INSTRUCTIONS TO PROPOSERS

A. Submitting a Written Proposal

To be considered for award of this proposed contract, proposing entities must submit a sealed, written proposal in response to the Proposal Items indicated in the RFP. Proposals must provide information regarding the proposer’s background, current business practice, applicable experience, and plans to operate the Center. Proposals will be evaluated based on several evaluation criteria as indicated in this RFP.

Proposers may wish to consider the following guidelines in preparing their proposals:

• Make sure your proposal is well-organized and easy to read.

• Verify that your proposal is complete and that you have completely responded to all proposal items and compliance documents in the RFP.

• Formulate your responses precisely and with detail; avoiding vague, meaningless, or open-ended responses.

• Make sure your proposal demonstrates that your financial projections and cost estimates are realistic and sustainable.

• Clearly describe what your management team will bring to the operation.

• If there are significant risks in your business strategy, include plans to mitigate those risks, addressing any contingencies that may arise.

Your written submittal in this RFP process will be the primary basis on which the City will consider its award of the proposed contract; therefore, proposers should be as thorough and as detailed as possible when responding to each proposal item. In the written proposal, proposers must include responses to ALL proposal items. Proposers will not be able to add to, or modify their proposals after the proposal due date.

THE CITY RETAINS THE RIGHT AND MAY DEEM A PROPOSER NON-RESPONSIVE IF THE PROPOSER FAILS TO PROVIDE ALL REQUIRED DOCUMENTATION.
B. **Submitted Proposals**

The submitted proposal accepted by RAP in writing, in accordance with applicable statutes, constitutes a legally binding contract offer. It is requested that proposals be prepared simply and economically, avoiding the use of unnecessary promotional material, providing only necessary information which best describes the proposed operation of the Center.

**Proposals must contain ALL of the following:**

1. **Submission Letter and Proposal Items**
   
   Proposers are to submit a Submission Letter (see Exhibit G of the RFP) and complete, detailed responses to all of the Proposal Items in Section V of the RFP.
   
   • Executive Summary
   • Background and Experience
   • Proposed Operating Budget
   • Proposed Client Fee Schedule
   • Proposed Childcare Center Operations Plan

2. **Compliance Documents**

   This is a new RFP for a new contract. Previous compliance document submittals and/or waivers do not apply. The appropriate forms must be completed and submitted. (See Section VI and Exhibit D of this RFP.)

C. **Proposal Submittal Information**

**Deadline for Submission**

To be considered, proposals must be received on or before **1:00 pm, September 13, 2016.**

**Where to Submit your Proposal**

The complete proposal package shall be placed in a sealed envelope(s) or box(es) labeled “Proposal for the Management and Operation of a Recreational Child Development and Childcare Center at Bellevue Recreation Center.” Said envelope(s) or box(es) shall have the name and address of the Proposer on the outside and be delivered to:

**Los Angeles Department of Recreation and Parks**
**Office of the Board of Commissioners**
**Attention: Board Secretary**
**221 North Figueroa Street, Suite 300**
**Los Angeles, CA 90012**
**Number of Copies**
Please provide one (1) original and four (4) copies, and one (1) non-bound reproducible copy. An original is one in which a form requiring a signature must be signed in wet ink. A reproducible copy is one which can readily be reproduced through a photocopier.

**Important Notices**
Candidates who mail their proposals should allow adequate mail delivery time to ensure timely receipt of the proposals. Late proposals will not be considered for review. The City reserves the right to determine the timeliness of all proposals submitted. At the day and time appointed, all timely submitted proposals will be opened and the name of the proposer(s) announced. No other information regarding the proposals will be made public until such time as a recommendation concerning proposals is made to the Board.

The City reserves the right to extend the deadline for submission should such action be in the best interest of the City. In the event the deadline is extended, proposers will have the right to revise their proposal. Proposals may be withdrawn personally, by written request, prior to the scheduled closing time for receipt of proposals. Faxed withdrawals will be accepted by the Board at (213) 202-2610, Attn: Board Secretary. The phone number for the Board Office is (213) 202-2640. A written request, signed by an authorized representative of the proposing business entity, must be submitted to the Board Office. After withdrawing a previously submitted proposal, the proposer may submit another proposal at any time up to the specified due date and time.

Submission of a proposal pursuant to this RFP shall constitute acknowledgement and acceptance of the terms and conditions set forth herein. All or portions of this RFP, and the contents of the proposal submitted by the successful proposer, may become contractual obligations if a contract is awarded. Failure of the selected proposer to accept these obligations may result in cancellation of the award and forfeiture of the Proposal Deposit. The City reserves the right to withdraw this RFP at any time without prior notice.

All proposals submitted in response to this RFP become the property of the City of Los Angeles, Department of Recreation and Parks.

**Pre-Proposal Conference and Site Visit:**

- **Date:** August 3, 2016
- **Conference Time:** 10:00 a.m.
- **Location:** Central Service Yard, Partnership Division Headquarters
  3900 Chevy Chase Drive, Los Angeles, CA 90039
The purpose of the conference is to clarify the contents of this RFP and to discuss the needs of the Childcare Center. **Attendance is mandatory.** It is highly recommended that prospective proposers read the complete RFP prior to the conference and begin preparation of their proposal in order to maximize the benefits of the conference. The site visit will take place shortly after the pre-proposal conference.

To maximize the effectiveness of the conference, the RFP Coordinator requests that, to the extent possible, proposers provide questions in writing prior to the conference. This will enable the RFP Coordinator to prepare responses in advance. Questions concerning the RFP should be e-mailed to the RFP Coordinator at [Joel.Alvarez@lacity.org](mailto:Joel.Alvarez@lacity.org) with “Bellevue RFP” in the e-mail subject line or mailed to:

Department of Recreation and Parks  
Partnership Division (Mail stop # 628-9)  
Attention: Joel Alvarez  
3900 Chevy Chase Drive  
Los Angeles, CA 90036

Additional questions may be accepted, in writing, at the conference. However, responses may be deferred and provided as addenda to the RFP at a later date. All questions, without identifying the submitting company, will be compiled with the appropriate answers and issued as an addendum to the RFP. When submitting questions, please specify the RFP section number, paragraph number, and page number, and quote the passage that prompted the question. This will ensure that the passage can be quickly found in the RFP. The City reserves the right to group similar questions when providing answers.

If the City requirements or the specifications prevent proposers from submitting a proposal that would be beneficial to the City, please address the concern to the RFP Coordinator listed above and below. Questions may address concerns that the application of minimum requirements, evaluation criteria and/or business requirements would unfairly disadvantage proposers or, due to unclear instructions, may result in the City not receiving the best possible responses from proposers.

Please direct all comments and questions to the RFP Coordinator. All contact regarding this RFP or any matter relating thereto must be in writing and may be mailed, e-mailed, or faxed as follows:

Name: Joel Alvarez, RFP Coordinator (Mail stop # 628-9)  
Address: 3900 Chevy Chase Drive, Los Angeles, CA 90039  
E-mail: [Joel.Alvarez@lacity.org](mailto:Joel.Alvarez@lacity.org)  
Telephone: 818-243-6488  Fax: 818-243-6447
D. Document Check

Please check the contents of your RFP package carefully to ensure that you have in your possession all the necessary documents as referenced within the RFP, including any addenda. If you are missing any items, you should contact the RFP Coordinator.

The complete RFP package and all forms and information in the Exhibit are also available at www.laparks.org/proposal.htm and on the Los Angeles Business Assistance Virtual Network (LABAVN) at www.labavn.org. Should you find a discrepancy in, or omissions from said documents, or have questions as to their meaning, notify the RFP Coordinator by e-mail no later than 24-hours prior to the deadline date for receiving proposals. The City of Los Angeles will not be bound by any oral statements or representations.