, SE

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

RECEIVED

OCT 12 2011

STRUCTURAL
ENGINEERING DIVISION

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO. 26

SUBJECT: Rebar

DRAWING INDEX NO.: SHEETS 401 SPECIFICATION

REFERENCE:

SUB-CONTRACTOR:

Urgent provide detailing for footings where waste pipe sleeves cross footings. See attached drawings.

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 10/07/11

RESPONSE: FOR PIPE SLEEVE REINF THRU CONTINUOUS FOOTING BASED ON THE DIMENSIONS + LOCATIONS PROVIDED BY THE CONTRACTOR, SEE ATTACH SKETCHES SK1 TO SK-5.

Ms 10-18-11

The Work described in this RFI shall be at no extra cost or time to the CITY.
Joanne Zhang 10/18/11

PROJECT ARCHITECT: TOMY C. LEE

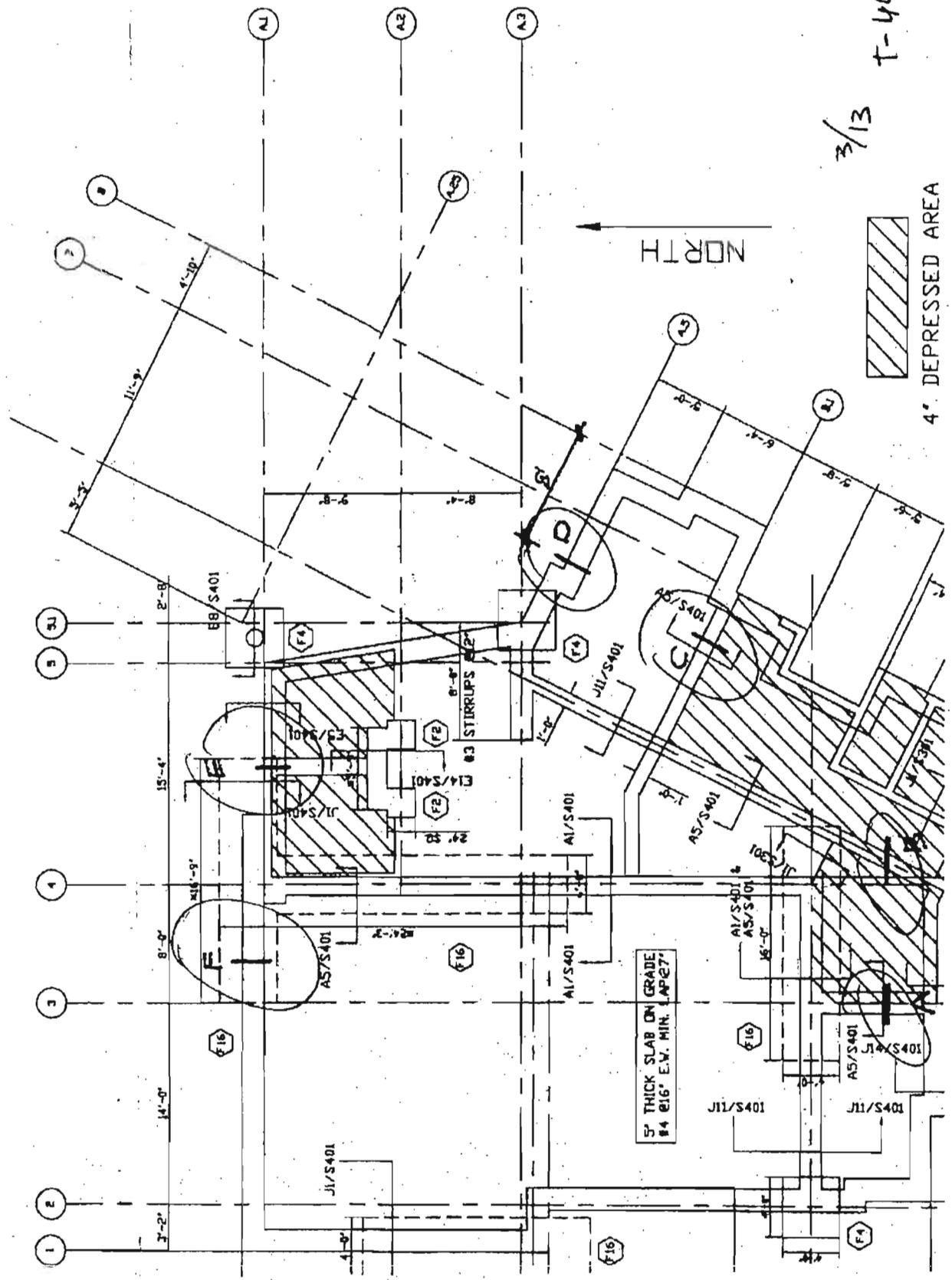
CONSTRUCTION MANAGER / PROJECT MANAGER: Joanne Zhang

DATE: 10/18/11

CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

(2/14)

3/13 T-4457



4' DEPRESSED AREA

DEPARTMENT OF PUBLIC WORKS

City of Los Angeles

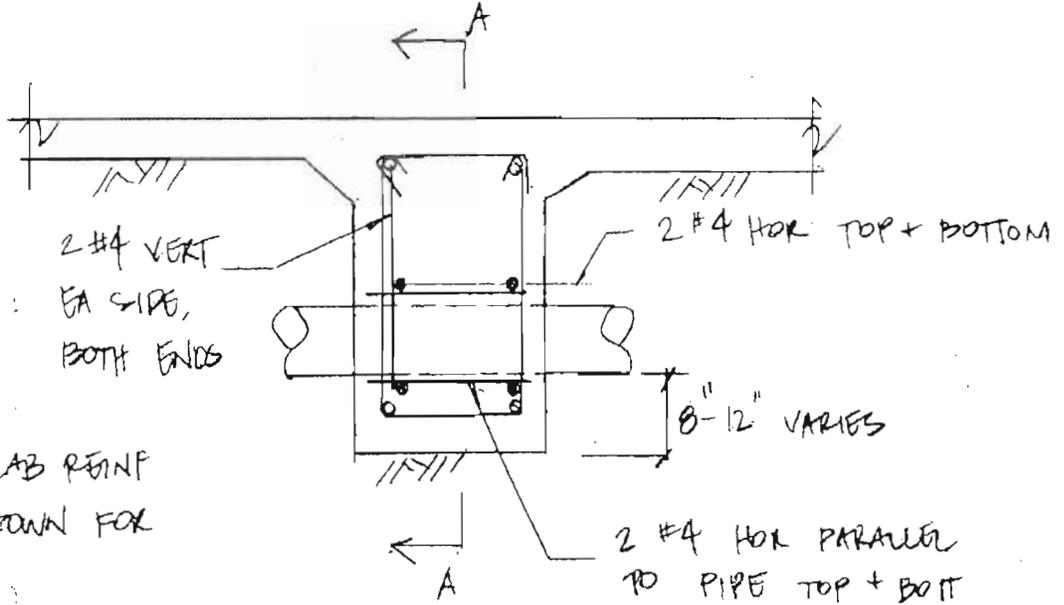
Sheet No. 4	of 14	Date
Prepared		
Checked		
Approved		

PROJECT TITLE: NO HOLLYWOOD REC CTR

DESCRIPTION: PIPE SLEEVE REINF

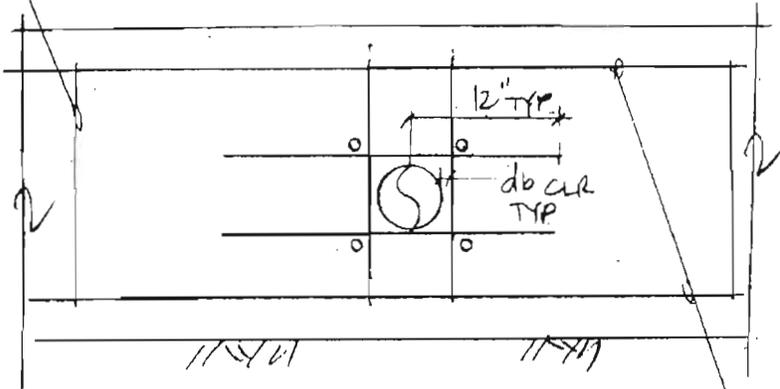
w.o. E170240 F

PIPE SLEEVE REINF THRU FOOTING
AT LOCATIONS: A, B



NOTE: SLAB REINF
NOT SHOWN FOR
CLARITY

#3 TIES
PER PLAN
C 36" OC



SK-1

SECTION A-A

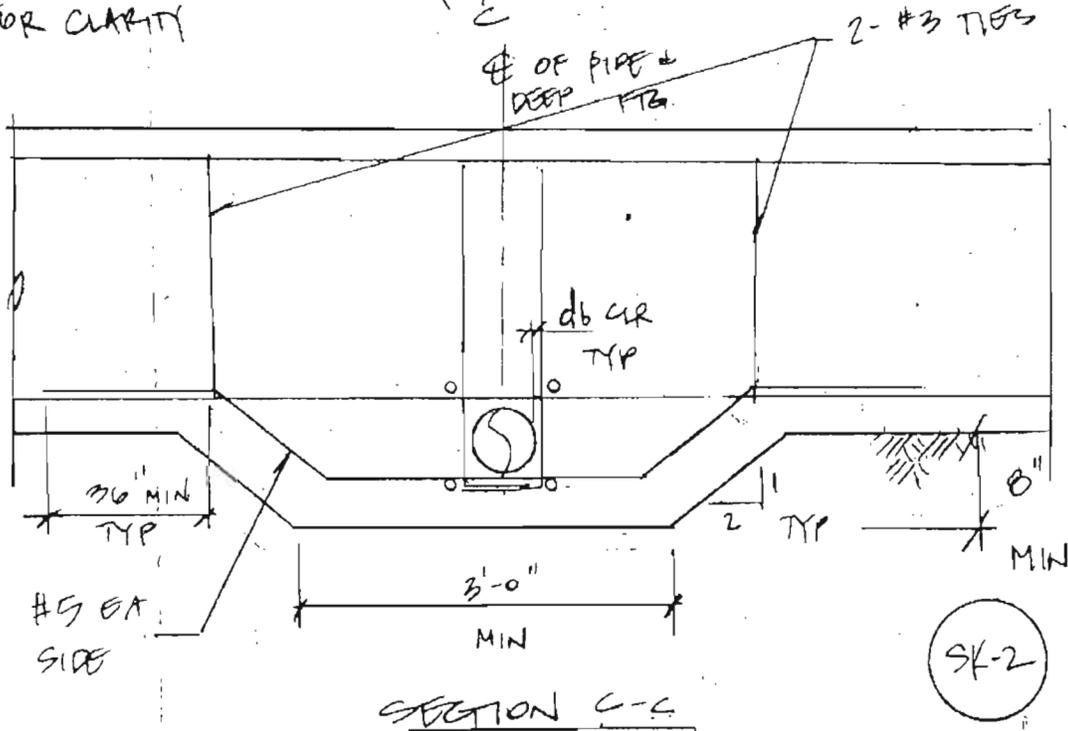
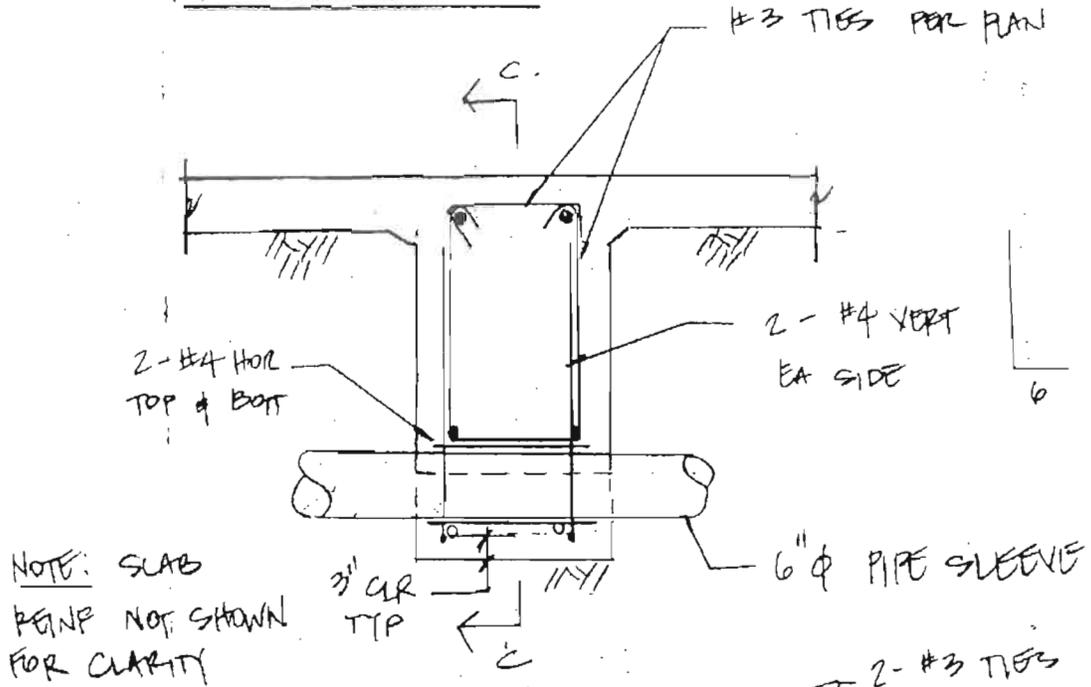
2 #5 CONT
REBAR TOP +
BOTT PER
PLAN

DEPARTMENT OF PUBLIC WORKS
City of Los Angeles

Sheet No.	5 of 14	Date
Prepared		
Checked		
Approved		

PROJECT TITLE: NO. HOLLYWOOD REC CTR
DESCRIPTION: PIPE SLEEVE REINF.
W.O. E170240 F

PIPE SLEEVES REINF THRU DEEPEN FOOTING
AT LOCATION: C

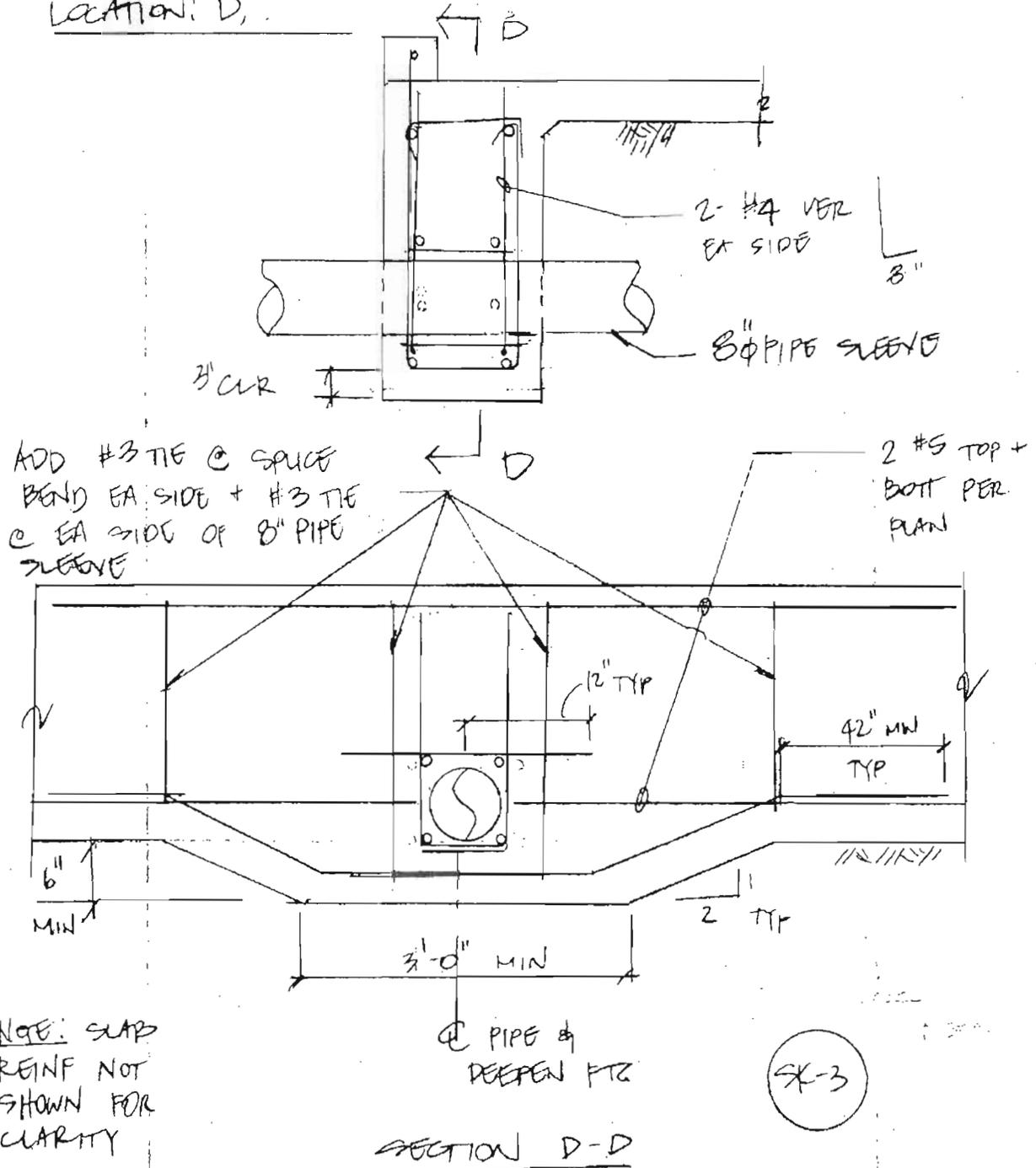


DEPARTMENT OF PUBLIC WORKS
City of Los Angeles

Sheet No.	6 of 14	Date
Prepared		
Checked		
Approved		

PROJECT TITLE: NO. HOLLYWOOD REC GTR
DESCRIPTION: PIPE SLEEVE REINF
w.o. E170240F

PIPE SLEEVE REINF THRU DEEPEN FOOTING AT
LOCATION: D,



NOTE: SLAB REINF NOT SHOWN FOR CLARITY

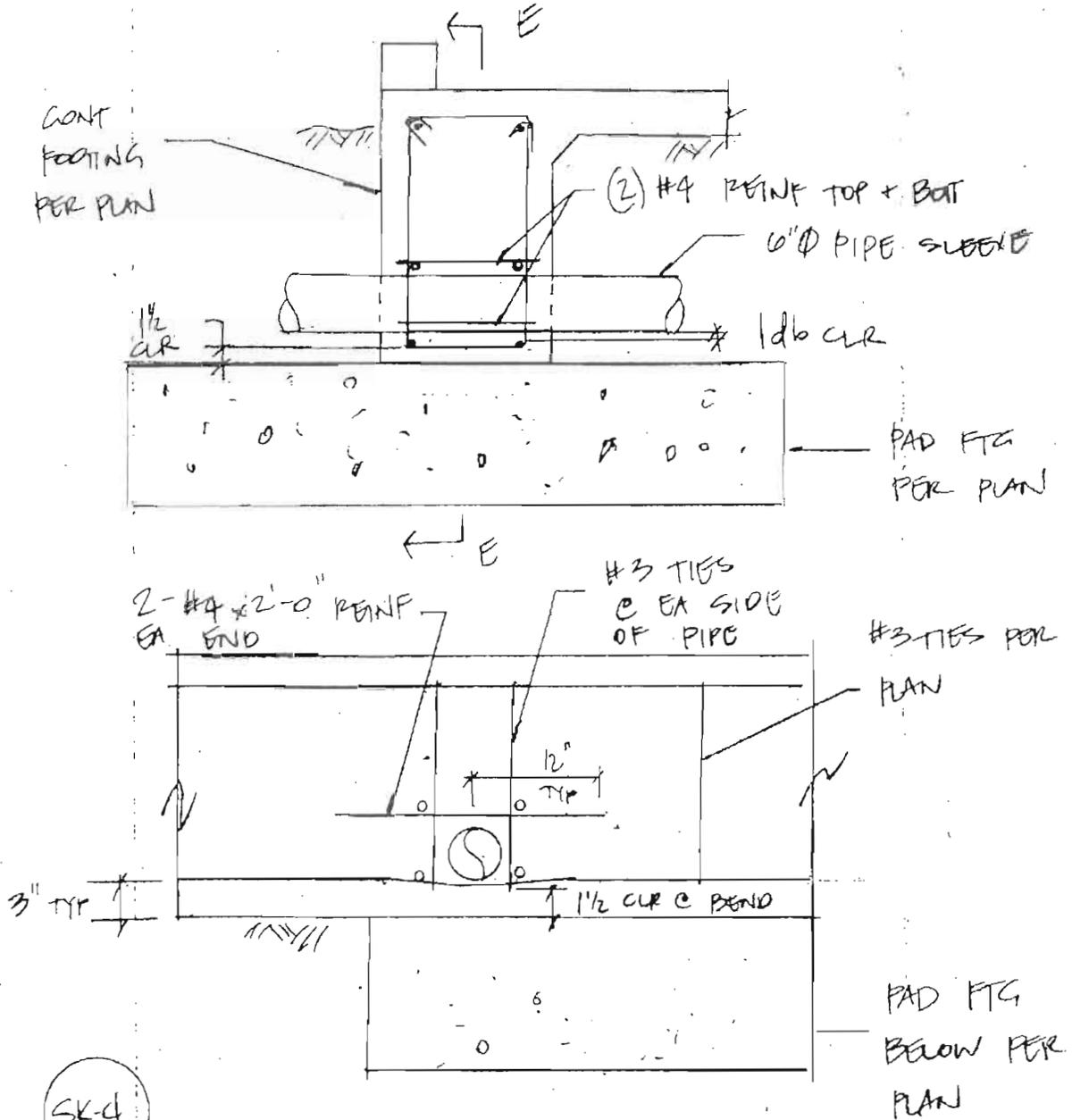
DEPARTMENT OF PUBLIC WORKS

City of Los Angeles

Sheet No.	7	of	14	Date	
Prepared					
Checked					
Approved					

PROJECT TITLE: NO. HOLLYWOOD PCC CTR.
DESCRIPTION: PIPE SLEEVE REINF.
w.o. E170240F

PIPE SLEEVE REINF THRU. FOOTING
AT LOCATION E



SK-4

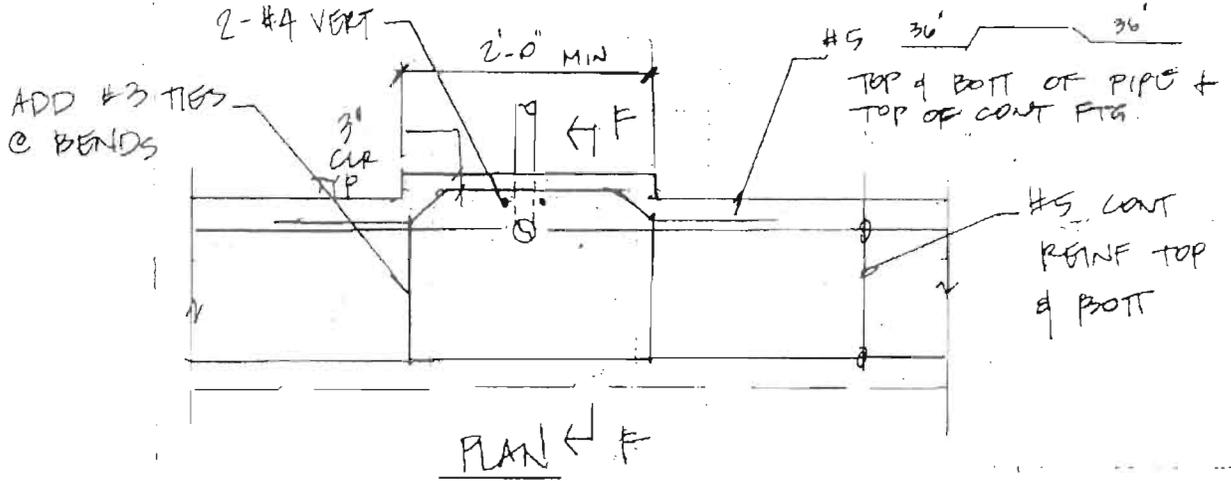
SECTION E-E

DEPARTMENT OF PUBLIC WORKS
City of Los Angeles

Sheet No.	8 of 14	Date
Prepared		
Checked		
Approved		

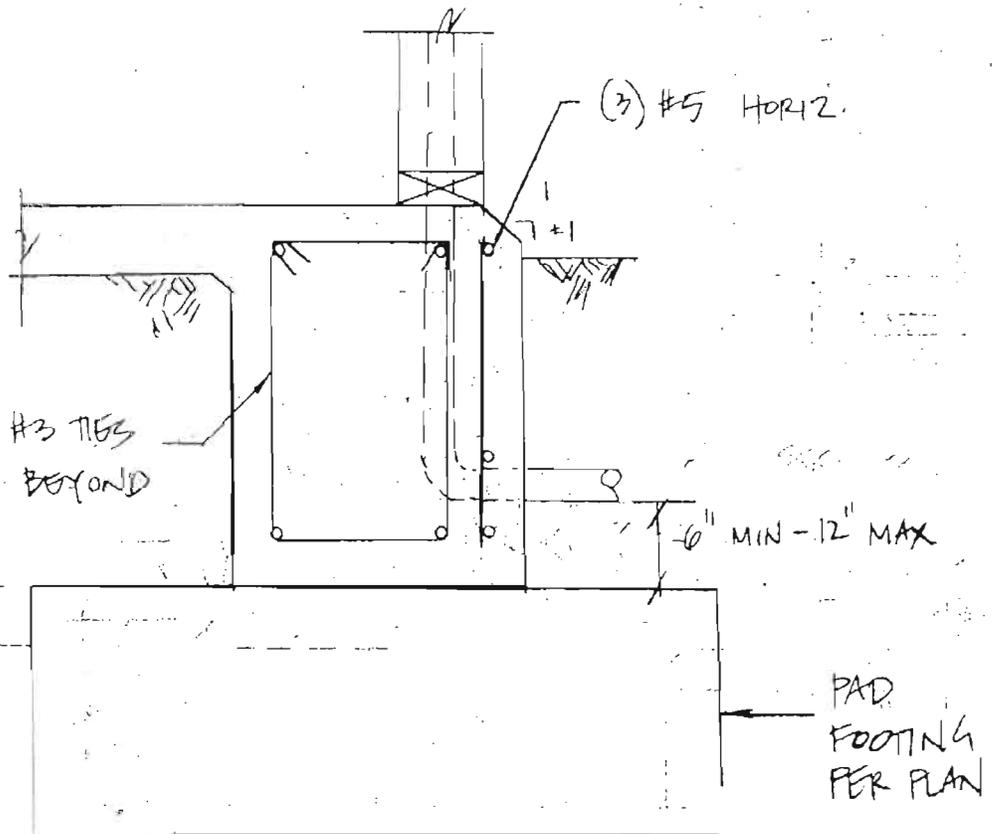
PROJECT TITLE: NO. HOLLYWOOD REC CTR
DESCRIPTION: PIPE SLEEVE REINF
W.O. E170240F

PIPE SLEEVE REINF THRU FOOTING AT LOCATION F



NOTE

SLAB REINF NOT SHOWN FOR CLARITY



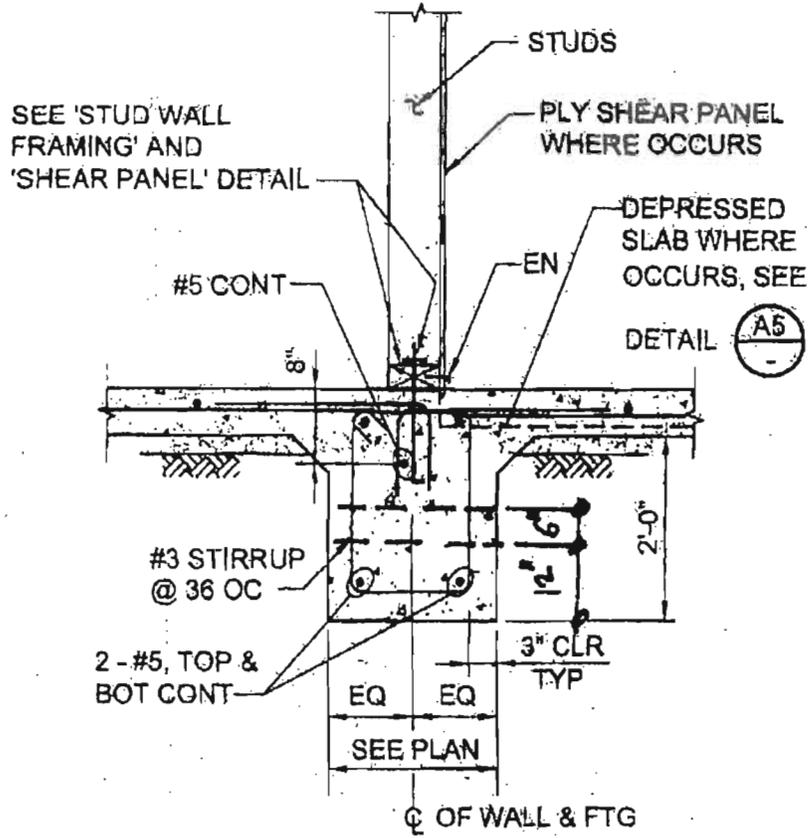
SK-5

SEC F-F

11

12

13



SECTION

J11

DETAIL

NOT TO SCALE

S201, S208

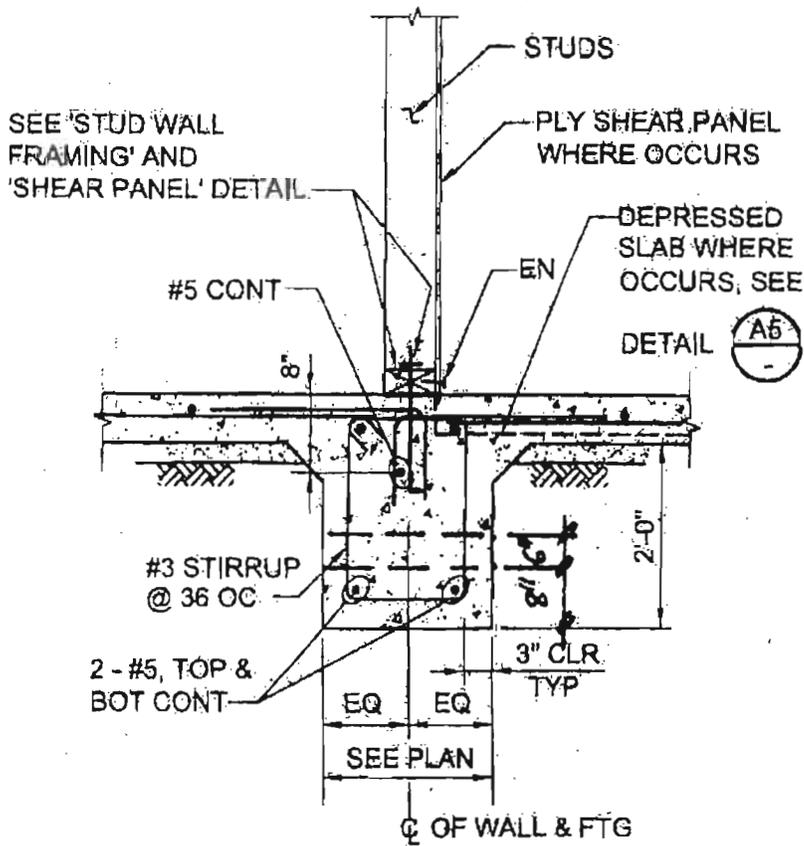
A

9/14

11

12

13



SECTION

J11	DETAIL
NOT TO SCALE	S201, S208

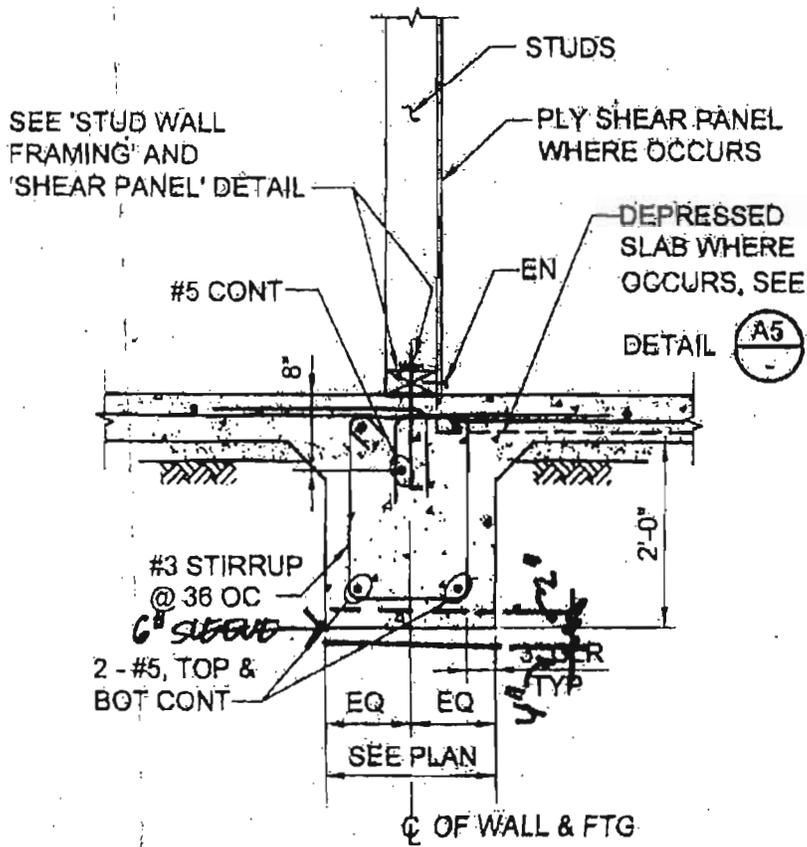
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10/14

11

12

13

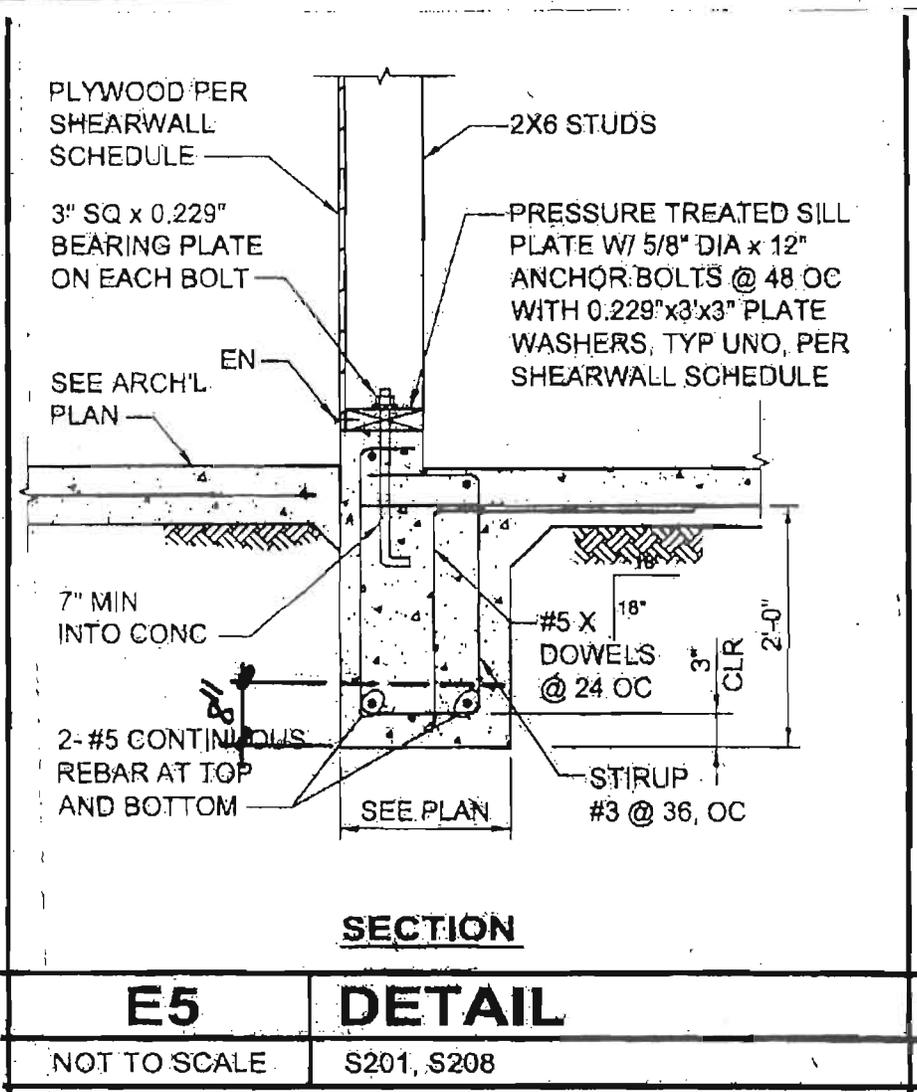


SECTION

J11	DETAIL
NOT TO SCALE	S201, S208

C

4/14



SECTION

E5

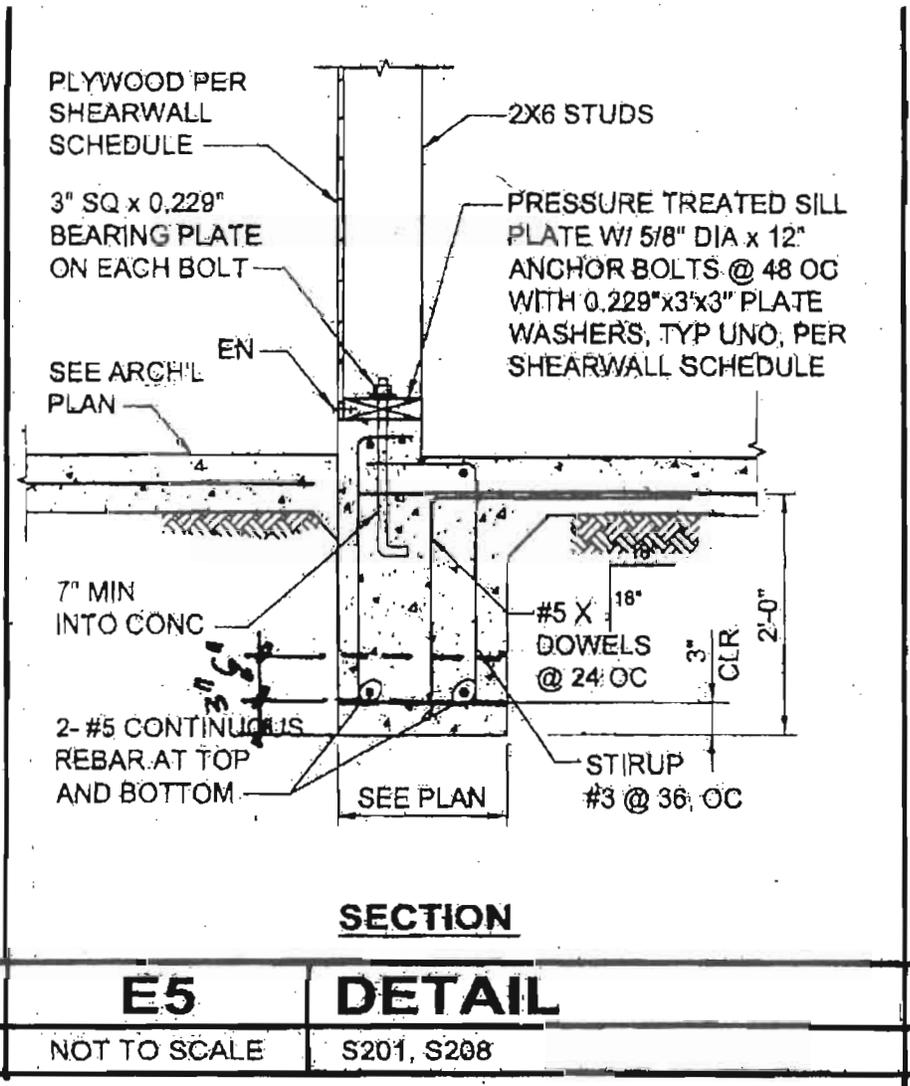
DETAIL

NOT TO SCALE

S201, S208

D

12/19



SECTION

E5	DETAIL
NOT TO SCALE	S201, S208

E

13/14

F

1 2 3 4

M

L

K

J

PLYWOOD PER SHEARWALL SCHEDULE

3" SQ x 0.229" BEARING PLATE ON EACH BOLT

SEE ARCH'L PLAN

4" SLEEVE NOT INSTALLED YET
7" MIN EMBEDMENT INTO CONC

2- #5 CONTINUOUS REBAR AT TOP AND BOTTOM

DOWEL #5 @ 16 OC

SEE PLAN

4'-0"

2X STUDS

PRESSURE TREATED SILL PLATE W/ 5/8" Ø x 12" LONG, ANCHOR BOLTS @ 48 OC TYP, UNO PER SHEARWALL SCHEDULE

DEPRESSED SLAB WHERE OCCURS, SEE A5

STIRRUP #3 @ 36 OC, TYP

#5 @ 24

7- #5 TOP AND BOTTOM

2'-0"

2'-0"

SECTION 'A-A'

J1

DETAIL

NOT TO SCALE

S201

COMPLETENESS OF ELECTRONIC COPIES OF THIS PLAN SHEET.

14/14

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 26.1

SUBJECT: Rebar at Waste Line Between Gridlines 4 and 5

DRAWING INDEX NO.: _____ **SHEET** _____ **SPECIFICATION** _____

REFERENCE: _____

SUB-CONTRACTOR: _____

In the engineer's response to RFI 26, Section E-E does not accurately indicate the pad footing location.
See attached sketch. Where should lower #5 bar go at pipe and is more concrete needed below pipe?

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 11/09/11

RESPONSE:

PROJECT ARCHITECT: _____

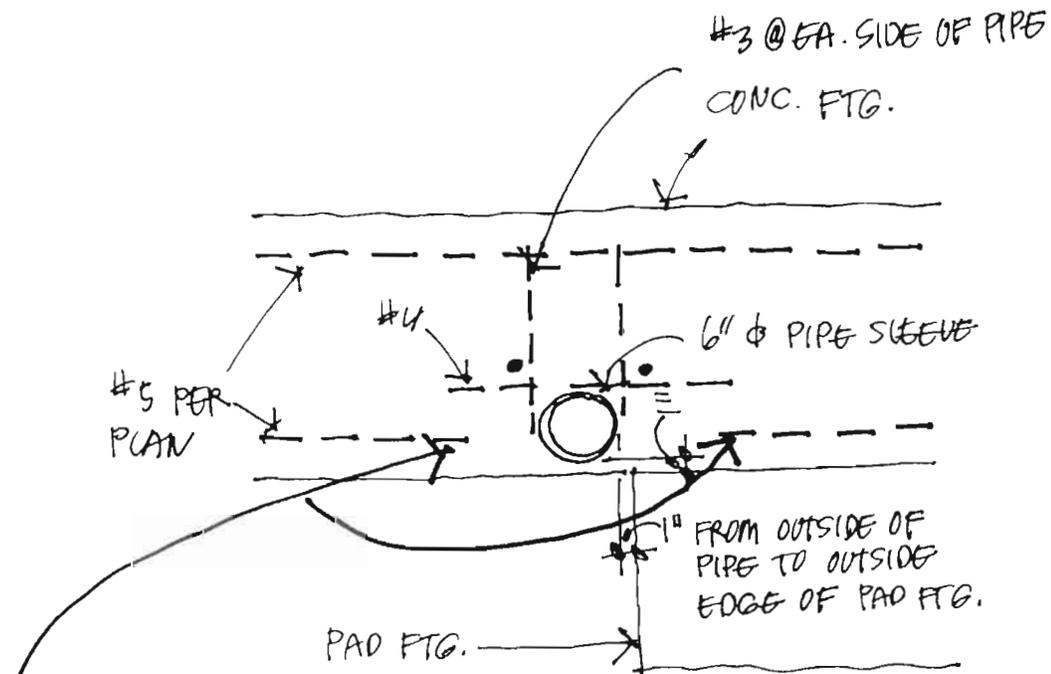
CONSTRUCTION MANAGER / PROJECT MANAGER: _____

DATE: _____

[] CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

NO. HOLLYWOOD MULTI-PURPOSE E170240F

PIPE SLEEVE THROUGH FOOTING
AT LOCATION E



? WHERE SHOULD
LOWER #5 GO
WHEN IT MEETS
PIPE?

SECTION E-E

LandShapes

From: "Richard Chang" <richard.chang@lacity.org>
To: "LandShapes" <cindy@landshapes.com>; "Joanne Zhang" <joanne.zhang@lacity.org>
Sent: Wednesday, November 16, 2011 7:56 AM
Attach: ResponseRFI-26.1.pdf; ResponseRFI-36.pdf
Subject: Fwd: No. Hollywood Rec Ctr RFI-26.1 & RFI 36.
For your use.

Richard
213-978-1936

----- Forwarded message -----

From: **Tony C. Lee** <tony.c.lee@lacity.org>
Date: Tue, Nov 15, 2011 at 1:51 PM
Subject: Fwd: No. Hollywood Rec Ctr RFI-26.1 & RFI 36.
To: Richard Chang <richard.chang@lacity.org>

FYI

----- Forwarded message -----

From: **Melvin Agagas** <melvin.agagas@lacity.org>
Date: Tue, Nov 15, 2011 at 1:42 PM
Subject: No. Hollywood Rec Ctr RFI-26.1 & RFI 36.
To: "Tony C. Lee" <tony.c.lee@lacity.org>

Tony,

See attached response to RFI 26.1 & RFI 36.

--
Mel Agagas, PE
Structural Engineering Associate III
Structural Engineering Division
Office 213-485-5370
Fax 213-485-5349

--
Tony C. Lee, Architect, M.B.A.

Architectural Division
Bureau of Engineering
Department of public Works
1149 S. Broadway St., 8/F
Los Angeles, CA 90015
Mail Stop: 507
Tel: (213) 485-4375
Fax: (213) 485-4836



Date: November 15, 2011

To: Mahmood Karimzadeh, A.I.A., Division Architect
Architectural Division

Attention: Tony Lee
Architect

From: Shailesh "Sunny" Patel, SE, Division Engineer
Structural Engineering Division

Project: North Hollywood Multi-Purpose Center – W.O. E170240

RFI: NO. 26.1

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Additional Requirements/Information

THIS RFI WILL AFFECT RECORD DRAWINGS AND/OR PROJECT SPECIFICATIONS

REVIEW COMMENTS

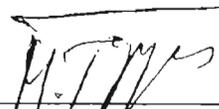
SEE COMMENTS ATTACHED.

1/2

Reviewed by:


Mel Agagasa, PE

Supervisor:


Massoud Tassar, SE

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 26.1

SUBJECT: Rebar at Waste Line Between Gridlines 4 and 5

DRAWING INDEX NO.: _____ **SHEET** _____ **SPECIFICATION** _____

SUB-CONTRACTOR: _____

RECEIVED

NOV 10 2011

STRUCTURAL
ENGINEERING DIVISION

REFERENCE: _____

In the engineer's response to RFI 26, Section E-E does not accurately indicate the pad footing location.
See attached sketch. Where should lower #5 bar go at pipe and is more concrete needed below pipe?

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 11/09/11

RESPONSE:

THE SKETCH E PROVIDED BY THE (RFI 26) CONTRACTOR WAS NOT ACCURATE IN THAT IT DID NOT INDICATE ACTUAL FIELD CONDITIONS. SEE ATTACHED SKETCH SK-1 INDICATING DEEPEN FOOTING AND ADDITIONAL REBAR TO PROVIDE COVER FOR PIPE SLEEVES.
Mzn 11/15/11

PROJECT ARCHITECT: _____

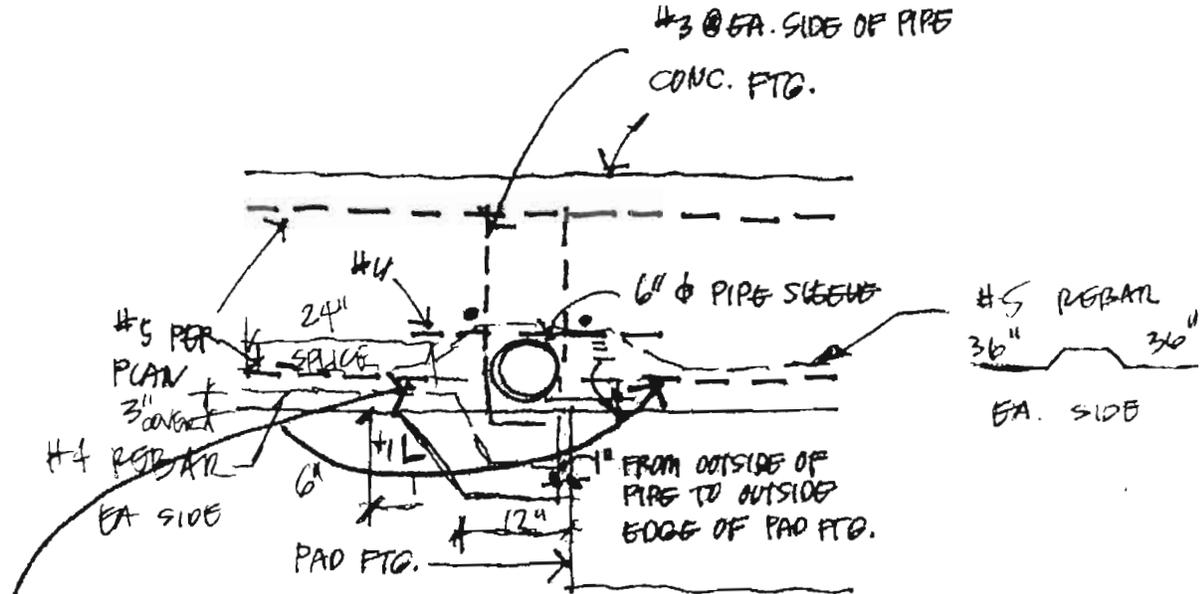
CONSTRUCTION MANAGER / PROJECT MANAGER: _____

DATE: _____

[] CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

NO. HOLLYWOOD MULTI-PURPOSE E170240F

PIPE SLEEVE THROUGH FOOTING
AT LOCATION E



? WHERE SHOULD
LOWER #5 GO
WHEN IT MEETS
PIPE?

SECTION E-E

SK-1

3/3

DEEPEN FOOTING

SECTION VIII

LandShapes

From: "LandShapes" <cindy@landshapes.com>
To: "Joanne Zhang" <joanne.zhang@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Richard Chang" <richard.chang@lacity.org>; "Tony C. Lee" <tony.c.lee@lacity.org>
Cc: "Jeff Margett" <jshapes@pacbell.net>
Sent: Sunday, October 02, 2011 6:32 PM
Attach: NoHo Rebar Resubmittal 1.pdf; NoHo Rebar Resubmittal 2.pdf
Subject: NoHo Rebar Resubmittal

Joanne,

Attached is our rebar resubmittal. Please forward to your structural engineer for review and approval.

Cindy Lee

SHOP DRAWING/SUBMITTAL REVIEW

City of Los Angeles.
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center at Tiara Street

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

CONTRACTOR'S SUBMITTAL NO.: 41

DATE RECEIVED: 9/21/11

SPEC. REFERENCE: _____

DRAWING REFERENCE: _____

SCHEDULE ACTIVITY NO.: _____

Item No.	SUBJECT OF SUBMITTAL / EQUIPMENT SUPPLIER	No. of Copies	"A" No Exception Taken	"B" Make Corrections Noted	"C" Reject Resubmit
1	Rebar Shop Drawings	1			X

REMARKS:

Rejected. Resubmit. See Notes on Shop Drawings.

CC: Jorge Bustamante, BCA and Gary Lam, Prop K

File 8-7

Corrections or comments made relative to submittals during this review do not relieve the contractor from compliance with the requirements of the drawings and specifications. This check is only for review of general conformance with the design concept of the project and general compliance with the information given in the contract documents. The contractor is responsible for confirming and correlating all quantities and dimensions; selecting fabrication processes and techniques of construction; coordinating his work with that of other trades, and performing his work in a safe and satisfactory manner.

Joanne Zhang

Construction Manager

____ 9/29/11 ____ Date

Transmittal # 1

Amber Steel Co.

P.O. Box 900
312 S. WILLOW Rialto CA 92377
(909) 874-2213 - fax (909) 874-7560

LETTER OF TRANSMITTAL

RECEIVED

SEP 21 2011

STRUCTURAL
ENGINEERING DIVISION

Attention	CINDY LEE	Date	9/20/2011
Company	LAND SHAPES	Job No.	4457
Address	2445 HONOLULU AVE.	Reference	N. HOLLYWOOD CTR.
City / State	MONTROSE, CA 91020	Phone	818-249-6900

WE ARE SENDING YOU:

- Block & Placing Drawings Plans
 Copy of Letter Contract/ Proposal _____

COPIES	DESCRIPTION
8	MULTIPURPOSE BLDG. AND SITE WORK SUBMITTAL PLACING SHEETS
8	PLACING DRAWING - T-4457-1 THRU T-4457-5

THESE ARE TRANSMITTED as checked below:

- For Approval As Requested
 For your use _____

Remarks	Please Return one approved copy for our records

COPYING INSTRUCTIONS as checked below:

- Reduced / Duplexed Full Size / Duplexed
 Reduced / One Sided Full Size / One sided

MAILING INSTRUCTIONS as checked below:

- UPS (Ground by 4:30 pm) UPS (Overnight by 10:30 am)
 PRIORITY MAIL HAND CARRY

Copy to	File	Signed	<i>SEAN TORRES</i>
---------	------	--------	--------------------

312 S. Willow
 Rialto CA 92377
 LIC NO. 268566 C-50

Amber Steel

909-874-2213
 909-874-7560
 SUBMITTAL

Contract: 4457
 Page #: 1 of 8
 Sheet#: 1

Block: B1
 Sep-20-11

Bid Item : 001 **** Imported ****
 SAC Code : 700 MISC PER DESCRIPTION
 Reqs Code : NORMAL RELEASE
 Test Lab : mtr
 M11 Test: Y
 Approval :
 Remarks :

Job Name : No Hollywood Multipurpose
 Contractor : LANDSHAP
 Location : North Hollywood, CA
 Matl For : BUILDING
 ASTM A615 GRADE 60
 AS NOTED

RECEIVED
 SEP 21 2011
 STRUCTURAL
 ENGINEERING DIVISION

Detailer : sean
 Date Det : 091911
 Date Want : 091911
 Installed: YES
 # Blocks : 1
 Weight : 9276

Ln#	# of unit	#per unit	Total Qty	Size/Grade	Mark	Length (Ft-in)	BT	Unit (Lb)	Total (Lb)	Remarks
1	1	1	1	3	3002	5-8	S3	17	17	LINE 1, TYPE F16 FOOTING
2	1	1	1	3	3003	1-8	T9	5	5	4' W x 16" LONG x 2' HIGH
3	2	2	4	5	5004	20-11	17	87	87	DET. J1/S401
4	2	2	4	5	5004	6-0	17	50	50	2 HORZ. T&B
5	2	2	4	5	5004	6-0	17	50	50	CRN. BARS @24"
6	1	13	13	5	5001	5-0	17	68	68	VERT. @16"
7	1	13	13	5	5001	5-0	17	68	68	VERT. @16"
8	1	11	11	5	5005	3-0	17	34	34	SLAB DWLS. @24"
9	1	8	8	3	3002	5-8	S3	17	17	BEAM FOUNDATION DET. J14/S401
10	1	8	8	3	3003	1-8	T9	5	5	STIRRUPS @36"
11	2	2	4	5	5004	20-11	17	87	87	CAPS @36"
12	2	2	4	5	5004	6-0	17	50	50	2 HORZ. T&B
13	1	11	11	5	5005	3-0	17	34	34	CRN. BARS @24"
14	1	11	11	5	5005	3-0	17	34	34	SLAB DWLS. @24"
15	1	8	8	3	3002	5-8	S3	13	13	LINE 2, TYPE F4 FOOTING
16	1	6	6	3	3003	1-8	T9	4	4	4'SQ. x 16" HIGH
17	1	6	6	3	3002	5-8	S3	13	13	DET. J1/S401
18	2	6	12	4	3003	3-6	28	28	28	E. W. @9"
19	1	6	6	3	3002	5-8	S3	13	13	BEAM FOUNDATION DET. J14/S401
20	1	6	6	3	3003	1-8	T9	4	4	STIRRUPS @36"
21	1	6	6	3	3002	5-8	S3	13	13	STIRRUPS @36"
22	1	6	6	3	3003	1-8	T9	4	4	CAPS @36"
23	1	19	19	3	3002	5-8	S3	40	40	STIRRUPS @12"
24	1	19	19	3	3003	1-8	T9	12	12	CAPS @12"
25	2	2	4	5	5006	23-1	96	96	96	2 HORZ. T&B
26	2	2	4	5	5006	5-8	24	24	24	2 HORZ. T&B
27	1	4	4	5	5004	6-10	17	29	29	CRN. BARS @LINE A. 4 TURN
28	2	4	8	5	5004	6-0	17	50	50	CRN. BARS @LINE C. 5 TURN
29	1	4	4	5	5004	6-0	17	25	25	CRN. BARS @LINE 2, C. 6
30	1	16	16	5	5005	3-0	17	50	50	SLAB DWLS. @24"
31										
32										

SHOP DRAWING REVIEW	
BUREAU OF ENGINEERING	
-GARY LEE MOORE, P.E., CITY ENGINEER	
NO EXCEPTIONS TAKEN	<input type="checkbox"/>
MAKE CORRECTIONS NOTED	<input type="checkbox"/>
REJECTED - RESUBMIT	<input checked="" type="checkbox"/>
Review is for general conformance with the design concept and contract documents. Field meetings or comments shall not be construed as relieving the Contractor from compliance with the project plans and specifications or digitalized system. The Contractor remains responsible for details and accuracy for confirming and consulting all quantities and dimensions for selecting fabrication processes, for techniques of assembly for performing work in situ and satisfactory review.	
STRUCTURAL ENGINEERING DIVISION	
SHAILESH PATEL, S.E., DIVISION ENGINEER	
DIVISION ENGINEER	DATE
REMOVED BY	DATE

SEE COMMENTS

312 S. Willow
 Redondo, CA 92377
 LIC NO. 288566 C-50

Amber Steel

909-874-2213
 909-874-7580
 SUBMITTAL

Contract: 4457
 Page #: 2 of 8
 Sheet#: 2

Block: B1
 Sep-20-11

Ln#	# of unit	# per unit	Total Qty	Size/Grade	Mark	Length (Ft.-in)	BT	Unit (Lb)	Total (Lb)	Remarks
33	2	7	14	5	3009	6-0	S6	9	9	LINE A, TYPE F16 FOOTING 4' W x 16' LONG x 2' HIGH
34	1	5	5	5	3009	10-8	S6	56	56	DET. J1/S401
35	1	5	5	5	5010	6-5.3	.03	34	34	LONGIT. T&B
36	1	5	5	5	5004	6-0	.17	31	31	TRANS. T&B @24"
37	1	5	5	5	5005	3-0	.17	38	38	CRN. BARS @NORTH END SLAB DWLS. @24"
38	1	13	13	5	5001	5-0	17	89	89	VERT. @16"
39	1	13	13	5	5001	5-0	17	89	89	BEAM FOUNDATION DET. J1/S401
40	1	11	11	3	3002	5-8	S3	23	23	STIRRUPS @36"
41	1	11	11	3	3003	1-8	T9	7	7	CAPS @36"
42	2	2	4	5	5005	29-6	17	123	123	2 HORZ. T&B SLAB DWLS. @24"
43	1	16	16	5	5005	3-0	17	50	50	LINE A.1 BEAM FOUNDATION DET. E5/S401
44	1	7	7	3	3007	6-2	S6	16	16	STIRRUPS @36"
45	2	4	8	5	5008	16-2	19	67	67	2 HORZ. T&B
46	1	4	4	5	5005	6-0	19	25	25	CRN. BARS
47	1	9	9	5	5005	3-0	17	28	28	SLAB DWLS. @24"
48	1	7	7	3	3007	6-2	S6	16	16	LINE 4, TYPE F16 FOOTING 4' W x 24' -3" LONG x 2' HIGH
49	2	4	8	5	5008	16-2	19	67	67	DET. J1/S401
50	1	4	4	5	5005	6-0	19	25	25	LONGIT. T&B
51	1	9	9	5	5005	3-0	17	28	28	TRANS. T&B @24"
52	1	7	7	5	5001	5-0	17	89	89	VERT. @16"
53	2	14	28	5	5001	5-0	17	89	89	BEAM FOUNDATION DET. A5/S401
54	1	11	11	5	5001	5-0	17	89	89	STIRRUPS @36"
55	1	4	4	3	3009	6-0	S6	9	9	2 HORZ. T&B & 1 @TOP
56	1	5	5	5	5010	10-8	S6	56	56	HORZ. @DEPRESSION
57	1	5	5	5	5004	6-5.3	.03	34	34	CRN. BARS @NORTH END
58	1	5	5	5	5005	3-0	.17	31	31	SLAB DWLS. @24"
59	2	7	14	5	5009	23-9		347	347	
60	2	11	22	5	5001	3-6		80	80	
61	1	17	17	5	5001	5-0		89	89	
62										
63										
64	1	4	4	3	3009	6-0	S6	9	9	BEAM FOUNDATION DET. A5/S401
65	1	5	5	5	5010	10-8	S6	56	56	STIRRUPS @36"
66	1	5	5	5	5004	6-5.3	.03	34	34	2 HORZ. T&B & 1 @TOP
67	1	5	5	5	5004	6-0	.17	31	31	HORZ. @DEPRESSION
68	2	6	12	5	5005	3-0	.17	38	38	CRN. BARS @NORTH END
69	2	6	12	5	5005	3-0	.17	38	38	SLAB DWLS. @24"

Amber Steel

Ln#	# of unit	# per unit	Total Qty	Size/Grade	Mark	length (Fe-tin)	BT	Unit (Lb)	Total (Lb)	Remarks
70	1	11	11	3	3002	5-8	S3	23	23	BEAM FOUNDATION DET. A1/S401
71	1	11	11	3	3003	1-8	T9	7	7	STIRRUPS @36"
72	2	2	4	5	5004	28-9		120	120	CAPS @36"
73	1	4	4	5	5004	6-0	17	25	25	2 HORZ. T&B
74	2	15	30	5	5005	3-0	17	94	94	CRN. BARS
75	2	15	30	5	5005	3-0	17	94	94	SLAB DWLS. @24"
76										
77										
78										
79										
80										
81	2	7	14	5		15-8		229	229	LINE C, TYPE F16 FOOTING
82	2	9	18	5		3-6		66	66	4'W x 16' LONG x 2' HIGH
83	1	13	13	5	5001	5-0	17	68	68	DET. J1/S401
84										LONGIT. T&B
85										TRANS. T&B @24"
86										VERT. @16"
87	1	7	7	3	3002	5-8	S3	15	15	BEAM FOUNDATION DET. A1/S401
88	1	7	7	3	3003	1-8	T9	4	4	STIRRUPS @36"
89	2	2	4	5		22-7		94	94	CAPS @36"
90	2	4	8	5	5004	6-0	17	50	50	2 HORZ. T&B
91	2	4	8	5	5005	3-0	17	75	75	CRN. BARS
92										SLAB DWLS. @24"
93										
94										
95										
96										
97	1	4	4	3	3009	6-0	S6	9	9	LINE 3
98	1	5	5	5		11-2		58	58	BEAM FOUNDATION DET. A5/S401
99	1	5	5	5	5010	6-5,3	03	34	34	STIRRUPS @36"
100	2	5	10	5	5004	6-0	17	63	63	2 HORZ. T&B & 1 @TOP
101	2	4	8	5	5005	3-0	17	25	25	HORZ. @DEPRESSION
102										CRN. BARS
103										SLAB DWLS. @24"
104										
105										
106										

LINE D, 2 TO 3
 BEAM FOUNDATION DET. J14/S401

Amber Steel

909.874.2213
 509.874.7586
 SUBMITTAL

Contract: 4487
 Page # 4 of 8
 Sheet # 4

Block B1
 Step 20.11

Ln#	# of unit	#per unit	Total Qty	Size/Grade	Mark	Length (Ft.-In)	BT	Unit (lb)	Total (lb)	Remarks
107	1	7	7	3	3002	5-8	S3	15	15	STIRRUPS @36"
108	1	7	7	3	3003	1-8	T9	4	4	CAPS @36"
109	2	2	4	5	5012	6-9		28	28	2 HORZ. T&B
110	2	2	4	5	5013	8-1		34	34	2 HORZ. T&B
111	2	4	8	5	5006	6-10		57	57	CRN. BARS @TURN
112	1	8	8	5	5005	3-0	17	25	25	SLAB DWLS. @24"
113										
114										
115										
116										
117										
118	1	6	6	3	3002	5-8	S3	13	13	LINE D TO D.1
119	1	6	6	3	3003	1-8	T9	4	4	BEAM FOUNDATION DET. J14/S401
120	2	2	4	5	5012	10-1.3	03	42	42	STIRRUPS @36"
121	2	2	4	5	5013	15-2	19	63	63	2 HORZ. T&B
122	1	4	4	5	5004	6-0	17	25	25	CRN. BARS
123	1	8	8	5	5005	3-0	17	25	25	SLAB DWLS. @24"
124										
125										
126										
127	1	11	11	3	3002	5-8	S3	23	23	LINE 7.D.1 TO 8.1
128	1	11	11	3	3003	1-8	T9	7	7	BEAM FOUNDATION DET. J14/S401
129	2	2	4	5	5014	11-2		47	47	STIRRUPS @36"
130	2	2	4	5	5014	7-0	17	29	29	2 HORZ. T&B
131	2	2	4	5	5004	6-0	17	25	25	2 HORZ. T&B
132	2	2	4	5	5004	8-0		33	33	2 HORZ. T&B
133	2	2	4	5	5004	6-0	17	25	25	2 HORZ. T&B
134	2	2	4	5	5004	6-8		28	28	2 HORZ. T&B
135	2	2	4	5	5004	6-0	17	25	25	2 HORZ. T&B
136	1	16	16	5	5005	3-0	17	50	50	SLAB DWLS. @24"
137										
138										
139										
140	1	3	3	3	3002	5-8	S3	6	6	LINE 8.1, 7 TO 8
141	1	3	3	3	3003	1-8	T9	2	2	BEAM FOUNDATION DET. J14/S401
142	2	2	4	5	5004	5-10		24	24	STIRRUPS @36"
143	1	4	4	5	5004	6-0	17	25	25	CAPS @36"
										2 HORZ. T&B
										CRN. BARS

312 S. Willow
 Rialto, CA 92317
 LIC NO. 285966 C-50

909.874.2213
 909.874.2560
 SUBMITTAL

Contract 4457
 Page # 5 of 8
 Sheet# 5

Block B1
 Sep-20-11

Amber Steel

Ln#	# of unit	per unit	Total Qty	Size/Grade	Mark	Length (Ft.-in)	BT	Unit (Lb)	Total (Lb)	Remarks
144	1	4	4	5	5005	3-0	17	13	13	SLAB DWLS. @24"
145										LINE 8, B.1 TO A.5
146										BEAM FOUNDATION DET. J14/S401
147										STIRRUPS @36"
148	1	5	5	3	3002	5-8	53	11	11	CAPS @36"
149	1	5	5	3	3003	1-8	T9	3	3	2 HORZ. T&B
150	2	2	4	5		5-10		24	24	2 HORZ. T&B
151	2	2	4	5		6-0		25	25	HORZ. @TURN
152	2	4	8	5	5004	6-0	17	50	50	SLAB DWLS. @24"
153	1	7	7	5	5005	3-0	17	22	22	
154										LINE A.5, 8 TO 6
155										BEAM FOUNDATION DET. J14/S401
156										STIRRUPS @36"
157	1	6	6	3	3002	5-8	53	13	13	CAPS @36"
158	1	6	6	3	3003	1-8	T9	4	4	2 HORZ. T&B
159	2	2	4	5		8-9		37	37	2 HORZ. T&B
160	2	2	4	5		5-9		24	24	2 HORZ. T&B
161	2	2	4	5	5004	6-0	17	50	50	CRN. BARS
162	1	4	4	5	5015	6-0	19	25	25	SLAB DWLS. @24"
163	1	4	4	5	5005	3-0	17	25	25	
164										LINE 5.1, A.3 TO A.1
165										BEAM FOUNDATION DET. J14/S401
166										STIRRUPS @36"
167	1	4	4	3	3002	5-8	53	9	9	CAPS @36"
168	1	4	4	3	3003	1-8	T9	3	3	2 HORZ. T&B
169	2	2	4	5	5016	11-6,3	03	48	48	SLAB DWLS. @24"
170	1	5	5	5	5005	3-0	17	16	16	
171										BEAM FOUNDATION DET. E5/S401
172										STIRRUPS @36"
173	1	4	4	3	3007	6-2	56	9	9	2 HORZ. T&B
174	2	2	4	5		9-4		39	39	SLAB DWLS. @24"
175	1	6	6	5	5005	3-0	17	19	19	
176										TYPE F4 FOOTING
177										4'SQ. x 16" HIGH
178										DET. J1/S401
179										E.W. @9"
180	2	6	12	4		3-6		28	28	

312 S. Willow
 Redding, CA 92317
 LIC NO: 259556 C-50

Amber Steel

909-874-2213
 909-874-7570
 SUBMITTAL

Contract: 4457
 Page # 6 of 8
 Sheet # 5

Block: B1
 Sep-20-11

Ln#	# of unit	# per unit	Total Qty	Size/Grade	Mark	Length (Ft-in)	BT	Unit (Lb)	Total (Lb)	Remarks
181	1	9	9	3	3002	5-8	S3	19	19	LINE A.3
182	1	9	9	3	3003	1-8	T9	6	6	BEAM FOUNDATION DET. J14/S401
183	1	2	2	5	5005	7-6	T9	31	31	STIRRUPS @12"
184	1	4	4	5	5005	3-0	T9	25	25	CAPS @12"
185	2	4	8	5	5005	3-0	T9	25	50	2 HORZ. T&B
186	2	4	8	5	5005	3-0	T9	25	50	SLAB DWLS. @24"
187	2	4	8	5	5005	3-0	T9	25	50	
188	2	4	8	5	5005	3-0	T9	25	50	
189	2	4	8	5	5005	3-0	T9	25	50	
190	2	4	8	5	5005	3-0	T9	25	50	LINE 6
191	1	12	12	3	3017	5-2	S3	23	23	BEAM FOUNDATION DET. J11/S401
192	1	12	12	3	3018	1-2	T9	5	5	STIRRUPS @12"
193	2	2	4	5	5019	15-1.3	T9	63	126	CAPS @12"
194	2	2	4	5	5019	21-10	T9	91	182	2 HORZ. T&B
195	2	2	4	5	5019	21-10	T9	91	182	2 HORZ. T&B
196	2	16	32	5	5005	3-0	T9	100	200	SLAB DWLS. @24"
197	2	16	32	5	5005	3-0	T9	100	200	
198	2	16	32	5	5005	3-0	T9	100	200	
199	1	4	4	3	3017	5-2	S3	8	8	LINE B.1
200	1	4	4	3	3018	1-2	T9	2	2	BEAM FOUNDATION DET. J11/S401
201	2	2	4	5	5020	10-6	T9	44	88	STIRRUPS @12"
202	2	2	4	5	5005	3-0	T9	38	76	CAPS @12"
203	2	2	4	5	5005	3-0	T9	38	76	2 HORZ. T&B
204	2	2	4	5	5005	3-0	T9	38	76	SLAB DWLS. @24"
205	1	5	5	3	3021	5-6	S6	10	10	BEAM FOUNDATION DET. A5/S401
206	1	5	5	5	5022	15-10.3	T9	83	166	STIRRUPS @36"
207	2	6	12	5	5005	3-0	T9	38	76	2 HORZ. T&B & 1 @TOP
208	2	6	12	5	5005	3-0	T9	38	76	SLAB DWLS. @24"
209	2	6	12	5	5005	3-0	T9	38	76	
210	2	6	12	5	5005	3-0	T9	38	76	INTERIOR LINE A.2
211	2	6	12	5	5005	3-0	T9	38	76	TYPE F2 FOOTING
212	2	6	12	5	5005	3-0	T9	38	76	2'SQ. x 14" HIGH
213	2	6	12	5	5005	3-0	T9	38	76	DET. J1/S401
214	2	6	12	5	5005	3-0	T9	38	76	E.W. @9"
215	1	3	3	3	3002	5-8	S3	6	6	BEAM FOUNDATION DET. J11/S401
216	1	3	3	3	3003	5-8	T9	6	6	STIRRUPS @12"
217	1	3	3	3	3003	5-8	T9	6	6	CAPS @12"

312 S. Willow
 Fresno, CA 92377
 LIC NO. 268566 C-31

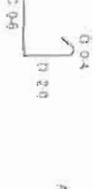
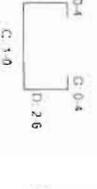
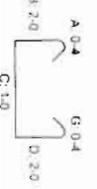
Amber Steel

809-874-2213
 909-874-7560
 SUBMITTAL

Contract 4457
 Project # 7 of 8
 Sheet # 1

Block 81
 Sep-20-11

Ln#	# of unit	# per unit	Total Qty	Size/Grade	Mark	Length (ft-in)	BT	Unit (Lb)	Total (Lb)	Remarks
218	2	2	4	5	5005	5-3	17	22	22	2 HORZ. T&B
219	2	3	6	5	5005	3-0	17	19	19	SLAB DWLS. @24"
220										
221										
222										
223										
224										
225	2	6	12	4		3-6		28	28	EXTERIOR PAD/COL.
226	1	6	6	5	5023	3-11	17	25	25	TYPE F4 FOOTING
227	1	6	6	5		14-6		91	91	4" SQ. x 16" HIGH
228	1	29	29	3	3024	3-7, 2	T3A	40	40	DET. E8/S401
229										
230										
231	1	36	36	4	4025	1-1	17	26	26	CONC. CURB @SOUTH END
232	1	4	4	4		20-0		53	53	DET. J1/S301
233	1	8	8	4	4026	4-10	17	26	26	VERT. DWLS. @24"
234	1	1	1	4	4027	4-10	19	3	3	HORZ. MIN. LAP: 27" FIELD CUT
235										CRN. BARS
236										CRN. BAR
237										
238										
239										
240	1	175	175	4		30-0		3507	3507	SLAB ON GRADE
241	2	10	20	4	4028	4-10	17	65	65	DET. E9/S301 @DEPRESSION
242	2	60	120	4	4029	5-1	17	204	204	#4 @16" E.W. MIN. LAP: 27"
243	1	60	60	4						30'-0" STOCK BARS FIELD CUT
										PLACE 2 RUNS @DEPRESSION
										CRN. BARS
										SLAB DWLS. @16" @DEPRESSION



3002

3003

3007

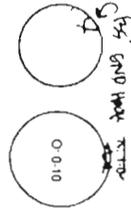
3009

3017

3018

3021

Amber Steel



3024

B:3.0

C:3.0

5004

B:3.0

C:4.0

5014

B:1.0

C:4.0

6011

B:0.5

C:0.8

4025

B:1.6

C:1.6

5005

B:3.0

C:3.0

5015

H:2.92
 K:1.83
 O:4.83

B:2.5

C:2.5

4026

B:3.0

C:3.0

5006

B:3.0

C:0.53

D:8.1

5016

H:0.4
 K:0.41
 O:11.51

B:2.5

C:2.5

4027

B:3.0

C:3.0

5008

B:3.0

C:0.53

D:11.8

5019

H:0.4
 K:0.4
 O:15.0

B:2.5

C:2.5

4028

B:3.0

C:0.53

D:3.0

5010

B:4.0

C:6.6

5020

H:1.93
 K:3.83
 O:10.03

B:0.5

C:4.8

4029

B:3.0

C:0.53

D:6.8

5012

B:3.0

C:0.53

D:12.5

5022

H:0.4
 K:0.41
 O:15.9

B:1.0

C:4.0

5001

B:3.0

C:12.2

5013

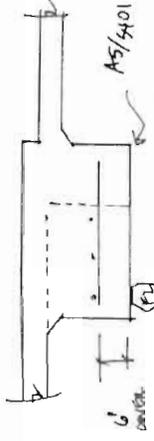
B:1.0

C:2.11

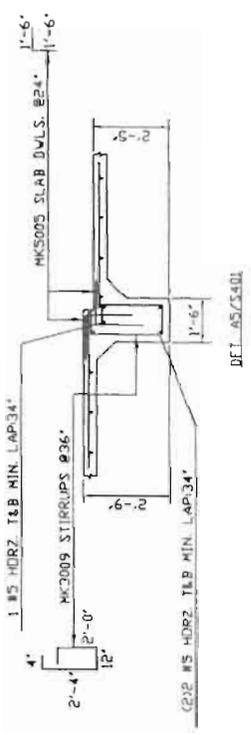
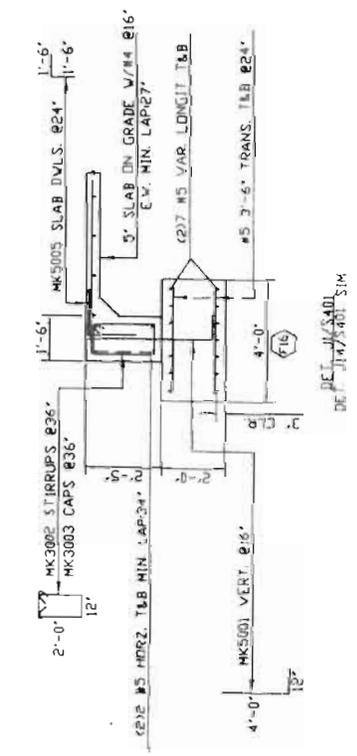
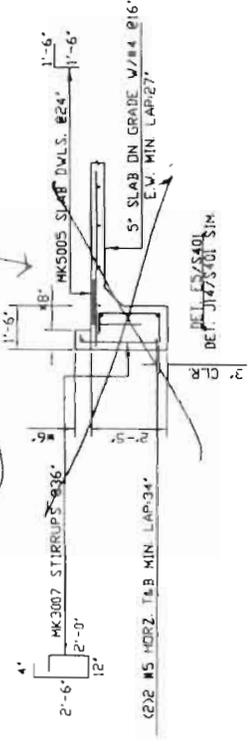
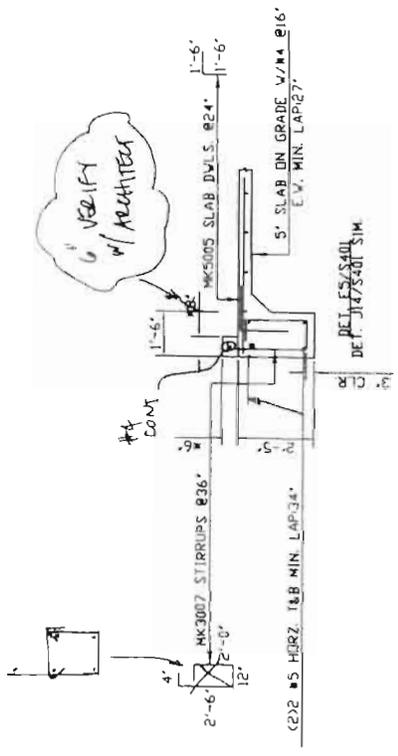
5023

H:14.1
 K:2.8
 O:14.10

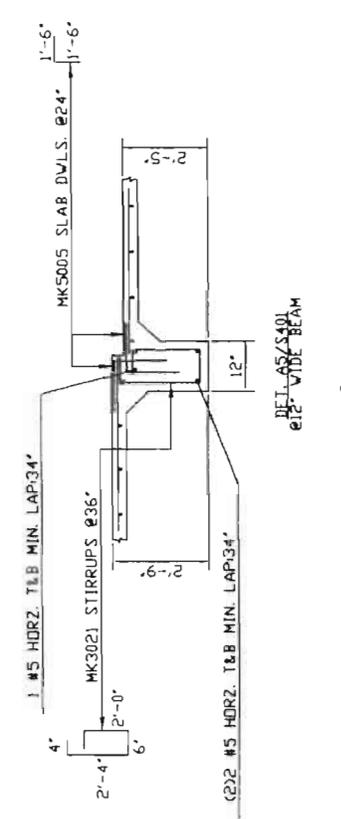
OUTLINE SKETCH FOR EXAMINED DATA



SIMILAR TO PROBE. REPLACE W/ DETAIL B14/S401 SIMILAR TO A5/S401 W/ CONC. PAD FOOTING ADJACENT TO GRADE BEAM

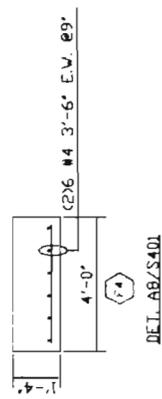


Amber Steel Co.	
Dwg	T-4457-2
Job	4457
Rel	-

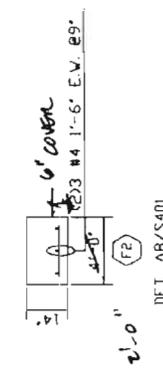


DET. AL/S401
12" WIDE BEAM

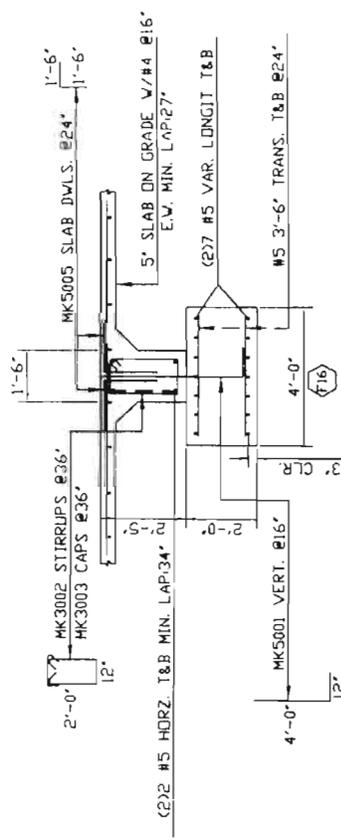
6"



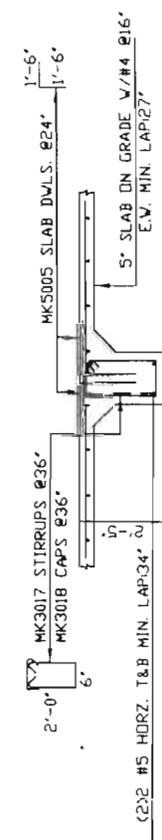
DET. AB/S401



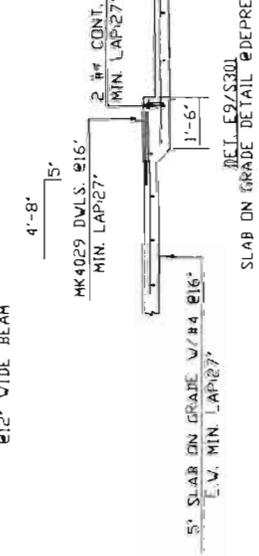
DET. AB/S401



DET. AL/S401



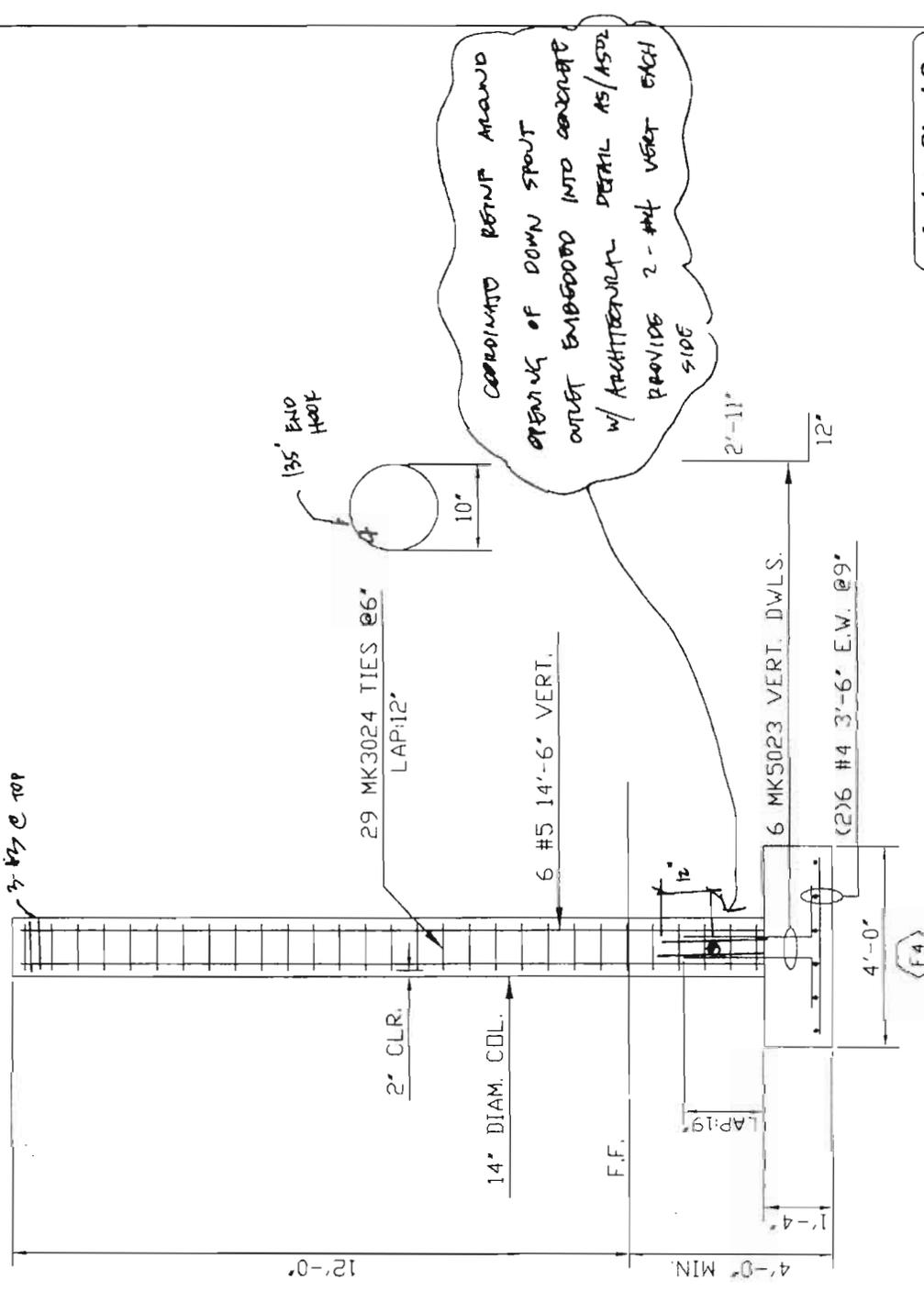
DET. AL/S401
12" WIDE BEAM



DET. E9/S301

SLAB ON GRADE DETAIL DEPRESSION

Amber Steel Co.	
Dwg	T-4457-3
Job	4457
Rel	-



CONCRETE BEING AROUND
OPENING OF DOWN SPOUT
OUTLET EMBEDDED INTO CONCRETE
W/ ARCHITECTURAL DETAIL AS/ASD
PROVIDE 2-#4 VERT EACH
SIDE

Amber Steel Co.	
Dwg	T-4457-4
Job	4457
Rel	-

DET. E8/S401

312 S. Willow
 Rialto, CA 92377
 LIC NO. 288566 C-50

909-874-2213
 909-874-7560
 SUBMITTAL

Contract: 4457
 Page #: 1 of 1
 Sheet#: 9

Block: S1
 Sep-20-11

Amber Steel

Detailer : sean
 Date Det : 091911
 Date Wmnt : 092311
 Installed: YES
 # Blocks : 1
 Weight : 11765

Job Name : No Hollywood Multipurpose
 Contractor : LANDSHAP
 Location : North Hollywood, CA
 Matl For : SITEWORK

ASTM A615 GRADE 60
 AS NOTED

Bid Item : 002 ** Imported **
 SAC Code : 700 MISC PER DESCRIPTION
 Reas Code : NORMAL RELEASE
 Test Lab : mtr
 Mill Test : Y
 Approval :
 Remarks :

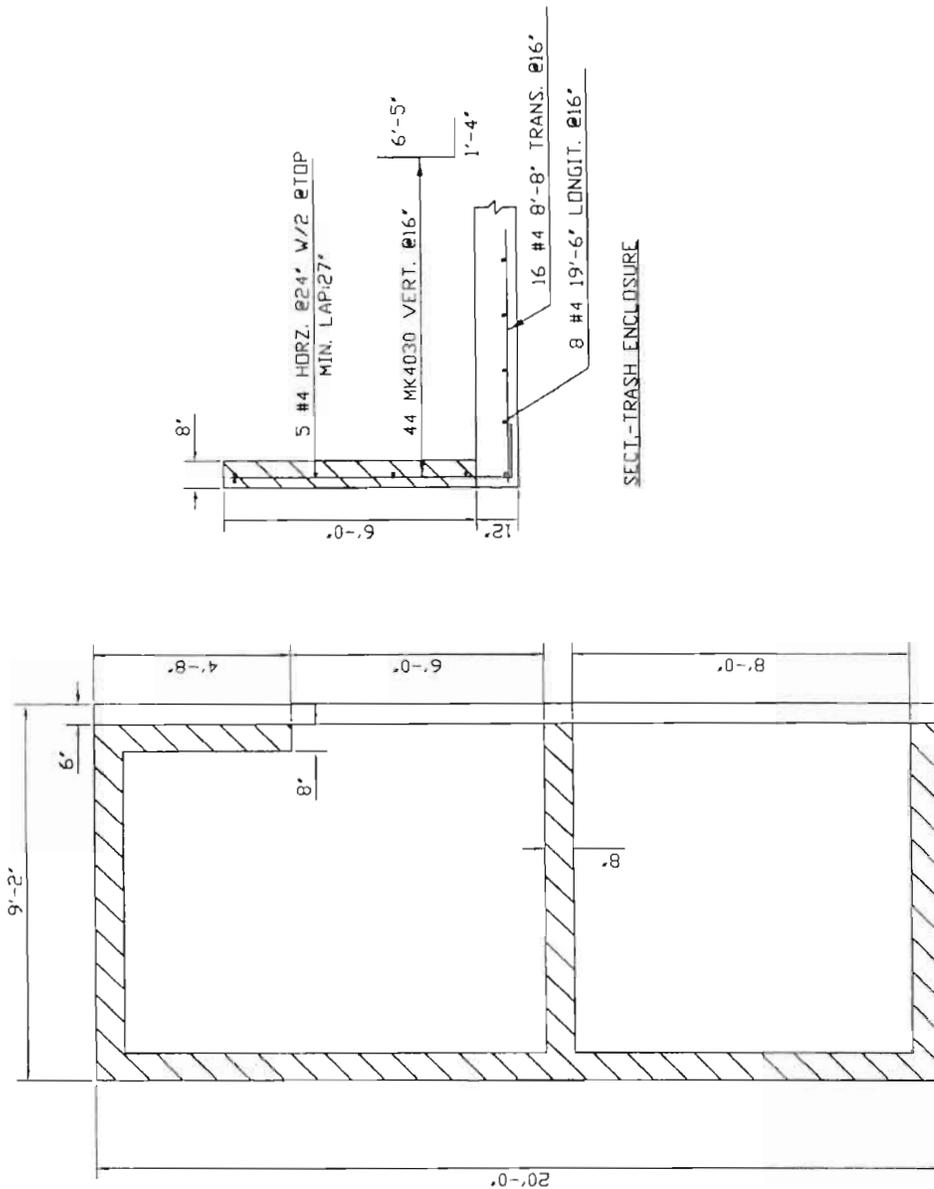
Ln#	# of unit	#per unit	Total Qty	Size/Grade	Mark	Length (Ft-in)	BT	Unit (Lb)	Total (Lb)	Remarks
1										DWG. T-4457-5
2										SITEWORK
3										TRELLIS
4	18	12	216	5		3-6		789	789	E.W. T&B
5										TRASH ENCLOSURE
6	1	44	44	4	4030	7-9	17	228	228	VERT. @16"
7	1	16	16	4		8-8		93	93	TRANS. @16"
8	1	8	8	4		19-6		104	104	LONGIT. @16"
9										WALLS
10										HORZ. @24" W/2 @TOP
11	1	5	5	4		19-6		65	65	CRN. BARS
12	4	5	20	4	4031	4-10	17	65	65	HORZ. @24" W/2 @TOP
13	3	5	15	4		8-2		82	82	HORZ. @24" W/2 @TOP
14	1	5	5	4		4-2		14	14	HORZ. @24" W/2 @TOP
15										MOW CURB DET. D&E/L202
16										HORZ. FIELD CUT TO FIT
17	1	170	170	3		20-0		1278	1278	CRN. BARS MIN. LAP:21"
18	1	50	50	3	3032	3-8	17	69	69	CONC. PAVING DET. B/L202
19	1	448	448	4		30-0		8978	8978	TRANS./LONGIT. @24"
20										FIELD CUT MIN. LAP:27"
21										
22										
23										

COORDINATE w/ THE UPDATED APPROVED ARCHITECTURAL PLANS TO RESUBMIT

3: 1-10 B: 1-4 B: 2-5

C: 1-10 C: 6-5 C: 2-5

3032 4030 4031



Amber Steel Co.	
Dwg	T-4457-5
Job	4457
Rel	-

000-77

LandShapes

From: "LandShapes" <cindy@landshapes.com>
To: "Joanne Zhang" <joanne.zhang@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Melvin Agagas" <melvin.agagas@lacity.org>; "Massoud Tayyar" <massoud.tayyar@lacity.org>; "Richard Chang" <richard.chang@lacity.org>; "Tony C. Lee" <tony.c.lee@lacity.org>
Cc: "Jeff Margett" <jshapes@pacbell.net>
Sent: Friday, October 07, 2011 12:31 PM
Attach: NoHo Rebar RFI .pdf; Scan5427 .pdf; Scan5428 .pdf; NoHo RFI 26.pdf
Subject: North Hollywood Rebar Shop Drawings
All,

Attached is our second submittal of rebar shop drawings originally submitted Monday, October 3, 2011 for your review and approval. Also attached is RFI 26 requesting engineering for the six areas where our waste pipe sleeves penetrate the foundation.

Cindy Lee

LandShapes

From: "LandShapes" <cindy@landshapes.com>
To: "Tony C. Lee" <tony.c.lee@lacity.org>
Cc: "Joanne Zhang" <joanne.zhang@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Melvin Agagas" <melvin.agagas@lacity.org>; "Massoud Tayyar" <massoud.tayyar@lacity.org>; "Richard Chang" <richard.chang@lacity.org>; "Jeff Margett" <jshapes@pacbell.net>
Sent: Tuesday, October 11, 2011 10:45 AM
Subject: Re: North Hollywood Rebar Shop Drawings
 All,

Eight printed copies of our first rebar submittal was received by Joanne on September 20, 2011. This submittal was returned to us on September 27, 2011 with red mark corrections. We made the corrections and resubmitted eight printed copies to Joanne on October 3, 2011. On October 5, 2011, seven copies of these submittals were returned to us marked "Returned to Contractor to add rebar around penetrations and show penetration locations". So in fact, you do have a printed copy.

Please be advised that no where in the construction documents is it set forth that we are responsible for engineering the foundations. In fact, it is the responsibility of the City's architectural team. Further, please be on notice that all delays caused by your insistence that we engineer these foundations will be your financial responsibility. As a matter of fact, delays have already occurred on this basis.

Cindy Lee

Cc: Joanne Zhang ; Gary Lam ; Melvin Agagas ; Massoud Tayyar ; Richard Chang ; Jeff Margett

Sent: Tuesday, October 11, 2011 7:45 AM
Subject: Re: North Hollywood Rebar Shop Drawings

Hi Cindy,

The structural engineer informed the CM and you all the submittal should be in printed form not pdf. We never received the first submittal in printed form. We do not consider the pdf in the electronic form is a formal submittal.

On Fri, Oct 7, 2011 at 12:31 PM, LandShapes <cindy@landshapes.com> wrote:
 All,

Attached is our second submittal of rebar shop drawings originally submitted Monday, October 3, 2011 for your review and approval. Also attached is RFI 26 requesting engineering for the six areas where our waste pipe sleeves penetrate the foundation.

Cindy Lee

--
Tony C. Lee, Architect ,M.B.A.

Architectural Division
Bureau of Engineering
Department of public Works
1149 S. Broadway St., 8/F
Los Angeles, CA 90015
Mail Stop: 507
Tel: (213) 485-4375
Fax: (213) 485-4836

SECTION IX

LandShapes

From: "Richard Chang" <richard.chang@lacity.org>
To: "LandShapes" <cindy@landshapes.com>
Cc: "Gary Lam" <gary.lam@lacity.org>; "Tony C. Lee" <tony.c.lee@lacity.org>; "Jeff Margett" <jshapes@pacbell.net>
Sent: Monday, October 31, 2011 3:25 PM
Attach: NoHo RFI 34.pdf; NoHo RFI 34.pdf
Subject: Re: NoHo RFI 34
Please see attached

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 34

SUBJECT: Building Footings

DRAWING INDEX NO.: _____ SHEETS 401 SPECIFICATION _____ REFERENCE: _____

SUB-CONTRACTOR: _____

J1/S401 illustrates threaded rods in lower footings but size is not specified. Standard Simpson rods will not penetrate lower footing as drawn. Is it acceptable to place #5's at each side of HD's in place of threaded rod? See attached sketch.
We rescheduled concrete pour of these footings from Monday October 31 st to Tuesday, Nov. 1 st .

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 10/30/11

RESPONSE:

<u>YOU MAY USE 7/8" NET DIAMETER THREADED ROD WITH 2 1/2" X 2 1/2" SQUARE PLATE (WASHER AND NUTS)</u>

PROJECT ARCHITECT: _____

CONSTRUCTION MANAGER / PROJECT MANAGER: Richard Uy for.

DATE: 10/31/11

[] CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 34

SUBJECT: Building Footings

DRAWING INDEX NO.: SHEETS401 **SPECIFICATION** **REFERENCE:**

SUB-CONTRACTOR:

J1/S401 illustrates threaded rods in lower footings but size is not specified. Standard Simpson rods will not penetrate lower footing as drawn. Is it acceptable to place #5's at each side of HD's in place of threaded rod? See attached sketch.
We rescheduled concrete pour of these footings from Monday October 31 st to Tuesday, Nov. 1 st .

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 10/30/11

RESPONSE:

PROJECT ARCHITECT: _____

CONSTRUCTION MANAGER / PROJECT MANAGER: _____

DATE: _____

[] CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 34

SUBJECT: Building Footings

DRAWING INDEX NO.: _____ SHEETS 401 SPECIFICATION _____ REFERENCE: _____

SUB-CONTRACTOR: _____

J1/S401 illustrates threaded rods in lower footings but size is not specified. Standard Simpson rods will not penetrate lower footing as drawn. Is it acceptable to place #5's at each side of HD's in place of threaded rod? See attached sketch.
We rescheduled concrete pour of these footings from Monday October 31 st to Tuesday, Nov. 1 st .

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 10/30/11

RESPONSE:

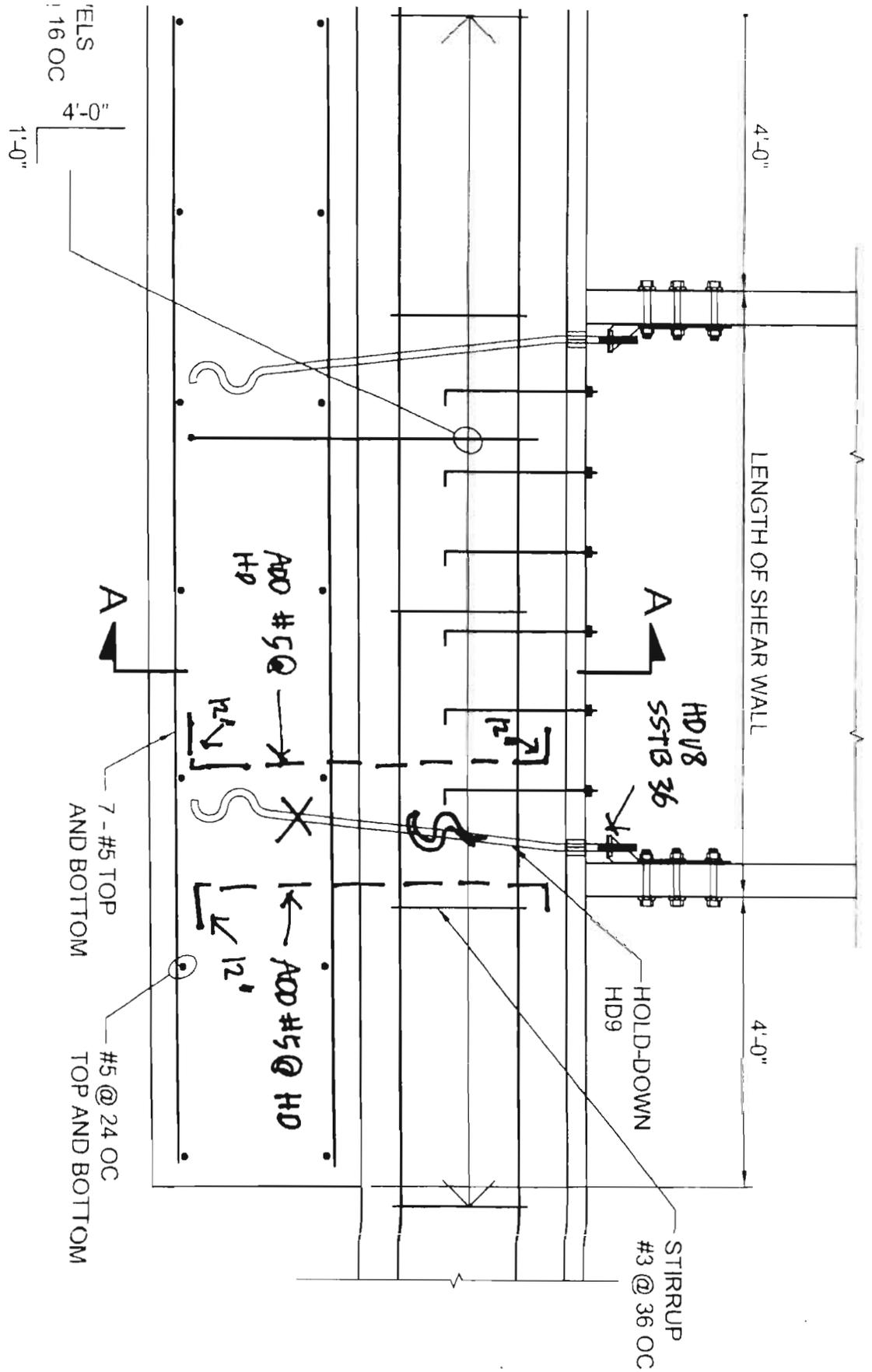
<u>YOU MAY USE 1/8" NET DIAMETER THREADED ROD WITH 2 1/2" x 2 1/2" SQUARE PLATE (WASHER AND NUTS)</u>

PROJECT ARCHITECT: _____

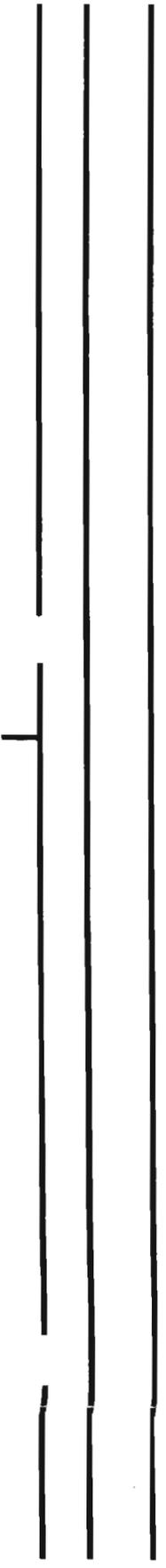
CONSTRUCTION MANAGER / PROJECT MANAGER: Paula Uy for.

DATE: 10/31/11

[] CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM



SECTION



REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 34

SUBJECT: Building Footings

DRAWING INDEX NO.: SHEETS401 **SPECIFICATION** **REFERENCE:**

SUB-CONTRACTOR:

J1/S401 illustrates threaded rods in lower footings but size is not specified. Standard Simpson rods will not penetrate lower footing as drawn. Is it acceptable to place #5's at each side of HD's in place of threaded rod? See attached sketch.
We rescheduled concrete pour of these footings from Monday October 31 st to Tuesday, Nov. 1 st .

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 10/30/11

RESPONSE:

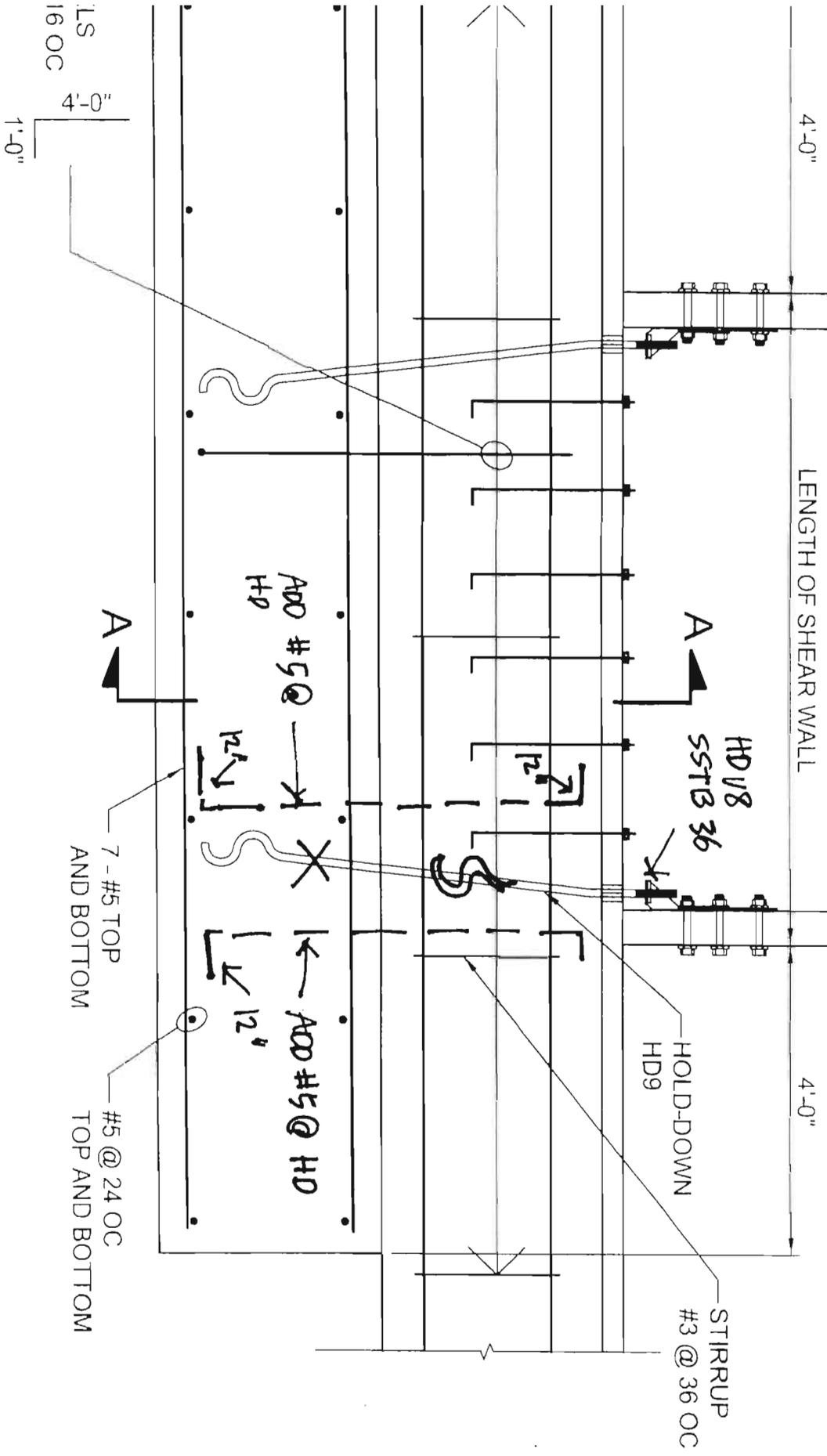
PROJECT ARCHITECT:

CONSTRUCTION MANAGER / PROJECT MANAGER:

DATE:

CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

6 7 8 9 10



SECTION

SEE 'FRAM 'SHEA

NOT

SECTION X

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 37

SUBJECT: Conduits, Drains and Water Lines Through Foundations

DRAWING INDEX NO.: _____ **SHEETP102** _____ **SPECIFICATION**

REFERENCE:

SUB-CONTRACTOR:

We have installed electrical and plumbing where indicated on the permitted plans. At today's jobsite meeting, the
Structural engineer requested as-built dimensions of selected electrical conduit, water, and drain lines
for his use in preparing revised plans. Attached is our as-built plan with the requested dimensions noted in red.
We have cancelled all trades until we receive notice to continue with the work per plans or wait for revised plans.
Please advise.

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 11/15/11

RESPONSE:

PROJECT ARCHITECT: _____

CONSTRUCTION MANAGER / PROJECT MANAGER: _____

DATE: _____

[] CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

RESPONSIBLE FOR THE ACCURACY OR COMPLETENESS OF ELECTRONIC COPIES OF THIS PLAN SHEET.

1 2

FIRE DEPARTMENT CONNECTION W/ CHECK VALVE

3" Ø RD. CONNECT CATCH BASIN. PROVIDE CLEANOUTS ON RISER PIPING. (3)

A

B.P.#1

F.B.C.

F.O.S.

3" ROOF DRAIN

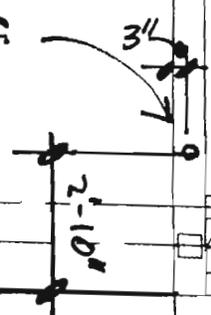
FIRE DEPARTMENT CONNECTION LINE ROUTE TO FIRE PROTECTION LINE

MULTIPURPOSE ROOM
104
896 S.F.

2" ELEC. CONDUIT

(1)

1/4" ELEC. CONDUIT



3" Ø RD. CONNECT TO CATCH BASIN. PROVIDE CLEANOUTS ON RISER (3)

1" GAS ABK.

3" ROOF DRAIN HOT & COLD WATER PIPES ABV. CLG.

8-3/4" ELEC. CONDUIT

3/4" ELEC. CONDUIT



GARBAGE DISPOSAL UNDER KITCHEN SINK



1-1/2" VTR

CO SINK BELOW 106 S.F.

BREAK ROOM 107

ELEC. RO 108 55 S.F.

3/4" ELEC. CONDUIT



FP

3" ROOF DRAIN

RANGE



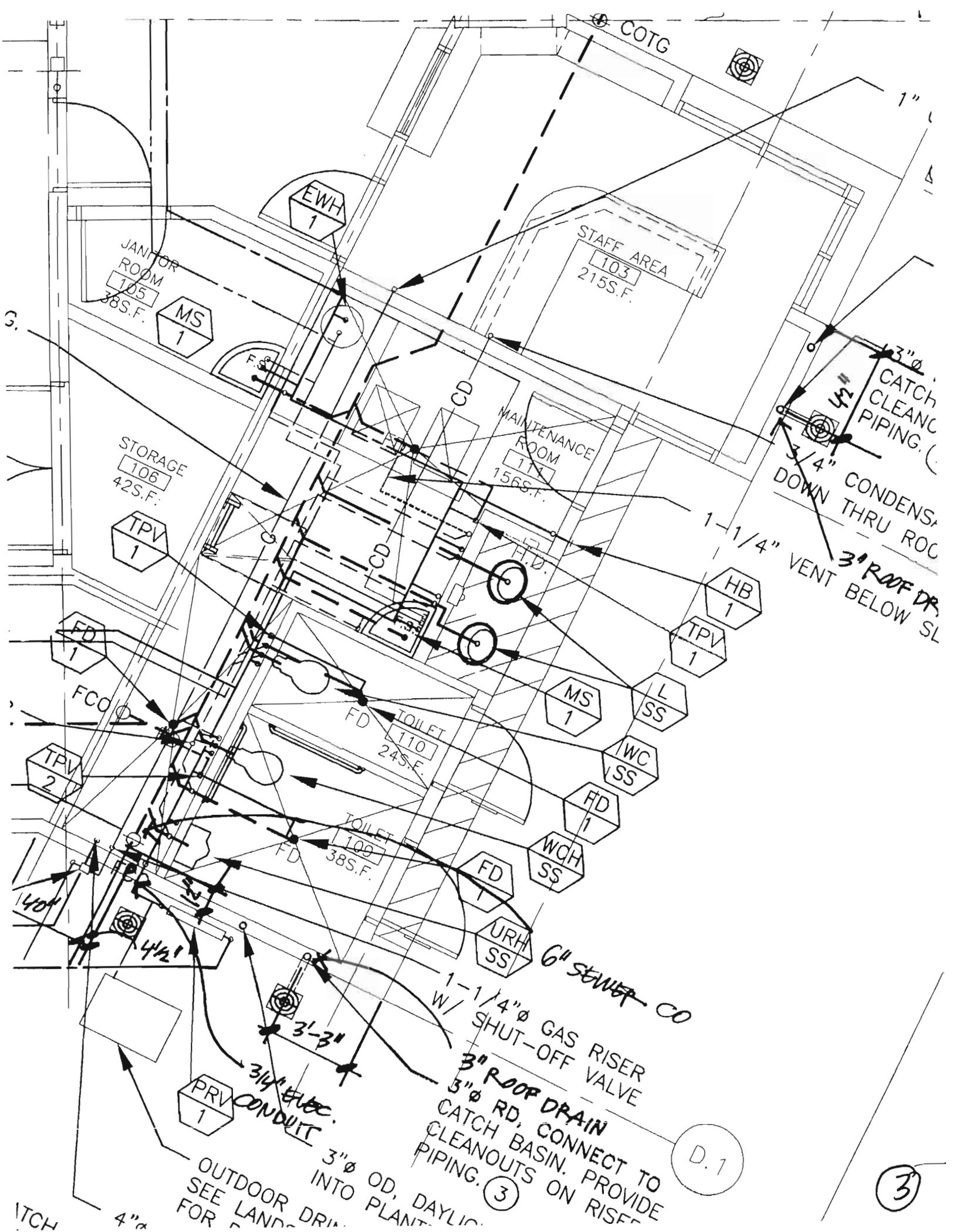
6" ELEC. SWEEP INTO

CW

G

102

(4)



COTG

JANITOR ROOM
105
38 S.F.

STAFF AREA
103
215 S.F.

STORAGE
106
42 S.F.

MAINTENANCE ROOM
111
156 S.F.

TOILET
110
24 S.F.

TOILET
100
38 S.F.

TOILET
109
38 S.F.

3" Ø CATCH CLEANING PIPING ()
4 1/2" CONDENSATE DOWN THRU ROOF
3/4" VENT BELOW SL
3" ROOF DRAIN

6" SEWER CO

1-1/4" Ø GAS RISER
W/ SHUT-OFF VALVE

3" ROOF DRAIN
5" Ø RD. CONNECT TO
CATCH BASIN. PROVIDE
CLEANOUTS ON RISE

D.1

3

3/4" ELEC. CONDUIT
3" Ø OD, DAYLIGHT INTO PLANT

OUTDOOR DRAIN SEE LANDS FOR

C OF ARC @ TOP OF
HIGHEST RAFTER POINT

FOR CONTINUATION, SEE
PLUMBING SITE PLAN, P102

3

3.6

4

5

5.1

6

2

5

COTG

COTG

COTG

TYPICAL

TPV 2

WC 1H

B.P.#2

3
CA,
CLEAN
PIPING

WS 1

CO

HW & COLD WATER
BELOW SINK

TOILET [102]
495 F.

TOILET [101]
495 F.

1/2" CW BEL. SLAB
TO TRAP PRIMER (TYP.)

FD 1

L 1H

DF 1H

WCO
LOBBY
[100]
1815 F.

WCO

4" WOOD CENTERED
IN CHASSIS AND
REAR CHASSIS

3/4" ELEC.
CONDUIT CENTERED
IN REAR CHASSIS

HOT & COLD WATER
PIPES INSIDE
SFFFIT

3" V ABV.
3" ITR

1-G.

7

LandShapes

From: "Joanne Zhang" <joanne.zhang@lacity.org>
To: "Ada Fernandez-DeLaRosa" <ada.fernandez-delarosa@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Jeff Margett" <jshapes@pacbell.net>; "Jorge Bustamante" <jorge.bustamante@lacity.org>; "LandShapes" <cindy@landshapes.com>; "Richard Chang" <richard.chang@lacity.org>; "Robert Simonian" <robert.simonian@lacity.org>; "Tony C. Lee" <tony.c.lee@lacity.org>
Cc: "Melvin Agagas" <melvin.agagas@lacity.org>; "Richard Ma" <richardma@stormslowe.com>; "Steve Murata" <steve.murata@lacity.org>
Sent: Wednesday, November 23, 2011 1:34 PM
Attach: NHC_RFI37_Response.pdf
Subject: NOHO: RFI 37 Response

Please see attached.

--

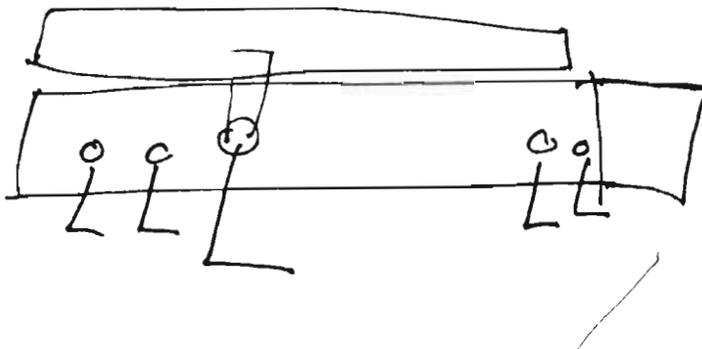
Joanne Zhang, P.E.

Construction Management Division
BOE, City of Los Angeles
City Hall, 200 N. Spring St. Suite 1736

T: (213) 978-2739

F: (213) 978-1901

Note: Please email when possible





STRUCTURAL ENGINEERING DIVISION
RFI REVIEW TRANSMITTAL



Date: November 23, 2011

To: Mahmood Karimzadeh, A.I.A., Division Architect
Architectural Division

Attention: Tony Lee
Architect

From: Shailesh "Sunny" Patel, SE, Division Engineer
Structural Engineering Division

Project: North Hollywood Multi-Purpose Center – W.O. E170240

RFI: NO. 37

Corrections or comments made relative to RFIs during this review do not relieve the Contractor from compliance with the requirements of the drawings and specifications. This check is only for review of general conformance with the design concept of the project and general compliance with the information given in the contract documents. The Contractor is responsible for confirming and correcting all quantities and dimensions, selecting fabrication process and techniques of construction, coordinating his work with that of other trades, and performing his work in a safe and satisfactory manner.

Additional Requirements/Information

THIS RFI WILL AFFECT RECORD DRAWINGS AND/OR PROJECT SPECIFICATIONS

REVIEW COMMENTS:

SEE ATTACHED COMMENTS

REFER TO ARCHITECT FOR ADDITIONAL INSTRUCTIONS FOR WING WALLS.

1/4/18

Reviewed by:


Mel Agagasa, PE

Supervisor:


Massoud T. Ayyar, SE

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 37

SUBJECT: Conduits, Drains and Water Lines Through Foundations

DRAWING INDEX NO.: _____ SHEET P102 SPECIFICATION

REFERENCE:

SUB-CONTRACTOR:

We have installed electrical and plumbing where indicated on the permitted plans. At today's jobsite meeting, the
Structural engineer requested as-built dimensions of selected electrical conduit, water, and drain lines
for his use in preparing revised plans. Attached is our as-built plan with the requested dimensions noted in red.
We have cancelled all trades until we receive notice to continue with the work per plans or wait for revised plans.
Please advise.

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 11/15/11

RESPONSE: SEE ATTACHED STRUCTURAL SKETCHES SK-1 + SK-2 FOR VERTICAL PIPE LOCATIONS LOCATED IN THE SHEARWALLS. FOR PENETRATIONS NOT IN SHEARWALLS SEE NOTE (SK-1) FOR PLATE LENGTH. FOR ALL OTHER VERTICAL PIPE PENETRATION THRU FOOTINGS PROVIDE 1" CLR FROM ALL REINFORCEMENT AND 3" COVER FROM SOIL. UPON STRUCTURAL INSPECTION DURING SITE VISIT, ADDITIONAL REINFORCEMENT MAY BE ADDED FOR REINFORCING AROUND PIPE PENETRATIONS AS DIRECTED BY THE ENGINEER.

PROJECT ARCHITECT: _____

CONSTRUCTION MANAGER / PROJECT MANAGER: Joanne Zhang

DATE: 11/23/11

CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

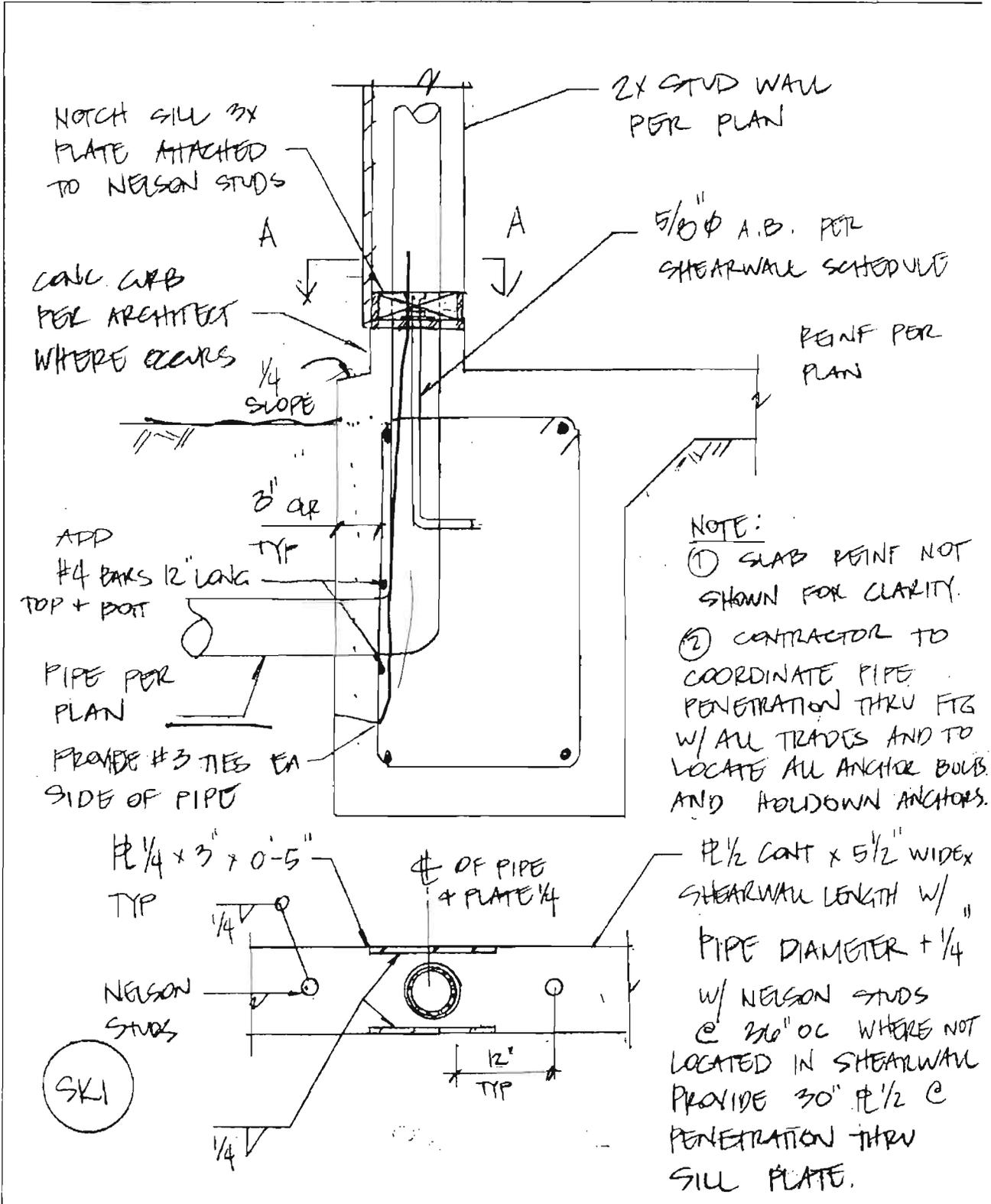
2/9/18

DEPARTMENT OF PUBLIC WORKS
City of Los Angeles

Sheet No.	3 of 4/8	Date
Prepared		
Checked		
Approved		

PROJECT TITLE: NO HOLLYWOOD
DESCRIPTION: PIPE PENETRATION

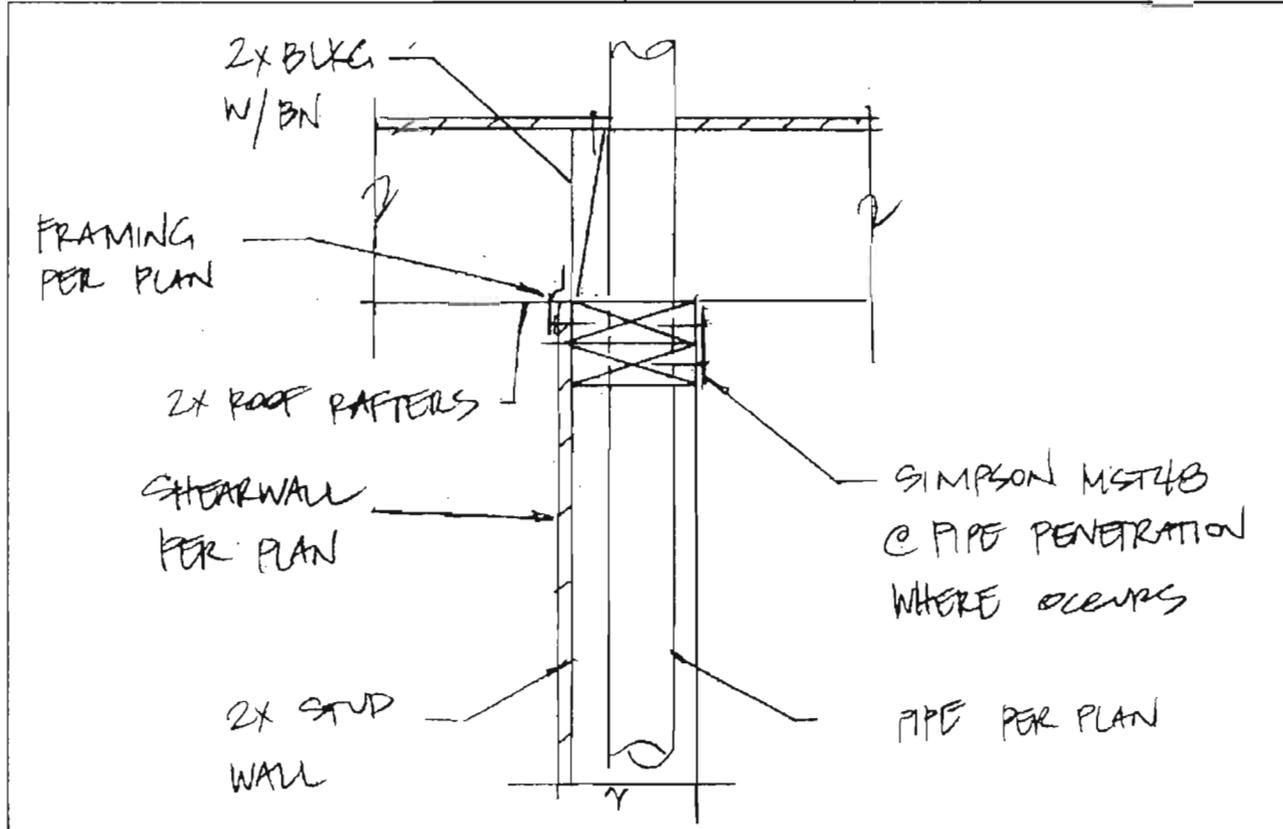
W.O. E170240



DEPARTMENT OF PUBLIC WORKS
City of Los Angeles

Sheet No.	4 of 4/8	Date
Prepared		
Checked		
Approved		

PROJECT TITLE: NO. HOLLYWOOD
DESCRIPTION: PIPE PENETRATION
W.O. E170240



TOP PLATE PIPE
PENETRATION

SK2

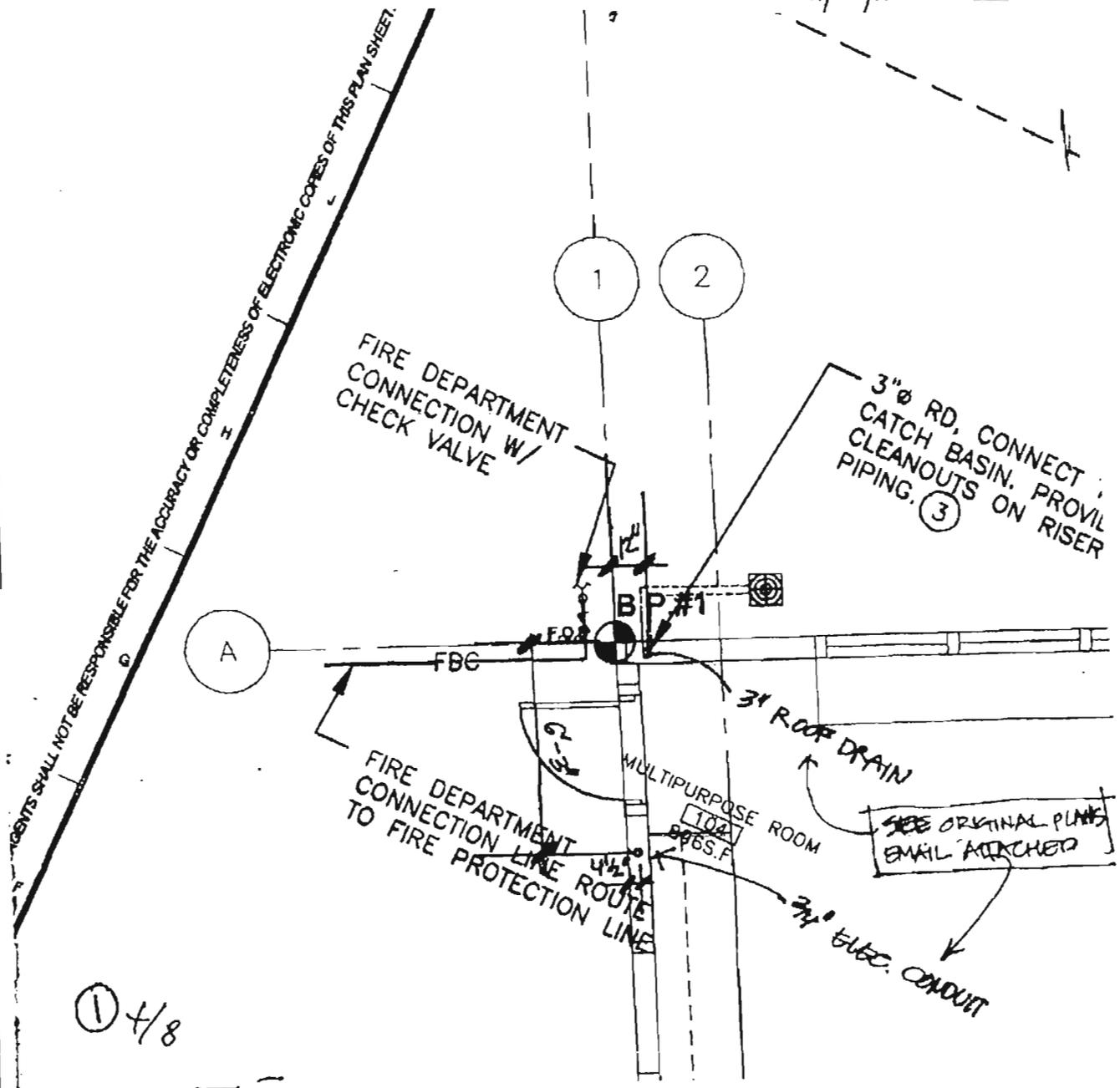
RESPONSE:

SEE STRUCTURAL SKETCHES SK1 and SK2 ATTACHED (SHEAR WALLS)
FOR PUMP, MECH & ELECTRICAL and ROOF DRAINS PENETRATIONS
SEE NOTES ATTACHED FOR WING WALL PER ORIGINAL PLANS -
MY EMAIL DATED 11/24/11 IS PART OF THIS ANSWER.

PROJECT ARCHITECT: rita fernandez-dearrosa

CONSTRUCTION MANAGER / PROJECT MANAGER: _____

DATE: 11/24/11



C OF ARC @ TOP OF
HIGHEST RAFTER POINT

FOR CONTINUATION, SEE
PLUMBING SITE PLAN, P102

3

3.6

4

5

5.1

6

TO
2E

HB
1

COTG

COTG

COTG

WC
1H

TPV
2

TYPICAL
B.P.#2

WS
1

HW & CUPBINES
BELOW
COUNTER

CO
BELOW SINK

TOILET
101
495 S.F.

TOILET
101
495 S.F.

FD
1

LD
1H

3
GAS
CLEAN
PIPING

1/2" CW BEL. SLAB
TO TRAP PRIMER (TYP.)

3/4" SLAB
CONDUIT CENTERED
IN REAR CHASE

HOT & COLD WATER
PIPES INSIDE
SOFFIT

SEE
NOTES (A)

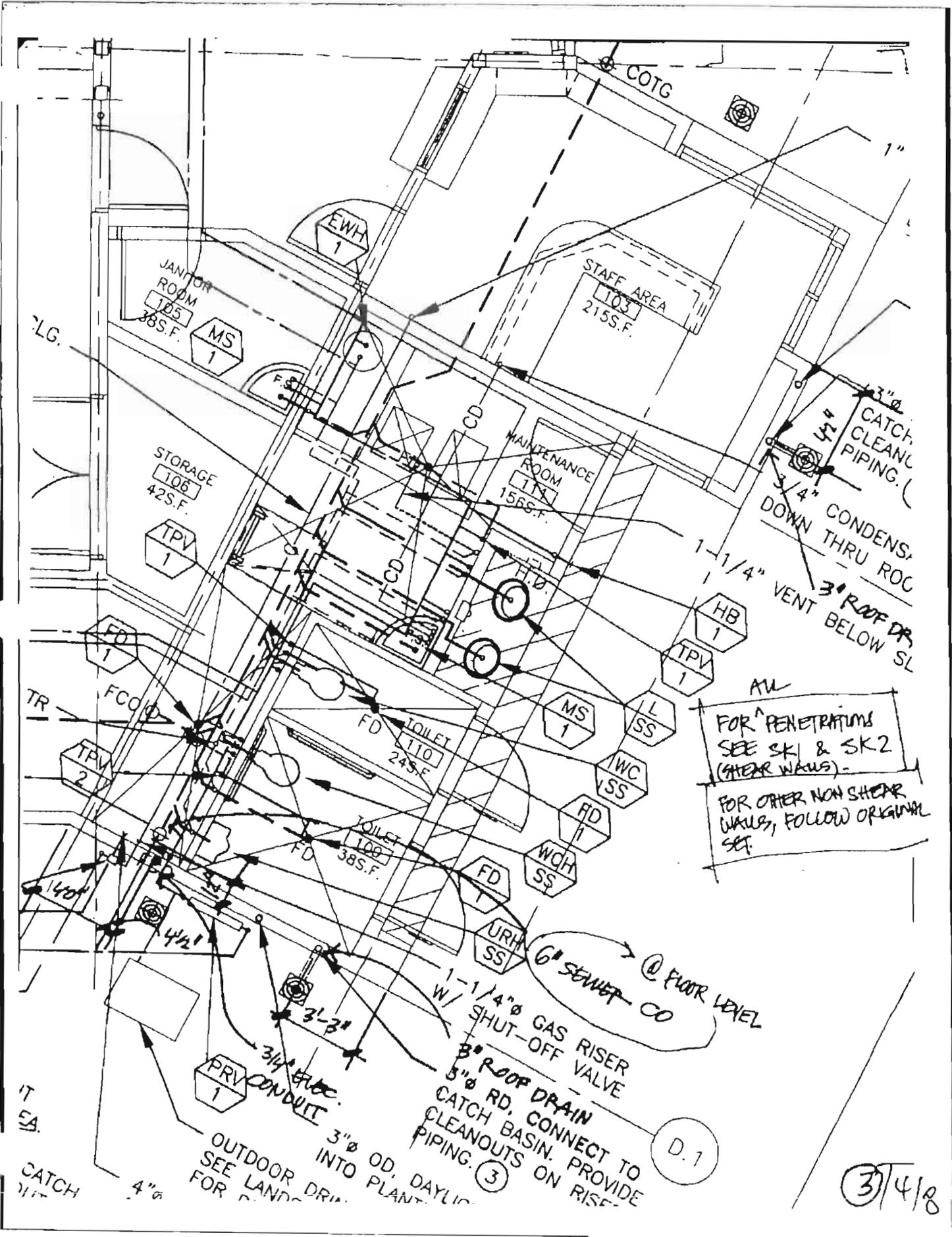
DF
1H

LOBBY
100
187 S.F.

4" WCO CENTERED
IN CHASE AND
CENTERED OVER
REAR CHASE

SEE DETAILS
SK-1 and SK-2
FOR
PENETRATION (2) 1/4" R

(R)



ALL
 FOR PENETRATIONS
 SEE SK1 & SK2
 (SHEAR WALLS) -
 FOR OTHER NON SHEAR
 WALLS, FOLLOW ORIGINAL
 SET.

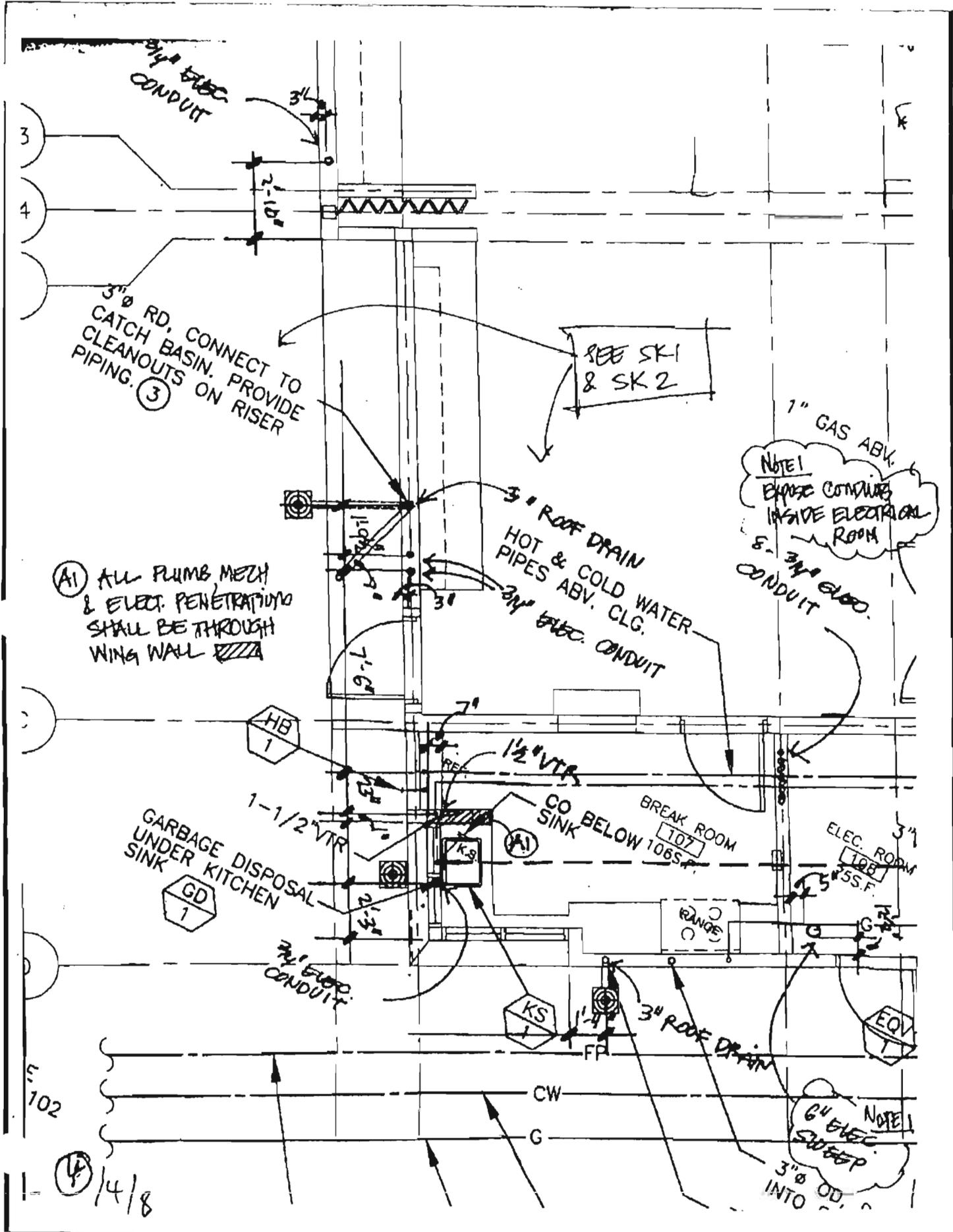
6" SEWER @ FLOOR LEVEL
 1-1/4" GAS RISER
 SHUT-OFF VALVE
 3" ROOF DRAIN
 5" RD. DRAIN
 CATCH BASIN. PROVIDE
 CLEANOUTS ON RISE
 PIPING. (3)

D.1

3/4/8

IT
 EA
 CATCH

3/4" PVC CONDUIT
 3" OD, DAYLIGHT
 INTO PLANT
 OUTDOOR DRAIN
 SEE LAND FOR



3" RD. CONNECT TO CATCH BASIN. PROVIDE CLEANOUTS ON RISER (3)

SEE SK 1 & SK 2

NOTE 1
BRASS CONDUITS INSIDE ELECTRICAL ROOM
1" GAS ABV.
3" ELEC. CONDUIT

(A1) ALL PLUMB MESH & ELECT. PENETRATIONS SHALL BE THROUGH WING WALL

3" ROOF DRAIN
HOT & COLD WATER PIPES ABV. CLG.
3" ELEC. CONDUIT

GARBAGE DISPOSAL UNDER KITCHEN SINK
GD 1

BREAK ROOM 107
CO SINK BELOW 106.5'

ELEC. ROOM 108
55.5'

NOTE 1
6" ELEC. SWEEP INTO
3" OD.

1- (4) 1/4" 8



Joanne Zhang <joanne.zhang@lacity.org>

NoHo MPC - Response to RFI 37 attached

Ada Fernandez-DeLaRosa <ada.fernandez-delarosa@lacity.org>

Mon, Nov 21, 2011 at 8:50 AM

To: Richard Chang <richard.chang@lacity.org>, Joanne Zhang <joanne.zhang@lacity.org>

Cc: Massoud Tayyar <massoud.tayyar@lacity.org>, Melvin Agagas <melvin.agagas@lacity.org>, "Tony C. Lee" <tony.c.lee@lacity.org>, Robert Lomelin <robert.lomelin@lacity.org>, Gary Lam <gary.lam@lacity.org>

Good morning, construction managers.

Attached is our response to RFI 37. Included also are SK1 and SK2 prepared by Massoud for all penetrations, including roof drains in shear walls.

All other penetrations not occurring through shear walls shall be per original plans.

There shall be no penetration at strong walls "S" (see S201) . These "S" walls occur at two locations: (Along 2, south of grid line C) and (Along A3 between 5.1 and 6). No penetrations were intended on the original set of plans and none shall occur on these "S" walls. For the S wall at the intersection of C and 2 **there is a wing wall** between sink and refrigerator that shall. house all plumb, mech and electrical penetrations. No penetrations were conceived at the second strong wall and none shall occur.

Please forward our response as well as this email to the contractors. Contact me or Tony if you have any questions. Thanks.

—

Ada Fernandez-DeLaRosa, Architect, Project Manager
City of Los Angeles - Bureau of Engineering - Architectural Division
1149 S. Broadway, Suite 830, Los Angeles, CA 90015
(213) 485-4865 fax (213) 485-4836
Email: ada.fernandez-delarosa@lacity.org

LandShapes

From: "Joanne Zhang" <joanne.zhang@lacity.org>
To: "LandShapes" <cindy@landshapes.com>
Cc: "Ada Fernandez-DeLaRosa" <ada.fernandez-delarosa@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Houshang Shahidi" <houshang.shahidi@lacity.org>; "Jeff Margett" <jshapes@pacbell.net>; "Jorge Bustamante" <jorge.bustamante@lacity.org>; "Michael Uemura" <michael.uemura@lacity.org>; "Tony C. Lee" <tony.c.lee@lacity.org>; "Melvin Agagas" <melvin.agagas@lacity.org>
Sent: Wednesday, February 29, 2012 10:30 AM
Attach: NHC_RFI37R1_Response..pdf
Subject: NOHO: RFI 37R1
Good Morning Cindy,

Attached is RFI 37R1 Response.

For future RFIs, we request that revisions shall include all previous requests under the same RFI number and supercede all previous RFIs under that number to avoid confusion.

Thank you,

--

Joanne Zhang, P.E.

Construction Management Division
BOE, City of Los Angeles
City Hall, 200 N. Spring St. Suite 1736

T: (213) 978-2739

F: (213) 978-1901

Note: Please email when possible



STRUCTURAL ENGINEERING DIVISION
RFI REVIEW TRANSMITTAL



Date: February 29, 2012

To: Mahmood Karimzadeh, A.I.A., Division Architect
Architectural Division

Attention: Tony Lee
Architect

From: Shailesh "Sunny" Patel, SE, Division Engineer
Structural Engineering Division

Project: **North Hollywood Multi-Purpose Center – W.O. E170240**

RFI: **NO. 37.R1**

Corrections or comments made relative to RFI's during this review do not relieve the Contractor from compliance with the requirements of the drawings and specifications. This check is only for review of general conformance with the design concept of the project and general compliance with the information given in the contract documents. The Contractor is responsible for confirming and correcting all quantities and dimensions, selecting fabrication process and techniques of construction, coordinating his work with that of other trades, and performing his work in a safe and satisfactory manner.

Additional Requirements/Information

THIS RFI WILL AFFECT RECORD DRAWINGS AND/OR PROJECT SPECIFICATIONS

REVIEW COMMENTS

SEE ATTACHED COMMENTS.

1/2

Reviewed by:

Mel Agagasa, PE

Supervisor:

Massoud Tayyar, SE

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 37R1

SUBJECT: RFI 37 Response to Drains

DRAWING INDEX NO.: _____ SHEET P102 SPECIFICATION

SUB-CONTRACTOR:

RECEIVED

FEB 28 2012

STRUCTURAL
ENGINEERING DIVISION
REFERENCE:

Please specify the diameter and length of the Nelson Studs in response to RFI 37.
Are Nelson Studs required on plates outside of shear walls?
I need an answer to this RFI today please.

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 02/15/12

RESPONSE:

PROVIDE 5/8" ϕ x 4" LONG THREADED STUDS W/ 3/16" FILLET WELD ALL AROUND TO 1/2" STEEL PLATE.
WHERE THE STEEL PLATES OCCUR OTHER THAN SHEAR WALLS
LOCATIONS PER RFI 37 PROVIDE (2) 5/8" NELSON STUDS FOR THE STEEL (1/2" x 2'-6" LONG (ONE @ EA END W/ 3" CUR FROM EDGE)

M Zhang

PROJECT ARCHITECT: _____

CONSTRUCTION MANAGER / PROJECT MANAGER: Joanne Zhang

DATE: 2/29/12

[] CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

(2/2)

LandShapes

From: "Joanne Zhang" <joanne.zhang@lacity.org>
To: "LandShapes" <cindy@landshapes.com>
Cc: "Ada Fernandez-DeLaRosa" <ada.fernandez-delarosa@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Houshang Shahidi" <houshang.shahidi@lacity.org>; "Jeff Margett" <jshapes@pacbell.net>; "Jorge Bustamante" <jorge.bustamante@lacity.org>; "Michael Uemura" <michael.uemura@lacity.org>; "Tony C. Lee" <tony.c.lee@lacity.org>; "Melvin Agagas" <melvin.agagas@lacity.org>
Sent: Tuesday, February 28, 2012 3:46 PM
Attach: NHC_RFI37R2_Response.pdf
Subject: NOHO: RFI 37R2
Please see attached RFI response.

--
Joanne Zhang, P.E.

Construction Management Division
BOE, City of Los Angeles
City Hall, 200 N. Spring St. Suite 1736

T: (213) 978-2739
F: (213) 978-1901

Note: Please email when possible.

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 37R 2

SUBJECT: RFI 37 Response to Drains

DRAWING INDEX NO.: _____ SHEET P102 SPECIFICATION _____ REFERENCE: _____

SUB-CONTRACTOR: _____

I need an answer to this RFI today please.
<u>PER JORGE BUSTAMANTE'S REQUEST: DO NELSON STUDS EXTEND</u>
<u>ABOVE OR BELOW THE STEEL PLATE?</u>

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 2/16/12

RESPONSE:

The Nelson studs extend above the steel plate through the sill plate as per RFI 37.

PROJECT ARCHITECT: Joanne Zhang

CONSTRUCTION MANAGER / PROJECT MANAGER: 2/28/12

DATE: _____

[] CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

LandShapes

From: "Joanne Zhang" <joanne.zhang@lacity.org>
To: "LandShapes" <cindy@landshapes.com>
Cc: "Ada Fernandez-DeLaRosa" <ada.fernandez-delarosa@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Houshang Shahidi" <houshang.shahidi@lacity.org>; "Jeff Margett" <jshapes@pacbell.net>; "Jorge Bustamante" <jorge.bustamante@lacity.org>; "Michael Uemura" <michael.uemura@lacity.org>; "Tony C. Lee" <tony.c.lee@lacity.org>; "Melvin Agagas" <melvin.agagas@lacity.org>
Sent: Friday, February 24, 2012 8:00 AM
Attach: NHC_RFI37_R3_Response.pdf
Subject: NOHO: RFI 37R3 Response : Nelson Studs

Hi All,

See attached.

Thanks,

--

Joanne Zhang, P.E.

Construction Management Division
BOE, City of Los Angeles
City Hall, 200 N. Spring St. Suite 1736

T: (213) 978-2739

F: (213) 978-1901

Note: Please email when possible



STRUCTURAL ENGINEERING DIVISION
RFI REVIEW TRANSMITTAL



Date: February 23, 2012

To: Mahmood Karimzadeh, A.I.A., Division Architect
Architectural Division

Attention: Tony Lee
Architect

From: Shailesh "Sunny" Patel, SE, Division Engineer
Structural Engineering Division

Project: North Hollywood Multi-Purpose Center – W.O. E170240

RFI: NO. 37.R3

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Additional Requirements/Information

THIS RFI WILL AFFECT RECORD DRAWINGS AND/OR PROJECT SPECIFICATIONS

REVIEW COMMENTS

SEE ATTACHED COMMENTS

Reviewed by: Mel Agagas
Mel Agagas PE

Supervisor: Shailesh K. Whist
for: Massoud Tayyar, SE

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center
CONTRACTOR: Landshapes
WORK ORDER NO.: E170240F
CONSTRUCTION MANAGER: Joanne Zhang
RFI NO 37R3
SUBJECT: Nelson Studs

RECEIVED

FEB 22 2012

STRUCTURAL
ENGINEERING DIVISION

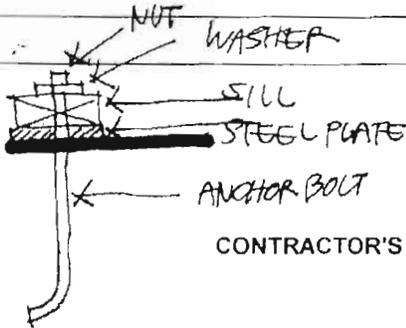
DRAWING INDEX NO.: _____ SHEET P102 SPECIFICATION _____ REFERENCE: _____

SUB-CONTRACTOR: _____

①

Some of the Nelson studs are in conflict with the hold downs. We suggest eliminating the Nelson studs and lengthening the anchor bolts. Please advise. Our critical path construction is suspended until this is resolved.

②



CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 02/21/12

RESPONSE:

① WHERE NELSON STUDS CONFLICT WITH HOLD DOWN ANCHOR BOLTS AT ENDS OF SHEAR WALLS REMOVE AT TWO LOCATIONS ONLY. ② LENGTHENING THE ANCHOR BOLTS TO REPLACE THE NELSON STUDS ARE NOT ACCEPTABLE. BUILD PER RFI 37 RESPONSE ⑤ 5/8" ϕ THREADED NELSON STUDS W/ 3/16 FLUET WELD ALL AROUND TO STEEL R 1/2 @ 36" OC

MZ 2/22/12

PROJECT ARCHITECT: _____

CONSTRUCTION MANAGER / PROJECT MANAGER: Joanne Zhang

DATE: 2/24/12

[] CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

SECTION XI

LandShapes

From: "Joanne Zhang" <joanne.zhang@lacity.org>
To: "LandShapes" <cindy@landshapes.com>; "Jorge Bustamante" <jorge.bustamante@lacity.org>
Cc: "Richard Chang" <richard.chang@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Tony C. Lee" <tony.c.lee@lacity.org>; "Ada Fernandez-DeLaRosa" <ada.fernandez-delarosa@lacity.org>
Sent: Friday, December 23, 2011 2:40 PM
Attach: NHC_ECO_02_Package.pdf
Subject: NHC: Emergency Change Order 02

Hi Cindy,

Please see attached.

--

Joanne Zhang, P.E.

Construction Management Division
BOE, City of Los Angeles
City Hall, 200 N. Spring St. Suite 1736

T: (213) 978-2739

F: (213) 978-1901

Note: Please email when possible.

BOARD OF PUBLIC WORKS
MEMBERS

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EXECUTIVE OFFICER

CITY OF LOS ANGELES
CALIFORNIA



ANTONIO R. VILLARAIGOSA
MAYOR

December 23, 2011

DEPARTMENT OF
PUBLIC WORKS

BUREAU OF
ENGINEERING

GARY LEE MOORE, P.E.
CITY ENGINEER

1149 S. BROADWAY, SUITE 700
LOS ANGELES, CA 90015-2213

<http://eng.lacity.org>

Landshapes
2445 Honolulu Ave
Montrose, CA, 91020

Attention: Cindy Lee, Project Manager

North Hollywood Multipurpose Center at Tiara Street:
EMERGENCY CHANGE ORDER NO. 002

W.O. E170240

Dear Cindy,

You are directed to proceed with the Work as described in Emergency Change Order 002 without delay. Reference GC Section 52 regarding Emergency Change Orders.

Please provide a lump sum proposal for the subject change with a complete itemized cost breakdown of all labor, materials and equipment necessary to accomplish this change (additive and deductive) including invoices. Please submit additional wage rates breakdown for wage negotiation not submitted in the original submittal. We will review your proposal, and, if necessary, schedule negotiations to reach a final resolution to the satisfaction of both parties before the final change order is issued.

In addition, please provide a CPM schedule analysis for any impact to the construction schedule as a result of this change. If applicable, provide an estimate in terms of working days, supported by the analysis, to be added from the critical path of the current schedule. Your proposal and Time Impact Analysis are due within two weeks from the date of this letter.

Except as indicated, all work related to the proposed change shall be done in accordance with applicable portions of the original contract documents. Please call Joanne Zhang at (213) 978-2739 if you have any questions.

Sincerely,

Jose Fuentes
Division Manager
Construction Management Division

By

Joanne Zhang
Construction Manager

CC: File 8-8-1
Gary Lam, R&P
Ltr# 004

Jorge Bustamante, ConAd

Tony C. Lee, Architect

EMERGENCY CHANGE ORDER

Project Title North Hollywood Multipurpose Center at Tiara Street			Project No. PRJ1543B	Change Order No. 02	File No. 8-8-1	Page 1 of 1
Work Order Number E170240F	Contract Number 3352	Bid Item No.	Subject Additional Reinforcement per RFI 37, Electrical Outlet, Light, and FA Relocation per RFI 42R2, Clean Footing Excavations			
Contractor Landshapes Inc.			Plan Reference P102, E102, E103, FA-100			
<input type="checkbox"/> Changed/Unforeseen Conditions <input checked="" type="checkbox"/> Errors and Omissions <input type="checkbox"/> Change in Scope		Schedule Activity	Specification Reference RFI 37, RFI 42R2			

1. Reason for Change:

- A. Roof drains are embedded in walls and connect to catch basins below grade. Additional reinforcement is required for the penetrations at top plate and sill plate to maintain structural integrity of bearing walls and Shear Walls.
- B. Electrical Outlets, Fire Alarm, Lighting Control Panel, Lighting Fixtures, Electrical Panel are required to be relocated to avoid penetrating Shear Walls and Strong Walls. Free Standing Unistrut rack will be built to support the Electrical Panel and LCP, and walls will be furred to desk height to conceal wall mounted electrical outlets and conduits. Relocation of lights require additional lights for lights deleted.
- C. Due to rain, the footing excavations need to be cleaned prior to retesting.

2. Description of Change:

- A. Contractor to provide labor, materials and equipment to install reinforcement per RFI 37 at three (3) locations penetrating the shear wall and two (2) locations at bearing walls.
- B. Contractor to provide labor, materials and equipment for changes indicated in RFI 42R2. Contractor to provide credit for deleted items.
- C. Contractor to provide labor, materials and equipment to clean footings for retesting.

3. Change in Contract Amount: Not to exceed \$20,000.00

Final Negotiated Change Order amount may exceed or be lower than \$20,000.00.

4. Change in Contract Duration:

Change in Contract duration will be negotiated after submission of TIA and included in Final Change Order.

SUBMITTED BY: _____ DATE: _____
 CONSTRUCTION MANAGER

RECEIVED BY: _____ DATE: _____
 BUREAU OF CONTRACT ADMINISTRATION INSPECTOR

APPROVED BY: _____ DATE: _____
 CONTRACTOR

APPROVED BY: _____ DATE: _____
 SENIOR OR PRINCIPAL ENGINEER

LandShapes

From: "Joanne Zhang" <joanne.zhang@lacity.org>
To: "Jeff Margett" <jshapes@pacbell.net>; "Jorge Bustamante" <jorge.bustamante@lacity.org>;
"LandShapes" <cindy@landshapes.com>; "Tony C. Lee" <tony.c.lee@lacity.org>
Cc: "Ada Fernandez-DeLaRosa" <ada.fernandez-delarosa@lacity.org>; "Richard Chang"
<richard.chang@lacity.org>; "Gary Lam" <gary.lam@lacity.org>
Sent: Friday, December 23, 2011 2:06 PM
Attach: NHC_RFI42R2_Response.pdf
Subject: NOHO: RFI Response 42R2
Hi All,

Please see attached RFI 42R2 Response.

--

Joanne Zhang, P.E.

Construction Management Division
BOE, City of Los Angeles
City Hall, 200 N. Spring St. Suite 1736

T: (213) 978-2739

F: (213) 978-1901

Note: Please email when possible.

REQUEST FOR INFORMATION

City of Los Angeles,
Bureau of Engineering

PROJECT TITLE: North Hollywood Multi-Purpose Center

CONTRACTOR: Landshapes

WORK ORDER NO.: E170240F

CONSTRUCTION MANAGER: Joanne Zhang

RFI NO 42.2

SUBJECT Electrical Outlets in Shear Walls

DRAWING INDEX NO.: _____ **SHEET** _____ **SPECIFICATION** _____ **REFERENCE:** _____

SUB-CONTRACTOR:

Some of the original outlets that are in conflict with the shear and strong walls have not been resolved. Please clarify that these are acceptable as shown or relocate as needed. For your convenience, a copy of the electrical and structural plans showing these areas with conflict are attached.

CONTRACTOR'S AUTHORIZED SIGNATURE: Cynthia Lee

DATE: 12/19/11

RESPONSE:

RFI 42R2 shall supercede previous RFI 42 and 42R1.
Please see attached Sheets with Revision 5 Clouded: E001, E102, E103, E401, FA-100
Along Gridline 1 between Gridlines A and A.3, fur wall from finished floor to bottom of desk to house electrical conduits. Use attached detail for conduit penetration through sill plate at shear wall locations as required.
Boring, cutting and notching of wood studs and double plates shall conform to detail G9S303.
Emergency Change Order 02 will be issued to include changes in this RFI as a result of Revision 5 on attached sheets.

PROJECT ARCHITECT: _____

CONSTRUCTION MANAGER / PROJECT MANAGER: Joanne Zhang

DATE: 12/23/11

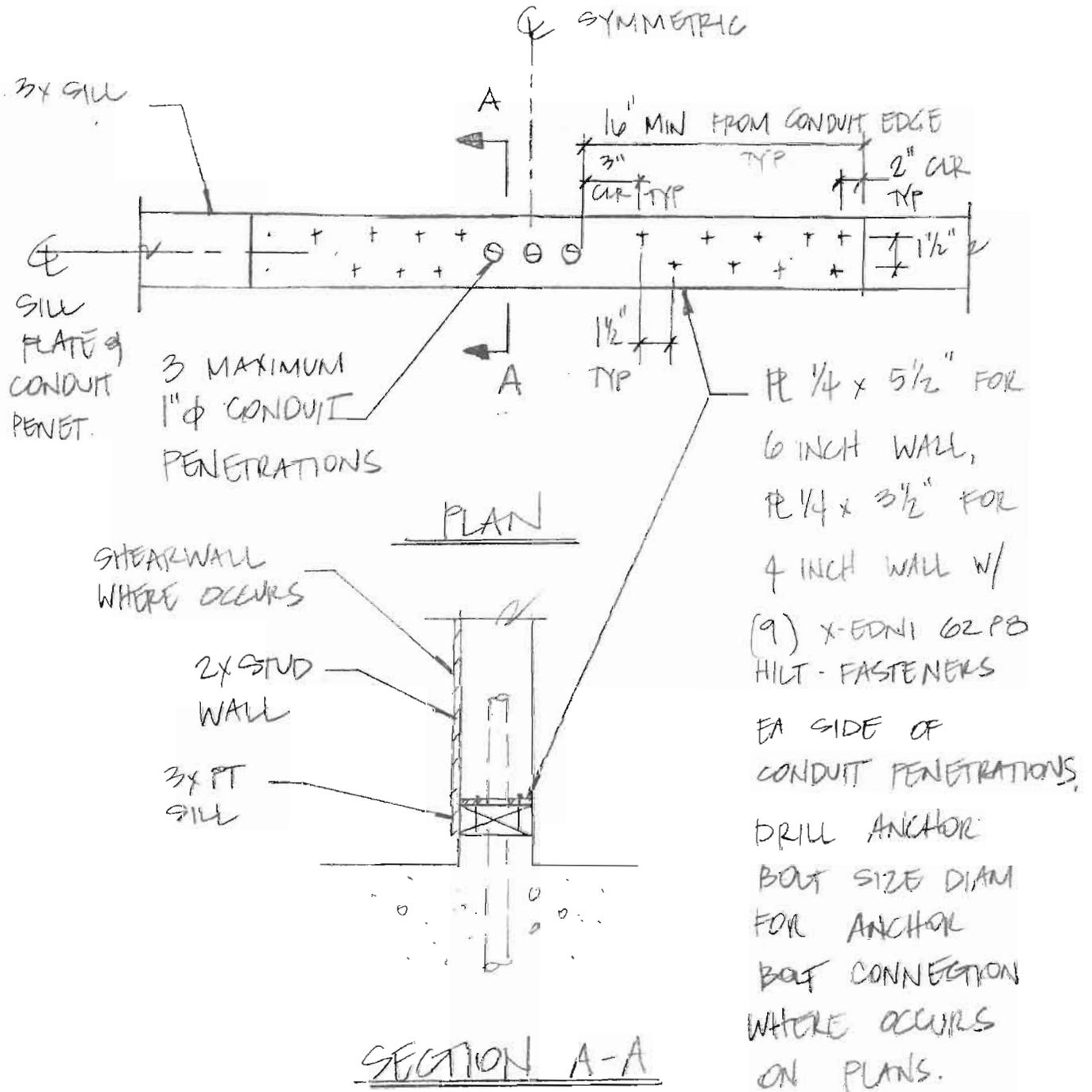
CHECK HERE IF ADDITIONAL COMMENTS ARE ATTACHED TO THIS FORM

DEPARTMENT OF PUBLIC WORKS

City of Los Angeles

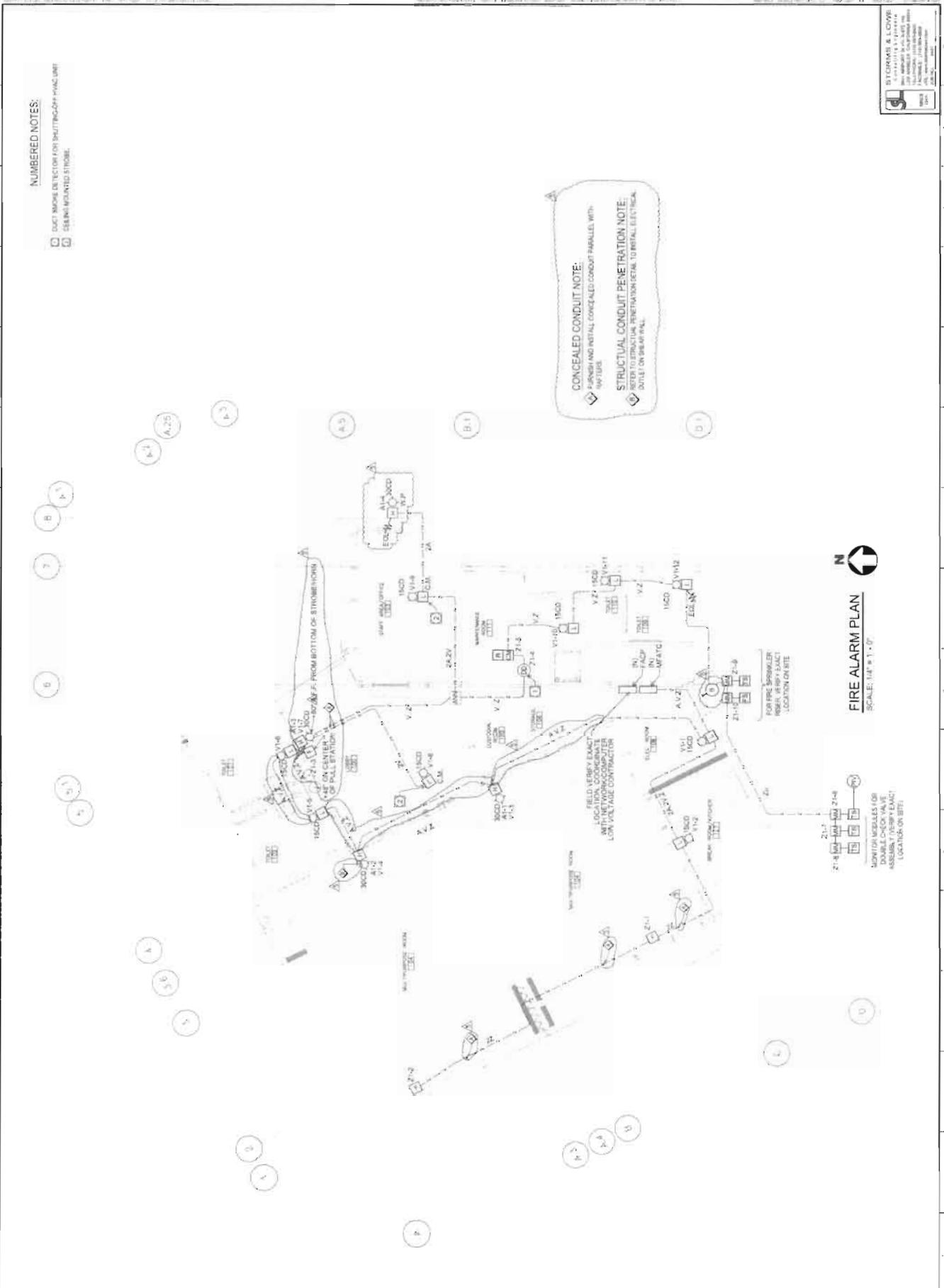
Sheet No.	of	Date
Prepared		
Checked		
Approved		

PROJECT TITLE: NORTH HOLLYWOOD REC GR
 DESCRIPTION: CONDUIT PENETRATION THRU SILL PLATE
 @ SHEARWALL LOCATIONS w.o. E170240F



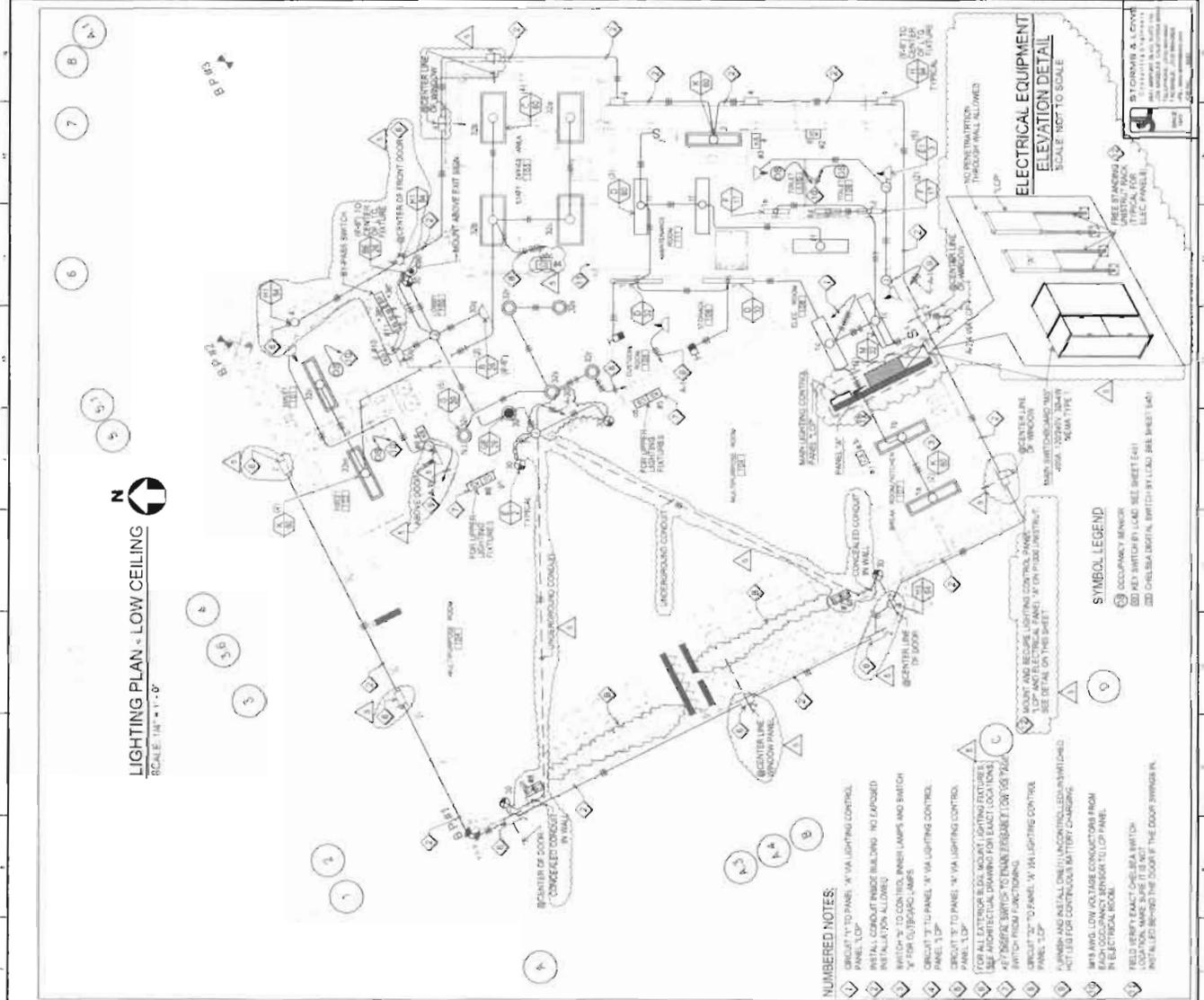
- NUMBERED NOTES:
- COULD NOT DETECT LOCATION FOR SHUTTING OFF FIRE ALARM
 - COULD NOT MOUNT DETECTOR

CONCEALED CONDUIT NOTE:
 FURNISH AND INSTALL CONCEALED CONDUIT PARALLEL WITH
 1/2" TUBING.
 STRUCTURAL CONDUIT PENETRATION NOTE:
 REFER TO STRUCTURAL PENETRATION DETAIL TO INSTALL ELECTRICAL
 JOIST OR SUBMERGIVAL



FIRE ALARM PLAN
 SCALE: 1/4" = 1'-0"
 N

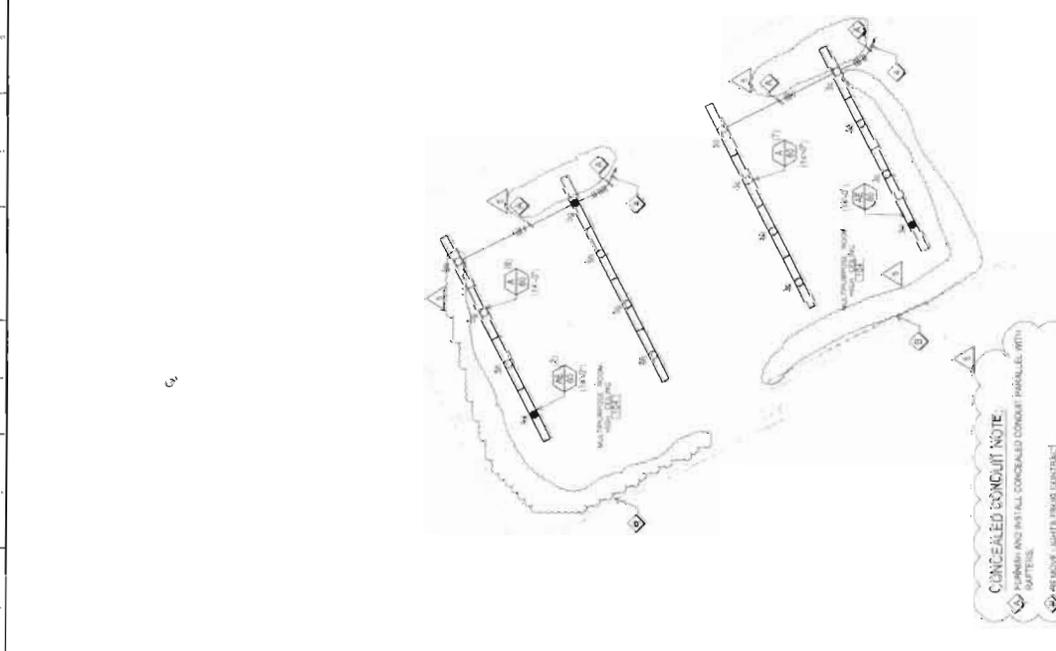
MONITOR MODULES FOR
 DOUBLE CHECK VALVE
 ASSEMBLY (VERIFY EXACT
 LOCATION ON SITE)
 21-1 21-2 21-3 21-4



LIGHTING PLAN - LOW CEILING
 SCALE: 1/4" = 1'-0"

- NUMBERED NOTES:**
- 1 CIRCUIT TO PANEL, X VIA LIGHTING CONTROL PANEL, LOP
 - 2 INITIAL CIRCUIT FROM BUILDING - NO EXPOSED WIRING TO BE SHOWN
 - 3 SWITCHES TO BE INSTALLED IN PANELS AND SWITCHES TO BE INSTALLED IN PANELS
 - 4 CIRCUIT TO PANEL, Y VIA LIGHTING CONTROL PANEL, LOP
 - 5 CIRCUIT TO PANEL, Z VIA LIGHTING CONTROL PANEL, LOP
 - 6 FOR ALL EXTERIOR BLDG. MOUNT. LIGHTING FIXTURES, SEE ARCHITECTURAL DRAWING FOR EXACT LOCATIONS AND MOUNTING HEIGHTS
 - 7 SWITCH FROM FUNCTIONAL SWITCH FROM FUNCTIONAL
 - 8 CIRCUIT TO PANEL, W VIA LIGHTING CONTROL PANEL, LOP
 - 9 CIRCUIT TO PANEL, V VIA LIGHTING CONTROL PANEL, LOP
 - 10 CIRCUIT TO PANEL, U VIA LIGHTING CONTROL PANEL, LOP
 - 11 CIRCUIT TO PANEL, T VIA LIGHTING CONTROL PANEL, LOP
 - 12 CIRCUIT TO PANEL, S VIA LIGHTING CONTROL PANEL, LOP
 - 13 CIRCUIT TO PANEL, R VIA LIGHTING CONTROL PANEL, LOP
 - 14 CIRCUIT TO PANEL, Q VIA LIGHTING CONTROL PANEL, LOP
 - 15 CIRCUIT TO PANEL, P VIA LIGHTING CONTROL PANEL, LOP
 - 16 CIRCUIT TO PANEL, O VIA LIGHTING CONTROL PANEL, LOP
 - 17 CIRCUIT TO PANEL, N VIA LIGHTING CONTROL PANEL, LOP
 - 18 CIRCUIT TO PANEL, M VIA LIGHTING CONTROL PANEL, LOP
 - 19 CIRCUIT TO PANEL, L VIA LIGHTING CONTROL PANEL, LOP
 - 20 CIRCUIT TO PANEL, K VIA LIGHTING CONTROL PANEL, LOP
 - 21 CIRCUIT TO PANEL, J VIA LIGHTING CONTROL PANEL, LOP
 - 22 CIRCUIT TO PANEL, I VIA LIGHTING CONTROL PANEL, LOP
 - 23 CIRCUIT TO PANEL, H VIA LIGHTING CONTROL PANEL, LOP
 - 24 CIRCUIT TO PANEL, G VIA LIGHTING CONTROL PANEL, LOP
 - 25 CIRCUIT TO PANEL, F VIA LIGHTING CONTROL PANEL, LOP
 - 26 CIRCUIT TO PANEL, E VIA LIGHTING CONTROL PANEL, LOP
 - 27 CIRCUIT TO PANEL, D VIA LIGHTING CONTROL PANEL, LOP
 - 28 CIRCUIT TO PANEL, C VIA LIGHTING CONTROL PANEL, LOP
 - 29 CIRCUIT TO PANEL, B VIA LIGHTING CONTROL PANEL, LOP
 - 30 CIRCUIT TO PANEL, A VIA LIGHTING CONTROL PANEL, LOP

LIGHTING PLAN - UPPER CEILING
 SCALE: 1/8" = 1'-0"



CONCEALED CONDUIT NOTE
 1. ALL CONCEALED CONDUITS SHALL BE INSTALLED IN WALLS, CEILING, OR UNDER FLOORING.
 2. REMOVE LAMPS FROM CONTRACT

ELECTRICAL EQUIPMENT ELEVATION DETAIL
 SCALE: 1/8" TO SCALE



SYMBOL LEGEND

- 1 OCCUPANCY MINDER
- 2 600 MAINT. SWITCH (SEE SHEET E-1)
- 3 200 CHIEFBA DIGITAL SWITCH (SEE SHEET E-1)

FORMER A & L
 1. FORMER A & L
 2. FORMER A & L
 3. FORMER A & L
 4. FORMER A & L
 5. FORMER A & L
 6. FORMER A & L
 7. FORMER A & L
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 28. FORMER A & L
 29. FORMER A & L
 30. FORMER A & L

SECTION XII

Landshapes

January 31, 2012

Joanne Zhang
City of Los Angeles
200 North Spring Street
Los Angeles, CA 90012

Re: North Hollywood Multi-Purpose Center
WO #E170240F



Dear Joanne:

After now having the directive for sleeves reversed again, I hereby request that we return to the original plans as I have previously requested. This would be appropriate in that the original plan is the one that Landshapes contracted for and the new required removals will be more costly than simply returning to the original plan and will result in a "clean slate" to enable us to continue our work.

Further, to be blunt and as set forth below, I find it impossible to keep up with your frequent plan reversals and changes as would any contractor.

- November 21, 2011, the answer to RFI 39 reads "Sleeves can be omitted if the footing can be penetrated and allowed by structural engineer. There is no problem running PVC conduits under the bldg's concrete slab."
- November 23, 2011, the answer to RFI 37 reads "See attached structural sketches Sk-1 + Sk-2 for vertical pipe locations located in the shearwalls. For penetrations not in shearwalls see note (Sk-1) for plate length. For all other vertical pipe penetrations through footings provide 1" clr from all reinforcement and 3" cover from soil. Upon structural inspections, during site visit, additional reinforcement may be added for reinforcing around pipe penetrations as directed by the engineer."

The structural engineer did allow us to penetrate the footings and 44 days later in the January 4th letter from Jose Fuentes, we are directed to install sleeves on the existing conduits.

- December 23, 2011, we received Plan Clarification #5 and ECO #02 which followed and accepted the conduit already installed for the stated purpose of moving the project along and not engaging in time consuming removals. This was also reiterated in an email from you on January 10, 2012 which reads "...Work described in Plan Modification 5 follows your conduit installed on site."
- January 4, 2012 by letter from Jose Fuentes reads "The City, in good faith to save labor and materials for the Contractor, has modified the contract documents in ECO 02 referencing RFI42R2 to allow underground conduits for the purpose of allowing non-conforming work to be acceptable in lieu of the Contractor's obligation to remove and replace all such non-conforming work (Other items included in ECO 02 not related to the subject of this letter will be negotiated separately)."

100 Landshapes
200 North Spring Street
Los Angeles, CA 90012
Tel: 310.249.1160
Fax: 310.249.1160
Email: office@landshapes.com
www.landshapes.com

The directive in the fourth paragraph of this letter to install sleeves renders it impossible to keep the existing work in place and not remove and replace it all. Therefore, the confusion and inconsistency caused by this letter resulted in my request on January 9, 2012 to simply go back to the original plan as installing sleeves would require a complete reversal of what had already been accomplished.

- January 10, 2012 by email from you reads “In response to your request to delete sleeves from the Contract, the 90 degree bends will be allowed to be installed without sleeves. In truth, leaving out sleeves at the 90 degree angle does not change the fact that the pipe cannot be pulled through. It is the angle that prevents it from being pulled through and not the existence of a sleeve. Without the sleeves “day lighting” at two ends, the conduit within them cannot be accessed without demolishing portions of the building. In addition, when concrete is placed over the sleeve, it will likely seep into the sleeve openings.
- January 18, 2012 at our job site meeting, the Structural Engineer, Massoud Tayyar, gave us the option to build rebar cages at the two locations where several electrical conduits pass through the foundations into the electrical room. Massoud said at this meeting that he did not want sleeves around these conduits because he would lose more concrete in the foundations. We did construct the cages per his direction and two days later, on January 20, 2012, we received a response to RFI 51 and RFI 51.1 that reads “Yes, sleeves are required on horizontal conduit through foundation per electrical specification 16010, article N, note #4.” and “Install sleeves per field directions for all conduit, pipe penetration through footings.”
- January 24, 2012 at our job site meeting, Reza Bagherzadeh said in the presence of all who attended the meeting that he would authorize payment for installing the sleeves. Also, at this meeting, there was a question about whether one sleeve per conduit was required or larger sleeves accommodating several conduits would be preferred. The fact that the response didn’t come until the next day, provides further cause for our confusion and we are not confident that we are on the path that will not be subject to constant change.
- January 25, 2012 by email from you reads “Use lightweight galvanized steel tube and size to meet minimum clearance requirement. Use one sleeve per pipe. Do not do any rework, order, or installation of sleeves until proposal is reviewed.”

- January 25, 2012 by email from you in response to our question “Please confirm that we are pricing sleeves for the conduits that pass through the footings in the two locations at the electrical room or do you want pricing for all of the conduits that pass under the slab as well? You wrote “Provide both separately. 1)Cost for conduit sleeves just through footings in two locations at the electrical room and 2)Cost for conduit sleeves for all conduits penetrating the footings.”
- January 27, 2012 by email from you reads “Please resolve Non-Compliance #4, 5, 6 and install pipe sleeves per Specifications below:... You may submit a claim for additional work that you believe is not a part of the Contract. Do not stop work.”

Based on the foregoing, I will not proceed until I receive an official response to this request to return to the original contract documents.

Sincerely,



Cindy Lee

cc: Jose Fuentes
John Olinger
Richard Chang
Gary Lam
Reza Bagherzadeh
Jorge Bustamante
Jeff Margett
Armenak Kavcioglu, Esquire

ss

SECTION XIII

North Hollywood Multi-Purpose Center
February 5, 2012
Delays

Foundations

Building foundation construction was not permitted until City signed Soil Compaction Report. Rough grading was complete and approved by Soils Engineer Ninyo & Moore on August 26, 2011. Soil Compaction Report was not signed and completed by City until September 26, 2011.

RFI 26 submitted on October 7, 2011 reads *"Urgent provide detailing for footings where waste pipe sleeves cross footings. See attached drawings."* Answer on October 18, 2011 reads *"For pipe sleeve reinf thru continuous footing based on the dimensions + locations provided by the contractor, see attach sketches Sk-1 to Sk-5."* We stopped foundation work on October 13, 2011 and re-mobilized on October 25, 2011 to complete rebar as shown in response to RFI 26.

RFI 36 submitted on November 8, 2011 reads *"P102 requires roof drains to pass through the curb wall at the foundation. The curb wall is 5 1/2" wide and the outer pipe diameter is 3 3/8". If the pipe is centered in the curb wall, there will only be 1 1/16" of concrete cover at the curb wall over the drain pipe. Is this acceptable?"* Answer on November 16, 2011 reads *"The pipe is penetrating through the shear wall sill plate. This is not acceptable. Refer to RFI-26 response for all pipes that penetrate footing that were incorporated in the reinforcement shop dwgs sub-41R. Follow field instructions given @ jobsite to provide sketches with dimensions for all pipes (mech, plumb, elec) penetration through the footing (vertical + horiz) and alternate locations where pipes are not penetrating through shear walls to be coordinated w/ the architect/mech".*

RFI 37 submitted on November 15, 2011 reads *"We have installed electrical and plumbing where indicated on the permitted plans. At today's jobsite meeting, the Structural engineer requested as-built dimensions of selected electrical conduit, water and drain lines for his use in preparing revised plans. Attached is our as-built plan with the requested dimensions noted in red. We have cancelled all trades until we receive notice to continue with the work per plans or wait for revised plans. Please advise."* Answer on November 23, 2011 reads *"See attached structural sketches Sk-1 + Sk-2 for vertical pipe locations located in the shearwalls. For penetrations not in shearwalls see note (Sk-1) for plate length. For all other vertical pipe penetration thru footings provide 1" clr from all reinforcement and 3" cover from soil. Upon structural inspection during site visit, additional reinforcement may be added for reinforcing around pipe penetrations as directed by the engineer."*

Work was suspended as noted in RFI 37. Answers to RFI's 36 and 37 required revised detailing to the foundations from the Structural Engineer and a Change Order Request from Landshapes involving four Subcontractors and Landshapes. Landshapes submitted Change Order Request #06 on December 7, 2011. On December 9, 2011, Construction Manager, Joanne Zhang required a separate COR #06 to exclude any delay charges or time extensions and only include charges for the Structural Engineer's revised details in response to RFI's 36 and 37. Revised COR #06R was submitted on December 9, 2011. COR #06R has not yet been approved.

RFI 39 submitted on November 21, 2011 reads *"Electro is requesting approval to install the required 3/4" conduits that run under the building's concrete floor and extend to lights, switches, receptacles, data, and phone on the walls, in rigid PVC without additional sleeves. A portion of these conduits will run through the footings of both interior and exterior walls. Concrete for footings and slab will be poured monolithically."* Answer on November 22, 2012 reads *"Sleeves can be omitted if the footing can be penetrated and allowed by structural engineer. There is no problem running PVC conduits under the bldg's concrete slab."* It's important to note that the Structural Engineer did permit us to penetrate the footings as noted in his answer to RFI 36.

RFI 42 submitted on December 5, 2011 reads *"The plans indicate outlets and electrical boxes in the strong walls and shear walls. Are these acceptable."* Answer on December 9, 2011 reads *"Electrical outlets and boxes in the strongwalls are not allowed. Electrical boxes on shearwall plywood side is not allowed. Outlet boxes (3" x 3" in size) and conduits in plywood shearwalls are acceptable provided boring through studs and top plates conform to detail G9/S303."* Because the answer to RFI 42 would not permit electrical boxes in the shear walls and did not indicate where to locate the electrical boxes, we followed up with RFI 42.1 on December 9, 2011 which reads *"Response to RFI 42 does not permit electrical boxes to be installed as shown on the electrical plans. Please provide new locations for the electrical boxes currently located in the shear and strong walls."* RFI 42.1 was answered on December 15, 2011 and included revisions to electrical plans E102 and E103. The revised electrical plans E102 and E103 still showed outlets in the shear walls so on December 19, 2011, we submitted RFI 42.2 *"Some of the original outlets that are in conflict with the shear and strong walls have not been resolved. Please clarify that these are acceptable as shown or relocate as needed. For your convenience, a copy of the electrical and structural plans showing these areas with conflict are attached."* RFI 42.2 was answered Friday afternoon on December 23, 2011 and included Plan Clarification #5 with further revisions to the Electrical Plans and Emergency Change Order #02. Plan Clarification #5 and Emergency Change Order #02 followed and accepted the conduit already installed for the stated purpose of moving the project along and not engaging in time consuming removals.

Under Change Order #01, Landshapes received a seven calendar day holiday closure non-compensable time extension. On January 3, 2012 after Bureau of Engineering's return from the holiday closure, we submitted RFI 45 in response to Emergency Change Order #02 and Plan Clarification #5 *"The details and information provided in ECO 02 need clarification as follows: 1. Provide detail of furred wall at computer desks. 2. Have the Nelson studs been eliminated? They cannot be installed if the metal plate sits on top of the sill plate. 3. How do we secure the studs to the metal plate?"* RFI 45 answered on January 10, 2012 reads *"1. Per Architect, fur wall out with 2 x 4 stud. 2. Nelson studs apply to pipe penetration response 37. The PL 1/4 atop the sill plate detail is for electrical conduit penetrations. 3. Install H4 Simpson ties each side of stud to be 3X sill plate, ea stud."*

On January 4, 2012 by letter from the Construction Manager and Division Manager titled Non-Conforming Electrical Work *"The City in good faith to save labor and materials for the Contractor, has modified the contract documents in ECO 02 referencing RFI42R2 to allow underground conduits for the purpose of allowing non-conforming work to be acceptable in lieu of the Contractor's obligation to remove and replace all such non-conforming work (Other items included in ECO 02 not related to the subject of this letter will be negotiated separately)."* The directive in the fourth paragraph of this letter to install sleeves renders it impossible to keep the existing work in place and not remove and replace all of the conduit. Therefore, the confusion and inconsistency caused by this letter resulted in my request on January 9, 2012 to simply go back to the original plan as installing the sleeves would require a complete reversal of what had already been accomplished.

On January 10, 2012, by email from the Construction Manager *"In response to your request to delete sleeves from the Contract, the 90 degree bends will be allowed to be installed without sleeves."*

Also on January 10, 2012, by email from the Construction Manager to document another change to Plan Clarification #5 *"Per our meeting, please follow the Electrical Work as per RFI 42R2 Plan Modification 5 except conduits in the Breakroom/Kitchen may run underground to the Electrical Room. As shown on Plan Modification #5, no conduits penetrate the shear walls through the sill plate. Therefore, the detail to reinforce conduits penetrating the shear wall is deleted. Work described in Plan Modification #5 follows your conduit installed at the site."*

RFI 52 submitted on January 17, 2012 reads *"Detail in response to RFI 37, shows downspout in rebar cage with no clearance. Currently, our downspouts are outside of the foundation rebar cage with no clearance. If clearance is required between rebar and downspout, provide revised detail. Answer on January 27 reads "Install reinforcement per site field instructions on 1/18/12. Per site instructions ad (I) #5 top bar adjacent to the rebar in contact with the downspout w/1" min clearance continuing past 48 inches ea side (total of 8 feet). Add #3 ties ea side of downspout (2 total). Where downspouts is near a corner provide corner dowels. Splice w/ the added #5 rebar."*

On January 18, 2012 at our job site meeting, the Structural Engineer gave us the option to build rebar cages at two locations where several electrical conduits pass through the foundations into the electrical room. The Structural Engineer said at this meeting that he did not want sleeves on the electrical conduits because he would lose more concrete in the foundations. We constructed the cages per his direction and two days later, on January 20, 2012, we received a response to RFI 51 and RFI 51.1 that reads *"Yes, sleeves are required on horizontal conduit through foundation per electrical specification 16010, article N, note #4."* And *"Install sleeves per specification requirements. Install sleeves per field directions for all conduit, pipe penetration through footings."*

RFI 56 submitted on January 19, 2012 reads *"Low voltage switching KS and CS do not show conduit path and have to be daisy chained per plan. Is underground installation acceptable?"* Answer on January 19, 2012 reads *"Yes, low voltage switches KS and CS in MULTIPURPOSE ROOM at 4 locations only. Underground installation is acceptable only at these locations."*

On January 24, 2012, at our job site meeting, Reza Bagherzadeh authorized payment for installing the sleeves. Also at this meeting, there was a question about whether one sleeve per conduit was required or larger sleeves accommodating several conduits was preferred.

On January 25, 2012 by email from the Construction Manager *"Use lightweight galvanized steel tube and size to meet minimum clearance requirement. Use one sleeve per pipe. Do not do any rework, order, or installation of sleeves until proposal is reviewed,"*

Also on January 25 by email from the Construction Manager in response to our question *"Please confirm that we are pricing sleeves for the conduits that pass through the footings in the two locations at the electrical room or do you want pricing for all of the conduits that pass under the slab as well? The Construction Manager answered "Provide both separately. 1) Cost for conduit sleeves just through footings in two locations at the electrical room and 2) Cost for conduit sleeves for all conduits penetrating the footings."*

On January 27, 2012 by email from the Construction Manager *"Please resolve Non-Compliance #4, 5, 6 and install pipe sleeves per Specifications below:...You may submit a claim for additional work that you believe is not a part of the Contract. Do not stop work.*

On January 31, 2012, Landshapes sent the Construction Manager a letter documenting the reversal in the sleeve requirements and requesting a return to the original construction documents *"After now having the directive for sleeves reversed again, I hereby request that we return to the original plans as I have previously requested. This would be appropriate in that the original plan is the one that Landshapes contracted for and the new required removals will be more costly than simply returning to the original plan and will result in a "clean slate" to enable us to continue our work. Further, to be blunt and as set forth below, I find it impossible to keep up with your frequent plan reversals and changes as would any contractor...Based on the foregoing, I will not proceed until I receive an official response to this request to return to the original documents."*

On February 3, the Construction Manager set a meeting for Monday, February 6, 2012 to discuss the sleeves.

SECTION XIV

Landshapes

March 2, 2012

Jose Fuentes
City of Los Angeles
200 North Spring Street
Los Angeles, CA 90012

Re: North Hollywood Multi-Purpose Center
WO #E170240F

Dear Jose:

Despite several encouraging meetings between the City's Construction Management team, Construction Administration, and Landshapes, our project continues to be plagued by delays and what appears to be concerted and seemingly purposeful decisions by the City to be unaccommodating. Additionally, there is no evidence that the design team prior to bid, plan checked or coordinated their work nor is there evidence that they are now proactive in solving design problems before they become an issue. For the purposes of clarity regarding these assertions, I am referencing below and summarizing the RFIs that speak to these issues. I've also attached our RFI Log which documents the time frame in which we receive responses to our RFIs. Additionally, I am attaching a recent email string between the Architect, the Construction Manager, and Landshapes regarding RFIs 78 and 79. By their responses, I can only conclude that the Architect and Construction Manager are either electing to delay this project or they are so unfamiliar with this 2,100 square foot building, that they do not know that there are only two outside sinks and only two inside drinking fountains. Is it really necessary to provide room numbers and grid lines especially when these RFIs and many others have been submitted at the Construction Manager's and Inspector's urging both in person and through emails? Truthfully, under typical public works construction projects, this coordination between the various engineers and architects is settled prior to bid and the contractor can build per the plans as designed.

And finally, I am attaching a response I received yesterday from our Inspector regarding my request to receive a list of corrections that I was told the Deputy Inspector made at her job inspection on February 22, 2012. It also needs to be said in regards to his response that I requested this list of corrections at our job meeting on February 28, 2012 and was told without hesitation by our Inspector that he would send it to me. I am interested in a successful completion to this project and if there are corrections that I need to make I want to know about them immediately and not at a critical stage. Jorge Bustamante's letter and his reluctance to be forthcoming with the list of corrections appear to be a game to me. Further, his "warning" that he will no longer provide a list of corrections until final inspection, given the fact that the purpose of such list is to assure that the Contractor is able to make timely corrections so that final inspection is successful for all parties can only be described as not in the best interests of a timely completion and, to be very charitable, unhelpful. I am not asking for supervision but as evidenced by RFIs 36, 37R2, 40, 50, 61, 67, and 69, the Inspector and Landshapes do not always interpret the specifications and plans the same.

The RFIs are as follows:

RFI 01 Petromat was uncovered in the demolition of asphalt. This was not noted in the soils report.

RFI 06 The chase designed for the specified toilet supports was too small and resulted in relocating an exterior wall in Plan Clarification #3. RFI 06 was submitted on August 29, 2011 and **Plan Clarification #3** was received on September 13, 2012.

RFI 07 Missing dimensions.

RFI 08 Missing dimensions.

RFI 09 Conflicting pipe sizes were made between Sheet P100 and P104.

RFI 11 Missing dimensions.

RFI 12 Missing dimensions.

RFI 15 Architectural plans showed a window occupying the same space as a backsplash.

RFI 16 Structural details with conflicting rebar callouts.

RFI 17 resulted in relocating the exterior wall but failed to include the revision to the foundation.

RFI 18 Missing finish grades at parking lot.

RFI 19 Contractor cautioned that sink selection was not ADA compliant. Architect maintained that it was. Contractor continued to believe that the sink would not meet ADA compliance and submitted RFI 19R1 requesting a revised detail to include the revised sink specification. Again, Architect maintained that it was. It wasn't until RFI 19R2 that the Architect finally realized that their second specified sink was not ADA compliant and provided a new sink selection.

RFI 22R1 Building and Safety would not release a permit for the trash enclosure as drawn because the plans were incomplete. RFI was submitted on September 27, 2012 requesting acceptance of the City standard detail. Instead, revised trash enclosure plans, **Plan Clarification #4** were prepared by the Architect and received on October 27, 2011.

RFI 25 Elastomeric paint and anti-graffiti coating cannot be installed on the same surface.

RFI 27 Missing dimensions.

RFI 28 Missing dimensions.

RFI 29 Plans assumed an existing water meter where it did not exist.

RFI 32 For higher quality floor finish, Contractor recommended sloped concrete in place of mortar bed at bathrooms. Architect accepted this recommendation.

RFI 34 Structural Engineer did not specify the size of threaded rods for the lower footings. Standard Simpson rods would not fit into the lower footings as designed.

RFI 36 Roof drains were installed per plans and detailed to travel through building walls in five locations. Inspector was not satisfied that the clearance between the roof drain and foundation form was satisfactory and requested we write this RFI. Structural Engineer visited the job site and then required Contractor to provide drawings for all pipe penetrations through the footings. Through RFI 37, Contractor provided these drain locations as well as other pipes through footings. Structural Engineer then provided details for additional forming, concrete and steel plates with Nelson studs for all locations where roof drains traveled through building walls. Because the revised details were incomplete, Contractor submitted RFI 37R1. Response to RFI 37R1 again was incomplete and did not include size of Nelson studs or exact locations of Nelson studs. At the Inspector's request, we submitted RFI 37R2 to clarify if the Nelson studs should face up or down. And finally, RFI 37R3 was submitted for Structural Engineer to address conflict between Nelson studs and anchor bolts.

RFI 40 Inspector said that we must use a concrete curing compound with a LARR No. We made an exhaustive search and could not find one and presented a concrete curing compound substitution. Architect could not supply a curing compound with this approval number and accepted a compound without the LARR No.

RFI 41 Structural Engineer designed rebar at trash enclosure for a 12" block module when an 8" block module was detailed by the Structural Engineer.

RFI 42 Plans indicate electrical boxes in strong walls and shear walls. Response to RFI does not allow boxes to be installed per plan but did not indicate where to move them. Contractor submitted RFI 42R1 to request their locations and the response was incomplete so Contractor submitted RFI 42R2. RFI 42R2 relocates the remaining electrical boxes and through Emergency Change Order No. 2 and **Plan Clarification No. 5** the boxes and other electrical and building changes are made.

RFI 43 Plans indicate a soap dispenser recessed in shear wall. Architect revised the soap dispenser to a surface mount type.

RFI 44 Drain line through building B and C could not be installed per plan because it conflicted with the windows. Architect relocated the drain line and issued **Plan Clarification No. 6**. Within this response Architect/Construction Manager wrote "CONTRACTOR SHALL STUDY THE IMPLICATIONS OF ALL OTHER DRAWINGS (SECTIONS, DETAILS, ROOF PLAN ETC) PRIOR TO DOING ANY WORK AT THE SITE...". Clearly, this is the responsibility of the design team.

RFI 45 Emergency Change Order and Plan Clarification No. 5 did not size or detail the new furred wall or provide details for the connection of the wood studs to the metal plate.

RFI 47R2 Mechanical plans illustrate the HVAC ducts and vents but the structural plans do not show any special bracing or blocking where the HVAC ducts penetrate the shear walls. Response to RFI provided detailing with additional blocking and bracing.

RFI 50 Inspector rejected TC-2 pipe in lieu of the specified TC-6 pipe even though TC-6 pipe was not included in our approved electrical submittals. TC-2 pipe was later accepted as a superior installation to the specified TC-6 pipe.

RFI 52 The detail prepared by the Structural Engineer in response to RFI 37 illustrates the roof drain falling within the foundation rebar cage. However, the roof drain would not fit within the foundation cage and still provide acceptable concrete cover over the rebar. The response to this RFI required additional rebar at the roof drain within the foundation.

RFI 53 At one of the roof drains penetrating the sill plate at a non shear wall, there were also several conduits installed adjacent to it. During a field visit, the Structural Engineer asked for the steel plate as detailed in response to RFI 37 to run the entire wall length. For written confirmation, Contractor sent RFI and written response was for a 30" long plate. RFI 53R1 again asked for clarity and the response came back requiring a 6' long plate.

RFI 56 On Plan Clarification No. 5, low voltage switches were added but no conduit path was given.

RFI 58 Foundation rebar fell within the direct path of the structural steel column. Both were installed per plan. Response to RFI 58 required Contractor to come up with a solution. RFI 58R1 presented a solution and the solution was rejected by Structural Engineer without providing a solution. Contractor again attempted to illustrate to Structural Engineer the condition through dimensioned plan and section drawings and finally 29 days after Contractor's first request, a solution was provided.

RFI 61 Inspector wrote Non-Compliance 006 2 ½ months after most of our electrical conduits were installed. Non-Compliance 006 required branch conduits to be installed 12" below the slab. Electrical Engineer confirmed that only feeder and service conduits required that depth of coverage per the specifications and our conduits were to remain as installed.

RFI 65 Light fixture selection for multi-purpose room could not be installed within a barrel shape and was revised to a pendant mount.

RFI 66 Details on the structural plans for the installation of the anchor bolts indicate that the anchor bolts should fall within the foundation rebar cage. To achieve this within the 6" wide walls, either the anchor bolts would have to be installed off center or the rebar would not receive the specified concrete cover. The Structural Engineer prepared a detail for an extension of the grade beam rebar to include the anchor bolts. The new detail, however required 2" of concrete cover over the new rebar. RFI66R was submitted to explain that 2" of coverage was not possible as detailed. The Structural Engineer revised this detail by reducing concrete coverage to a 1" minimum.

RFI 67 Inspector wrote Non-Compliance 006 rejecting LADWP approved installation of feeder and service conduit. RFI documented meeting with LADWP Inspector Jose Cambanero and project Inspector, Jorge Bustamante on February 22, 2012 noting LADWP's approval of installation. At February 28, 2012 job meeting, site Inspector Jorge Bustamante confirmed that LADWP Inspector Jose Cambanero approved the material and installation. In addition, Contractor provided the LADWP specification that defines their minimum standards and all agreed that the installation exceeded their minimum standard. However, the response to this RFI reads "...Please coordinate and comply to the satisfaction of the LADWP, and failure to do so would be the responsibility of the contractor..." At what point in time will this work be accepted?

RFI 69 Inspector directed Contractor to install sleeves on all plumbing pipes through slabs and walls but because sleeves will not fit either within the architecture or at the plumbing connections, they were not required.

RFI 70 Fill and an unknown obstruction was encountered while excavating for the trellises. This was not noted in the soils report though borings were taken.

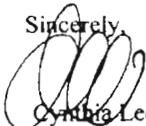
RFI 71 -- 74 note the locations where rafters will require 3" diameter borings and shear walls penetrated for the fire sprinkler lines. These RFIs have not been answered.

Plan Clarification No. 7 calls for a new receptacle at the trellis. In addition, electrical conduit was added to serve the controller.

After you have read this, I would like to have a face to face meeting with you to discuss how this project can move forward.

Thank-you.

Sincerely,



Cynthia Lee

cc: John Olinger

ss

SECTION XV

LandShapes

From: "LandShapes" <Cindy@landshapes.com>
To: <cindy@landshapes.com>
Sent: Friday, August 24, 2012 1:44 PM
Subject: Fw: Time Negotiation

----- Original Message -----

From: LandShapes
To: Michael Uemura ; Joanne Zhang
Cc: Jeff Margett
Sent: Friday, May 11, 2012 2:06 PM
Subject: Re: Time Negotiation

Michael,

During our project meeting on May 8, 2012, you advised that your letter dated May 1, 2012 was not a final decision on Landshapes' claim related to Change Order Request 15 and the associated TIA submitted on March 13, 2012. Accordingly, Landshapes' time to appeal the decision to the Recreation and Park Commission pursuant to Section 54 of the General Conditions has not yet begun to accrue. If my understanding is incorrect, please advise immediately because I am relying on its accuracy.

In the spirit of good faith, Landshapes is willing to attend a meeting to address the flaws in the City's analysis and negotiate an amicable resolution. We are available to meet on May 18, 2012.

Cindy

----- Original Message -----

From: Michael Uemura
To: LandShapes
Cc: Joanne Zhang ; Gary Lam
Sent: Thursday, May 10, 2012 5:14 PM
Subject: NOHO: Time Negotiation

Cindy,

Per our conversation on Tuesday (5/8), we hope you've had an opportunity to review our analysis of the Time Impact Analysis, which was provided to you on 5/1. Please let us know the date that would work for you to meet and discuss this issue, and hopefully come to a mutual resolution.

Thank you, and please feel free to contact us for any questions.

Michael Uemura, P.E., LEED AP, QSD/P
 Construction Manager / Civil Engineering Associate II
 City of Los Angeles, Bureau of Engineering
 Construction Management Division
 1149 S. Broadway, 8th Floor (MS507)
 Los Angeles, CA 90015
 Phone: (213)847-4781
 E-mail: Michael.Uemura@lacity.org

LandShapes

From: "LandShapes" <Cindy@landshapes.com>
To: "Joanne Zhang" <joanne.zhang@lacity.org>
Sent: Friday, July 06, 2012 3:17 PM
Subject: COR 15 Delay
Joanne,

We submitted Change Order Request on March 16, 2012. At your request, we provided additional information to substantiate our claim on June 4, 2012. Please provide your written decision immediately pursuant to the Contract Specifications, General Requirements, Legal Requirements 54. Paragraph 6 "The CONTRACTOR will be informed of the PROJECT MANAGER's decision within thirty (30) days after the CONTRACTOR last submits data pertinent to the protect previously mentioned."

Cindy Lee
LandShapes
2445 Honolulu Avenue
Montrose, CA 91020
P 818.249.6900
F 818.249.6646
office@landshapes.com

LandShapes

From: "LandShapes" <Cindy@landshapes.com>
To: "Joanne Zhang" <joanne.zhang@lacity.org>
Sent: Tuesday, July 10, 2012 6:08 PM
Subject: Re: TIA 1
Joanne,

Please respond in writing to me.

Cindy Lee
LandShapes
2445 Honolulu Avenue
Montrose, CA 91020
P 818.249.6900
F 818.249.6646
office@landshapes.com

----- Original Message -----

From: [Joanne Zhang](#)
To: [LandShapes](#)
Cc: [Gary Lam](#)
Sent: Tuesday, July 10, 2012 8:06 AM
Subject: NOHO: TIA 1

Cindy,

We propose to meet and close TIA 1 on Tuesday, July 17th or Thursday, July 19th.

Please provide your availability.

--

Joanne Zhang, P.E.

Construction Management Division
BOE, City of Los Angeles
City Hall, 200 N. Spring St. Suite 1736

T: (213) 978-2739

F: (213) 978-1901

Note: Please email when possible

North Hollywood Multi-Purpose Intergenerational Center at Tiara Street – W.O. NO. E170240F
Meeting Minutes

Construction Meeting Minutes No. 044

Meeting Date: August 14, 2012

Attendees: (Please sign in below)

Cynthia Lee (Landshapes) (818)249-6900 cindy@landshapes.com	X	Joanne Zhang (BOE-CM) (213) 847-4780 Joanne.Zhang@lacity.org	X	Don Haggarty (ConAD-Inspector) (818)277-5770	X
Jeff Margett (Landshapes) (818) 249-6900 jshapes@pacbell.net	X	Michael Uemura (BOE-CM) (213) 847-4781 Michael.Uemura@lacity.org	X	Jorge Bustamante (ConAD-Inspector) (213)798-5922	
Barry Greenblatt (Landshapes)	X	Richard Chang (BOE-CM) (213)847-4810 Richard.chang@lacity.org	X	Jose Fuentes (BOE-CMD)	X
Mark Leung (RAP-Landscape Arch)		Gary Lam (BOE- PM) (213)847-4714		Neil Drucker (BOE-Prop K)	
Curtis Gee (BOE-Geotechnical)		Tony C. Lee (BOE-Architectural) (213)485-4375	X	Steve Murata (BOE-Mech)	
Paul Herrera (RAP)		Ada Fernandez-Delarossa (BOE-Arch) (213)485-4865		Houshang Shahidi (BOE-Architectural)	
Massoud Tayyar (BOE-SED)		Shirish Mistry (BOE-SED)		Reggie Nazel (RAP)	X

Project Summary:

Project Start Date:	August 11, 2011
Original Completion Date:	April 26, 2012
Revised Completion Date:	n/a <Baseline Schedule Resubmittal Pending> not to exceed 5/13/12
Original Contract Time:	270+90 days Maintenance
Revised Contract Time:	277+90
Time Elapsed:	348
Contract Price:	\$1,977,700 Base Contract + \$124,902 Change Orders=\$ 2,102,602
Extension of Time to Date:	7 days (CO 1 for 7 Calendar day Holiday Closure Non-compensable time extension)
Completion to Date:	57% Construction ; 59% Per Payment
Payment to Date:	\$1,130,147; PR 11 submitted to ConAd on 7/3/12
Record Drawings Updated Y/N	4/24: LS informed As-Builts Current, Inspector to confirm. 7/17: Inspector to verify if as-builts are up to date. 7/24: Inspector to verify if as-builts are up to date. 7/31: Inspector informed As-Builts are up to date. 8/7: Landshapes does not have correct labeling for As-Builts and the information cannot be clearly referenced.

Corrections: The meeting minutes were approved as presented. EXCEPT FOR THE FOLLOWING CHANGES:

Items of Discussion

A.	CONSTRUCTION SCHEDULE/PROGRESS	Action By
24.01	Safety: Landshapes to keep site clean of trash. 4/17: Landshapes to protect steel column studs to avoid injury.	Landshapes, Info
24.01.35	6/12: NC17 issued. Landshapes to review the safety items.	
24.01.43	8/7: Some nails are protruding unsafely past the studs.	
24.01.44	8/14: Landshapes took care of protruding nails.	

19.02	<p>2/14: Landshapes to provide revised COR 6 for steel plates. 3/13: Landshapes submitted revised COR 6 3/8. In review. 3/20: Landshapes will respond next day or two. 3/27: Landshapes submitted COR Rev on 3/27. In review. 4/3: City to respond this week. 4/10: City to review additional comments to Landshapes' proposal. RKM framing COR approved. 4/17: CM reported other than electrical portion to be issued. CM to respond about electrical portion.</p>	Landshapes
19.02.31	5/8: CM to respond COR6.	
19.02.32	5/15: Landshapes and CM to meet to discuss remaining COR6 issue. Landshapes will provide date & time for meeting.	
19.02.33	5/29: Landshapes to provide updated wage rates for review.	
19.02.34	6/5: Landshapes provided wage breakdown. CM and Landshapes to meet to discuss on 6/7 10am at the site.	
19.02.35	6/12: COR6, Landshapes to provide As-built for electrical, and invoice for 36% worker's compensation premium.	
19.02.36	6/19: Worker's comp documentation provided. Waiting for electrical as-built.	
19.02.37	6/26: Landshapes reported electrical as-built is now available onsite for review.	
19.02.38	7/3: Landshapes requested COR 6 to be closed with TIA because of related issues.	
19.02.39	7/10: Landshapes informed that backup documents have been submitted to substantiate claim. Backup documents in review.	
19.02.41	7/24: LS will submit documents to substantiate hours worked for ironworker.	
19.02.42	7/31: CM is expecting response by end of week.	
19.02.43	8/7: Landshapes submitted time logs. City advised that what is provided is not sufficient to justify hours charged for ironworker. Landshapes to provide additional documents as requested for justification, or City informed that City's previous offer is still outstanding to close the change order.	
19.02.44	8/14: City requested to meet with Golden Iron and Landshapes to resolve change order.	
19.03	<p>2/14: Final Change Orders have been issued per CO Meeting. Landshapes to sign and return for final execution. 2/28: Landshapes returned Change Orders 3-7 signed. 3/6: Landshapes and CM agreed to include no time to issued/executed Change Orders 3-12, and to discuss time as a cumulative impact change order, or inclusion to steel plate CO. Method to be discussed. 3/13: Landshapes agreed time to be settled as a cumulative impact CO. Baseline & TIA submitted today. City and Landshapes to coordinate for negotiation meeting. 4/17: Baseline is responded "B". CM to respond TIA this week or early next week.</p>	CM
19.03.31	5/8: City responded to Landshapes time request (COR15) on 5/1. City advised this COR is still in negotiation, and claim and protest procedure should still not come in effect. Landshapes should coordinate with CM (not Board/Commission), and provide option dates for negotiation meeting and settlement.	
19.03.32	5/15: Landshapes will provide optional dates & time for meeting to discuss TIA issue.	
19.03.33	5/29: TIA negotiation meeting is scheduled on 6/5 after weekly meeting.	
19.03.35	6/12: TIA negotiation meeting held on 6/5. Landshapes provided response package on 6/5. CM in review.	
19.03.38	7/3: Landshapes and CM to coordinate meeting time.	
19.03.39	7/10: Landshapes requested offer prior to coordinating meeting.	
19.03.43	8/7: City to provide offer.	

SECTION XVI

**BOARD OF PUBLIC WORKS
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**DEPARTMENT OF
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**BUREAU OF
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GARY LEE MOORE, P.E.
CITY ENGINEER

1149 S. BROADWAY, SUITE 700
LOS ANGELES, CA 90015-2213

<http://eng.lacity.org>

May 01, 2012

Landshapes
2445 Honolulu Ave
Montrose, CA, 91020

Attention: Cindy Lee, Project Manager

**North Hollywood Multipurpose Center at Tiara Street:
Response to Cumulative Time Impact Analysis Submittal on 3/12/12**

W.O. E170240F

Dear Ms. Lee,

The City is in receipt of Landshapes' cumulative Time Impact Analysis (TIA) dated 3/12/2012. The latest resubmittal of the baseline schedule has been returned "B-Make Corrections" on 4/17/2012. We are also in receipt of Change Order Request (COR) associated with the TIA, which was revised on 3/16/2012.

On 3/6/2012, City and Landshapes discussed options of methods to address Landshapes forthcoming request for time extension. In order to encompass and resolve all of the pending issues, including the impacts for Change Order's (CO) up to CO No.12, City and Landshapes agreed on the format of the proceeding for the settlement as an issuance of single cumulative impact change order.

Landshapes's claim consists of three elements: (1) 20WD in connection to soils compaction report, (2) delay in connection to Christmas and New Year's holiday, and (3) foundation/footing changes comprised of additional rebar and steel plate reinforcements for pipe penetrations. As indicated on Landshapes' revised COR, Change Order No.1 has been issued to address the claim element (2), and thus this claim has been withdrawn by Landshapes. We consider that claim (2) is closed.

In order to address the claim elements (1) and (3), City reviewed project records including three-week look-ahead schedules, inspector's daily journals, change orders, RFIs, submittals, logs, meeting minutes, and correspondences in conjunction with the submitted TIA and COR. These documents are used to determine the merits and contributory impact of each of the claim elements. Next two sections addresses the result of our review regarding the claim elements (1) and (3).

The subsequent section includes discussions on an analysis conducted by the City to determine the cause and the cumulative effect of all discernible delay causing events, and the calculations of the days to determine the distribution of the responsibilities. The final section includes the discussion of the City's offer for the closure of the pending delay claim.

Claim Element No.1: (1) 20WD in Connection with Soils Compaction Report.

Landshapes claim 20WD between 8/31/2011 and 9/28/2011 described as "waiting for City signed soil compaction report", and seeks compensation for the equivalent calendar days. City reviewed the nature of this claim in conjunction with events that occurred in the same time period, and determined that this claim should not have merit. City believes that Claim Element No.1 should have no merit because (i) approval of compaction report is not an absolute condition precedent for proceeding with the subsequent lower foundation works, (ii) even if the Contractor decides to wait for the compaction report as means and methods, said duration is within a reasonable time frame involving Building and Safety's (B&S) review and thus should have been incorporated into the plan as an anticipated activity.



Contract informs of the requirement of the Compaction Certification in Section 8.2.10 of the Geotechnical Report, with a possible option for the Contractor to proceed with foundation excavation before issuance of the approval letter. Building and Safety informs the public through the "Notice to Contractors" at its public counter that review time for the compaction report takes "Expedited: 4-6 weeks, Regular: 5-7 weeks". City managed to complete this process in 4 weeks. We found that no such process or activity had been incorporated in the Landshapes' baseline schedule, which communicates the reasonable durations and sequencing for all the activities that the planner deems necessary to complete the project in timely manner. It shows that such critical process was omitted from the Landshapes' consideration of scheduling, while in actuality, Landshapes chose to wait for the letter and incur the process time. It is this self-imposed discrepancy, and a lack of proper planning that resulted in the delay against schedule. Thus, we determine that Landshapes should be the responsible party for this delay.

Claim Element No. 3: (3) Foundation/Footing Changes Comprised of Additional Rebar and Steel Plate Reinforcements for Pipe Penetrations

City is in agreement with Landshapes that there is merit to the claim that requirement of additional rebar and steel plate for the roof drain pipe penetration at foundation warrants time extensions. An issuance of related Change Orders is in support of this. We determine that total duration that City should be responsible for should be calculated based on the time it took to prepare and clarify the scope for this change, and the reasonable time it takes to install such change. Also, City found that there are numerous other concurrent delay causing events caused by Landshapes. This discussion is included in the following section.

In regards to the time associated with pipe penetration reinforcements, we determined that the following items have bearing on the claim element (3):

RFI37: 11/15/2011 to 11/23/2011
RFI37 R1: 2/15/2012 to 2/29/2012
RFI37 R2: 2/15/2012 to 2/28/2012
RFI37 R3: 2/21/2012 to 2/24/2012
RFI52: 1/17/2012 to 1/27/2012
RFI66: 2/21/2012 to 2/24/2012
Implementation of the change: 2/29/2012 to 3/11/2012
RFI66 R1: 2/29/2012 to 3/1/2012
RFI78: 3/1/2012 to 3/1/2012
RFI78R1: 3/6/2012 to 3/7/2012

Analysis of All Delay Causing Events; and Determination of Time Windows Based on Attributed Culpabilities of the Parties.

As mentioned in the previous section, there were events that resulted from Landshapes' conduct that contributed to the total delay, with concurrencies with City's contributive delays. It is the City's view that Landshapes should be responsible for such delays that resulted from its own conducts as well.

Attached exhibit summarizes all the events, every one of which would cause delay to the critical path activities. All the dates are of known and actual dates that are fixed in time, which is scaled in horizontal direction. The events are grouped vertically according to the critical path activity that would be affected by the event. The actual dates and durations of the critical path activities are also shown. The events are color coded per the responsible parties, and categorized as Landshapes caused delay, City caused delay, and shared responsibility where both City and Landshapes contributed to the delay. The entire delay period has been divided into windows of time based on the culpability of the parties in each window.

The originally scheduled date of the upper foundation's concrete pour, according to the baseline, was 9/29/2011. This event, which we consider to be a milestone, was pushed to 3/16/2012, and this date constitutes the end date of the delay period subject to the pending claim. On the other hand, the very first delayed critical path activity was the installation of underground utilities. The originally scheduled start date of this activity was 8/29/2011 according to the baseline, which coincides with the actual start date. Thus, we establish that 8/29/2011 is the beginning of the delay period. We also recognize the lower foundation concrete pour as a milestone event on the critical path, which had an originally scheduled date of 9/15/2011, and an actual date of 11/1/2011. Upon review of the relationships between the events and the activities, we determined that every critical path activities had been delayed by the cumulative effect of all the events shown. Following discussions explains the nature and effect of the key events.

The first salient delay was to the completion of the installation of the underground utility, which was planned as a precedent activity to the lower foundation pour milestone. The underground utility started as scheduled on 8/29/2011, and was originally planned to complete in four (4) calendar days later on 9/2/2011. The Inspector's record shows

Landshapes spent fifteen (15) days until 9/13/2011 for laying out the rough plumbing. The correspondence record indicates that Contractor had known of the penetration of the sewer line through the foundation, however, delayed the issuance of the RFI No.26 until 10/7/2011 to address this as an issue. In response to the sewer conflict issue, our Mechanical Engineer has conducted an analysis to determine whether such conflict could have been avoided. The analysis indicates that with minimum clearance of 1 ft between the bottom of the footing and the top of the pipe, and 2% pipe slope, there is more than 3ft vertical room between the inverts at the point of connection to the street sewer at Tiara St. The sewer lateral portion between the main sewer line and the property was installed and backfilled without inspection by the Field Inspector. The work could have been approved by the permitting jurisdiction, however, from contract perspective, an unnecessary delay was created due to this penetration of the sewer line through foundation, which could and should have been avoided. The miscoordination and the conflict of the sewer line impacted the utility schedule by requiring subsequent preparation of remedial plans. The sewer related impact continued, and the installation activity did not complete until 10/26/11 because Landshapes did not submit sewer sleeves for approval. Landshapes resolved this by RFI 33 to request substitution of cast iron sewer sleeves for treated fiber rigid concrete sleeves or standard weight galvanized steel pipe per the Contract.

There were series of events that led to the further delay of the lower foundation activities, and eventually of the lower foundation pour milestone. Among the earliest contributing events was the delay of the planned footing excavation activity due to compaction report. As explained in the previous discussions, this is a wrongful omission by Landshapes and a self-imposed delay. The rebar activity was also delayed since Landshapes took until 10/19/2012 to obtain approval on a rebar submittal. The sewer penetration issue also caused requirement of additional rebar to reinforce the penetrated location. On 10/31/2011, Landshapes reported through RFI 34 that it missed threaded rod. The lower foundation was poured on 11/1/2011, forty seven (47) days after the originally planned date of 9/15/2011. The delay to the completion of lower foundation pour milestone caused a cascade delay to all of the successor critical path activities.

The major portion of the total delay is comprised of the delay to the upper foundation activities. The delay to upper foundation started immediately after the lower foundation was poured.

The Inspector's observation record indicates that Landshapes spent thirteen (13) days on forms and excavation between 11/2/2011 and 11/15/2012, instead of planned five (5) days in total per the baseline schedule.

An issue arose regarding the penetrations of hydraulic pipes through wall sills, which had downstream effects on foundation rebars, and the pour. We already concede, and assumed the culpabilities of the series of related events, and this discussion has already been incorporated in the previous section. There were, however, numerous other events that have its origin in Landshapes' conduct, greatly contributing to the delay of the critical activities related to the upper foundation. Such events were also concurrent with the City caused events

Soon after the sill penetration issue had arisen, Landshapes demobilized from the project on 11/16/2011, demanding the City to provide solutions to sill and shear wall penetrations. Immediately before this demobilization, however, a noncompliant work on the part of Landshapes was also discovered, and Landshapes was issued Noncompliance No.2 on 11/14/2011 for misinstalling non-approved electrical conduits. Instead of correcting this noncompliant work, Landshapes pulled out from the site. Landshapes did not resolve the Noncompliance No.2 (through submittal of substitution conduit, instead of actual correction) until 1/13/2012. Despite the fact that RFI No.37 was returned to Landshapes on 11/23/2011 to provide solution to sill penetration issue, Landshapes did not return to work, nor addressed the fact that it had further question on the RFI No.37 until 2/15/2012 through issuance of revised question. Landshapes made no discernible effort to reschedule to recover any delays (GR 18) during this period either. Contrary to its initial promise, Landshapes left the site unattended, risking the site's security and allowing weeds to grow.

Before Landshapes returned to the site on 1/13/2012, another electrical issue had arisen regarding Landshapes' unilateral change to the electrical design by bringing down the electrical conduits from walls and ceilings to underground and foundations, deviating from the contractual intent. In the spirit of moving the project forward, which was already in great delay, City issued Plan Clarification No.5 to work with the Landshapes' as-built condition. While City was working on Plan Clarification No.5, Landshapes seemed to have continued with the further installation of electrical and communication lines underground without proper conduits and risers, resulting in issuance of Noncompliance No.4 on 1/13/2012. Noncompliance No.4 was not corrected until 3/16/2012. All of these Landshapes improper conducts contribute to delay of the upper foundation rebar and pour.

In addition to above events, Landshapes had improperly installed structural steel column, which is a critical path activity and a direct predecessor to the upper foundation pour, by missing drypack grout at the base. Submittal for this drypack material had not been submitted until this issue was pointed out by City on 3/8/2012. Landshapes used

RFI, instead of proper submittal process, to obtain approval on the material. Actual installation of the drypack was completed on 3/15/2012.

Also, Landshapes' conduct contributed to delay of the approval of the submittal for fire protection line until 3/16/2012. Landshapes did not start the administrative process of this submittal until 1/9/2012, whereas the baseline indicates it is to be addressed at the beginning of the project. Landshapes had also called for contractually non-acceptable material for the portion of the pipe to be installed under foundation, requiring resubmittals and making it impossible for the City to properly accept the pipe work prior to pouring the foundation.

The exhibit allows the determination of the relative positioning of the delay causing events against time scale. This further allows for the segmentation of the entire delayed period into time windows, based on the existence of only the Landshapes caused events, only the City caused events, or both the Landshapes and City caused events (concurrent delays) within each window. Landshapes' responsible time window should be, by default, subject to an assessment of the Liquidated Damages (LD's). City's responsible window should be subject to assessment of compensable time extension. Any window with concurrent delays and/or events with shared responsibility should be subject to assessment of noncompensable extension.

Upon analysis, City calculate that, within the 200 calendar day period between 8/29/2012 and 3/16/2012, $71+31+3+5+8=118$ calendar days fall within Landshapes' responsible windows, and $15+7+50=77$ calendar days fall within windows with shared responsibilities. As previously discussed, the remaining 10 calendar days have been addressed by CO No.1, and shall not be subject to further extension.

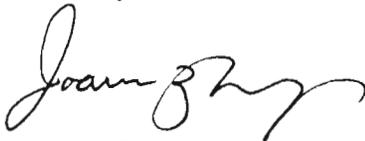
Summary and Offer

City believes that Landshapes is culpable for 118 calendar days of delaying period. In good spirit, we offer to subtract all of the originally planned duration of 31 calendar days between the start of underground plumbing installation (8/29/2011) and end of upper foundation concrete pour (9/29/2011) from the Landshapes responsible period. This leaves $118-31=87$ calendar days as a balance of the Landshapes responsible duration, which is subject to LD's assessment. We recognize, however, that this office has previously offered 90-noncompensable calendar days on 10/31/2011 without detailed review of culpabilities or calculations at the time, which was then countered with Landshapes' partial acceptance with condition of compensability. Upon a same spirit, we hereby offer to treat the 87 calendar days as noncompensable days time extension. This, along with 77 noncompensable calendar days for the shared responsibility, results in the total of $87+77=164$ noncompensable calendar days extension as the City's offer to close the pending delay claim COR, with a revised contractual end date of 10/24/12. A condition to this offer is that remaining project to proceed with progress override option, and not the retained logic option.

Please respond with your confirmation of acceptance, or should further negotiation be required, please notify Joanne Zhang at (213)847-4780 or Michael Uemura at (213) 847-4781, and provide any additional information we should consider.

Also, we would like to take this opportunity to remind you that submission of progress schedules, and recovery schedule are required per the contract. Please review the Article 18 of the General Requirements for the detailed requirements, and provide the documents to the Construction Manager. Thank you.

Sincerely,



Joanne Zhang
Construction Manager

Michael Uemura
Construction Manager

CC: File 8-8-1
Gary Lam, R&P
Ltr# 004

Jorge Bustamante, ConAd

Tony C. Lee, Architect

Attachment No.5:

August 31, 2012 Letter from RAP Board – Response to Landshapes’ Appeal

BOARD OF RECREATION AND
PARK COMMISSIONERS

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CITY OF LOS ANGELES
CALIFORNIA



ANTONIO R. VILLARAIGOSA
MAYOR

DEPARTMENT OF
RECREATION AND PARKS

221 N. FIGUEROA STREET
SUITE 1510
LOS ANGELES, CA 90012

(213) 202-2640
FAX: (213) 202-2610
RAP.Commissioners@LACity.org

JON KIRK MUKRI
GENERAL MANAGER

*Neil NO
Gary*

August 31, 2012

VIA FAX, E-MAIL, AND U.S. MAIL

Landshapes
2445 Honolulu Avenue
Montrose, California 91020

Attention: Cynthia Lee

RE: North Hollywood Multi-Purpose Intergenerational Center at Tiara Street – New Building and Landscaping (PRJ1543B) (W.O. #E170240F) – Time Extension and Change Order Request

Dear Ms. Lee:

The Office of the Board of Recreation and Park Commissioners is in receipt of your correspondence dated August 27, 2012, requesting an appeal hearing before the Board of Recreation and Park Commissioners (Board) concerning the matter referenced above. Your request for an appeal hearing and the supporting documentation you provided have been forwarded to the appropriate staff for review.

The Project Manager has advised that you and staff have been and are still engaged in ongoing negotiations concerning request for a time extension, change order, and delay damages, that you have submitted additional voluminous documentation in support of your requests and in opposition to prior representations made by the Project Manager, all of which are also being reviewed and analyzed, and that a final decision about your request has not yet been made by the Project Manager. We are informed that the Project Manager has sent you correspondence explaining the next steps to be taken, and a timeline for negotiation and a final decision by the Project Manager, hopefully resulting in a satisfactory resolution to this matter.

Once the Project Manager communicates their final decision to you, and if you reject that decision, you may then appeal the final decision to the Board, if you so choose. Please submit your appeal to the Board Office at that time and an appeal hearing will be scheduled and you

Bureau of Engineering
PROP. K
Received
SEP 13 2012

Landshapes - North Hollywood Multi-Purpose Intergenerational Center at Tiara Street
August 31, 2012
Page 2

will be notified of the date and time. Should you have any questions in connection with this matter, please contact the undersigned at (213) 202-2640.

Very truly yours,

BOARD OF RECREATION AND
PARK COMMISSIONERS



MARY E. ALVAREZ
Commission Executive Assistant

cc: Regina Adams, Executive Officer
Aretta Brimsey, City Attorney Office
Marcia Gonzales-Kimbrough, City Attorney Office
Michael Shull, Superintendent, Planning and Construction
✓ Neil Drucker, BOE
Cathie Santo Domingo, BOE
Gary Lam, BOE

Attachment No.6:

August 31, 2012 Letter from BOE – Response to Landshapes' Appeal



Department of Public Works
 Bureau of
 ENGINEERING
 Gary Lee Moore
 City Engineer

Jose Fuentes, P.E.
 Principal Engineer
 Construction Management Division
 1149 S. Broadway, Suite 800
 Los Angeles, CA 90015-2213

CONSTRUCTION MANAGRMENT DIVISION

FAX TRANSMITTAL	# 1
-----------------	-----

To: Landshapes
 2442 Honolulu Avenue
 Montrose, CA 91020
 Attn: Cindy Lee

From: Joanne Zhang, Construction Mgr.
 Construction Management Diviision
 200 North Spring St., Suite 1723
 Los Angeles, CA 90012
 Phone 213-978 2739; Fax 213-9781901

Date: 8/31/2012

Re: Project:
**North Hollywood Multi-Purpose
 Intergenerational Center at Tiara Street
 W.O. No. E170240F**

We are sending via:	
<input type="checkbox"/>	US Mail
<input type="checkbox"/>	Messenger
<input type="checkbox"/>	UPS
<input type="checkbox"/>	FedEx
<input checked="" type="checkbox"/>	Other Facsimile

ITEM	DATE	QUANTITY	DESCRIPTION
1	8/31/12	1	Letter Re North Hollywood Multipurpose Center at Tiara Street (W.O.E170240F): 3/16/2012 Time Extension Request (2 pages)

By: MU

cc: File cal 8-7

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CITY OF LOS ANGELES
CALIFORNIA



ANTONIO R. VILLARAIGOSA
MAYOR

DEPARTMENT OF
PUBLIC WORKS

BUREAU OF
ENGINEERING

GARY LEE MOORE, P.E.
CITY ENGINEER

1149 S. BROADWAY, SUITE 700
LOS ANGELES, CA 90015-2213

<http://eng.lacity.org>

August 31, 2012

Sent via facsimile, electronic mail, and U.S. Postal Service

Landshapes
2445 Honolulu Ave
Montrose, CA, 91020

Attention: Cynthia Lee, Project Manager

**Re: North Hollywood Multipurpose Center at Tiara Street (W.O. E170240F):
3/16/2012 Time Extension Request**

Dear Ms. Lee,

Our office was informed that Landshapes has contacted the Board of Recreation and Parks Commissioners appealing a failure by this office to issue a change order and time extension for delay claims made by Landshapes in regards to the above referenced project.

As you are well aware, over the past several months, the City and Landshapes have been in constant communication and discussion over the details, supporting documentation, and merits of Landshapes' delay claim. On March 16, 2012, Landshapes requested a 153 calendar day time extension and \$209,661.04 in extended field office overhead costs. The City thoroughly reviewed the claim and supporting documentation, and determined that some of the delays on the project were attributable entirely to actions of Landshapes and some were attributable to actions of both Landshapes and the City. On May 1, 2012, the City responded to Landshapes' claim offering a 164 non-compensable calendar day time extension. We believed this to be a good compromise given that we found the Contractor to be liable for up to 118 calendar days of the delay. Our offer at that time was not final. We understood that further discussions and negotiations would likely be necessary to bring a final resolution to this issue.

On June 5, 2012, a meeting was held between the City and Landshapes in an attempt to negotiate the delay claim. During this meeting, Landshapes provided the City with voluminous package information comprised of 14 sections of documents and a narrative rebutting the City's findings. The City agreed to review and analyze this additional information that was provided by Landshapes. However, for several weeks we were unable to make progress in our review due to the fact that Landshapes had not provided the required project schedule updates for the months of April, May and June 2012. Without this information the City could not determine if there had been a recovery to the completion date of the project which would have reduced the time impact. The schedule updates were finally provided by Landshapes to the City on July 6, 2012.

Cynthia Lee, Landshapes
North Hollywood Multi-Purpose Center at Tiara Street
August 31, 2012
Page 2

For the past several weeks we have been actively reviewing Landshapes' latest delay claim documentation. At our weekly meetings with you we have reiterated to you that we are diligently reviewing all the documentation and data relating to your claim. We expect to have this review completed by September 19, 2012, at which time we will provide you with a formal written response. Thereafter we intend to schedule a final negotiation meeting with you to occur on or before September 26, 2012. Within one week of the negotiation meeting, and based on the results of that meeting, we intend to provide you with a final written decision on your time extension and change order request. If you do not accept that final decision, you will then have 20 days to appeal that final decision to the Board of Recreation and Park Commissioners.

It should be noted that Landshapes' delay claim is for the period running through March 12, 2012, and that construction activities are ongoing. Therefore, the time it will take to continue reviewing the claim and attempting to negotiate the claim has no impact on, and will not cause any further delay to, the current on-going construction activities.

If you have any questions regarding this matter, please contact the Construction Managers, Joanne Zhang at (213) 847-4780, or Michael Uemura at (213) 847-4781.

Sincerely,

Jose Fuentes
Division Manager
Construction Management Division

By,



8-31-2012

Michael Uemura
Construction Manager

CC: File 8-8-1
Gary Lam, BOE
Mike Shull, RAP
Ltr# 014

Don Haggerty, ConAd

Tony C. Lee, Architect

**** Transmit Conf. Report ****

P.1

Aug 31 2012 15:12

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Department of Public Works
Bureau of
ENGINEERING
Gary Lee Moore
City Engineer

Jose Fuentes, P.E.
Principal Engineer
Construction Management Division
1149 S. Broadway, Suite 800
Los Angeles, CA 90015-2213

CONSTRUCTION MANAGEMENT DIVISION

FAX TRANSMITTAL

1

To: Landshapes
2442 Honolulu Avenue
Montrose, CA 91020
Attn: Cindy Lee

From: Joanne Zhang, Construction Mgr.
Construction Management Division
200 North Spring St., Suite 1723
Los Angeles, CA 90012
Phone 213-978 2739; Fax 213-9781901

Date: 8/31/2012

Re: Project:
North Hollywood Multi-Purpose
Intergenerational Center at Tiara Street
W.O. No. E170240F

We are sending via

- US Mail
- Messenger
- UPS
- FedEx
- Other Facsimile

ITEM	DATE	QUANTITY	DESCRIPTION
1	8/31/12	1	Letter Re North Hollywood Multipurpose Center at Tiara Street (W.O.E170240F): 3/16/2012 Time Extension Request (2 pages)

By: MU

cc: File cal 8-7

Attachment No.7:

September 19, 2012 Letter from BOE – Follow up to Offer Made on May 1, 2012

BOARD OF PUBLIC WORKS
MEMBERS

ANDREA A. ALARCÓN
PRESIDENT

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MAYOR

DEPARTMENT OF
PUBLIC WORKS
BUREAU OF
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GARY LEE MOORE, P.E.
CITY ENGINEER
1149 S. BROADWAY, SUITE 700
LOS ANGELES, CA 90015-2213

<http://eng.lacity.org>

September 19, 2012

Landshapes
2445 Honolulu Ave
Montrose, CA, 91020

Attention: Cynthia Lee, Project Manager

**North Hollywood Multipurpose Center at Tiara Street:
Re: 3/16/2012 Time Extension Request**

Dear Ms. Lee,

This letter is a follow-up to our previously issued letter on 5/1/2012 regarding Landshapes' request, for a 153-day compensable time extension totaling \$209,661.04.

We understand per Landshapes' Time Impact Analysis narrative, dated 3/12/2012, that the above claim is based on three elements concerning delays to the critical path of the project. These elements are: Approval of the soils compaction report, holiday time extension, and structural footing changes. Since Landshapes has rescinded the element regarding the holiday time extension, we would like to address the remaining two elements.

As to the first element regarding the soils compaction report approval, we find this item to have no merit for the same reasons expressed in our letter dated 5/1/2012. We find nothing in Landshapes' letter dated 6/4/2012 to cause us to reconsider our position on this element. As to the element regarding the structural footing changes, we have previously accepted responsibility for 36 calendar days of concurrent delay. Again, we find nothing in Landshapes' letter dated 6/4/2012 that would cause us to revise our position on this element.

We would like to take this opportunity to summarize the items we believe to have contributed to actual project delays and which we find Landshapes to be solely responsible. These items include, a delay in providing rebar shop drawings, resolving Notices of Non-compliance, providing rebar test samples, and a drypack submittal.

The following Schedule Impact Analysis concerns a delay to Activity #2090-Pour Upper Foundation which Landshapes claims was delayed from 9/29/2011 to 3/16/2012,



according to the project's Baseline Schedule and resulting in a 172 calendar day delay. This delay has been reduced by 7 calendar days with the issuance of Change Order No.1, yielding a net delay of 165 calendar days.

Delay in Providing Rebar Shop Drawings

We find that Landshapes caused delays to Activity #2090 through rebar Submittal #41. This submittal process started with a question from the Contractor, which was submitted as RFI 16. Considering that RFI 16 affected the submittal process, the issue here is the timing of the RFI issuance which did not happen until over a month after the NTP date. RFI 16 was submitted on 9/14/2011 and was answered by the City on 9/21/2011. Submittal #41 was first submitted on 9/21/2011 and was returned with a "Reject/Resubmit" status on 9/29/2011. The City completed its review of this submittal in less than the 30-day review period allowed by the Specifications. Landshapes provided corrections to the Submittal via #41R1 and #41R2 on 10/4/2011 and 10/11/2011, respectively. The City approved the rebar resubmittal on 10/19/2011 with a "Make Corrections" status. Again, the City's review took less than the 30-day review period granted by the Specifications. The Inspector's journal shows that the installation of the rebar took until 10/31/2011 to complete and the lower foundation was poured on 11/1/2011.

Even if we subtract the 7 days it took the City to review RFI 16, Landshapes would have delayed the lower foundation pour until at least 10/24/2011 due to the time it took to get an approved submittal for the rebar. The delay attributed to the rebar submittal constitutes at minimum a 26 calendar day delay to Activity #2090 for which Landshapes was entirely responsible. Please note that with 3 resubmittals for this item, the City could have consumed up to 90 calendar days from the schedule to complete its review, yet the City reviewed all 3 submittals in 23 days total.

Delay in Resolving Notices of Non-compliance

Multiple Notices of Non-compliance were issued to Landshapes for violations in the execution of the rough electrical work during the upper foundation phase. Non-compliance numbers 2, 4, and 5 were not resolved until 11/28/2011, 2/15/2012, and 1/25/2012, respectively. Even if other concurrent issues existed during this time period, Landshapes could not have poured the upper foundations until these violations were resolved. The late resolution of these Non-compliances by Landshapes delayed Activity #2090 by 132 calendar days pushing the earliest possible completion date for this activity to 2/15/2012.

Delay in Providing Rebar Samples

Concurrent with the resolution of the Notices of Non-compliance for the rough electrical work was the delay associated with the rebar test results which directly impacted the upper foundation pour (Activity #2090) date. The ConAd Inspector reminded Landshapes numerous times since the beginning of the project, as well as in Job Memorandum #92931 that untested rebar will not be allowed to be incorporated into the work. According to the inspection records, rebar test samples for the gradebeam and slab on grade for the upper foundation were not submitted to the City until 1/31/2012.

The results of the rebar tests were then made available on 2/9/2012, and the building slab rebar was not installed until 2/17/2012. Therefore, the earliest the upper foundation could have been poured would have been 2/17/2012. Since providing the rebar samples is solely the responsibility of the Contractor, we find Landshapes to be exclusively responsible for the 134 calendar day delay to Activity #2090 resulting from this item.

Delay in Providing Drypack Submittal

The final item we believe to have delayed Activity #2090 was Landshapes' delay in providing a submittal for the drypack used under the steel (HSS) column. Landshapes installed the HSS column on 2/20/2012 without the required 1 ½" drypack beneath the base plate and did not have an approved submittal for the drypack to that point. Considering that the HSS column is a critical structural element, a submittal for the drypack was required. Despite Landshapes' counterclaim in its 6/4/2012 letter, we find that the requirement for this submittal is supported in the contract as per General Requirements Section 10.B, Spec. Section 03300.1.4.B.1, and Spec. Section 03300.2.4.D. Also, the fact that an item has an LARR number does not ensure that it meets the project's particular design requirements. Therefore, a review of such item by the Engineer is necessary prior to its use on the project.

On 3/8/2012, Landshapes sent an RFI, instead of a submittal, seeking approval for the drypack. Rather than insisting on a submittal for the drypack which would have further delayed the project, the City reluctantly accepted the information contained in the RFI to approve the use of the drypack. Landshapes installed the drypack on 3/15/2012, which was one day prior to the upper foundation pour (Activity #2090). Since the drypack was required to be installed prior to the pour of the foundation, the earliest Activity #2090 could have been completed was 3/16/2012. Since the Contractor is responsible for complying with the submittal requirements of the contract, we find Landshapes to be solely responsible for the 165 calendar day delay to Activity #2090.

Summary

The City has highlighted four major Contractor caused delays that cover the delay period for Activity #2090 from 9/29/2011 to 3/16/2012. If analyzed exclusively, the City could argue that Landshapes is responsible for the entire 165 calendar day delay and therefore subject to Liquidated Damages for the entire delay period. However, we recognize there were concurrent issues for which the City was partially responsible, and would therefore merit an extension to the contract completion date on the basis of a concurrent delay. We believe City caused delays due to issues related to reinforcing the foundation for the roof drain penetrations merit a concurrent delay of 36 calendar days. This leaves 129 days still subject to Liquidated Damages.

Although the City feels strongly about its position in this matter, we continue to offer to resolve this delay claim by extending the contract completion time by the duration of the entire delay period, which is 165 calendar days excluding holiday time extension already given. This 165 calendar day time extension would be non-compensable. We propose to meet with Landshapes on 9/25/2012 to further discuss this issue and hopefully reach a mutual agreement.

Please contact the Construction Manager, Joanne Zhang at (213)847-4780, or Michael Uemura at (213)847-4781 regarding this matter.

Sincerely,

Jose Fuentes
Division Manager
Construction Management Division

By,

A handwritten signature in black ink that reads "Joanne Zhang". The signature is written in a cursive, flowing style.

Joanne Zhang
Construction Manager

CC: File 8-8-1

Gary Lam, R&P

Don Haggerty, ConAd

Tony C. Lee, Architect

Ltr# 017

Attachment No.8:

October 3, 2012 Letter from BOE – Final Determination of Construction Manager
Regarding Delay Claims

**BOARD OF PUBLIC WORKS
MEMBERS**

ANDREA A. ALARCÓN
PRESIDENT

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VALERIE LYNNE SHAW
PRESIDENT PRO TEMPORE

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COMMISSIONER

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MAYOR

**DEPARTMENT OF
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GARY LEE MOORE, P.E.
CITY ENGINEER

1149 S. BROADWAY, SUITE 700
LOS ANGELES, CA 90015-2213

<http://eng.lacity.org>

October 3, 2012

Sent via electronic mail

Landshapes
2445 Honolulu Ave
Montrose, CA, 91020

Attention: Cynthia Lee, Project Manager

**North Hollywood Multipurpose Center at Tiara Street:
Re: 3/16/2012 Time Extension Request**

Dear Ms. Lee,

On September 25, 2012, the City and Landshapes met at the project site in an effort to reach a mutual resolution of Landshapes' Time Extension Request made on March 16, 2012.

During the meeting, the Construction Manager went over the City's letter dated September 19, 2012, and further explained the details of the City's findings. The Construction Manager extended the offer presented in the City's September 19, 2012, letter of adding 165 non-compensable calendar days to the contract time to close the matter, but Landshapes declined to accept that offer during our meeting on September 25, 2012.

We would like to take this opportunity to extend that offer once again since we believe that adding 165 non-compensable calendar days to the contract time represents a fair and reasonable resolution to settle this matter.

If you accept this offer, please inform us in writing by October 5, 2012, at which time we will proceed to issue a Change Order to adjust the project completion date. If you do not accept this offer, you have 20 days from receipt of this letter to appeal our decision to the Board of Recreation and Park Commissioners as stipulated in Article 54 Claims and Protest of the General Conditions.

Cynthia Lee, Landshapes Project Manager
North Hollywood Multipurpose Center at Tiara Street
October 2, 2012
Page two

It should be noted that Landshapes' delay claim is for the period September 29, 2011, through March 16, 2012, and that construction activities are still ongoing. Therefore, the time it will take to appeal and resolve this matter will not cause any further delays to the ongoing construction activities.

Please contact the Construction Manager, Joanne Zhang at (213)847-4780, or Michael Uemura at (213)847-4781 regarding this matter.

Sincerely,

Jose Fuentes
Division Manager
Construction Management Division

By,


Joanne Zhang
Construction Manager

MU 10/3/2012

CC: File 8-8-1
Gary Lam, R&P
Ltr# 018

Don Haggerty, ConAd

Tony C. Lee, Architect

Attachment No.9:

October 9, 2012 Letter from Landshapes – Appeal to RAP Board for Hearing

Landshapes

October 9, 2012

Board of Recreation and Park Commissioners
City of Los Angeles
221 N. Figueroa St., Ste. 150
Los Angeles, CA 90012

RE: APPEAL OF FAILURE TO ISSUE CHANGE ORDER

ATTN: La Tonya Dean

Dear Ms. Dean:

By letter to you from Landshapes dated August 27, 2012, a copy of which is enclosed for your reference, Landshapes requested a hearing in front of the Board on the bases set forth in that letter.

To refresh your memory, Landshapes is the general contractor for the City of Los Angeles for the construction of the North Hollywood Multi-Purpose Center at Tiara Street ("the Project"). The specifications for the project set forth procedures for contractor to request time extensions and compensation for compensable delay events. The specifications also give the contractor the right to appeal to the Recreation and Park Commission in the event the contractor's change orders and time extension requests are not timely granted.

Landshapes was informed that it would first need to attempt to negotiate a settlement with the Construction Management Division which, if unsuccessful, would provide the "final" decision qualifying for a Board hearing. Such negotiations were undertaken and, as is evident in the enclosed letter dated October 3, 2012 from the Construction Management Division, agreement was not reached.

Page 2

Therefore, since a final decision has been reached, Landshapes hereby requests a hearing before the Board based on the facts set out in the August 27, 2012 letter and the attachments that were submitted along with the letter. We trust that this hearing will be promptly scheduled.

If you have any questions, please call me at 818-249-6900 or email me at cindy@landshapes.com.

Sincerely,

Cynthia Lee

enclosures

cc: Armenak Kavcioglu, Esquire

ss

Landshapes

August 27, 2012

Board of Recreation and Park Commissioners
City of Los Angeles
221 N. Figueroa St., Ste. 150
Los Angeles, CA 90012

RE: APPEAL OF FAILURE TO ISSUE CHANGE ORDER

ATTN: La Tonya Dean

Landshapes is the general contractor for the City of Los Angeles for the construction of the North Hollywood Multi-Purpose Center at Tiara Street ("the Project"). The specifications for the project set forth procedures for contractor to request time extensions and compensation for compensable delay events. The specifications also give the contractor the right to appeal to the Recreation and Park Commission in the event the contractor's change orders and time extension requests are not timely granted.

On or about March 16, 2012, Landshapes submitted change order request 15 seeking a 153 day time extension, and \$209,661.04 for delay damages for the 153 days of delay. Landshapes submitted backup documentation including, but not limited to, a time impact analysis in support of the change.

On or about May 1, 2012, the City issued a letter rejecting the change order request. The City's May 1, 2012 letter admitted that the City was responsible for certain delays, wrongly blamed Landshapes for other delays, and offered 164 non-compensable days.

On or about June 4, 2012, Landshapes responded to the City's May 1, 2012 denial of Landshapes' earlier request. The response addressed, in detail, the arguments made by the City in the May 1, 2012 letter. The response also contained a binder of some of the documents that support the factual assertions made in Landshapes' claim.

On or about June 5, 2012, Landshapes and the City participated in a "negotiation meeting," but no actual negotiation took place. The City promised to review Landshapes' claim and respond in a timely manner.

For the past five months, Landshapes has done its best to obtain a resolution of its claim. Unfortunately, the City has not even issued a formal response to its claim. The City has directed Landshapes that even the May 1, 2012 letter is not a "final decision" that triggers the claim and protest procedure set forth in the specifications.

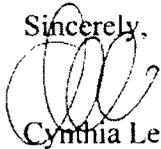
Landshapes has, on several occasions, requested that the City resolve the claim. In addition to requests made in person at the project meetings, Landshapes also sent an email request on July 6, 2012. See attached email. The City has not acted. The City has not issued an official response. The City has not approved the change order.

Landshapes herewith submits its supporting documentation. The documents in the attached binder are incorporated herein by this reference. The specific factual assertions set forth in the change order request, time impact analysis, and the June 4, 2012 letter (as well as in other documents) form the factual basis of Landshapes' claim. Instead of repeating all of that information in this cover letter, Landshapes instead refers the Board to those documents.

Also attached hereto is a courtesy copy of the City's May 1, 2012 letter.

Finally, Landshapes notes that it is proceeding in accordance with the specifications to bring this matter to the attention of the Board. Landshapes is ready, willing and able to address the factual bases for its claim at the hearing. Landshapes is also prepared to come in good faith to try and resolve the disagreement over this change order request. However, Landshapes participates in this proceeding fully reserving all of its rights to challenge any adverse determination by the Board to the appropriate court. California law prohibits the Board or the City from making itself the final arbiter of claims against the Board or the City. Further, please be advised that Landshapes will be represented by counsel at the hearing.

We look forward to the upcoming hearing and hope that the Board is prepared to evaluate our claim with an open mind.

Sincerely,

Cynthia Lee

attachments

ss

LandShapes

From: "Michael Uemura" <michael.uemura@lacity.org>
To: "LandShapes" <cindy@landshapes.com>
Cc: "Jose Fuentes" <Jose.Fuentes@lacity.org>; "Ethan Wong" <ethan.wong@lacity.org>; "Michael Uemura" <michael.uemura@lacity.org>; "Joanne Zhang" <joanne.zhang@lacity.org>; "Richard Chang" <richard.chang@lacity.org>; "Neil Drucker" <Neil.Drucker@lacity.org>; "Cathie Santo Domingo" <cathie.santodomingo@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Jorge Bustamante" <jorge.bustamante@lacity.org>; "Don Haggerty" <don.haggerty@lacity.org>
Sent: Wednesday, October 03, 2012 7:38 AM
Attach: NHC-018 Time Negotiation 9-25-12.pdf
Subject: NOHO: Time Negotiation on 9/25/2012
.Uemura@lacity.org -----=extPart_001_0009_01CDA65E.11D5E6E0 Content-Type: text/html; charset=SO-8859-1" Content-Transfer-Encoding: quoted-printable Cindy,

Please find attached letter in regards to time negotiation meeting we held on 9/25/2012.

Thank you, and please contact should you have any question. (213)847-4781

Michael Uemura, P.E., LEED AP, QSD/P
Construction Manager Civil Engineering Associate II
City of Los Angeles, Bureau of Engineering
Construction Management Division
1149 S. Broadway, 8th Floor (MS507)
Los Angeles, CA 90015
Phone: (213)847-4781
<fon

**BOARD OF PUBLIC WORKS
MEMBERS**

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MAYOR

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BUREAU OF
ENGINEERING**

GARY LEE MOORE, P.E.
CITY ENGINEER

1148 S. BROADWAY, SUITE 700
LOS ANGELES, CA 90015-2213

<http://eng.lacity.org>

October 3, 2012

Sent via electronic mail

Landshapes
2445 Honolulu Ave
Montrose, CA, 91020

Attention: Cynthia Lee, Project Manager

**North Hollywood Multipurpose Center at Tiara Street:
Re: 3/16/2012 Time Extension Request**

Dear Ms. Lee,

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During the meeting, the Construction Manager went over the City's letter dated September 19, 2012, and further explained the details of the City's findings. The Construction Manager extended the offer presented in the City's September 19, 2012, letter of adding 165 non-compensable calendar days to the contract time to close the matter, but Landshapes declined to accept that offer during our meeting on September 25, 2012.

We would like to take this opportunity to extend that offer once again since we believe that adding 165 non-compensable calendar days to the contract time represents a fair and reasonable resolution to settle this matter.

If you accept this offer, please inform us in writing by October 5, 2012, at which time we will proceed to issue a Change Order to adjust the project completion date. If you do not accept this offer, you have 20 days from receipt of this letter to appeal our decision to the Board of Recreation and Park Commissioners as stipulated in Article 54 Claims and Protest of the General Conditions.



Cynthia Lee, Landshapes Project Manager
North Hollywood Multipurpose Center at Tiara Street
October 2, 2012
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time it will take to appeal and resolve this matter will not cause any further delays to the ongoing construction activities.

Please contact the Construction Manager, Joanne Zhang at (213)847-4780, or Michael Uemura at (213)847-4781 regarding this matter.

Sincerely,

Jose Fuentes
Division Manager
Construction Management Division

By,



Joanne Zhang
Construction Manager

By MU 10-3-2012

CC: File 8-8-1
Gary Lam, R&P
Ltr# 018

Don Haggerty, ConAd

Tony C. Lee, Architect

LandShapes

From: "Michael Uemura" <michael.uemura@lacity.org>
To: "LandShapes" <cindy@landshapes.com>
Cc: "Jose Fuentes" <Jose.Fuentes@lacity.org>; "Ethan Wong" <ethan.wong@lacity.org>; "Michael Uemura" <michael.uemura@lacity.org>; "Joanne Zhang" <joanne.zhang@lacity.org>; "Richard Chang" <richard.chang@lacity.org>; "Neil Drucker" <Neil.Drucker@lacity.org>; "Cathie Santo Domingo" <cathie.santodomingo@lacity.org>; "Gary Lam" <gary.lam@lacity.org>; "Jorge Bustamante" <jorge.bustamante@lacity.org>; "Don Haggerty" <don.haggerty@lacity.org>
Sent: Wednesday, October 03, 2012 7:51 AM
Attach: NHC-018 Time Negotiation 9-25-12.pdf
Subject: Re: NOHO: Time Negotiation on 9/25/2012
Cindy,

A part of the letter was inadvertently omitted in the previous attachment. Please find attached corrected version.

Thank you, and please contact should you have any question. (213)847-4781

Michael Uemura, P.E., LEED AP, QSD/P
Construction Manager - Civil Engineering Associate II
City of Los Angeles, Bureau of Engineering
Construction Management Division
1149 S. Broadway, 8th Floor (MS507)
Los Angeles, CA 90015
Phone: (213)847-4781
E-mail: Michael.Uemura@lacity.org

On Wed, Oct 3, 2012 at 7:38 AM, Michael Uemura <michael.uemura@lacity.org> wrote:
Cindy,

Please find attached letter in regards to time negotiation meeting we held on 9/25/2012.

Thank you, and please contact should you have any question. [\(213\)847-4781](tel:(213)847-4781)

Michael Uemura, P.E., LEED AP, QSD/P
Construction Manager - Civil Engineering Associate II
City of Los Angeles, Bureau of Engineering
Construction Management Division
1149 S. Broadway, 8th Floor (MS507)
Los Angeles, CA 90015
Phone: (213)847-4781
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GARY LEE MOORE, P.E.
CITY ENGINEER

1149 S. BROADWAY, SUITE 700
LOS ANGELES, CA 90015-2213

<http://eng.lacity.org>

October 3, 2012

Sent via electronic mail

Landshapes
2445 Honolulu Ave
Montrose, CA, 91020

Attention: Cynthia Lee, Project Manager

**North Hollywood Multipurpose Center at Tiara Street:
Re: 3/16/2012 Time Extension Request**

Dear Ms. Lee,

On September 25, 2012, the City and Landshapes met at the project site in an effort to reach a mutual resolution of Landshapes' Time Extension Request made on March 16, 2012.

During the meeting, the Construction Manager went over the City's letter dated September 19, 2012, and further explained the details of the City's findings. The Construction Manager extended the offer presented in the City's September 19, 2012, letter of adding 165 non-compensable calendar days to the contract time to close the matter, but Landshapes declined to accept that offer during our meeting on September 25, 2012.

We would like to take this opportunity to extend that offer once again since we believe that adding 165 non-compensable calendar days to the contract time represents a fair and reasonable resolution to settle this matter.

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Cynthia Lee, Landshapes Project Manager
North Hollywood Multipurpose Center at Tiara Street
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It should be noted that Landshapes' delay claim is for the period September 29, 2011, through March 16, 2012, and that construction activities are still ongoing. Therefore, the time it will take to appeal and resolve this matter will not cause any further delays to the ongoing construction activities.

Please contact the Construction Manager, Joanne Zhang at (213)847-4780, or Michael Uemura at (213)847-4781 regarding this matter.

Sincerely,

Jose Fuentes
Division Manager
Construction Management Division

By,


Joanne Zhang
Construction Manager

MU 10/3/2012

CC: File 8-8-1
Gary Lam, R&P
Ltr# 018

Don Haggerty, ConAd

Tony C. Lee, Architect