City of Los Angeles
Department of Recreation and Parks

Request for Proposal

GOLF MANAGEMENT AND RESERVATION SYSTEM
Various locations throughout the City of Los Angeles
(CON-G17-002)

Release Date: March 1, 2017
Pre-Proposal Conference: March 9, 2017 (see Exhibit A)
Due Date: April 6, 2017 (see Exhibit A)

CITY OF LOS ANGELES, DEPARTMENT OF RECREATION AND PARKS
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GOLF MANAGEMENT AND RESERVATION SYSTEM

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Golf Management and Reservation System RFP
REQUEST FOR PROPOSAL
FOR THE OPERATION AND MAINTENANCE OF
GOLF MANAGEMENT AND RESERVATION SYSTEM

I. INTRODUCTION

The Department of Recreation and Parks (RAP) seeks to purchase and deploy a Golf Management and Reservation System from a well-qualified business entity to provide a sophisticated online booking engine integrated with an enterprise level Customer Relationship Management (CRM) system.

Proposers should possess comprehensive skills and resources to perform and deliver the implementation, configuration, support and maintenance of a commercial-off-the-shelf (COTS), hosted golf management and reservation system solution. The successful proposer (Vendor) will provide professional services, required software, and training; hardware may be specified by Vendor and acquired separately by RAP. Responses to this Request for Proposal (RFP) should clearly articulate achievable plans for innovative and seamless system deployment.

II. BACKGROUND

The RAP Golf Division operates thirteen (13) golf courses, including seven (7) eighteen-hole, three (3) nine-hole, two (2) par-threes, and a training facility. The Golf Division also operates five (5) driving ranges, pro-shops, a golf reservations office, and food and beverage services.

The core golfing operation is supported by the reservation and membership system. It serves over 20,000 members who utilize the system to book up to 1,000,000 rounds of golf annually.

The current golf reservation system provides functions for point-of-sale, tee sheets, online and phone Interactive Voice Recognition (IVR) reservations, a membership database, and management reporting capabilities; approximately 100 concurrent golf staff users access the system.

Below is the list of RAP golf courses that will utilize this system:

<table>
<thead>
<tr>
<th>Course Name</th>
<th>Holes</th>
<th>Par</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Golf Reservations Office</td>
<td>N/A</td>
<td>N/A</td>
<td>3900 W. Chevy Chase Drive, Los Angeles, CA 90039</td>
</tr>
<tr>
<td>Encino Golf Course</td>
<td>18</td>
<td>72</td>
<td>16821 Burbank Blvd. Encino, CA 91436</td>
</tr>
<tr>
<td>Balboa Golf Course</td>
<td>18</td>
<td>72</td>
<td>16821 Burbank Blvd. Encino, CA 91436</td>
</tr>
<tr>
<td>Hansen Dam Golf Course</td>
<td>18</td>
<td>72</td>
<td>10400 Glenoaks Blvd. Pacoima, CA 91331-6699</td>
</tr>
<tr>
<td>Wilson Golf Course</td>
<td>18</td>
<td>72</td>
<td>4730 Crystal Springs Drive Los Angeles, CA 90027</td>
</tr>
<tr>
<td>Harding Golf Course</td>
<td>18</td>
<td>72</td>
<td>4730 Crystal Springs Drive Los Angeles, CA 90027</td>
</tr>
<tr>
<td>Rancho Park Golf Course</td>
<td>18</td>
<td>71</td>
<td>10460 W. Pico Blvd. Los Angeles, CA 90064-2342</td>
</tr>
<tr>
<td>Woodley Lakes Golf Course</td>
<td>18</td>
<td>72</td>
<td>6331 Woodley Ave. Van Nuys, CA 91406-6473</td>
</tr>
</tbody>
</table>
III. OBJECTIVE

The objective of this RFP is to award a five year agreement, with one five year extension option exercisable at the sole discretion of the RAP General Manager, to a Vendor who will provide the following:

- Integrated web-based tee time reservations, point-of-sale, marketing, customer database and merchandise inventory modules.

- Point-of-Sale system which will interface with RAP’s accounting system, offer loyalty programs, and interface with retail, food and other third party software such as gift card programs, driving range operations and tee time sellers.

- Hosted website component integrated with tee sheet that is seamlessly compatible with mobile devices.

- Training for RAP staff on how to operate the system.

This RFP provides interested parties with information to prepare proposals to meet the requirements. Proposers may provide information in addition to what is requested if deemed relevant or essential and are encouraged to expand upon the specifications and requirements to present the best possible solution available.

IV. PROPOSAL ITEMS

A. SYSTEM REQUIREMENTS

Proposers should describe how their system meets the requirements outlined below. A system function must be **actively in use for at least one year** to meet each requirement. Functions that are under development or in any form of testing are not considered as meeting the respective requirement. Proposers are expected to meet the system requirements as follows:
1. CUSTOMER RELATIONSHIP MANAGEMENT AND INTEGRATED SALES AND MARKETING SOLUTION

The system:

- Must be a fully integrated and customer centric software package.
- Should efficiently and effectively track a single customer across all aspects of RAP’s operations and provide both the customer and RAP staff with instant, real-time visibility into all past, present and future reservations, events and transactions.
- Should allow RAP to view and report on every aspect of RAP’s relationship with its customers from tee time reservations to playing and buying habits, to personal preferences and profile information.
- Should assist RAP to automate how it manages all current and future customer interactions and communication.
- Should provide RAP with the ability to seamlessly customize and tailor communications, programs, and specials to each customer.
- Should include e-mail marketing solutions and social media management and integration modules.

2. TEE SHEET MANAGEMENT SYSTEM

The Tee Sheet Software:

- Must be comprehensive, full-featured, flexible and scalable.
- Must power marketing and communications, promotions, packages and retail channel connections.
- Must have the capability to integrate with more than one tee time reseller, and proposer must have pre-existing relationships with multiple resellers.
- Must have the capacity to serve many golf courses and be fully integrated into a master customer database.
- Must offer flexible tee time interval, availability, pricing and packaging.
- Should easily handle various golf course configurations and efficiently and effectively manage customizable customer tee time restrictions.
- Should be able to assign tee time reservations based on random selection.
- Should have dynamic pricing capability to offer various options for automated pricing structures based on criteria set by RAP.
- Must enable RAP to efficiently and effectively control tee sheets directly from the head office, pushing out changes to all tee sheets in real-time.
- Must provide flexibility to allow RAP management to effectively control operations and limit risk.
- Should include or fully integrate important modules that provide:
  - A sophisticated cart manager to help RAP increase sales and control cart operations.
  - Member management program.
  - Loyalty points/card program.
  - Tournament management program.
  - Driving range management program that integrates with RAP’s ball dispensers.
  - Capability to sell time and space at a driving range stall.
  - Capability to schedule and sell golf lessons.
- Must be supported by a reservation call center operating 24 hours a day, seven days a week.

3. FULLY-INTEGRATED POINT OF SALE WITH SECURE PAYMENT PROCESSING AND INVENTORY MANAGEMENT SYSTEM

The Point-of-sale (POS) System:
- Should process all financial transactions and be directly associated with the reservations and inventory management modules.
- Must handle all forms of payment, including gift cards and loyalty points, integrating with the appropriate modules.
- Must integrate seamlessly with RAP’s payment processor.
- Must have e-commerce ability for retail sales, membership sales, gift card sales, reservations fees, loyalty program registration and administration, etc.
- Should provide a robust reporting structure to efficiently and effectively analyze sales transactions by any criteria.
• Should integrate seamlessly with RAP’s accounting system and provide sophisticated cash and daily audit controls.

• Must include an inventory management system that can manage inventory levels through counts and updates.

• Should have the capability to automatically adjust inventories on-hand and in real-time via point of sale transactions.

• Should print bar codes and other useful tools to help speed up the check-out process and effectively control inventory.

4. WEB FUNCTIONALITY AND PRESENCE

• Vendor should provide RAP with a redesigned golf website, a mobile website, and mobile application that fully integrates with the new software system, providing a newly designed, sophisticated and professional website and mobile application.

• The new website should be an interactive portal for customers to engage with RAP; maintain a personal profile; manage all reservations; manage membership and loyalty program registration; and execute sales transactions to purchase membership, gift cards, merchandise, sign up and pay for tournaments, sign up and pay for golf lessons, classes, and junior programs, etc.

• The website should be fully optimized for mobile devices and updated periodically from a design, form, and function perspective.

5. ADMINISTRATIVE CAPABILITIES AND SYSTEM INTEGRATIONS

• The administrative capabilities of the operations software system should be robust, with real-time, customizable reporting capabilities, management dashboards and tools to assist RAP in managing and controlling operations and maximizing revenue.

• User access tracking and controls must be sophisticated enough to allow for unique user login credentials and system activity tracking logs and transaction records by user.

• The software system should allow for seamless integrations with other various RAP software systems, such as purchasing programs, asset management systems and others.

• The administrative capabilities of the operations software system should help RAP with budgeting and planning, leveraging historic financial and operational results and metrics and tracking capital expenditures and fixed asset inventories.
6. CONTINUOUS USER TRAINING PROGRAMS AND COMPREHENSIVE USER TRAINING AIDS

Vendor should:

- Perform on-site initial installation and training on the use and management of the software.
- Provide continuous software training in the form of comprehensive training aids, such as how-to videos and user manuals, which are built into the software program.
- Offer online user group training sessions and onsite annual refresher programs.

7. TECHNICAL SUPPORT

Vendor must:

- Provide telephone and internet technical support to resolve software and/or system problems 24 hours a day, seven days a week.
- Provide software upgrades and/or enhancements whenever such updates are released, at no additional cost to RAP.
- Must perform application performance and stress testing, including:
  - Use advanced testing and best practice tools, to simulate a minimum of 100 and up to 1000 concurrent users.
  - Provide automated script(s) for performance testing using RAP current workflows and processes according to user roles.
  - Submit documentation detailing the stress test plans to RAP IT Division for review and approval prior to execution.
  - Create test reports to include technical detailed information to assist technical staff in seeking appropriate solutions.

B. TECHNOLOGY REQUIREMENTS

1. ON-PREMISE HARDWARE

Proposers must provide a list of and describe in detail, hardware equipment that will be required by the system software for each facility and golf course. Proposals must include all costs for any hardware that Proposer will provide to RAP.
2. APPLICATION ARCHITECTURE

Proposers must incorporate software development and security best practices and support the security policy of RAP and must demonstrate the ability to abide by the following requirements, which will be subject to approval by RAP IT staff:

- The COTS software architecture should be modular, enabling rapid development of modules or functions as business requirements change. The COTS should be operating system independent and hardware agnostic (high level of compatibility).

- The COTS software should have an available Application Programming Interface (API) that is fully documented and in production use for any third party vendor to integrate or interface with the COTS.

- Vendor will be responsible for configuring security controls to provide individual accountability, audit ability, and separation of duties. Security controls must be consistent with industry best practices, including but not limited to the following:
  a. Authentication requirements for access to sensitive data and privileged functions.
  b. Applications of the latest operating system/security related patches to all components.
  c. Utilization of only the services required to meet desired functionality (disable unused services).

- Proposers must submit a network architecture and application workflow diagram.

3. REQUIREMENTS FOR SYSTEM HOST LOCATION

Technology requirements for systems and data on premise in RAP Data Center

Proposers must:

- Describe and acknowledge how they will implement, configure, maintain, train and provide effective instructions and support. Installation in RAP production environment must confirm that software, hardware, and all required settings and configurations are functioning properly with a final verification and testing performed by Golf Division, RAP IT staff, and Vendor to ensure successful installation of the system in RAP’s production environment.

- Describe how the proposed solution will fit into the current infrastructure requirements. If proposed solution does not fit the current infrastructure, provide alternatives.
Technology Requirements for systems and data housed by Proposer

- All applications and data supporting and/or utilized by RAP must reside on servers housed within the continental United States.

- Application availability and performance metrics must be reported monthly and must meet the availability and support requirements.

- Proposers must have in place the capability of executing the data security, privacy and backup plans in the event of catastrophes and security breaches. Proposers must acknowledge that RAP IT staff may request to inspect and audit the hosting environment and data systems and Vendor must provide a report if they are audited by a third party group.

- Vendor must provide a Service Level Agreement (SLA) that covers all aspects of the hosting service.

4. BUSINESS CONTINUITY AND DISASTER RECOVERY PLAN

Vendor must develop and implement a business continuity and a disaster recovery plan for the COTS and for other appropriate developed Work Product for this project. Mission critical applications, including but not limited to those used for e-commerce, financial transactions, and internet application that requires 24 hours per day, seven days per week uptime, must be configured to work in a clustered environment. Minimum of two (2) redundant servers shall be used for load balancing and fault tolerance. There should be no single point of failure.

5. SECURITY PROCESSES

Proposers must describe their security processes and practices for the prevention of data breaches to their facilities and systems. This should include a detailed explanation describing their process for dealing with security breaches, assessment of logging and security monitoring capabilities, identification of initial attack vector, incident response, procedures and the subsequent recovery effort. Proposers must also include a description of safe coding practices that will be employed. The successful Vendor will provide a complete system that is secured.

6. PCI COMPLIANCE

Proposers must provide most recent attestation of compliance as a PCI-DSS 3.0 service provider, and an explanation of which aspects of the credit card processing environment are the responsibility of the Vendor and which are the responsibility of RAP.
7. OWNERSHIP OF WORK PRODUCT AND DATA

All services provided by Vendor resulting in software development, modifications, enhancements, interfaces, drawings, documentation, design, on any and all media in whole or in part, and all copies thereof, whether created before, during, or after the term of the Contract (collectively, the “Work Product”) are the property of RAP and for its exclusive use and re-use at any time without further compensation and without any restrictions with the exception that Vendor shall have exclusive ownership of Work Product that are software modifications, enhancements, and interfaces that are fully implemented into the COTS. As used herein, “Work Product” also includes all works based upon, derived from or incorporating the same.

- Any and all data generated from the use of the Vendor’s COTS are the property of RAP and for its exclusive use without further compensation and without any restrictions whatsoever.

- RAP explicitly prohibits Vendor from using RAP’s customer data other than for activities required to deliver the COTS SaaS (software as a service) such as store, backup, restore, archive, etc. Under no circumstances is Vendor allowed to use RAP’s customer data for their own use.

8. CONFIDENTIAL INFORMATION

- Proposers must affirm to hold all confidential information in the strictest confidence and may only disclose confidential information to their employees and contractors who are subject to obligations of confidentiality on a need-to-know basis.

- Proposers must acknowledge that all material and information supplied by RAP in connection with Vendor’s performance is to be considered confidential and proprietary, and that possession or exposure to third parties will be damaging or which disclosure may be prohibited by law.

C. IMPLEMENTATION, SUPPORT AND MAINTENANCE SERVICES

1. EQUIPMENT CONNECTIVITY, INSTALLATION AND TRAINING

- Proposers must have ownership of software, license, hardware (equipment), enhancements and upgrades supplied to RAP for the operation of the system. RAP, at its sole option, may purchase and supply comparable hardware (equipment) compatible with the software system and Vendor will assist and work with RAP to ensure that the equipment operates properly with the software system.
• RAP will be responsible for the procurement, payment and maintenance of all telephone and internet connectivity used in conjunction with the hardware, software and for all networking functions within RAP facilities.

• Vendor will repair and provide technical support services for system issues in a timely manner to make the Tee Sheet and Reservation Center available 99.9% of the time except for events outside of Vendor’s control.

• Vendor will be responsible for the successful installation of the proposed system and provide on-site training to RAP personnel necessary for the complete and proper use and operation of the system.

2. WARRANTIES, GUARANTEES AND LICENSES

Proposers must warrant that all software and its modifications, maintenance workmanship, and hardware equipment must be free from defects for a period of at least one (1) year from the date of deployment. During the warranty period, Vendor shall supply software maintenance consisting of modifications, bug fixes and patches. All warranty work including all applicable parts, cost of shipment, travel and labor, shall be performed at no additional cost to RAP.

All warranties and guarantees of subcontractors, suppliers and manufacturers with respect to any such work and system equipment/hardware/software must be obtained by Vendor for the benefit of RAP regardless of whether or not such warranties and guarantees have been assigned or transferred to RAP by separate agreement. Vendor shall fully endorse such warranties and guarantees on behalf of RAP.

All software, firmware, and respective upgrades provided under this Agreement shall be furnished by Vendor, who must also supply current electronic copies of operator, user, system administrator, and application administrator instruction manuals.

RAP reserves the right to provide access to the system to other vendors contracted by the City to allow transfer of information to other systems which may be used by RAP (e.g. sophisticated “Dashboard” technology).

3. PROJECT MANAGER

RAP may require Vendor to designate a Project Manager according to the standards and responsibilities set by RAP which may include, but are not limited to the following tasks:

• Oversee clear and achievable scope that meets the needs of the stakeholders.
• Maintain scope, unchanged, except when the formal change process is initiated and approved.
• Determine the appropriate products or services with clients or customers to define project scope, requirements and deliverables.
• Develop, modify, or provide input to project plan including resources, project schedule with all necessary predecessors and successors for critical path.
• Lead design team in development of technical specifications.
• Implement or maintain quality assurance processes.
• Provide presentations or briefings on all aspects of the project.
• Make improvements, solve problems, or take corrective action when problems arise.

Please describe additional duties and responsibilities of the assigned Project Manager. RAP reserves the right to request replacement of Project Manager as necessary when it deems the change is beneficial for the project.

D. BACKGROUND, EXPERIENCE AND REFERENCES

Proposers must have at least five years of experience implementing golf course management and reservation systems and all proposed technology must have been in use for at least one year to be considered as relevant experience. Proposers must also demonstrate that they have successfully provided the proposed golf course management and reservation system software to enterprises similar in size and scope to RAP’s golf operations and described in this RFP by providing a list of at least ten golf enterprises that are currently using the proposed product. At least three of the ten must utilize the Proposer’s system for five or more courses.

Proposers must provide contact information for at least three references who are directly responsible for effectively using the Proposer’s golf management system software, including name, job title, mailing address, email address, and phone number of contact persons. RAP may contact these references as part of the evaluation.

RAP reserves the right to contact current or former end users not provided by vendor as part of the evaluation.

Finally, proposers should have at least five years of experience in each of the following areas:

1. Implementing SaaS solution for COTS products
2. Implementing on premise COTS software solutions
3. Developing and implementing enterprise systems or additions/enhancements to existing enterprise systems
4. Providing operations and maintenance support of custom software applications, COTS solutions, SaaS systems, and enterprise systems.

E. ON-SITE DEMONSTRATION AND SITE VISIT

Proposers must provide on-site demonstration of proposed system software to RAP staff at a designated RAP facility for evaluation, perform site visit of a similar enterprise that is using the
proposed system software and get end-user feedback on the usage and operation of the proposed system software.

V. COMPENSATION PLAN

The compensation structure for this agreement may be a monetary exchange or an inventory exchange model (tee time trade proposal) in which RAP will compensate Vendor by allocating a designated number of Tee Times to Vendor. Proposers should describe the proposed compensation value in terms of an annual fee amount. RAP will determine the compensation model based on the proposal which will best serve the City.

If proposing an inventory exchange model, proposers should assign a dollar value to the requested inventory amount. A single Tee Time will be comprised of scheduled play for up to four players, available during the normal hours of operations and consisting of eighteen holes at all eighteen hole courses and nine holes at the nine hole courses; provided that Vendor may, in its discretion, sell each tee time as configurations of singles; twosomes; threesomes; or foursomes.

Proposers must outline the following for each golf course:

1. How many tee times are requested for each day of the week?
2. What time of day are the requested tee times?
3. Describe a plan for instances when RAP is unable to accommodate the requested times due to weather, events, tournaments, etc.
4. What is the proposed priced floor?

NOTE: ONLY ONE INVENTORY EXCHANGE PROPOSAL PER SUBMITTAL IS ALLOWED. MULTIPLE INVENTORY EXCHANGE PROPOSALS MAY BE CAUSE TO FIND THE SUBMITTED PROPOSAL NON-RESPONSIVE

VI. EVALUATION AND AWARD

A. Evaluation Process and Criteria

Evaluation of proposals will consist of two levels. Each proposer must pass Level I in order to advance to Level II.

Level I – Compliance with RFP Submission Requirements:

RAP will conduct a preliminary evaluation of all proposals submitted by the deadline to determine compliance with system, technology, services requirements and mandatory document submissions.

- Cover Letter (Exhibit A)
- Proposal Deposit (Exhibit A - $25,000)
• Compliance Documents (Exhibit D)
• Background, Experience and References (Exhibit B)
• Financial Capacity (Exhibit B)
• References (Exhibit B)

**Level II – Evaluation and Scoring Criteria:**

For the purposes of the Level II evaluation, responsive proposals will be evaluated, ranked, and scored based on the criteria below:

<table>
<thead>
<tr>
<th>CRITERIA DESCRIPTION</th>
<th>CRITERIA WEIGHT</th>
</tr>
</thead>
<tbody>
<tr>
<td>SYSTEM AND TECHNOLOGY REQUIREMENTS (Section IV.A &amp; IV.B)</td>
<td>25%</td>
</tr>
<tr>
<td>IMPLEMENTATION, SUPPORT AND MAINTENANCE SERVICES (Section IV.C)</td>
<td>10%</td>
</tr>
<tr>
<td>BACKGROUND, EXPERIENCE, and REFERENCES (Section IV.D)</td>
<td>25%</td>
</tr>
<tr>
<td>DEMONSTRATION AND SITE VISIT (Section IV.E)</td>
<td>15%</td>
</tr>
<tr>
<td>COMPENSATION PLAN (Section V)</td>
<td>25%</td>
</tr>
<tr>
<td>TOTAL EVALUATION WEIGHT</td>
<td>100%</td>
</tr>
</tbody>
</table>

Proposers must provide documentation/narrative demonstrating compliance with the listed requirements and will be evaluated on their ability to satisfactorily meet or exceed the requirements stated in this RFP.

Responsive proposals will be scored in each of the required elements and ranked accordingly. A comprehensive evaluation of the proposals by a panel of City and/or non-City employees will be conducted.

City reserves the right to conduct such investigations as the City considers appropriate with respect to the qualifications of each Proposer and any information contained in its proposal.

All proposals will be evaluated solely on the basis of the stated requirements in this RFP and the ranking by an evaluation panel whose determination will serve as a basis to formulate the General Manager’s recommendation, setting forth the reasons for recommendation in a Board Report. The Board of Recreation and Park Commissioners (Board) will consider the General Manager’s recommendation during a public Board meeting and may accept or reject the
recommendation in making its decision as to the selection, if any, stating publicly the reasons for their action.

B. Award

RAP shall notify all proposers in writing of the General Manager’s recommendation.

Once the award is approved, the awarded Vendor will complete and submit the additional documents as required by this RFP, City Attorney, City Ordinance, State and/or Federal laws within forty-five (45) calendar days from the date the contract is awarded.

Agreements are deemed to be executed upon the date of signature, or as otherwise stipulated under the Terms section of the Agreement.

C. Protest

Should a proposer object on any ground to any provision or legal requirement set forth in the RFP, or any addendum to the RFP, the proposer must, not more than ten (10) calendar days after the RFP or addendum is issued, provide written notice to RAP setting forth with specificity the grounds for the objection. The failure of a proposer to object in the manner set forth in this paragraph shall constitute a complete and irrevocable waiver of any such objection.

Any decision made by the Board of Referred Powers as a result of this RFP will be final.

D. City’s Right to Reject Proposals and to Waive Informalities

Notwithstanding any other provisions of this RFP, the City reserves the right to withdraw this RFP at any time without prior notice. The City also reserves the right to reject any and all proposals submitted or to waive any minor administrative irregularities contained in any proposal, when to do so would be in the best interest of the City and pursuant to Los Angeles City Charter Section 371 (c): “The City shall reserve the right to reject any and all proposals and to waive any formality in the proposal when to do so would be to the advantage of the City.”

Charter Section 371(e)(10)

In approving this RFP, the Board, in its capacity as the contract awarding authority for the Department, finds, pursuant to Charter Section 371(e)(10), that the use of competitive bidding would be undesirable, impractical or otherwise excused by the common law and the Charter because, unlike the purchase of a specified product, there is no single criterion, such as price comparison, that will determine which proposer can best provide the services required by the Department for the purchase and deployment of the Department’s Golf Management and Reservation System. To select the best proposer for this opportunity, the Board finds it is necessary to utilize a standard RFP process and to evaluate proposals received based upon the criteria included in this RFP. The Board specifically finds that the narrower and more specialized competitive sealed proposal process authorized but not required by
Charter Section 371, subsection (b), would not meet the Department’s needs and therefore opts to utilize the standard RFP process.
VII. EXHIBITS

A. Instructions to Proposers
B. Level I Requirements
C. Sample Agreement
D. Compliance Documents
E. Insurance Requirements
INSTRUCTIONS TO PROPOSERS

A. Submitting a Written Proposal

To be considered for award of this Agreement, proposing entities must submit a sealed, written proposal in response to the Proposal Items indicated herein. Proposals provide information about background, current business practices, applicable experience, and plans for servicing this Contract. Proposals are evaluated based on several evaluation criteria as indicated in this RFP.

Proposers may wish to consider the following guidelines in preparing their proposals:

• Ensure proposal is easy to read and well-organized in its response to RAP objectives.

• Verify that proposal is complete and thoroughly responds to all Proposal Items and Compliance Documents described in the RFP.

• Formulate responses precisely and with detail; avoid vague, meaningless, or open-ended responses. Explain how your response furthers the stated objectives.

• Make sure proposal demonstrates that your financial projections and cost estimates are realistic and sustainable.

• If there are significant risks in your business strategy, include plans to mitigate those risks, addressing any contingencies that may arise.

Your written submittal in this RFP process will be the primary basis on which the City will consider its award for the Agreement; therefore, proposers should be as thorough and as detailed as possible when responding to each Proposal Item and assembling a proposal. Proposers will not be able to add to or modify their proposals after the proposal due date. RAP may deem a proposer non-responsive if the proposer fails to provide all required documentation and copies.

B. Submitted Proposals

Proposals accepted by RAP in writing constitute a legally binding contract offer. It is requested that proposals be prepared simply and economically, avoiding the use of unnecessary promotional material. **Submitted Proposals - Proposals must contain ALL of the following:**

1. Cover Letter

Proposers are to include a cover letter indicating the contact information for the entity proposing. Include at a minimum:

• Proposing company’s legal name (to be used on all documentation associated with this RFP and the resultant Agreement).

• Type of business (corporation, partnership, or sole proprietorship).

• Key names, including title and position.

• Name of main point of contact; said point of contact will be the only recipient of all information related to this RFP and will function as the equivalent to the Department’s Contract Coordinator.
• Complete mailing addresses.

• Telephone and fax numbers (including office and cell numbers as appropriate).

• E-mail addresses, and any other information needed by City staff to contact proposers.

• A statement that the proposing entity confirms its acknowledgement and acceptance of the terms and conditions set forth herein, without exceptions.

2. Proposal Deposit
All proposals must include a Twenty-Five Thousand Dollar ($25,000.00) Proposal Deposit in the form of a cashier’s check only, payable to the 
City of Los Angeles. This amount shall be payable as a guarantee that the selected proposer will enter into an Agreement with RAP. The selected proposer shall have fourteen (14) calendar days from the date the Agreement is executed to review, sign and return it to RAP. In the event the selected proposer fails to return the signed Agreement and all other required documents within the allotted time frame, a penalty of One Hundred Dollars ($100.00) per calendar day shall be applied and deducted from the Proposal Deposit. If, after ninety (90) calendar days from the date the Agreement is awarded, the Agreement is not signed and returned, the City maintains the right to move on to the proposer with the next highest selection ranking.

The Proposal Deposit of the successful proposer will be released upon receipt of the required Performance Deposit, evidence of insurance and execution of the Agreement. In the event that an award is made and the successful proposer fails to execute the Agreement and to provide the required Performance Deposit and insurance policies, the Proposal Deposit of that proposer will be forfeited and retained by the Department.

The Proposal Deposits of unsuccessful proposers will be returned upon execution of an Agreement with the proposer awarded the contract. Proposal Deposits are maintained for all proposers in the event the successful proposer fails to execute the Agreement and another proposer is considered for award.

C. Proposal Submittal Information

Deadline for Submission
To be considered, proposals must be received on or before April 6, 2017 at 1:00 p.m.

Where to Submit your Proposal
The complete proposal package shall be placed in a sealed envelope(s) or box(es) labeled “Golf Management and Reservation System” Said envelope or box shall have the name and address of the Proposer on the outside and be delivered to:

Los Angeles Department of Recreation and Parks
Office of the Board of Commissioners
Attention: Board Secretary
221 N. Figueroa Street, Suite 300
Los Angeles, CA 90012

Number of Copies
Please provide one original, one non-bound reproducible copy, four copies, and one electronic copy on CD, DVD, USB or Flash Drive. Plainly identify the respective documents. An original is
one in which a form requiring a signature must be signed in wet ink. A reproducible copy is one which can readily be reproduced through a photocopier. If the proposal contains confidential information, a redacted, non-bound reproducible hard copy and an electronic copy of the redacted, non-bound proposal must be submitted in addition to all submitted materials.

Important Notices
Candidates who mail their proposals should allow adequate mail delivery time to ensure timely receipt of the proposals. Late proposals will not be considered for review. The City reserves the right to determine the timeliness of all proposals submitted. At the day and time appointed, all timely submitted proposals will be opened and the name of the proposer(s) announced. No other information about the proposals will be made public until such time as a recommendation concerning proposals is made to the Board of Recreation and Park Commissioners (Board).

RAP reserves the right to extend the deadline for submission should such action be in the best interest of the City. In the event the deadline is extended, proposers will have the right to revise their proposal. Proposals may be withdrawn, by written request, prior to the scheduled closing time for receipt of proposals. Faxed withdrawals will be accepted by the Board Office at (213) 202-2610, Attn: Board Secretary. After withdrawing a previously submitted proposal, the proposer may submit another proposal at any time up to the specified due date and time.

A proposal will be returned only if the above-described withdrawal request explicitly requests that it be returned. It will be returned either to a representative of the proposer who personally presents the withdrawal request with original signature to the Board Office or by USPS mail after the original signed request is received. The proposal will be sent by means of some other service only if the proposer pays for that service.

Submission of a proposal pursuant to this RFP shall constitute acknowledgement and acceptance of the terms and conditions set forth herein. All or portions of this RFP and the contents of the proposal submitted by the successful proposer may become contractual obligations if an Agreement is awarded. Failure of the successful proposer to accept these obligations may result in cancellation of the award and forfeiture of the Proposal Deposit. The City reserves the right to withdraw this RFP at any time without prior notice and return proposals and deposits.

All proposals submitted in response to this RFP become the property of the City of Los Angeles, Department of Recreation and Parks.

Mandatory Pre-Proposal Conference

Pre-Proposal Conference (Conference):

Date: March 9, 2017
Time: 10:00 a.m.
Location: City of Los Angeles
Central Service Yard
Golf Division Headquarters
3900 Chevy Chase Drive
Los Angeles, CA 90039
(Free parking available)
The purpose of the Conference is to clarify the contents of this RFP and to discuss the needs of RAP’s Golf Division. Attendance is mandatory. **It is highly recommended that prospective proposers read the complete RFP prior to the Conference and begin preparation of their proposal in order to maximize the benefits of the Conference.**

**Contact with City Personnel**
Please direct all comments and questions to the Contract Coordinator and Alternate Contact. All contact regarding this RFP or any matter relating thereto must be in writing and may be e-mailed, mailed, or faxed as follows:

- **Email:** Stanley.Woo@lacity.org, Rachel.Ramos@lacity.org
- **Mail:** P.O. Box 86328, Los Angeles, CA 90086-0610
- **Fax:** (213) 202-4311

To maximize the effectiveness of the Conference, to the extent possible, proposers should provide questions in writing prior to the Conference. This will enable the Contract Coordinator to prepare responses in advance.

Additional questions may be accepted, in writing, at the Conference. However, responses may be deferred and provided as addenda to the RFP at a later date. **All questions must be in writing. Responses to questions will be posted to RAP’s website and to www.labavn.org. It is recommended that questions be submitted as soon as possible in order to provide sufficient time to post written responses prior to the deadline to submit a proposal. Questions will be deemed late and may not be answered after March 20, 2017 at 5:00 PM.**

All questions, without identifying the submitting company, will be compiled with the appropriate answers and issued as an addendum to the RFP.

When submitting questions, please specify the RFP section number, paragraph number, and page number, and quote the passage that prompted the question. This will ensure that the passage can be quickly found in the RFP. RAP reserves the right to group similar questions when providing answers.

If City requirements or the specifications prevent proposers from submitting a proposal that would be beneficial to the City, please address the concern to the Contract Coordinator.

Questions may address concerns that the application of minimum requirements, evaluation criteria and/or business requirements would unfairly disadvantage proposers or, due to unclear instructions, may result in RAP not receiving the best possible responses from proposers.

**D. Document Check**

Please check the contents of the RFP package carefully to ensure that you have all the necessary documents as referenced within the RFP, including any addenda. If you are missing any items, you should make a written request to the Contract Coordinator identified above.

The complete RFP package and all forms and information are also available at [www.laparks.org/proposal.htm](http://www.laparks.org/proposal.htm). Should you find a discrepancy in or omissions from said documents, or have questions as to their meaning, notify the Contract Coordinator at the above
address in writing or fax no later than the deadline date for receiving proposals. The City of Los Angeles will not be bound by any oral statements or representations.

E. Contractual Arrangements

The proposer selected to perform the services outlined in this RFP will enter into an Agreement, approved as to form by the City Attorney, directly with the City of Los Angeles.

F. Verification of Information

RAP reserves the right to verify the information received in the proposal. If a proposer knowingly and willfully submits false information or data, RAP reserves the right to reject that proposal. If it is determined that an Agreement was awarded as a result of false statements or other data submitted in response to this RFP, RAP reserves the right to terminate the Agreement.

G. Cost of Preparation

All costs of proposal preparation shall be borne by the proposer. The City shall not, in any event, be liable for any expenses incurred by the proposer in the preparation and/or submission of the proposal. All proposers who respond to solicitations do so solely at their own expense.
LEVEL I REQUIREMENTS

1. Compliance Documents

As part of the RFP process, all proposers are to review, complete, and submit the following compliance documents. Information, related forms, and instructions are located in Exhibit D of the RFP (“Compliance Documents”).

Previous compliance document submittals and/or waivers do not apply. New forms must be completed and processed.

Additional information regarding some compliance documents may be available at the Pre-Proposal Conference, on a City website, and/or by phone with the administering City Department of a given ordinance or compliance document. Exemptions from certain ordinances may also apply. RAP reserves the right to request additional information and/or clarification regarding submitted compliance documents during the evaluation process.

The following compliance documents MUST be included with your proposal:

a. Proposer’s Signature Declaration and Affidavit (Section I.A of Exhibit D)
   The document must be signed and notarized. Legal name(s) on all proposal documents and the resultant Contract must be consistent. Only the original notarized form is acceptable.

b. Disposition of Proposals (Section I.B of Exhibit D)
   The document must be signed by an individual authorized to bind the proposer.

c. Nondiscrimination, Equal Employment Practices and Affirmative Action (Section I.C of Exhibit D). Please read instructions in Exhibit D.

d. Contractor Responsibility Ordinance Statement (Section I.D of Exhibit D)
   Pages 1 through 6 of the document must be completed and submitted with the proposal. Pages 1 and 6 must be signed by an individual authorized to bind the proposer.

e. Equal Benefits Ordinance Statement/First Source Hiring Ordinance (FSHO) (Section I.E of Exhibit D). Please read the instructions in Exhibit D.

f. Living Wage Ordinance (LWO)/Service Contractor Worker Retention Ordinance (SCWRO) – only if applying for an exemption (Section I.F of Exhibit D). Submittal of documents only required if the proposer is applying for an exemption to the ordinance requirements.

g. Business Inclusion Program (BIP) Requirements (Section I.G of Exhibit D)
   It is the policy of the City to provide Minority Business Enterprise (MBE), Women Business Enterprise (WBE), Small Business Enterprise (SBE), Emerging Business Enterprise (EBE), Disabled Veteran Business Enterprise (DVBE), and all Other Business Enterprise (OBE) concerns an equal opportunity to participate in the performance of all City contracts. Proposers will assist the City in implementing this policy by taking all reasonable steps to ensure that all available business enterprises, including MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs, have an equal opportunity to compete for, and participate in, City contracts. Equal opportunity will be determined by the proposer’s BIP outreach documentation, as described in Business Inclusion Program (BIP) Requirements (Section I.G of Exhibit D), of this RFP. Participation by MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs may be in the form of
subcontracting. Proposers must refer to Business Inclusion Program (BIP) Requirements (Section I.G of Exhibit D) of this RFP for additional information and instructions. BIP outreach must be performed using the Business Assistance Virtual Network (www.labavn.org). A proposer’s failure to utilize and complete their BIP Outreach as described in Business Inclusion Program (BIP) Requirements (Section I.G of Exhibit D) may result in their proposal being deemed non-responsive.

The anticipated participation levels are as follows:

<table>
<thead>
<tr>
<th>Participation Type</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>MBE Participation</td>
<td>18%</td>
</tr>
<tr>
<td>WBE Participation</td>
<td>4%</td>
</tr>
<tr>
<td>SBE Participation</td>
<td>25%</td>
</tr>
<tr>
<td>EBE Participation</td>
<td>8%</td>
</tr>
<tr>
<td>DVBE Participation</td>
<td>3%</td>
</tr>
</tbody>
</table>

h. Municipal Lobbying Ordinance / Bidder Certification – City Ethics Commission (CEC) Form 50 (Section I.H of Exhibit D)
   Please read the instructions in Exhibit D.

i. Compliance with Los Angeles City Charter Section 470(c)(12) (Measure H)
   Please read the instructions in Exhibit F.

j. Federal Tax ID Number and Form W-9
   Please submit your Federal Tax ID Number with the proposal. The name on either document must match the proposer’s legal business name, as listed on the Proposer’s Signature Declaration and Affidavit.

   Complete and submit an original Form W-9 with your proposal (Section I.I of Exhibit D). The name on the W-9 must match the proposer’s legal business name, as listed on the Proposer’s Signature Declaration and Affidavit.

k. Iran Contracting Act of 2010 Compliance Affidavit
   Please complete, sign, and submit the form with the proposal (Exhibit H).

Only the proposer selected for award of this agreement shall submit the following additional required items prior to execution of the Agreement (within forty-five [45] calendar days from the date the agreement is awarded by the Board to the selected proposer):
l. Americans with Disabilities Act Certification
m. Business Tax Registration Certificate
n. Certification of Compliance with Child Support Obligations
o. Contractor Responsibility Ordinance – Pledge of Compliance
p. City-approved Proof of Insurance
q. City-approved Performance Deposit
r. Los Angeles Residence Information (location of selected concessionaire’s
   headquarters and percentage of workforce residing in Los Angeles)
s. LWO/SCWRO – additional related forms from item 4.f. above
t. Slavery Disclosure Affidavit

Failure of the selected proposer to submit all the required documents (specified as items “e” through “t” above) and submit a signed Agreement within forty-five (45) calendar days from the date the contract is awarded by the Board shall cause the proposal to be deemed non-responsive, and a penalty of One Hundred Dollars ($100.00) per calendar day shall be applied and deducted from the Proposal Deposit. If, after ninety (90) calendar days from the date the contract is awarded by the Board, the contract is not signed and compliance documents not submitted and received by the Board Office, the City maintains the right to move on to the proposer with the next highest selection ranking.

2. Minimum Qualifications

Describe your business entity’s background and experience in providing services similar to this opportunity. **Proposers must have at least five years of experience implementing golf course management and reservation systems and all proposed technology must have been in use for at least one year to be considered as relevant experience. Proposers must also demonstrate that they have successfully provided the proposed golf course management system software to enterprises similar in size and scope to RAP’s golf operations and described in this RFP by providing a list of at least ten (10) golf enterprises that are currently using the proposed product. At least three of the ten must utilize the Proposer’s system for five or more courses. If this is a new company, partnership, or joint venture formed for the operation of this concession, describe the background and qualifications of each of the partners or principals.**

**Note:** This section pertains to your business entity’s PAST experience and CURRENT operations, not your PROPOSED operation for this Concession.

2.1 Ownership Description

Proposers must include a response to each proposal item listed below:

2.1.1 ____ Address
2.1.2 ____ Length in business (in years and months)
2.1.3 ____ Type: Sole Proprietorship, Partnership, Joint Venture, Corporation or a Limited Liability Company (LLC), etc.
2.1.4 ____ Size of company (includes total number of employees and annual gross revenue)
2.1.5 ____ Organizational chart
2.1.6 ____ Names of persons responsible for operations
2.1.7 ____ Any pending mergers (if none, so state in response to this section)
2.1.8 ____ Ownership information for all proposed subcontractors
2.2 Description of proposing entity’s experience in and knowledge of golf management and reservation systems.

This section pertains to your business entity’s PAST experience and CURRENT operations, not your PROPOSED operation for this RFP.

Proposers must include a response to each proposal item listed below (if none, so state in response to each item below):

2.2.1 ___ Description of similar current and past golf management and reservation system deployments

2.2.2 ___ Proposer’s years of above experience

2.2.3 ___ Extent of any related experience

2.2.4 ___ Additional information that demonstrates your qualifications

2.3 Contracts History (include contact information for all contracts listed):

Proposers must include a response to each proposal item listed below (if none, so state in response to each item below):

2.3.1 ___ List of all contracts commenced and terminated, for whatever reasons, during most recent twelve (12) months, along with an explanation of the reasons for the termination.

2.3.2 ___ List of all contracts which terminated during 2016, along with an explanation of the reasons for the termination.

2.4 Current Operations

Proposers must include a response to each proposal item listed below (if none, so state in response to each item below):

2.4.1 ___ Employee hiring, training, motivation, and promotion policies.

2.4.2 ___ Methods and controls for accounting.

2.5 References

Proposers must include a response to each proposal item listed below:

2.5.1 ___ Business References: Provide a minimum of three (3) references with whom you have conducted business to verify relevant past performance. Include names, addresses, telephone numbers, and the scope of the business relationship.

2.5.2 ___ Financial References: Provide a minimum of three (3) references from banks or other financial institutions; include names, addresses, telephone numbers, and the type of relationship (for example, checking/savings accounts, commercial loans, landlord, lessor, etc.)

3. Financial Capacity

Each proposer must demonstrate the financial means and resources to finance, operate, and sustain the operation as proposed, including start-up and pre-deployment costs, inventory and sufficient working capital, and access to additional capital, if needed. To this end, each proposer must provide, with the submitted proposal, the following items. All items submitted are subject to verification by RAP.

3.1 Good Standing

No qualified opinion in the audited financial statements, including “going concern” issues.
3.2 Amount of Investment Required
State the amount of investment you will require to provide services as proposed. This amount must include Start-Up Costs (Proposers must include a response to each proposal item listed below):

3.2.1 Amount of Investment to begin operations as proposed (to include):
___ Performance Deposit
___ Inventory
___ Equipment
___ Operating Supplies
___ Training
___ Others (list)

3.3 Source(s) of Funding
Proposers must include a response to each proposal item listed below:

3.3.1 Indicate whether the proposed source of funding the above amount is cash reserves, financing from a commercial lender, other sources, or a combination thereof.

3.3.2 Of the total amount required, indicate the amount that is to be funded through each source.

3.4 Financial Documentation
Each proposer must provide, with the proposal, the following written verification of its ability and commitment to provide adequate funding in the amount indicated above.

(If a partnership or joint venture, the following must be provided for each of the entities comprising the partnership or joint venture.)

Proposers must include a response to each proposal item listed below:

3.4.1 If cash reserves are to be used to fund the operation, provide the following (If no cash is to be used, so state in your response to this section):
___ Bank statements for the proposing entity for the twelve (12) months preceding the release date of this RFP.
___ If proposing entity is a public corporation, include a letter signed by an officer of the company that represents that company’s finance committee or other entity (executive committee, board of directors, etc.) that has the authority to approve the expenditures.

**NOTE: Such letter must be an original and must be notarized.**

___ Copies of current credit reports/ratings of the proposing entity. If private capital is to be used, provide copies of current credit reports/ratings of the person(s) whose funds are to be used ("Current" shall mean current as of September 2016 or later).

3.4.2 If loans are to be used to fund the operation, provide the following (if no loans are to be used, so state in your response to this section):
___ A copy of an unconditional, formal letter of commitment from the lender(s);
Copies of current credit reports/ratings of the proposing entity. (*Current* shall mean current as of December 2015 or later)

3.4.3 Provide detailed documentation for any additional sources of funding. If no other sources of funding are to be used other than those already indicated, *so state in your response to this section.*
AGREEMENT BETWEEN
THE CITY OF LOS ANGELES
AND
XXXXXXXXXX

FOR ACQUISITION OF GOLF MANAGEMENT AND RESERVATION SYSTEM
SOFTWARE LICENSE, HARDWARE AND SUPPORT

This Agreement is entered into this _____ day of ______________, 20___, by and between the City of Los Angeles, (hereinafter referred to as “CITY”) a municipal corporation, acting by and through its RAP of Recreation and Parks (hereinafter referred to as “RAP”), and XXXXXXXXXXXXX (hereinafter referred to as “VENDOR”). CITY and VENDOR shall be referred to hereinafter collectively as the “Parties”.

WHEREAS, pursuant to Charter Section 371(e)(2), that the professional, scientific, expert, technical or other special services to be performed by VENDOR, are of a temporary and occasional character for which competitive bidding is not practicable or advantageous; and

WHEREAS, pursuant to Charter Section 371(e)(10), that the services to be provided by VENDOR, are for the performance of professional, scientific, expert or technical services and the use of competitive bidding would be undesirable, impractical or impossible or is otherwise excused by common law; and

WHEREAS, RAP desires to secure the technical, expert and professional services of a qualified Vendor on an occasional and as-needed basis in order to enhance the golf experience of the public; and

WHEREAS, pursuant to Charter Section 1022 Determination Policy, a Charter Section 1022 Determination is not required when Vendor requires use of its staff or specially trained and certified persons to install, maintain or service equipment or other product in order to maintain warranties, patent rights or due to other rational basis; or the labor component cannot reasonably be separated from the other agreement elements; and

WHEREAS, VENDOR is experienced in providing the services of the type required, is willing to perform such service, and can provide such services to RAP; and

WHEREAS, it is in RAP’s best interest to secure these services from VENDOR; and

WHEREAS, RAP has the need for a golf management and reservation software system on an occasional and as-needed basis; and

WHEREAS, pursuant to City of Los Angeles Request for Proposals (RFP) XXXXXX, dated March 1, 2017, attached hereto and incorporated herein by reference as Attachment B, authorizes the CITY to contract with Vendor for the purchase and installation of software, hardware and support for a golf management and reservation system; and
SECTION 1 - PARTIES TO THE CONTRACT, REPRESENTATIVES AND NOTIFICATION

A. Parties

The parties to this Agreement are:

CITY - The City of Los Angeles, a municipal corporation, acting by and through its RAP of Recreation and Parks, with its principal office at 221 N. Figueroa Street, Los Angeles, California 90012.

VENDOR – XXXXXXXXXX a XXXXXX corporation with offices at XXXXXXXXXX.

B. Representatives

The representatives of the parties who are authorized to administer this Agreement and to whom formal notices, demands and communications will be given are as follows:

CITY’s representative will be:

Michael A. Shull, General Manager
City of Los Angeles, RAP of Recreation and Parks
P.O. Box 86328
Los Angeles, CA 90086-0328

With copies to:

Noel Williams, Chief Financial Officer
City of Los Angeles, RAP of Recreation and Parks
Finance Division
P.O. Box 86328
Los Angeles, CA 90086-0328

E-mail: Noel.Williams@lacity.org
Telephone Number: (213) 202-4380
Fax Number: (213) 202-3215

and

Laura Bauernfeind, Golf Manager
City of Los Angeles, RAP of Recreation and Parks
Golf Division
Mail Stop 628-3
3900 Chevy Chase Drive
Los Angeles, CA 90039

Email: laura.bauernfeind@lacity.org
Telephone Number: (818) 246-1624
Fax Number: (818) 246-1929
VENDOR's representative will be:

**CONTACT NAME**
**COMPANY NAME**
**ADDRESS**

Email: **xxxxxxx**

Telephone Number: **xxxxxxx**
Fax Number: **xxxxxxx**

C. Notices

Formal notices, demands and communications to be given hereunder by either party will be made in writing and may be effected by personal delivery or certified mail, return receipt requested, and will be deemed communicated as of the date of receipt.

If the person designated to receive the notices, demands or communications or if the address of such person is changed, written notice of such change shall be given, in accordance with this Section, within five (5) working days of the change.

VENDOR shall address all questions and correspondence to:

Laura Bauernfeind, Golf Manager
City of Los Angeles, RAP of Recreation and Parks
Golf Division
Mail Stop 628-3
3900 Chevy Chase Drive
Los Angeles, CA 90039

Email: laura.bauernfeind@lacity.org
Telephone Number: (818) 246-1624
Fax Number: (818) 246-1929

**SECTION 2 - DEFINITIONS**

A. **xxxxxxx** - Software to electronically manage and display golfer data and course tee time availability in multiple channels.

B. **xxxxxxx** - Software to electronically facilitate designated RAP transactions, manage inventory and report on revenues.

C. **xxxxxxx** - Software to transfer and/or display data to third-parties approved by **xxxxxxx**. Herein referred to as a Third-Party Interface or INT.

D. **xxxxxxx** - Software to display tee times and permit reservations of tee times by end users (each, an “End User”) through RAP-operated or third-party channels including, but not limited to, **xxxxxxx**-operated websites or mobile sites. RAP agrees that all
channels utilized by RAP to make its tee times available and permit reservations of tee times by End Users are subject to XXXXXX' prior approval. For those circumstances where XXXXXXXX Trade Times are posted to RAP’s course site (“Split Times”), RAP shall be required to reference and provide links to XXXXXXX Privacy Policy and Terms & Conditions.

SECTION 3 - TERM OF AGREEMENT

The term of this Agreement shall be for a period of five years from date of execution with one five-year renewal option for software and hardware maintenance and support, subject however to earlier termination by RAP as provided in Appendix A – Standard Provisions for City Contracts (Rev. 03/09).

Neither CITY, nor any BOARD member, officer, or employee thereof shall be liable in any manner to VENDOR because of any action taken to revoke or renew the AGREEMENT.

SECTION 4 - SCOPE OF SERVICES

A. Services to Be Provided by VENDOR

VENDOR will provide or license (as applicable) to RAP the software, hardware (equipment) and support (collectively Services), as set forth in the Statement of Work (SOW), as shown in Exhibit A. Unless expressly stated in a SOW, the SOW will be governed by this Agreement and in the event of a conflict between this Agreement and a SOW, the terms of this Agreement will take precedence. RAP or VENDOR may request changes that would increase, decrease or otherwise modify the scope of services detailed in an SOW; however, no such changes will be effective until such changes and the method of compensation for such changes are documented in a written amendment signed by both parties.

VENDOR will provide installation and training services to train as many personnel as RAP deems necessary in the complete and proper use and operation of the Software. VENDOR will provide RAP with XXINSERT NUMBER OF DAYSXX installation and training days and will be conducted by VENDOR trainers live and in person, at RAP’s offices in the City of Los Angeles, California.

B. Service Conditions

Services provided by VENDOR to RAP are detailed in the applicable SOW and, except as expressly detailed therein, are subject to the following terms:

1. General
   i. VENDOR shall have no liability to RAP for loss or damage to hardware provided to RAP by VENDOR after they have been delivered to RAP’s premises, installed by VENDOR personnel, and accepted by RAP personnel. If any hardware is lost or damaged during shipment or delivery, VENDOR shall replace it at no additional charge to RAP.
   ii. VENDOR shall replace hardware or replacement parts as necessary to keep the hardware in good working order. RAP will cooperate and allow the installation of
replacement hardware or parts when VENDOR notifies RAP of same. VENDOR will make best efforts to repair or replace hardware or replacement parts within 48 hours of receipt of a written request from RAP.

iii. In the event of early termination of this Agreement, RAP will return, at RAP’s sole expense, all hardware to VENDOR in good working order, reasonable wear and tear excepted and with the exception of repair and replacement requested by RAP or repair and maintenance required to keep the hardware in good working order.

iv. Subject to RAP’s compliance with this Agreement, VENDOR grants to RAP a revocable, non-exclusive, non-sublicensable, limited license to access and execute software provided to it by VENDOR (Software).

v. RAP may only use the Services in connection with its business operations, in accordance with the terms and conditions of this Agreement, and not for the benefit of any third party of for any other purpose.

vi. RAP will not copy, modify, alter, adapt, translate, create derivative works from, reverse engineer, disassemble, decompile or decode the software in any way for any reason, or engage in or authorize any action that is inconsistent with the terms and conditions of this Agreement or that violates any law.

vii. If RAP provides its own hardware (including peripheral equipment) for use with the Software, such hardware must meet or exceed VENDOR’s current technical specifications (provided that the most current specifications must be provided by VENDOR) for purposes of compatibility with the VENDOR offerings. RAP’s hardware (including peripheral equipment) shall be reviewed and subsequently approved by a VENDOR technical representative prior to delivery or use by RAP of any Software. VENDOR agrees to work with RAP to ensure that the hardware (including peripheral equipment) operate properly with the Software.

viii. RAP acknowledges that VENDOR may use subvendors, subject to prior written approval by RAP, to provide the Services.

ix. RAP acknowledges that the timing of all Services, provision and installation of Software and Hardware, and delivery of work product is subject to cooperation from RAP. RAP will provide VENDOR as shall be mutually agreed upon by the parties to provide access to any information including documents, staff, and other resources reasonably needed by VENDOR to perform the obligations under this Agreement.

x. Ownership of all right, title, and interest in and to the Services (Software, Hardware) shall vest only on VENDOR and will always remain with VENDOR including, without limitation, any enhancements or upgrades to the Software, any VENDOR manuals, and all copyrights, trademarks, patents, trade secrets and any other intellectual property and proprietary rights in and to the foregoing, even after it is delivered to RAP.

2. Hardware and Software Configuration and Security

RAP agrees that it will not alter the configuration of the Hardware or Software (either by golf course personnel or, upon RAP’s written request, by VENDOR personnel) to allow
unrestricted internet browsing or additional functionality. In the event of such alterations, VENDOR will, if requested by RAP, provide repair and technical support services concerning such issues at its then standard consulting rates. RAP also agrees to reimburse VENDOR for all reasonable costs and expenses associated with such repair and technical support, subject to prior written approval of such costs by RAP. RAP will be responsible for maintaining security on its network at all times. VENDOR assumes no responsibility for viruses, malware, or other issues that arise due to activity on RAP’s network, and accepts no liability for the consequences of said activity, regardless of the ownership of the hardware residing on the network.

3. Connectivity

RAP will be solely responsible for the procurement, payment and maintenance of all telephone and internet connectivity used in connection with the Hardware, Software and Services, and for all networking functions within RAP facilities. RAP agrees that such connectivity will meet or exceed bandwidth requirements as may be provided by VENDOR from time to time. In no event will RAP obtain internet access for use or provision of the Hardware, Software or Services through a satellite or Wi-Fi provider. However, Wi-Fi access is permitted for tablets assuming the standard wireless encryption and security protocols (password, network segmentation) have been deployed by RAP.

4. Up Time

VENDOR will make best efforts to make the Tee Time and Reservation Center available 99.9% of the time except for downtime due to maintenance or events outside of VENDOR’s control. VENDOR will provide RAP 48 hours’ notice of maintenance that requires downtime.

C. Security, Data Ownership and Privacy

1. PA-DSS and PCI-DSS Compliance

VENDOR represents and agrees that VENDOR’s XXSYSTEM NAMEXX is, and shall continue to remain, Payment Application Date Security Standard (PA-DSS) certified. VENDOR’s Point-of-Sale (POS) is certified “out of scope” of the PA-DSS guidelines for POS systems, and RAP agrees to the same (i.e., the POS software does not store, process, or transmit sensitive cardholder data, although it does provide an interface with several PA-DSS compliant credit card payment engines and devices). RAP agrees that it is wholly and solely responsible for complying with the Payment Card Industry Data Security Standard, as amended (PCI), including without limitation, establishing and maintaining PCI compliance with respect to RAP’s card facilities, software, systems, processing and storage environment, and network.

2. End User Data

i. RAP End-User Data – XXCOMPANY NAMEXX shall not have ownership or any right to information collected from End Users through RAP specific channels (e.g., at RAP’s golf course(s), on RAP’s website, via a RAP-specific App, or RAP’s Reservation Center) and such information will be owned by RAP and is referred to in this Agreement as “RAP End User Data”. RAP reserves all of its rights to RAP End User Data.
ii. **XXCOMPANY NAMEXX** Use of RAP End-User Data – VENDOR acknowledges that RAP will own all End-User data (including, without limitation, Personal Golfer Information as defined below in this paragraph) collected by RAP (RAP End User Data). RAP agrees that VENDOR may access and use RAP End-User Data to provide Software, Hardware and Services to RAP only for the performance of the Agreement. RAP also agrees that RAP End-User Data, excluding Personal Golfer Information (Personal Golfer Information includes without limitation any personally identifiable information or credit card information for an End-User) and course specific information, may be used in the aggregate by VENDOR to identify trends or cultivate business intelligence data for research purposes only. Such research shall be shared with RAP. VENDOR is specifically prohibited from using RAP End-User Data to market products or services.

iii. Third Party Interfaces – RAP acknowledges that VENDOR End-User data (including, without limitation, Personal Golfer Information) collected through a Third-Party Interface selected by RAP may be used and owned by multiple parties, including **XXCOMPANY NAMEXX** and the Third-Party using the **XXCOMPANY NAMEXX** API or INT. As detailed above, RAP selects in a SOW the Third-Party Interfaces through which RAP’s tee time reservations can be made available (if any). Notwithstanding any provision of the Agreement, when collecting data VENDOR and any Third Party shall be responsible for obtaining any End-User authorization or consent for use of Personal Golfer Information.

iv. **XXCOMPANY NAMEXX** End-User Data – RAP acknowledges that **XXCOMPANY NAMEXX** will own all End-User data (including, without limitation, personal information) collected via the following **XXCOMPANY NAMEXX** consumer platforms; including but not limited to ….

v. Restrictions on Use of End-User data – Each party acknowledges that neither party makes any representation that any End User information or data is collected in a manner that secures consent for either party to use the information or data for any particular marketing tactic (e.g., text messaging, robocalls, etc.) and that it is each party’s sole responsibility to ensure it has the requisite consent from individuals prior to engaging with End Users. Each party agrees to comply with all applicable laws, rules and regulations, including, without limitations, the CAN-SPAM Act of 2003, the Telephone Consumer Protection Act of 1991, and various state laws and regulations concerning telemarketing, electronic communications and other forms of communications.

3. Privacy

Each party agrees that it will be solely responsible for posting or otherwise making available a legally compliant terms of use and privacy policy in connection with transactions with End-Users and the collection of RAP End-User Data and its compliance with them.

D. Confidentiality

The following provisions govern the exchange, use and disclosure of the parties’ proprietary and confidential information:

1. The term “Confidential Information” refers to all materials and information which have or will come into the possession or knowledge of the other party (in that instance, the Receiving Party) that the other party (in that instance, the Disclosing Party) has
designated as confidential or proprietary, or which the Receiving Party should reasonably believe to be confidential or proprietary, and automatically includes, without limitation, i) information relating to the business and marketing plans and financial status of the Disclosing Party, ii) any non-public new product or strategic relationship plans of the Disclosing Party and any of the Disclosing Party’s trade secrets, iii) all know-how and other information pertaining to skills and technology that are proprietary to the Disclosing Party, and iv) the terms of this Agreement and any SOW. “Confidential Information” means all information provided by RAP pursuant to this Agreement and in the case of VENDOR, information excluded from the mandatory disclosure provisions.

2. The party receiving Confidential Information (Receiving Party) from the other party (Disclosing Party) will hold all Confidential Information in the strictest confidence and may only disclose Confidential Information to its employees and Vendors on a need-to-know bases who are subject to obligations of confidentiality substantially similar to those obligations set forth in this Agreement. The Receiving Party agrees to protect Confidential Information with the same degree of confidentiality and care with which it treats its own confidential information of a similar nature, but in no event less than with reasonable care.

3. The Receiving Party agrees that because of the unique nature of the Disclosing Party’s Confidential Information, disclosure of such confidential information in violation of the provisions of this Agreement would cause irreparable harm to the Disclosing Party. Accordingly, the Receiving Party agrees that in the event of any violation or threatened violation of this section by the Receiving Party, the Disclosing Party may obtain, in addition to any other legal remedies that may be available under law or in equity, and without being required to post bond, such equitable relief as maybe necessary to protect the Disclosing Party against any such violation or threatened violation.

4. Nothing contained in this Agreement will in any way restrict or impair the Receiving Party’s right to use, disclose or otherwise deal in information which: a) at the time of disclosure is in the public domain, as evidenced by written publication; b) after disclosure to the recipient becomes part of the public domain by written publication through no fault of the recipient; c) the recipient can demonstrate was in its possession prior to the time of disclosure to the recipient and was not acquired directly or indirectly from the disclosing party or any person, firm or corporation acting on its behalf; d) the recipient can show was acquired by the recipient independently, after disclosure hereunder, from a third party without breach of agreement or violation of law. Or e) the recipient must disclose as may be required by order of a court of competent jurisdiction, provided, however, that prior to any such disclosure, the recipient notifies the disclosing party of the recipient’s intent to disclose such information so that the disclosing party may seek a protective order or injunctive relief to prevent such disclosure.

5. VENDOR acknowledges that all material and information supplied by RAP which has or will come into the possession or knowledge of VENDOR in connection with VENDOR’s performance is to be considered RAP’s confidential and proprietary information, disclosure of which information to or use by third parties will be damaging or which disclosure may be prohibited by law. VENDOR agrees to hold such material and information in strictest confidence, not to make use of it other than for performance as defined in this Agreement, to release it only to VENDOR employees needing to know such information, and not to release or disclose it to any
other party or otherwise violate applicable law with respect to any disclosure of information. RAP's damages arising from VENDOR's violation of this provision are difficult to ascertain and for which there is not a sufficient remedy at law.

E. Marks and Intellectual Property

1. Except as expressly provided in this Agreement, neither party will have any rights in the other party's name, logo, service marks, trademarks, trade names, taglines or any other proprietary designation (Marks).

2. As a matter of policy, the City does not endorse the products or services of a Vendor. News releases concerning any resultant Agreement from this solicitation will not be made by a Vendor without the prior written approval of the City.

3. RAP will provide VENDOR information about RAP's facilities (including but not limited to course photos, course descriptions, course logos) as the parties may mutually agree to from time-to-time, and RAP authorizes VENDOR to publish such information on any platform (including, without limitation, online) operated by VENDOR or, subject to mutual agreement by the parties, an authorized third party. RAP agrees that it will supplement or otherwise amend such information from time-to-time so that such information remains current.

F. Warranty

VENDOR warrants that during the term of the Agreement, the hardware and software will be free from material defects in material and workmanship and that the hardware and software performs substantially in accordance with the identifiable set of functional specifications. Any errors or non-conformances shall be corrected by VENDOR at no charge to RAP.

G. Disclaimer

Except for the warranties provided in the Agreement, VENDOR disclaims all other warranties and conditions with respect to the Hardware, Software and Services either express implied or statutory, including, but not limited to the implied warranties and/or conditions of merchantability, satisfactory quality, fitness for a particular purpose, accuracy, VENDOR does not warrant that the operation of the Hardware or Software will be uninterrupted or error free, that any service will continue to be made available. Installation of the hardware and software may affect the usability of third party software, applications or third party services.

H. Limitation of Liability

In no event will VENDOR be liable to the City for any incidental, special, indirect, punitive, exemplary or consequential damages whatsoever, including, without limitation, damages for loss of profits, security breach in the City’s system (with the exception of liability caused by the negligence or misconduct of VENDOR, its employees, agents or Vendors which liability shall not be subject to the limitation of liability set forth in this Section 4.H. Failure to transmit or receive any data, business interruption or any other commercial damages or losses, arising out of or related to RAP's use of or inability to use the Hardware, Software or Services,; however caused, regardless of the theory of liability (Contract, Tort or Otherwise) and even if VENDOR has been
advised of the possibility of such damages, the foregoing limitations will apply even if the above stated remedy fails of its essential purpose if, notwithstanding the above, liability is imposed on VENDOR, then with the exception of liability for personal injury, death, property damage, intellectual property infringement and disclosure of confidential or personal information, VENDOR’s total liability to RAP for any or all of RAP’s losses or injuries from VENDOR’s acts or omissions under this Agreement, regardless of the nature of such claim, will not exceed the amounts payable by RAP to VENDOR under this Agreement.

I. Patent and Copyright Indemnification

VENDOR covenants and represents that the software and all related materials supplied to RAP hereunder do not infringe or otherwise constitute wrongful use of any copyright, patent, registered industrial design, trade mark, trade secret or any other right of any third party. VENDOR shall indemnify, defend and hold harmless RAP from any suit or proceeding brought against RAP by reason of any such infringement or any wrongful use. VENDOR shall in no event consent to any injunction, accounting or other equitable remedy which results in any expense to RAP or its inability to operate the Application Software in accordance with the System Specifications without RAP’s prior consent, such consent not to be unreasonably withheld.

J. Audit

During the Term and for a period of four (4) years thereafter, VENDOR will retain all records pertaining to the performance of its obligations under this Agreement and will permit RAP to inspect such records upon reasonable advance notice at any time, but in no event more frequently than once in each calendar year, for the period such records are retained pursuant to this section.

K. Taxes

VENDOR and RAP acknowledge and agree that RAP is exempt from the imposition of any taxes arising from the transaction contemplated by this Agreement and RAP has presented VENDOR with evidence demonstrating such exemption. RAP shall not be responsible for any taxes which accrue to VENDOR or otherwise as a result of the income realized from the products or services sold or provided under this Agreement.

L. Waiver and Modification

No term of this Agreement shall be deemed waived or breach-excused unless the waiver shall be in writing and signed by the party claimed to have waived. Furthermore, any consent to or waiver of a breach will not constitute consent to or waiver of or excuse of any other different or subsequent breach.

M. Assignment

VENDOR shall not assign or transfer this Agreement to any other person or entity without the written consent of RAP, which shall not be unreasonably withheld. RAP shall not assign or transfer this Agreement to any other person or entity without the written consent of VENDOR, which shall not be unreasonably withheld. Any assignment approved hereunder shall not relieve the assignor of any liability which has accrued under this Agreement unless the
assignee executes an Assumption Agreement reasonably satisfactory to the non-assigning party.

N. Performance of Work

VENDOR agrees to perform faithfully, industriously, and to the best of VENDOR’s ability, experience, and talents, in accordance with generally accepted standards of professional skill and care among recognized industry experts engaged in similar services, all of the duties described by the express and implicit terms of this Agreement, to the reasonable satisfaction of RAP. VENDOR shall perform all of its duties hereunder according to RAP’s requirements and procedures. RAP shall be the sole judge of whether VENDOR’s duties are performed satisfactorily.

O. Miscellaneous

Unless otherwise expressly stated in a SOW, the SOW will be governed by this Agreement and in the event of a conflict between this Agreement and a SOW, the terms of this Agreement shall govern. Neither party will be held responsible for any delay or failure in performance of any part of this Agreement to the extent it is caused by circumstances beyond its control. All notices under this Agreement must be in writing and will be sufficient if delivered personally or sent by overnight courier or by certified mail, postage prepaid, return receipt requested, to the addresses set forth at the beginning of this Agreement or in a SOW. All rights and remedies provided in this Agreement are cumulative and not exclusive of any other rights or remedies that may be available to the parties. The waiver by either party of any breach of this Agreement will not be construed to be a waiver of any succeeding breach. Neither party may assign this Agreement without the prior written consent of the other party unless, with advance written notice, to a controlled subsidiary of that party or a purchaser of all or substantially all of that party’s assets. The rights and obligations of this Agreement shall bind and benefit any permitted successors or assigns of the parties. The performance by VENDOR of its duties and obligations under this Agreement will be that of an independent Vendor, and nothing herein will create or imply an agency relationship between VENDOR and RAP. This Agreement is governed in all respects by the laws of the State of California without regard to conflict of law provisions. Each party exclusively submits to the personal jurisdiction of the courts located within Los Angeles County, California. This Agreement may be modified only by a written instrument executed by authorized representatives of the parties. Any provision of this Agreement that is declared by a court to be invalid or unenforceable shall be ineffective only to the extent of such invalidity or unenforceability without invalidating or rendering unenforceable the remaining provisions hereof. Any such invalidity or unenforceability in a particular jurisdiction shall not invalidate or render unenforceable such provision in any other jurisdiction. This Agreement constitutes the entire agreement between the parties with respect to the subject matter hereof, and supersedes all prior agreements, proposals, negotiations, representations or communications relating to the subject matter.

P. Relationship of the Parties

The relationship between VENDOR and RAP is that of an independent Vendor. VENDOR shall supply all personnel, equipment, materials, and supplies at its own expense, except as specifically set forth herein. VENDOR shall not be deemed to be, nor shall it represent itself as, employees, partners, or joint venturers of RAP. VENDOR is not entitled to workers’
compensation benefits or other employee benefits from RAP and is obligated to directly pay federal and state income tax on money earned under this Agreement.

Q. Termination of Agreement

RAP may terminate this AGREEMENT at any time, by providing thirty (30) days written notice, subject to the conditions set forth in Appendix A–Standard Provisions for City Contracts (Rev. 3/09). RAP shall give notice of such termination by sending registered letter, with return receipt request to the representatives listed in SECTION 1 of this AGREEMENT.

In the event this AGREEMENT is terminated by RAP, RAP shall compensate VENDOR for those portions of work satisfactorily completed prior to the effective date of such termination, less payment or payments, previously made by RAP for said services, but shall not be liable for cost of services performed or expenses incurred subsequent to such termination.

Upon termination or expiration of this Agreement, for any reason except default by VENDOR, each party shall return to the other party all papers, materials and properties of the other party held for purposes of executing the Agreement. VENDOR may terminate this Agreement only if RAP is in default of the Agreement as defined in Section 4.19. If RAP terminates this Agreement for any reason other than VENDOR's default of the Agreement, VENDOR may discontinue any license granted to RAP under this Agreement and RAP will:

i. Immediately cease using the Software and any other VENDOR materials;

ii. Return, purge or destroy (as directed by VENDOR) all Software and other VENDOR materials and certify to VENDOR in writing that all such copies have been surrendered or destroyed in accordance with the foregoing;

iii. Pay to VENDOR any fees due and owing under the Agreement as of the effective date of termination for which funds have been appropriated;

iv. Cooperate with VENDOR for the retrieval of any Vendor-owned Hardware at RAP’s premises;

v. Any obligations and duties that, by their nature, extend beyond expiration or termination of this Agreement will survive the expiration or termination of this Agreement, including without limitation, payment of fees and charges permitted under this Agreement, indemnification and confidentiality obligations; and

vi. Upon the natural expiration or non-renewal of this Agreement or any SOW, VENDOR will provide to RAP shipping instructions which RAP will follow to return any Vendor-owned Hardware. VENDOR will pay for all return shipping in this instance.

R. Default by RAP

The nonpayment or nonperformance of any material obligation under this Agreement by RAP shall not be deemed a default unless RAP fails to cure the default within forty-five (45) business days after written notice to RAP of such nonpayment or nonperformance, or, if the default cannot be cured within forty-five (45) days, RAP commences to cure the default
within the forty-five (45) day period and completes the cure of the default within a reasonable time (the "Cure Period"). If RAP fails to cure such default within the Cure Period, or, prior to complete payment under the terms of this Agreement, ceases conducting business in the normal course, becomes insolvent, makes a general assignment for the benefit of creditors, suffers or permits the appointment of a receiver for its business or assets, or avails itself of or becomes subject to any proceeding under the Federal Bankruptcy Act, then VENDOR may discontinue any and all licenses for the Software or terminate this Agreement. Any nonpayment or nonperformance by RAP which is the result of a dispute between the parties to this Agreement shall not be considered a default by RAP.

S. Default by VENDOR

The nonperformance of any obligation of VENDOR shall not be deemed a default unless VENDOR fails to cure the default within forty-five (45) days after written notice to VENDOR of such nonperformance. If VENDOR fails to cure such default, ceases conducting business in the normal course, becomes insolvent, makes a general assignment for the benefit of creditors, suffers or permits the appointment of a receiver for its business or assets, or avails itself of or becomes subject to any proceeding under the Federal Bankruptcy Act or any other statute of any state relating to insolvency or the protection of the rights of creditors, then RAP at its sole option may do any one or more of the following: (i) terminate this Agreement; (ii) suspend any payments due under the Agreement; (iii) pursue any remedy available to it at law or in equity in addition to any specific rights or remedies set forth in this Agreement; (iv) continue to use the Software for as long as RAP deems necessary for the sole purpose of operating RAP's business needs. Each of the aforesaid rights and remedies are cumulative and RAP's election of one shall not be deemed to be exclusive of the election of any other of the rights and remedies herein described.

T. Services to be Provided by City

RAP personnel will work cooperatively with VENDOR to ensure timely review of all services provided by VENDOR under this Agreement.

RAP will promptly act, review, and make decisions as necessary to permit the orderly progress of VENDOR's work under this Agreement.

SECTION 5 – COMPENSATION AND INVOICING (Section to be finalized based on proposal)

A. Compensation

RAP will pay VENDOR for the Services provided or licensed the amount of $XXXXXXXX or though an Inventory Exchange payment option, as detailed in the SOW.

1. Inventory Exchange – RAP will allocate a designated amount of its Tee Time Inventory (TTI) to VENDOR as detailed in the applicable SOW. VENDOR will retain revenue received as a result of selling any portion of the TTI. The following are terms specific to Inventory Exchange payment option fees and charges that are hereby agreed to by RAP:

   i. Tee Time – A single “Tee Time” will be comprised of scheduled play for up to four (4) players, available during the normal hours of operations and consisting of eighteen (18)
holes at all eighteen (18) hole courses and nine (9) holes at the nine (9) hole courses; provided that VENDOR may, in its discretion, sell each tee time as configurations of singles; twosomes; threesomes; or foursomes.

ii. Allocation – VENDOR will select and block designated Tee Times from its tee sheet network. VENDOR can book TTI up to fourteen (14) days in advance. Times selected will follow restrictions outlined in the SOW.

iii. Availability – RAP to make TTI available on the ETN at a minimum of fourteen (14) days in advance of the date of play. TTI unsold as of two (2) hours prior to the time of play, will automatically be released to RAP. If inventory exchange tee times are not available due to RAP initiated actions such as scheduled outing, event, over-seeding, course maintenance, VENDOR will work with RAP to designate a replacement inventory exchange tee time that may be at another time on the same date or on an earlier or later like days as mutually agreed by the parties. VENDOR agrees to post no more than one replacement inventory exchange tee time on any given date. When a replacement inventory exchange time is necessary, VENDOR agrees to replace the TTI on “like” days – Monday through Friday to be replaced on a similar day between Monday and Friday, with Saturday through Sunday replacement times being replaced on Saturdays through Sundays.

iv. End User Service – For purposes of the Agreement the term “TTI End User” or “End User” means a golfer that has reserved Tee Time as permitted under the Agreement. RAP will not deny service to TTI End User or apply any surcharge or other extra changes to the End User on the basis that he End User reserved a Tee Time provided to XXCOMANY NAMEXX.

v. Scheduling – In the event of circumstances that require RAP to postpone scheduled play, RAP agrees that it will provide adequate value to the End User in a manner appropriate with the circumstances as deemed appropriate by RAP, including, but not limited to, the use of rain checks, where legal. RAP will not cancel, move or edit a Tee Time reserved by an End User through VENDOR, except for events of force majeure.

The total amount for this Agreement is based on an Inventory Exchange payment option, as described in this Section and outlined in the SOW. VENDOR will retain revenue received as a result of selling any portion of the allocated TTI agreed to by RAP.

B. Invoicing

VENDOR shall submit invoices to RAP for all services or work performed. Once services or work have been completed to the satisfaction of RAP, VENDOR may submit and invoice for the agreed amount on VENDOR’s original proposal. Invoices must include VENDOR’s name, date, address, and contact phone number. Summary of work completed, address/location of work completed, and dollar amount originally proposed and agreed upon by RAP.

Invoices must be submitted to:

Laura Bauernfeind, Golf Manager
City of Los Angeles, Department of Recreation and Parks
Golf Division
Mail Stop 628-3  
3900 Chevy Chase Drive  
Los Angeles, CA 90039  

Email: laura.bauernfeind@lacity.org  
Telephone Number: (818) 246-1624  
Fax Number: (818) 246-1929  

VENDOR’s invoice will be reviewed and approved for payment by RAP’s designated Project Manager or designee. Once signed off by the Project Manager, invoice will be processed by RAP’s Accounting Section for payment. RAP may take up to 30 days for payment if invoiced properly submitted, unless VENDOR offers a discount for an early processed payment.

SECTION 6 – COMPLIANCE WITH LAWS AND REGULATIONS

This Agreement, including all schedules attached hereto and/or incorporated by reference herein, shall be governed in accordance with all applicable laws of the United States of America, the State of California, and the City of Los Angeles. This Agreement shall be governed by, enforced and interpreted under the law of the State of California and the City of Los Angeles and shall be subject to:

Any and all applicable laws, ordinances, statutes, rules, regulations or orders, including the Los Angeles Municipal Code (LAMC), Los Angeles Administrative Code (LAAC), the Charter of the City of Los Angeles, and of any governmental authority, federal, state or municipal, lawfully exercising authority over the VENDOR’s operations.

Included within the scope of the laws, referred to in this paragraph but in no way to operate as a limitation, are all forms of Federal, State, and City laws, regulations policies and ordinances (see below). Any breach by VENDOR of the laws, regulations, policies and ordinances shall constitute a breach of this Agreement.

A. Affirmative Action Program:

Pursuant to the LAAC, Section 10.8.4., VENDOR shall comply with the following practices. For the purposes of this section, VENDOR shall be referred to as “Contractor”, AGREEMENT shall be referred to as “Contract”, and RAP shall be referred to as “Awarding Authority”. Further definitions for this section can be found in the LAAC, Section 10.8.1.

1. During the performance of a City Contract, the Contractor certifies and represents that the Contractor and each Subcontractor hereunder will adhere to an Affirmative Action Program to ensure that in its employment practices, persons are employed and employees are treated equally and without regard to or because of race, color, religion, national origin, ancestry, sex, sexual orientation, age, disability, marital status, domestic partner status, or medical condition.

   i. This section applies to work or services performed or materials manufactured or assembled in the United States.
ii. Nothing in this section shall require or prohibit the establishment of new classifications of employees in any given craft, work, or service category.

iii. The Contractor shall post a copy of Item 1 of Section 6.A, hereof, in conspicuous places at its place of business available to employees and applicants for employment.

2. The Contractor shall, in all solicitations or advertisements for employees placed, by or on behalf of, the Contractor, state that all qualified applicants will receive consideration for employment without regard to their race, color, religion, national origin, ancestry, sex, sexual orientation, age, disability, marital status, domestic partner status, or medical condition.

3. At the request of the Awarding Authority or the DAA, the Contractor shall certify on an electronic or hard copy form to be supplied, that the Contractor has not discriminated in the performance of City Contracts against any employee or applicant for employment on the basis or because of race, color, religion, national origin, ancestry, sex, sexual orientation, age, disability, marital status, domestic partner status, or medical condition.

4. The Contractor shall permit access to, and may be required to provide certified copies of, all of its records pertaining to employment and to its employment practices by the Awarding Authority of the DAA for the purpose of investigation to ascertain compliance with the Affirmative Action Program provisions of City Contracts and, upon request, to provide evidence that it has or will comply therewith.

5. The failure of any Contractor to comply with the Affirmative Action Program provisions of City Contracts may be deemed to be a material breach of a City Contract. The failure shall only be established upon a finding to that effect by the Awarding Authority, on the basis of its own investigation or that of the DAA. No finding shall be made except upon a full and fair hearing after notice and an opportunity to be heard has been given to the Contractor.

6. Upon a finding duly made that the Contractor has breached the Affirmative Action Program provisions of a City Contract, the Contract may be forthwith cancelled, terminated, or suspended, in whole or in part, by the Awarding Authority, and all monies due or to become due hereunder may be forwarded to and retained by the City of Los Angeles. In addition thereto, the breach may be the basis for a determination by the Awarding Authority or the Board of Public Works that the Contractor is a non-responsible bidder or proposer pursuant to the provisions of Section 10.40 of this Code. In the event of such determination, the Contractor shall be disqualified from being awarded a contract with the City of Los Angeles for a period of two years, or until he or she shall establish and carry out a program in conformance with the provisions hereof.
7. In the event of a finding by the Fair Employment and Housing Commission of the State of California, or the Board of Public Works of the City of Los Angeles, or any court of competent jurisdiction, that the Contractor has been guilty of a willful violation of the California Fair Employment and Housing Act, or the Affirmative Action Program provisions of a City Contract, there may be deducted from the amount payable to the Contractor by the City of Los Angeles under the contract, a penalty of ten dollars ($10.00) for each person for each calendar day on which the person was discriminated against in violation of the provisions of a City Contract.

8. Notwithstanding any other provisions of a City Contract, the City of Los Angeles shall have any and all other remedies at law or in equity for any breach hereof.

9. The Public Works Board of Commissioners shall promulgate rules and regulations through the DAA and provide to the Awarding Authorities electronic and hard copy forms for the implementation of the Affirmative Action Program provisions of City contracts, and rules and regulations and forms shall, so far as practicable, be similar to those adopted in applicable Federal Executive Orders. No other rules, regulations, or forms may be used by an Awarding Authority of the City to accomplish this contract compliance program.

10. Nothing contained in City Contracts shall be construed in any manner so as to require or permit any act which is prohibited by law.

11. By affixing its signature to a Contract that is subject to this article, the Contractor shall agree to adhere to the provisions in this article for the duration of the Contract. The Awarding Authority may also require Contractors and suppliers to take part in a pre-registration, pre-bid, pre-proposal, or pre-award conference in order to develop, improve, or implement a qualifying Affirmative Action Program.

The Contractor certifies and agrees to immediately implement good faith effort measures to recruit and employ minority, women, and other potential employees in a non-discriminatory manner including, but not limited to, the following actions as appropriate and available to the Contractor’s field of work. The Contractor shall:

a. Recruit and make efforts to obtain employees through:
   
i. Advertising employment opportunities in minority and other community news media or other publications.
   
ii. Notifying minority, women, and other community organizations of employment opportunities.
   
iii. Maintaining contact with schools with diverse populations of students to notify them of employment opportunities.
iv. Encouraging existing employees, including minorities and women, to refer their friends and relatives.

v. Promoting after school and vacation employment opportunities for minority, women, and other youth.

vi. Validating all job specifications, selection requirements, tests, etc.

vii. Maintaining a file of the names and addresses of each worker referred to the Contractor and what action was taken concerning the worker.

viii. Notifying the appropriate Awarding Authority and the DAA in writing when a union, with whom the Contractor has a collective bargaining agreement, has failed to refer a minority, woman, or other worker.

b. Continually evaluate personnel practices to assure that hiring, upgrading, promotions, transfers, demotions, and layoffs are made in a non-discriminatory manner so as to achieve and maintain a diverse work force.

c. Utilize training programs that assist minority, women, and other employees in locating, qualifying for and engaging in the training programs to enhance their skills and advancement.

d. Secure cooperation or compliance from the labor referral agency to the Contractor’s contractual Affirmative Action Program obligations.

e. Establish a person at the management level of the Contractor to be the Equal Employment Practices officer. Such individual shall have the authority to disseminate and enforce the Contractor’s Equal Employment and Affirmative Action Program policies.

f. Maintain records as are necessary to determine compliance with Equal Employment Practices and Affirmative Action Program obligations and make the records available to City, State, and Federal authorities upon request.

g. Establish written company policies, rules, and procedures which shall be encompassed in a company-wide Affirmative Action Program for all of its operations and Contracts. The policies shall be provided to all employees, Subcontractors, vendors, unions, and all others with whom the Contractor may become involved in fulfilling any of its Contracts.

h. Document its good faith efforts to correct any deficiencies when problems are experienced by the Contractor in complying with its obligations pursuant to this article. The Contractor shall state:

   i. What steps were taken, how, and on what date.
   ii. To whom these efforts were directed.
   iii. The responses received, from whom, and when.
   iv. What other steps were taken, or will be taken, to comply and when.
   v. Why the Contractor has been, or will be, unable to comply.
i. Every contract of $25,000 or more which may provide construction, demolition, renovation, conservation, or major maintenance of any kind shall also comply with the requirements of Section 10.13 of the Los Angeles Administrative Code.

12. The Affirmative Action Program required to be submitted hereunder and the pre-registration, pre-bid, pre-proposal, or pre-award conference which may be required by the Awarding Authority shall, without limitation as to the subject or nature of employment activity, be concerned with such employment practices as:

a. Apprenticeship where approved programs are functioning, and other on-the-job training for non-apprenticeable occupations;

b. Classroom preparation for the job when not apprenticeable;

c. Pre-apprenticeship education and preparation;

d. Upgrading training and opportunities;

e. Encouraging the use of Contractors, Subcontractors, and suppliers of all racial and ethnic groups; provided, however, that any contract subject to this ordinance shall require the Contractor, Subcontractor, or supplier to provide not less than the prevailing wage, working conditions, and practices generally observed in private industries in the Contractor’s, Subcontractor’s, or supplier’s geographical area for such work;

f. The entry of qualified women, minority, and all other journeymen to the industry; and,

g. The provision of needed supplies or job conditions to permit persons with disabilities to be employed, and minimize the impact of any disability.

13. Any adjustments which may be made in the Contractor’s work force to achieve the requirements of the City’s Affirmative Action Program in purchasing and construction shall be accomplished by either an increase in the size of the work force or replacement of those employees who leave the work force by reason of resignation, retirement, or death and not by termination, layoff, demotion, or change in grade.

14. This ordinance shall not confer upon the City of Los Angeles or any Agency, Board, or Commission thereof any power not otherwise provided by law to determine the legality of any existing collective bargaining agreement and shall have application only to
discriminatory employment practices by Contractors engaged in the performance of City Contracts.

15. All Contractors subject to the provisions of this article shall include a similar provision in all subcontracts awarded for work to be performed under the Contract with the City and shall impose the same obligations including, but not limited to, filing and reporting obligations, on the Subcontractors as are applicable to the Contractor. Failure of the Contractor to comply with this requirement or to obtain the compliance of its Subcontractors with all such obligations shall subject the Contractor to the imposition of any and all sanctions allowed by law, including, but not limited to, termination of the Contractor’s Contract with the City.

B. First Source Hiring Ordinance:

Unless otherwise exempt in accordance with the provisions of this Ordinance, this AGREEMENT is subject to the applicable provisions of the First Source Hiring Ordinance (FSHO), Section 10.44 et seq. of the LAAC, as amended from time to time.

1. CONCESSIONAIRE shall, prior to the execution of this AGREEMENT, provide to the Designated Administrative Agency (DAA) a list of anticipated employment opportunities that CONCESSIONAIRE estimates it will need to fill in order to perform the services under this AGREEMENT. The Department of Public Works, Bureau of Contract Administration is the DAA.

2. CONCESSIONAIRE further pledges that it will, during the term of this AGREEMENT:

   a. At least seven (7) business days prior to making an announcement of a specific employment opportunity, provide notification of that employment opportunity to the Economic and Workforce Development Department (EWDD), which will refer individuals for interview;

   b. Interview qualified individuals referred by EWDD; and,

   c. Prior to filling any employment opportunity, CONCESSIONAIRE shall inform the DAA of the names of the Referral Resources used, the names of the individuals they referred, the names of the referred individuals who CONCESSIONAIRE interviewed, and the reasons why referred individuals were not hired.

3. Any subcontract entered into by CONCESSIONAIRE relating to this AGREEMENT, to the extent allowed hereunder, shall be subject to the provisions of FSHO, and shall incorporate the FSHO.
4. CONCESSIONAIRE shall comply with all rules, regulations, and policies promulgated by the DAA, which may be amended from time to time.

Where under the provisions of Section 10.44.13 of the LAAC the DAA has determined that CONCESSIONAIRE intentionally violated or used hiring practices for the purpose of avoiding the article, the determination must be documented in the Awarding Authority’s Contractor Evaluation, required under LAAC Section 10.39 et seq., and must be documented in each of CONCESSIONAIRE’s subsequent Contractor Responsibility Questionnaires submitted under LAAC Section 10.40 et seq. This measure does not limit CITY’s authority to act under this article.

Under the provisions of Section 10.44.8 of the LAAC, the Awarding Authority shall, under appropriate circumstances, terminate this AGREEMENT and otherwise pursue legal remedies that may be available if the DAA determines that the subject CONCESSIONAIRE has violated provisions of the FSHO.

SECTION 7 - RATIFICATION

At the request of CITY, and because of the need therefore, VENDOR began performance of the services required hereunder prior to the execution hereof. By its execution hereof, CITY hereby accepts such service subject to all the terms, covenants, and conditions of this AGREEMENT, and ratifies its AGREEMENT with VENDOR for such services.

SECTION 8 - INCORPORATION OF DOCUMENTS

This Agreement, appendices and incorporated documents represent the entire integrated agreement of the parties and supersedes all prior written or oral representations, discussions, and agreements. This Agreement may not be changed or modified in any manner except by formal, written amendment fully executed by both CITY and VENDOR. The following documents are incorporated and made a part hereof by reference:

Exhibit A Statement of Work
Exhibit B City of Los Angeles, California Request for Proposal (RFP) #XXXXXX dated XXXXXXX for the purchase, installation and support of a Golf Management and Reservation System,
Exhibit C Proposal submitted by XXCOMPANYNAMEXX in response to RFP #XXXXXX
Exhibit D Standard Provisions for City Contracts. (Rev. 3/09)
Exhibit E Required Insurance and Minimum Limits
Exhibit F Instructions and Information on Complying with City Insurance Requirements
The order of precedence in resolving conflicting language, if any, in the documents shall be: (1) This Agreement; (2) Exhibit B; and (3) Exhibit A.

Entire Contract. This Agreement and the attached schedules appendices, and exhibits: constitute the entire Agreement between CITY and VENDOR. No amendment or modification shall be made to this Agreement unless it is in writing and signed by both Parties.
IN WITNESS WHEREOF, THE CITY OF LOS ANGELES has caused this AGREEMENT to be executed on its behalf by its duly authorized General Manager of the Department of Recreation and Parks, and Vendor has executed the same as of the day and year herein below written.

THE CITY OF LOS ANGELES, a municipal corporation, acting by and through its Department of Recreation and Parks.

BY: _____________________________ DATE: ____________________
MICHAEL A. SHULL
General Manager

CONCESSIONAIRE

BY: _____________________________ DATE: ____________________
Title: ____________________________

APPROVED AS TO FORM:
MICHAEL N. FEUER, City Attorney

BY: _____________________________ DATE: ____________________
STREFAN FAUBLE
Deputy City Attorney

Business Tax Registration Certificate Number: __________________________
Internal Revenue Service Taxpayer Identification Number: ______________________
AGREEMENT Number: ________________
Exhibit C Proposal submitted by XXCOMPANYNAMEXX in response to RFP #XXXXXX (To be inserted)
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STANDARD PROVISIONS FOR CITY CONTRACTS

PSC-1. CONSTRUCTION OF PROVISIONS AND TITLES HEREIN

All titles, subtitles, or headings in this Contract have been inserted for convenience, and shall not be deemed to affect the meaning or construction of any of the terms or provisions hereof. The language of this Contract shall be construed according to its fair meaning and not strictly for or against the CITY or CONTRACTOR. The word "CONTRACTOR" herein in this Contract includes the party or parties identified in the Contract. The singular shall include the plural; if there is more than one CONTRACTOR herein, unless expressly stated otherwise, their obligations and liabilities hereunder shall be joint and several. Use of the feminine, masculine, or neuter genders shall be deemed to include the genders not used.

PSC-2. NUMBER OF ORIGINALS

The number of original texts of this Contract shall be equal to the number of the parties hereto, one text being retained by each party. At the CITY'S option, one or more additional original texts of this Contract may also be retained by the City.

PSC-3. APPLICABLE LAW, INTERPRETATION AND ENFORCEMENT

Each party's performance hereunder shall comply with all applicable laws of the United States of America, the State of California, and the CITY, including but not limited to, laws regarding health and safety, labor and employment, wage and hours and licensing laws which affect employees. This Contract shall be enforced and interpreted under the laws of the State of California without regard to conflict of law principles. CONTRACTOR shall comply with new, amended, or revised laws, regulations, and/or procedures that apply to the performance of this Contract.

In any action arising out of this Contract, CONTRACTOR consents to personal jurisdiction, and agrees to bring all such actions, exclusively in state or federal courts located in Los Angeles County, California.

If any part, term or provision of this Contract is held void, illegal, unenforceable, or in conflict with any law of a federal, state or local government having jurisdiction over this Contract, the validity of the remaining parts, terms or provisions of the Contract shall not be affected thereby.
PSC-4. **TIME OF EFFECTIVENESS**

Unless otherwise provided, this Contract shall take effect when all of the following events have occurred:

A. This Contract has been signed on behalf of CONTRACTOR by the person or persons authorized to bind CONTRACTOR hereto;

B. This Contract has been approved by the City Council or by the board, officer or employee authorized to give such approval;

C. The Office of the City Attorney has indicated in writing its approval of this Contract as to form; and

D. This Contract has been signed on behalf of the CITY by the person designated by the City Council, or by the board, officer or employee authorized to enter into this Contract.

PSC-5. **INTEGRATED CONTRACT**

This Contract sets forth all of the rights and duties of the parties with respect to the subject matter hereof, and replaces any and all previous Contracts or understandings, whether written or oral, relating thereto. This Contract may be amended only as provided for in paragraph PSC-6 hereof.

PSC-6. **AMENDMENT**

All amendments to this Contract shall be in writing and signed and approved pursuant to the provisions of PSC-4.

PSC-7. **EXCUSABLE DELAYS**

In the event that performance on the part of any party hereto is delayed or suspended as a result of circumstances beyond the reasonable control and without the fault and negligence of said party, none of the parties shall incur any liability to the other parties as a result of such delay or suspension. Circumstances deemed to be beyond the control of the parties hereunder include, but are not limited to, acts of God or of the public enemy; insurrection; acts of the Federal Government or any unit of State or Local Government in either sovereign or contractual capacity; fires; floods; earthquakes; epidemics; quarantine restrictions; strikes; freight embargoes or delays in transportation, to the extent that they are not caused by the party's willful or negligent acts or omissions, and to the extent that they are beyond the party's reasonable control.

PSC-8. **BREACH**

Except for excusable delays as described in PSC-7, if any party fails to perform, in whole or in part, any promise, covenant, or agreement set forth herein, or should any representation made by it be untrue, any aggrieved party may avail itself of all rights
and remedies, at law or equity, in the courts of law. Said rights and remedies are cumulative of those provided for herein except that in no event shall any party recover more than once, suffer a penalty or forfeiture, or be unjustly compensated.

PSC-9. **WAIVER**

A waiver of a default of any part, term or provision of this Contract shall not be construed as a waiver of any succeeding default or as a waiver of the part, term or provision itself. A party’s performance after the other party’s default shall not be construed as a waiver of that default.

PSC-10. **TERMINATION**

**A. TERMINATION FOR CONVENIENCE**

The CITY may terminate this Contract for the CITY’S convenience at any time by giving CONTRACTOR thirty days written notice thereof. Upon receipt of said notice, CONTRACTOR shall immediately take action not to incur any additional obligations, cost or expenses, except as may be reasonably necessary to terminate its activities. The CITY shall pay CONTRACTOR its reasonable and allowable costs through the effective date of termination and those reasonable and necessary costs incurred by CONTRACTOR to affect such termination. Thereafter, CONTRACTOR shall have no further claims against the CITY under this Contract. All finished and unfinished documents and materials procured for or produced under this Contract, including all intellectual property rights thereto, shall become CITY property upon the date of such termination. CONTRACTOR agrees to execute any documents necessary for the CITY to perfect, memorialize, or record the CITY’S ownership of rights provided herein.

**B. TERMINATION FOR BREACH OF CONTRACT**

1. Except for excusable delays as provided in PSC-7, if CONTRACTOR fails to perform any of the provisions of this Contract or so fails to make progress as to endanger timely performance of this Contract, the CITY may give CONTRACTOR written notice of such default. If CONTRACTOR does not cure such default or provide a plan to cure such default which is acceptable to the CITY within the time permitted by the CITY, then the CITY may terminate this Contract due to CONTRACTOR’S breach of this Contract.

2. If a federal or state proceeding for relief of debtors is undertaken by or against CONTRACTOR, or if CONTRACTOR makes an assignment for the benefit of creditors, then the CITY may immediately terminate this Contract.

3. If CONTRACTOR engages in any dishonest conduct related to the performance or administration of this Contract or violates the
CITY'S lobbying policies, then the CITY may immediately terminate this Contract.

4. In the event the CITY terminates this Contract as provided in this section, the CITY may procure, upon such terms and in such manner as the CITY may deem appropriate, services similar in scope and level of effort to those so terminated, and CONTRACTOR shall be liable to the CITY for all of its costs and damages, including, but not limited, any excess costs for such services.

5. All finished or unfinished documents and materials produced or procured under this Contract, including all intellectual property rights thereto, shall become CITY property upon date of such termination. CONTRACTOR agrees to execute any documents necessary for the CITY to perfect, memorialize, or record the CITY'S ownership of rights provided herein.

6. If, after notice of termination of this Contract under the provisions of this section, it is determined for any reason that CONTRACTOR was not in default under the provisions of this section, or that the default was excusable under the terms of this Contract, the rights and obligations of the parties shall be the same as if the notice of termination had been issued pursuant to PSC-10(A) Termination for Convenience.

7. The rights and remedies of the CITY provided in this section shall not be exclusive and are in addition to any other rights and remedies provided by law or under this Contract.

PSC-11. INDEPENDENT CONTRACTOR

CONTRACTOR is acting hereunder as an independent contractor and not as an agent or employee of the CITY. CONTRACTOR shall not represent or otherwise hold out itself or any of its directors, officers, partners, employees, or agents to be an agent or employee of the CITY.

PSC-12. CONTRACTOR'S PERSONNEL

Unless otherwise provided or approved by the CITY, CONTRACTOR shall use its own employees to perform the services described in this Contract. The CITY shall have the right to review and approve any personnel who are assigned to work under this Contract. CONTRACTOR agrees to remove personnel from performing work under this Contract if requested to do so by the CITY.

CONTRACTOR shall not use subcontractors to assist in performance of this Contract without the prior written approval of the CITY. If the CITY permits the use of subcontractors, CONTRACTOR shall remain responsible for performing all aspects of
this Contract. The CITY has the right to approve CONTRACTOR’S subcontractors, and the CITY reserves the right to request replacement of subcontractors. The CITY does not have any obligation to pay CONTRACTOR’S subcontractors, and nothing herein creates any privity between the CITY and the subcontractors.

**PSC-13. PROHIBITION AGAINST ASSIGNMENT OR DELEGATION**

CONTRACTOR may not, unless it has first obtained the written permission of the CITY:

A. Assign or otherwise alienate any of its rights under this Contract, including the right to payment; or

B. Delegate, subcontract, or otherwise transfer any of its duties under this Contract.

**PSC-14. PERMITS**

CONTRACTOR and its directors, officers, partners, agents, employees, and subcontractors, to the extent allowed hereunder, shall obtain and maintain all licenses, permits, certifications and other documents necessary for CONTRACTOR’S performance hereunder and shall pay any fees required therefor. CONTRACTOR certifies to immediately notify the CITY of any suspension, termination, lapses, non-renewals, or restrictions of licenses, permits, certificates, or other documents.

**PSC-15. CLAIMS FOR LABOR AND MATERIALS**

CONTRACTOR shall promptly pay when due all amounts payable for labor and materials furnished in the performance of this Contract so as to prevent any lien or other claim under any provision of law from arising against any CITY property (including reports, documents, and other tangible or intangible matter produced by CONTRACTOR hereunder), against CONTRACTOR’S rights to payments hereunder, or against the CITY, and shall pay all amounts due under the Unemployment Insurance Act with respect to such labor.

**PSC-16. CURRENT LOS ANGELES CITY BUSINESS TAX REGISTRATION CERTIFICATE REQUIRED**

If applicable, CONTRACTOR represents that it has obtained and presently holds the Business Tax Registration Certificate(s) required by the CITY’S Business Tax Ordinance, Section 21.00 et seq. of the Los Angeles Municipal Code. For the term covered by this Contract, CONTRACTOR shall maintain, or obtain as necessary, all such Certificates required of it under the Business Tax Ordinance, and shall not allow any such Certificate to be revoked or suspended.

**PSC-17. RETENTION OF RECORDS, AUDIT AND REPORTS**

CONTRACTOR shall maintain all records, including records of financial transactions, pertaining to the performance of this Contract, in their original form, in accordance with
requirements prescribed by the CITY. These records shall be retained for a period of no less than three years following final payment made by the CITY hereunder or the expiration date of this Contract, whichever occurs last. Said records shall be subject to examination and audit by authorized CITY personnel or by the CITY'S representative at any time during the term of this Contract or within the three years following final payment made by the CITY hereunder or the expiration date of this Contract, whichever occurs last. CONTRACTOR shall provide any reports requested by the CITY regarding performance of this Contract. Any subcontract entered into by CONTRACTOR, to the extent allowed hereunder, shall include a like provision for work to be performed under this Contract.

PSC-18. FALSE CLAIMS ACT

CONTRACTOR acknowledges that it is aware of liabilities resulting from submitting a false claim for payment by the CITY under the False Claims Act (Cal. Gov. Code §§ 12650 et seq.), including treble damages, costs of legal actions to recover payments, and civil penalties of up to $10,000 per false claim.

PSC-19. BONDS

All bonds which may be required hereunder shall conform to CITY requirements established by Charter, ordinance or policy, and shall be filed with the Office of the City Administrative Officer, Risk Management for its review and acceptance in accordance with Sections 11.47 through 11.56 of the Los Angeles Administrative Code.

PSC-20. INDEMNIFICATION

Except for the active negligence or willful misconduct of the CITY, or any of its Boards, Officers, Agents, Employees, Assigns and Successors in Interest, CONTRACTOR undertakes and agrees to defend, indemnify and hold harmless the CITY and any of its Boards, Officers, Agents, Employees, Assigns, and Successors in interest from and against all suits and causes of action, claims, losses, demands and expenses, including, but not limited to, attorney's fees (both in house and outside counsel) and cost of litigation (including all actual litigation costs incurred by the CITY, including but not limited to, costs of experts and consultants), damages or liability of any nature whatsoever, for death or injury to any person, including CONTRACTOR'S employees and agents, or damage or destruction of any property of either party hereto or of third parties, arising in any manner by reason of the negligent acts, errors, omissions or willful misconduct incident to the performance of this Contract by CONTRACTOR or its subcontractors of any tier. Rights and remedies available to the CITY under this provision are cumulative of those provided for elsewhere in this Contract and those allowed under the laws of the United States, the State of California, and the CITY. The provisions of PSC-20 shall survive expiration or termination of this Contract.

PSC-21. INTELLECTUAL PROPERTY INDEMNIFICATION

CONTRACTOR, at its own expense, undertakes and agrees to defend, indemnify, and hold harmless the CITY, and any of its Boards, Officers, Agents, Employees, Assigns,
and Successors in Interest from and against all suits and causes of action, claims, losses, demands and expenses, including, but not limited to, attorney's fees (both in house and outside counsel) and cost of litigation (including all actual litigation costs incurred by the CITY, including but not limited to, costs of experts and consultants), damages or liability of any nature whatsoever arising out of the infringement, actual or alleged, direct or contributory, of any intellectual property rights, including, without limitation, patent, copyright, trademark, trade secret, right of publicity and proprietary information right (1) on or in any design, medium, matter, article, process, method, application, equipment, device, instrumentation, software, hardware, or firmware used by CONTRACTOR, or its subcontractors of any tier, in performing the work under this Contract; or (2) as a result of the CITY'S actual or intended use of any Work Product furnished by CONTRACTOR, or its subcontractors of any tier, under the Agreement. Rights and remedies available to the CITY under this provision are cumulative of those provided for elsewhere in this Contract and those allowed under the laws of the United States, the State of California, and the CITY. The provisions of PSC-21 shall survive expiration or termination of this Contract.

PSC-22. INTELLECTUAL PROPERTY WARRANTY

CONTRACTOR represents and warrants that its performance of all obligations under this Contract does not infringe in any way, directly or contributorily, upon any third party's intellectual property rights, including, without limitation, patents, copyrights, trademarks, trade secrets, right of publicity and proprietary information.

PSC-23. OWNERSHIP AND LICENSE

Unless otherwise provided for herein, all Work Products originated and prepared by CONTRACTOR or its subcontractors of any tier under this Contract shall be and remain the exclusive property of the CITY for its use in any manner it deems appropriate. Work Products are all works, tangible or not, created under this Contract including, without limitation, documents, material, data, reports, manuals, specifications, artwork, drawings, sketches, computer programs and databases, schematics, photographs, video and audiovisual recordings, sound recordings, marks, logos, graphic designs, notes, websites, domain names, inventions, processes, formulas matters and combinations thereof, and all forms of intellectual property. CONTRACTOR hereby assigns, and agrees to assign, all goodwill, copyright, trademark, patent, trade secret and all other intellectual property rights worldwide in any Work Products originated and prepared by CONTRACTOR under this Contract. CONTRACTOR further agrees to execute any documents necessary for the CITY to perfect, memorialize, or record the CITY'S ownership of rights provided herein.

For all Work Products delivered to the CITY that are not originated or prepared by CONTRACTOR or its subcontractors of any tier under this Contract, CONTRACTOR hereby grants a non-exclusive perpetual license to use such Work Products for any CITY purposes.
CONTRACTOR shall not provide or disclose any Work Product to any third party without prior written consent of the CITY.

Any subcontract entered into by CONTRACTOR relating to this Contract, to the extent allowed hereunder, shall include a like provision for work to be performed under this Contract to contractually bind or otherwise oblige its subcontractors performing work under this Contract such that the CITY'S ownership and license rights of all Work Products are preserved and protected as intended herein. Failure of CONTRACTOR to comply with this requirement or to obtain the compliance of its subcontractors with such obligations shall subject CONTRACTOR to the imposition of any and all sanctions allowed by law, including but not limited to termination of CONTRACTOR'S contract with the CITY.

PSC-24. INSURANCE

During the term of this Contract and without limiting CONTRACTOR'S indemnification of the CITY, CONTRACTOR shall provide and maintain at its own expense a program of insurance having the coverages and limits customarily carried and actually arranged by CONTRACTOR, but not less than the amounts and types listed on the Required Insurance and Minimum Limits sheet (Form General 146 in Exhibit 1 hereto), covering its operations hereunder. Such insurance shall conform to CITY requirements established by Charter, ordinance or policy, shall comply with the Insurance Contractual Requirements (Form General 133 in Exhibit 1 hereto) and shall otherwise be in a form acceptable to the Office of the City Administrative Officer, Risk Management. CONTRACTOR shall comply with all Insurance Contractual Requirements shown on Exhibit 1 hereto. Exhibit 1 is hereby incorporated by reference and made a part of this Contract.

PSC-25. DISCOUNT TERMS

CONTRACTOR agrees to offer the CITY any discount terms that are offered to its best customers for the goods and services to be provided hereunder and apply such discount to payments made under this Contract which meet the discount terms.

PSC-26. WARRANTY AND RESPONSIBILITY OF CONTRACTOR

CONTRACTOR warrants that the work performed hereunder shall be completed in a manner consistent with professional standards practiced among those firms within CONTRACTOR'S profession, doing the same or similar work under the same or similar circumstances.

PSC-27. NON-DISCRIMINATION

Unless otherwise exempt, this Contract is subject to the non-discrimination provisions in Sections 10.8 through 10.8.2 of the Los Angeles Administrative Code, as amended from time to time. The CONTRACTOR shall comply with the applicable non-discrimination and affirmative action provisions of the laws of the United States of America, the State of California, and the CITY. In performing this Contract, CONTRACTOR shall not
discriminate in its employment practices against any employee or applicant for employment because of such person's race, religion, national origin, ancestry, sex, sexual orientation, age, disability, domestic partner status, marital status or medical condition. Any subcontract entered into by CONTRACTOR, to the extent allowed hereunder, shall include a like provision for work to be performed under this Contract.

Failure of CONTRACTOR to comply with this requirement or to obtain the compliance of its subcontractors with such obligations shall subject CONTRACTOR to the imposition of any and all sanctions allowed by law, including but not limited to termination of CONTRACTOR'S contract with the CITY.

PSC-28. EQUAL EMPLOYMENT PRACTICES

Unless otherwise exempt, this Contract is subject to the equal employment practices provisions in Section 10.8.3 of the Los Angeles Administrative Code, as amended from time to time.

A. During the performance of this Contract, CONTRACTOR agrees and represents that it will provide equal employment practices and CONTRACTOR and each subcontractor hereunder will ensure that in his or her employment practices persons are employed and employees are treated equally and without regard to or because of race, religion, ancestry, national origin, sex, sexual orientation, age, disability, marital status or medical condition.

1. This provision applies to work or service performed or materials manufactured or assembled in the United States.

2. Nothing in this section shall require or prohibit the establishment of new classifications of employees in any given craft, work or service category.

3. CONTRACTOR agrees to post a copy of Paragraph A hereof in conspicuous places at its place of business available to employees and applicants for employment.

B. CONTRACTOR will, in all solicitations or advertisements for employees placed by or on behalf of CONTRACTOR, state that all qualified applicants will receive consideration for employment without regard to their race, religion, ancestry, national origin, sex, sexual orientation, age, disability, marital status or medical condition.

C. As part of the CITY'S supplier registration process, and/or at the request of the awarding authority, or the Board of Public Works, Office of Contract Compliance, CONTRACTOR shall certify in the specified format that he or she has not discriminated in the performance of CITY contracts against any employee or applicant for employment on the basis or because of
race, religion, national origin, ancestry, sex, sexual orientation, age, disability, marital status or medical condition.

D. CONTRACTOR shall permit access to and may be required to provide certified copies of all of his or her records pertaining to employment and to employment practices by the awarding authority or the Office of Contract Compliance for the purpose of investigation to ascertain compliance with the Equal Employment Practices provisions of CITY contracts. On their or either of their request CONTRACTOR shall provide evidence that he or she has or will comply therewith.

E. The failure of any CONTRACTOR to comply with the Equal Employment Practices provisions of this Contract may be deemed to be a material breach of CITY contracts. Such failure shall only be established upon a finding to that effect by the awarding authority, on the basis of its own investigation or that of the Board of Public Works, Office of Contract Compliance. No such finding shall be made or penalties assessed except upon a full and fair hearing after notice and an opportunity to be heard has been given to CONTRACTOR.

F. Upon a finding duly made that CONTRACTOR has failed to comply with the Equal Employment Practices provisions of a CITY contract, the contract may be forthwith canceled, terminated or suspended, in whole or in part, by the awarding authority, and all monies due or to become due hereunder may be forwarded to and retained by the CITY. In addition thereto, such failure to comply may be the basis for a determination by the awarding authority or the Board of Public Works that the CONTRACTOR is an irresponsible bidder or proposer pursuant to the provisions of Section 371 of the Charter of the City of Los Angeles. In the event of such a determination, CONTRACTOR shall be disqualified from being awarded a contract with the CITY for a period of two years, or until CONTRACTOR shall establish and carry out a program in conformance with the provisions hereof.

G. Notwithstanding any other provision of this Contract, the CITY shall have any and all other remedies at law or in equity for any breach hereof.

H. Intentionally blank.

I. Nothing contained in this Contract shall be construed in any manner so as to require or permit any act which is prohibited by law.

J. At the time a supplier registers to do business with the CITY, or when an individual bid or proposal is submitted, CONTRACTOR shall agree to adhere to the Equal Employment Practices specified herein during the performance or conduct of CITY Contracts.
K. Equal Employment Practices shall, without limitation as to the subject or nature of employment activity, be concerned with such employment practices as:

1. Hiring practices;

2. Apprenticeships where such approved programs are functioning, and other on-the-job training for non-apprenticeable occupations;

3. Training and promotional opportunities; and

4. Reasonable accommodations for persons with disabilities.

L. Any subcontract entered into by CONTRACTOR, to the extent allowed hereunder, shall include a like provision for work to be performed under this Contract. Failure of CONTRACTOR to comply with this requirement or to obtain the compliance of its subcontractors with all such obligations shall subject CONTRACTOR to the imposition of any and all sanctions allowed by law, including but not limited to termination of the CONTRACTOR’S Contract with the CITY.

PSC-29. AFFIRMATIVE ACTION PROGRAM

Unless otherwise exempt, this Contract is subject to the affirmative action program provisions in Section 10.8.4 of the Los Angeles Administrative Code, as amended from time to time.

A. During the performance of a CITY contract, CONTRACTOR certifies and represents that CONTRACTOR and each subcontractor hereunder will adhere to an affirmative action program to ensure that in its employment practices, persons are employed and employees are treated equally and without regard to or because of race, religion, ancestry, national origin, sex, sexual orientation, age, disability, marital status or medical condition.

1. This provision applies to work or services performed or materials manufactured or assembled in the United States.

2. Nothing in this section shall require or prohibit the establishment of new classifications of employees in any given craft, work or service category.

3. CONTRACTOR shall post a copy of Paragraph A hereof in conspicuous places at its place of business available to employees and applicants for employment.

B. CONTRACTOR will, in all solicitations or advertisements for employees placed by or on behalf of CONTRACTOR, state that all qualified applicants will receive consideration for employment without regard to
their race, religion, ancestry, national origin, sex, sexual orientation, age, disability, marital status or medical condition.

C. As part of the CITY'S supplier registration process, and/or at the request of the awarding authority or the Office of Contract Compliance, CONTRACTOR shall certify on an electronic or hard copy form to be supplied, that CONTRACTOR has not discriminated in the performance of CITY contracts against any employee or applicant for employment on the basis or because of race, religion, ancestry, national origin, sex, sexual orientation, age, disability, marital status or medical condition.

D. CONTRACTOR shall permit access to and may be required to provide certified copies of all of its records pertaining to employment and to its employment practices by the awarding authority or the Office of Contract Compliance, for the purpose of investigation to ascertain compliance with the Affirmative Action Program provisions of CITY contracts, and on their or either of their request to provide evidence that it has or will comply therewith.

E. The failure of any CONTRACTOR to comply with the Affirmative Action Program provisions of CITY contracts may be deemed to be a material breach of contract. Such failure shall only be established upon a finding to that effect by the awarding authority, on the basis of its own investigation or that of the Board of Public Works, Office of Contract Compliance. No such finding shall be made except upon a full and fair hearing after notice and an opportunity to be heard has been given to CONTRACTOR.

F. Upon a finding duly made that CONTRACTOR has breached the Affirmative Action Program provisions of a CITY contract, the contract may be forthwith cancelled, terminated or suspended, in whole or in part, by the awarding authority, and all monies due or to become due hereunder may be forwarded to and retained by the CITY. In addition thereto, such breach may be the basis for a determination by the awarding authority or the Board of Public Works that the said CONTRACTOR is an irresponsible bidder or proposer pursuant to the provisions of Section 371 of the Los Angeles City Charter. In the event of such determination, such CONTRACTOR shall be disqualified from being awarded a contract with the CITY for a period of two years, or until he or she shall establish and carry out a program in conformance with the provisions hereof.

G. In the event of a finding by the Fair Employment and Housing Commission of the State of California, or the Board of Public Works of the City of Los Angeles, or any court of competent jurisdiction, that CONTRACTOR has been guilty of a willful violation of the California Fair Employment and Housing Act, or the Affirmative Action Program provisions of a CITY contract, there may be deducted from the amount payable to CONTRACTOR by the CITY under the contract, a penalty of ten dollars
(§10.00) for each person for each calendar day on which such person was discriminated against in violation of the provisions of a CITY contract.

H. Notwithstanding any other provisions of a CITY contract, the CITY shall have any and all other remedies at law or in equity for any breach hereof.

I. Intentionally blank.

J. Nothing contained in CITY contracts shall be construed in any manner so as to require or permit any act which is prohibited by law.

K. CONTRACTOR shall submit an Affirmative Action Plan which shall meet the requirements of this chapter at the time it submits its bid or proposal or at the time it registers to do business with the CITY. The plan shall be subject to approval by the Office of Contract Compliance prior to award of the contract. The awarding authority may also require contractors and suppliers to take part in a pre-registration, pre-bid, pre-proposal, or pre-award conference in order to develop, improve or implement a qualifying Affirmative Action Plan. Affirmative Action Programs developed pursuant to this section shall be effective for a period of twelve months from the date of approval by the Office of Contract Compliance. In case of prior submission of a plan, CONTRACTOR may submit documentation that it has an Affirmative Action Plan approved by the Office of Contract Compliance within the previous twelve months. If the approval is 30 days or less from expiration, CONTRACTOR must submit a new Plan to the Office of Contract Compliance and that Plan must be approved before the contract is awarded.

1. Every contract of $5,000 or more which may provide construction, demolition, renovation, conservation or major maintenance of any kind shall in addition comply with the requirements of Section 10.13 of the Los Angeles Administrative Code.

2. CONTRACTOR may establish and adopt as its own Affirmative Action Plan, by affixing his or her signature thereto, an Affirmative Action Plan prepared and furnished by the Office of Contract Compliance, or it may prepare and submit its own Plan for approval.

L. The Office of Contract Compliance shall annually supply the awarding authorities of the CITY with a list of contractors and suppliers who have developed Affirmative Action Programs. For each contractor and supplier the Office of Contract Compliance shall state the date the approval expires. The Office of Contract Compliance shall not withdraw its approval for any Affirmative Action Plan or change the Affirmative Action Plan after the date of contract award for the entire contract term without the mutual agreement of the awarding authority and CONTRACTOR.
M. The Affirmative Action Plan required to be submitted hereunder and the pre-registration, pre-bid, pre-proposal or pre-award conference which may be required by the Board of Public Works, Office of Contract Compliance or the awarding authority shall, without limitation as to the subject or nature of employment activity, be concerned with such employment practices as:

1. Apprenticeship where approved programs are functioning, and other on-the-job training for non-apprenticeable occupations;

2. Classroom preparation for the job when not apprenticeable;

3. Pre-apprenticeship education and preparation;

4. Upgrading training and opportunities;

5. Encouraging the use of contractors, subcontractors and suppliers of all racial and ethnic groups, provided, however, that any contract subject to this ordinance shall require the contractor, subcontractor or supplier to provide not less than the prevailing wage, working conditions and practices generally observed in private industries in the contractor's, subcontractor's or supplier's geographical area for such work;

6. The entry of qualified women, minority and all other journeymen into the industry; and

7. The provision of needed supplies or job conditions to permit persons with disabilities to be employed, and minimize the impact of any disability.

N. Any adjustments which may be made in the contractor's or supplier's work force to achieve the requirements of the CITY'S Affirmative Action Contract Compliance Program in purchasing and construction shall be accomplished by either an increase in the size of the work force or replacement of those employees who leave the work force by reason of resignation, retirement or death and not by termination, layoff, demotion or change in grade.

O. Affirmative Action Agreements resulting from the proposed Affirmative Action Plan or the pre-registration, pre-bid, pre-proposal or pre-award conferences shall not be confidential and may be publicized by the contractor at his or her discretion. Approved Affirmative Action Agreements become the property of the CITY and may be used at the discretion of the CITY in its Contract Compliance Affirmative Action Program.

P. Intentionally blank.
Q. All contractors subject to the provisions of this section shall include a like provision in all subcontracts awarded for work to be performed under the contract with the CITY and shall impose the same obligations, including but not limited to filing and reporting obligations, on the subcontractors as are applicable to the contractor. Failure of the contractor to comply with this requirement or to obtain the compliance of its subcontractors with all such obligations shall subject the contractor to the imposition of any and all sanctions allowed by law, including but not limited to termination of the contractor's contract with the CITY.

PSC-30. CHILD SUPPORT ASSIGNMENT ORDERS

This Contract is subject to the Child Support Assignment Orders Ordinance, Section 10.10 of the Los Angeles Administrative Code, as amended from time to time. Pursuant to the Child Support Assignment Orders Ordinance, CONTRACTOR will fully comply with all applicable State and Federal employment reporting requirements for CONTRACTOR'S employees. CONTRACTOR shall also certify (1) that the Principal Owner(s) of CONTRACTOR are in compliance with any Wage and Earnings Assignment Orders and Notices of Assignment applicable to them personally; (2) that CONTRACTOR will fully comply with all lawfully served Wage and Earnings Assignment Orders and Notices of Assignment in accordance with Section 5230, et seq., of the California Family Code; and (3) that CONTRACTOR will maintain such compliance throughout the term of this Contract.

Pursuant to Section 10.10(b) of the Los Angeles Administrative Code, the failure of CONTRACTOR to comply with all applicable reporting requirements or to implement lawfully served Wage and Earnings Assignment Orders or Notices of Assignment, or the failure of any Principal Owner(s) of CONTRACTOR to comply with any Wage and Earnings Assignment Orders or Notices of Assignment applicable to them personally, shall constitute a default by the CONTRACTOR under this Contract, subjecting this Contract to termination if such default shall continue for more than ninety (90) days after notice of such default to CONTRACTOR by the CITY.

Any subcontract entered into by CONTRACTOR, to the extent allowed hereunder, shall include a like provision for work to be performed under this Contract. Failure of CONTRACTOR to obtain compliance of its subcontractors shall constitute a default by CONTRACTOR under this Contract, subjecting this Contract to termination where such default shall continue for more than ninety (90) days after notice of such default to CONTRACTOR by the CITY.

CONTRACTOR certifies that, to the best of its knowledge, it is fully complying with the Earnings Assignment Orders of all employees, and is providing the names of all new employees to the New Hire Registry maintained by the Employment Development Department as set forth in Section 7110(b) of the California Public Contract Code.
PSC-31. LIVING WAGE ORDINANCE AND SERVICE CONTRACTOR WORKER RETENTION ORDINANCE

A. Unless otherwise exempt, this Contract is subject to the applicable provisions of the Living Wage Ordinance (LWO), Section 10.37 et seq. of the Los Angeles Administrative Code, as amended from time to time, and the Service Contractor Worker Retention Ordinance (SCWRO), Section 10.36 et seq., of the Los Angeles Administrative Code, as amended from time to time. These Ordinances require the following:

1. CONTRACTOR assures payment of a minimum initial wage rate to employees as defined in the LWO and as may be adjusted each July 1 and provision of compensated and uncompensated days off and health benefits, as defined in the LWO.

2. CONTRACTOR further pledges that it will comply with federal law proscribing retaliation for union organizing and will not retaliate for activities related to the LWO. CONTRACTOR shall require each of its subcontractors within the meaning of the LWO to pledge to comply with the terms of federal law proscribing retaliation for union organizing. CONTRACTOR shall deliver the executed pledges from each such subcontractor to the CITY within ninety (90) days of the execution of the subcontract. CONTRACTOR'S delivery of executed pledges from each such subcontractor shall fully discharge the obligation of CONTRACTOR with respect to such pledges and fully discharge the obligation of CONTRACTOR to comply with the provision in the LWO contained in Section 10.37.6(c) concerning compliance with such federal law.

3. CONTRACTOR, whether an employer, as defined in the LWO, or any other person employing individuals, shall not discharge, reduce in compensation, or otherwise discriminate against any employee for complaining to the CITY with regard to the employer's compliance or anticipated compliance with the LWO, for opposing any practice proscribed by the LWO, for participating in proceedings related to the LWO, for seeking to enforce his or her rights under the LWO by any lawful means, or otherwise asserting rights under the LWO. CONTRACTOR shall post the Notice of Prohibition Against Retaliation provided by the CITY.

4. Any subcontract entered into by CONTRACTOR relating to this Contract, to the extent allowed hereunder, shall be subject to the provisions of PSC-31 and shall incorporate the provisions of the LWO and the SCWRO.
5. CONTRACTOR shall comply with all rules, regulations and policies promulgated by the CITY'S Designated Administrative Agency which may be amended from time to time.

B. Under the provisions of Sections 10.36.3(c) and 10.37.6(c) of the Los Angeles Administrative Code, the CITY shall have the authority, under appropriate circumstances, to terminate this Contract and otherwise pursue legal remedies that may be available if the CITY determines that the subject CONTRACTOR has violated provisions of either the LWO or the SCWRO, or both.

C. Where under the LWO Section 10.37.6(d), the CITY'S Designated Administrative Agency has determined (a) that CONTRACTOR is in violation of the LWO in having failed to pay some or all of the living wage, and (b) that such violation has gone uncured, the CITY in such circumstances may impound monies otherwise due CONTRACTOR in accordance with the following procedures. Impoundment shall mean that from monies due CONTRACTOR, CITY may deduct the amount determined to be due and owing by CONTRACTOR to its employees. Such monies shall be placed in the holding account referred to in LWO Section 10.37.6(d)(3) and disposed of under procedures described therein through final and binding arbitration. Whether CONTRACTOR is to continue work following an impoundment shall remain in the sole discretion of the CITY. CONTRACTOR may not elect to discontinue work either because there has been an impoundment or because of the ultimate disposition of the impoundment by the arbitrator.

D. CONTRACTOR shall inform employees making less than Twelve Dollars ($12.00) per hour of their possible right to the federal Earned Income Credit (EIC). CONTRACTOR shall also make available to employees the forms informing them about the EIC and forms required to secure advance EIC payments from CONTRACTOR.

PSC- 32. AMERICANS WITH DISABILITIES ACT

CONTRACTOR hereby certifies that it will comply with the Americans with Disabilities Act, 42 U.S.C. §§ 12101 et seq., and its implementing regulations. CONTRACTOR will provide reasonable accommodations to allow qualified individuals with disabilities to have access to and to participate in its programs, services and activities in accordance with the provisions of the Americans with Disabilities Act. CONTRACTOR will not discriminate against persons with disabilities nor against persons due to their relationship to or association with a person with a disability. Any subcontract entered into by CONTRACTOR, relating to this Contract, to the extent allowed hereunder, shall be subject to the provisions of this paragraph.
PSC-33. CONTRACTOR RESPONSIBILITY ORDINANCE

Unless otherwise exempt, this Contract is subject to the provisions of the Contractor Responsibility Ordinance, Section 10.40 et seq., of the Los Angeles Administrative Code, as amended from time to time, which requires CONTRACTOR to update its responses to the responsibility questionnaire within thirty calendar days after any change to the responses previously provided if such change would affect CONTRACTOR’S fitness and ability to continue performing this Contract.

In accordance with the provisions of the Contractor Responsibility Ordinance, by signing this Contract, CONTRACTOR pledges, under penalty of perjury, to comply with all applicable federal, state and local laws in the performance of this Contract, including but not limited to, laws regarding health and safety, labor and employment, wages and hours, and licensing laws which affect employees. CONTRACTOR further agrees to: (1) notify the CITY within thirty calendar days after receiving notification that any government agency has initiated an investigation which may result in a finding that CONTRACTOR is not in compliance with all applicable federal, state and local laws in performance of this Contract; (2) notify the CITY within thirty calendar days of all findings by a government agency or court of competent jurisdiction that CONTRACTOR has violated the provisions of Section 10.40.3(a) of the Contractor Responsibility Ordinance; (3) unless exempt, ensure that its subcontractor(s), as defined in the Contractor Responsibility Ordinance, submit a Pledge of Compliance to the CITY; and (4) unless exempt, ensure that its subcontractor(s), as defined in the Contractor Responsibility Ordinance, comply with the requirements of the Pledge of Compliance and the requirement to notify the CITY within thirty calendar days after any government agency or court of competent jurisdiction has initiated an investigation or has found that the subcontractor has violated Section 10.40.3(a) of the Contractor Responsibility Ordinance in performance of the subcontract.

PSC-34. MINORITY, WOMEN, AND OTHER BUSINESS ENTERPRISE OUTREACH PROGRAM

CONTRACTOR agrees and obligates itself to utilize the services of Minority, Women and Other Business Enterprise firms on a level so designated in its proposal, if any. CONTRACTOR certifies that it has complied with Mayoral Directive 2001-26 regarding the Outreach Program for Personal Services Contracts Greater than $100,000, if applicable. CONTRACTOR shall not change any of these designated subcontractors, nor shall CONTRACTOR reduce their level of effort, without prior written approval of the CITY, provided that such approval shall not be unreasonably withheld.

PSC-35. EQUAL BENEFITS ORDINANCE

Unless otherwise exempt, this Contract is subject to the provisions of the Equal Benefits Ordinance (EBO), Section 10.8.2.1 of the Los Angeles Administrative Code, as amended from time to time.
A. During the performance of the Contract, CONTRACTOR certifies and represents that CONTRACTOR will comply with the EBO.

B. The failure of CONTRACTOR to comply with the EBO will be deemed to be a material breach of this Contract by the CITY.

C. If CONTRACTOR fails to comply with the EBO the CITY may cancel, terminate or suspend this Contract, in whole or in part, and all monies due or to become due under this Contract may be retained by the CITY. The CITY may also pursue any and all other remedies at law or in equity for any breach.

D. Failure to comply with the EBO may be used as evidence against CONTRACTOR in actions taken pursuant to the provisions of Los Angeles Administrative Code Section 10.40 et seq., Contractor Responsibility Ordinance.

E. If the CITY'S Designated Administrative Agency determines that a CONTRACTOR has set up or used its contracting entity for the purpose of evading the intent of the EBO, the CITY may terminate the Contract. Violation of this provision may be used as evidence against CONTRACTOR in actions taken pursuant to the provisions of Los Angeles Administrative Code Section 10.40 et seq., Contractor Responsibility Ordinance.

CONTRACTOR shall post the following statement in conspicuous places at its place of business available to employees and applicants for employment:

“During the performance of a Contract with the City of Los Angeles, the Contractor will provide equal benefits to its employees with spouses and its employees with domestic partners. Additional information about the City of Los Angeles’ Equal Benefits Ordinance may be obtained from the Department of Public Works, Office of Contract Compliance at (213) 847-1922.”

PSC 36. SLAVERY DISCLOSURE ORDINANCE

Unless otherwise exempt, this Contract is subject to the Slavery Disclosure Ordinance, Section 10.41 of the Los Angeles Administrative Code, as amended from time to time. CONTRACTOR certifies that it has complied with the applicable provisions of the Slavery Disclosure Ordinance. Failure to fully and accurately complete the affidavit may result in termination of this Contract.
EXHIBIT 1

INSURANCE CONTRACTUAL REQUIREMENTS

CONTACT For additional information about compliance with City Insurance and Bond requirements, contact the Office of the City Administrative Officer, Risk Management at (213) 978-RISK (7475) or go online at www.lacity.org/cao/risk. The City approved Bond Assistance Program is available for those contractors who are unable to obtain the City-required performance bonds. A City approved insurance program may be available as a low cost alternative for contractors who are unable to obtain City-required insurance.

CONTRACTUAL REQUIREMENTS

CONTRACTOR AGREES THAT:

1. Additional Insured/Loss Payee. The CITY must be included as an Additional Insured in applicable liability policies to cover the CITY’S liability arising out of the acts or omissions of the named insured. The CITY is to be named as an Additional Named Insured and a Loss Payee As Its Interests May Appear in property insurance in which the CITY has an interest, e.g., as a lien holder.

2. Notice of Cancellation. All required insurance will be maintained in full force for the duration of its business with the CITY. By ordinance, all required insurance must provide at least thirty (30) days’ prior written notice (ten (10) days for non-payment of premium) directly to the CITY if your insurance company elects to cancel or materially reduce coverage or limits prior to the policy expiration date, for any reason except impairment of an aggregate limit due to prior claims.

3. Primary Coverage. CONTRACTOR will provide coverage that is primary with respect to any insurance or self-insurance of the CITY. The CITY’S program shall be excess of this insurance and non-contributing.

4. Modification of Coverage. The CITY reserves the right at any time during the term of this Contract to change the amounts and types of insurance required hereunder by giving CONTRACTOR ninety (90) days’ advance written notice of such change. If such change should result in substantial additional cost to CONTRACTOR, the CITY agrees to negotiate additional compensation proportional to the increased benefit to the CITY.

5. Failure to Procure Insurance. All required insurance must be submitted and approved by the Office of the City Administrative Officer, Risk Management prior to the inception of any operations by CONTRACTOR.

CONTRACTOR’S failure to procure or maintain required insurance or a self-insurance program during the entire term of this Contract shall constitute a material breach of this Contract under which the CITY may immediately suspend or terminate this Contract or, at its discretion, procure or renew such insurance to protect the CITY’S interests and pay any and all premiums in connection therewith and recover all monies so paid from CONTRACTOR.

6. Workers’ Compensation. By signing this Contract, CONTRACTOR hereby certifies that it is aware of the provisions of Section 3700 et seq., of the California Labor Code which require every employer to be insured against liability for Workers’ Compensation or to undertake
self-insurance in accordance with the provisions of that Code, and that it will comply with such provisions at all time during the performance of the work pursuant to this Contract.

7. **California Licensee.** All insurance must be provided by an insurer admitted to do business in California or written through a California-licensed surplus lines broker or through an insurer otherwise acceptable to the CITY. Non-admitted coverage must contain a Service of Suit clause in which the underwriters agree to submit as necessary to the jurisdiction of a California court in the event of a coverage dispute. Service of process for this purpose must be allowed upon an agent in California designated by the insurer or upon the California Insurance Commissioner.

8. **Aggregate Limits/Impairment.** If any of the required insurance coverages contain annual aggregate limits, CONTRACTOR must give the CITY written notice of any pending claim or lawsuit which will materially diminish the aggregate within thirty (30) days of knowledge of same. You must take appropriate steps to restore the impaired aggregates or provide replacement insurance protection within thirty (30) days of knowledge of same. The CITY has the option to specify the minimum acceptable aggregate limit for each line of coverage required. No substantial reductions in scope of coverage which may affect the CITY'S protection are allowed without the CITY'S prior written consent.

9. **Commencement of Work.** For purposes of insurance coverage only, this Contract will be deemed to have been executed immediately upon any party hereto taking any steps that can be considered to be in furtherance of or towards performance of this Contract. The requirements in this Section supersede all other sections and provisions of this Contract, including, but not limited to, PSC-4, to the extent that any other section or provision conflicts with or impairs the provisions of this Section.
Exhibit 1 (Continued)
Required Insurance and Minimum Limits

Name: ____________________________ Date: ________________________

Agreement/Reference: __________________________________________

Evidence of coverages checked below, with the specified minimum limits, must be submitted and approved prior to occupancy/start of operations. Amount shown are Combined Single Limits (“CSLs”). For Automobile Liability, split limits may be substituted for a CSL if the total per occurrence equals or exceeds the CSL amount.

<table>
<thead>
<tr>
<th>Limits</th>
<th>WC</th>
<th>Statutory</th>
</tr>
</thead>
<tbody>
<tr>
<td>Workers’ Compensation – Workers’ Compensation (WC) and Employer’s Liability (EL)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>☐ Waiver of Subrogation in favor of City</td>
<td>☐ Longshore &amp; Harbor Workers</td>
<td></td>
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<tr>
<td>☐ Jones Act</td>
<td></td>
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<tr>
<td>General Liability</td>
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<tr>
<td>☐ Products/Completed Operations</td>
<td>☐ Sexual Misconduct</td>
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<tr>
<td>☐ Fire Legal Liability</td>
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<td></td>
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<tr>
<td>Automobile Liability (for any and all vehicles used for this Contract, other than commuting to/from work)</td>
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<td></td>
</tr>
<tr>
<td>Professional Liability (Errors and Omissions)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property Insurance (to cover replacement cost of building – as determined by insurance company)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>☐ All Risk Coverage</td>
<td>☐ Boiler and Machinery</td>
<td></td>
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<tr>
<td>☐ Flood</td>
<td>☐ Builder’s Risk</td>
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<tr>
<td>☐ Earthquake</td>
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<tr>
<td>Pollution Liability</td>
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<tr>
<td>Surety Bonds – Performance and Payment (Labor and Materials) Bonds</td>
<td>100 % of Contract Price</td>
<td></td>
</tr>
<tr>
<td>Crime Insurance</td>
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</tbody>
</table>

Other: ____________________________________________
______________________________________________
______________________________________________

STANDARD PROVISIONS
FOR CITY CONTRACTS (Rev. 3/09) 22
# Required Insurance and Minimum Limits

**Name:** RFP - Golf Management and Reservation System  
**Date:** 01/06/2017

**Agreement/Reference:** Acquisition and Implementation of a Golf Management and Reservation System  
Evidence of coverages checked below, with the specified minimum limits, must be submitted and approved prior to occupancy/start of operations. Amounts shown are Combined Single Limits ("CSLs"). For Automobile Liability, split limits may be substituted for a CSL if the total per occurrence equals or exceeds the CSL amount.

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</tbody>
</table>

| ✓ General Liability                                                    |    | $1,000,000 |

| ✓ Automobile Liability (for any and all vehicles used for this contract, other than commuting to/from work) |    | $1,000,000 |

| ✓ Professional Liability (Errors and Omissions)                        |    | $5,000,000 |
| Discovery Period                                                       |    |           |
| See Note #3                                                            |    |           |

**Property Insurance** (to cover replacement cost of building - as determined by insurance company)

- ☐ All Risk Coverage
- ☐ Flood
- ☐ Earthquake

- ☐ Boiler and Machinery
- ☐ Builder's Risk

**Pollution Liability**

- ☐

**Surety Bonds - Performance and Payment (Labor and Materials) Bonds**

- 100% of the contract price

**Crime Insurance**

- ☐

**Other:**

1. If a contractor has no employees and decides to not cover herself/himself for worker's compensation, please complete the form entitled "Release for Waiver of Workers' Compensation Insurance Requirement" located at [http://cao.lacity.org/risk/InsuranceForms.htm](http://cao.lacity.org/risk/InsuranceForms.htm)

2. In the absence of imposed auto liability requirement, all contractors using vehicles during the course of their contract must adhere to the financial responsibility laws of the State of California.

3. Professional Liability Insurance to include: Tech Errors & Omissions, Cyber Privacy and Data Breach.
CITY OF LOS ANGELES

INSTRUCTIONS AND INFORMATION
ON COMPLYING WITH CITY INSURANCE REQUIREMENTS

(Share this information with your insurance agent or broker)

1. Agreement/Reference
   All evidence of insurance must identify the nature of your business with the CITY. Clearly show any assigned number of a bid, contract, lease, permit, etc. or give the project name and the job site or street address to ensure that your submission will be properly credited. Provide the types of coverage and minimum dollar amounts specified on the Required Insurance and Minimum Limits sheet (Form Gen. 146) included in your CITY documents.

2. When to submit
   Normally, no work may begin until a CITY insurance certificate approval number (“CA number”) has been obtained, so insurance documents should be submitted as early as practicable. For As-needed Contracts, insurance need not be submitted until a specific job has been awarded. Design Professionals coverage for new construction work may be submitted simultaneously with final plans and drawings, but before construction commences.

3. Acceptable Evidence and Approval
   Electronic submission is the best method of submitting your documents. Track4LA® is the CITY’s online insurance compliance system and is designed to make the experience of submitting and retrieving insurance information quick and easy. The system is designed to be used by insurance brokers and agents as they submit client insurance certificates directly to the City. It uses the standard insurance industry form known as the ACORD 25 Certificate of Liability Insurance in electronic format – the CITY is a licensed redistributor of ACORD forms. Track4LA® advantages include standardized, universally accepted forms, paperless approval transactions (24 hours, 7 days per week), and security checks and balances. The easiest and quickest way to obtain approval of your insurance is to have your insurance broker or agent access Track4LA® at http://track4la.lacity.org and follow the instructions to register and submit the appropriate proof of insurance on your behalf.

   Insurance industry certificates other than the ACORD 25 that have been approved by the State of California may be accepted, however submissions other than through Track4LA® will significantly delay the insurance approval process as documents will have to be manually processed. All Certificates must provide a thirty (30) days’ cancellation notice provision (ten (10) days for non-payment of premium) AND an Additional Insured Endorsement naming the CITY an additional insured completed by your insurance company or its designee. If the policy includes an automatic or blanket additional insured endorsement, the Certificate must state the CITY is an automatic or blanket additional insured. An endorsement naming the CITY an Additional Named Insured and Loss Payee as Its Interests May Appear is required on property policies. All evidence of insurance must be authorized by a person with authority to bind coverage, whether that is the authorized agent/broker or insurance underwriter. Completed Insurance Industry Certificates other than ACORD 25 Certificates are sent electronically to CAO.insurance.bonds@lacity.org.

   Additional Insured Endorsements DO NOT apply to the following:

   • Indication of compliance with statute, such as Workers’ Compensation Law.
   • Professional Liability insurance.

   Verification of approved insurance and bonds may be obtained by checking Track4LA®, the CITY’s online insurance compliance system, at http://track4la.lacity.org.

4. Renewal
   When an existing policy is renewed, have your insurance broker or agent submit a new Acord 25 Certificate or edit the existing Acord 25 Certificate through Track4LA® at http://track4la.lacity.org.
5. **Alternative Programs/Self-Insurance** Risk financing mechanisms such as Risk Retention Groups, Risk Purchasing Groups, off-shore carriers, captive insurance programs and self-insurance programs are subject to separate approval after the CITY has reviewed the relevant audited financial statements. To initiate a review of your program, you should complete the Applicant's Declaration of Self Insurance form ([http://cao.lacity.org/risk/InsuranceForms.htm](http://cao.lacity.org/risk/InsuranceForms.htm)) to the Office of the City Administrative Officer, Risk Management for consideration.

6. **General Liability** insurance covering your operations (and products, where applicable) is required whenever the CITY is at risk of third-party claims which may arise out of your work or your presence or special event on City premises. **Sexual Misconduct** coverage is a required coverage when the work performed involves minors. **Fire Legal Liability** is required for persons occupying a portion of CITY premises. Information on two CITY insurance programs, the SPARTA program, an optional source of low-cost insurance which meets the most minimum requirements, and the Special Events Liability Insurance Program, which provides liability coverage for short-term special events on CITY premises or streets, is available at ([www.2sparta.com](http://www.2sparta.com)), or by calling (800) 420-0555.

7. **Automobile Liability** insurance is required only when vehicles are used in performing the work of your Contract or when they are driven off-road on CITY premises; it is not required for simple commuting unless CITY is paying mileage. However, compliance with California law requiring auto liability insurance is a contractual requirement.

8. **Errors and Omissions** coverage will be specified on a project-by-project basis if you are working as a licensed or other professional. The length of the claims discovery period required will vary with the circumstances of the individual job.

9. **Workers' Compensation and Employer's Liability** insurance are not required for single-person contractors. However, under state law these coverages (or a copy of the state's Consent To Self Insure) must be provided if you have any employees at any time during the period of this contract. Contractors with no employees must complete a Request for Waiver of Workers’ Compensation Insurance Requirement ([http://cao.lacity.org/risk/InsuranceForms.htm](http://cao.lacity.org/risk/InsuranceForms.htm)). **A Waiver of Subrogation** on the coverage is required only for jobs where your employees are working on CITY premises under hazardous conditions, e.g., uneven terrain, scaffolding, caustic chemicals, toxic materials, power tools, etc. The Waiver of Subrogation waives the insurer’s right to recover (from the CITY) any workers’ compensation paid to an injured employee of the contractor.

10. **Property Insurance** is required for persons having exclusive use of premises or equipment owned or controlled by the CITY. **Builder's Risk/Course of Construction** is required during construction projects and should include building materials in transit and stored at the project site.

11. **Surety** coverage may be required to guarantee performance of work and payment to vendors and suppliers. A **Crime Policy** may be required to handle CITY funds or securities, and under certain other conditions. **Specialty coverages** may be needed for certain operations. For assistance in obtaining the CITY required bid, performance and payment surety bonds, please see the City of Los Angeles Bond Assistance Program website address at ([http://cao.lacity.org/risk/BondAssistanceProgram.pdf](http://cao.lacity.org/risk/BondAssistanceProgram.pdf)) or call (213) 258-3000 for more information.
# COMPLIANCE DOCUMENTS – REQUEST FOR PROPOSALS

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Q. City-Approved Performance Deposit *(See RFP for acceptable forms of deposit)*  
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SECTION I

Compliance Documents to be Submitted with Proposals
PROPOSER’S SIGNATURE DECLARATION AND AFFIDAVIT
SECTION A

PROPOSER’S SIGNATURE DECLARATION AND AFFIDAVIT

With each proposal, a statement shall be submitted and signed by the respondent under penalty of perjury that: The response is genuine, not a sham or collusive, the response is not made in the interest or on behalf of any person not named therein; the respondent has not directly or indirectly induced or solicited any person to submit a false or sham response or to refrain from responding; and, the respondent has not in any manner sought by collusion to secure an advantage over any other respondent.

INSTRUCTIONS:

a. Sign and Notarize the Document
b. Submit with the Bid/Proposal

Signatures:

Individual: (e.g., Individual dba [Name or Company], etc) – Individual must sign affidavit.

Partnership: At least ONE General Partner must sign the affidavit.

Corporation: It is preferred that the PRESIDENT and SECRETARY of the corporation sign the affidavit on behalf of the corporation, but a VICE-PRESIDENT may sign in the absence of the President and an Assistant Secretary or Treasurer may sign in the absence of the Secretary.

Note: An Authorized Agent may sign for a Corporation, provided the City is furnished a certified copy of the Board of Directors Resolution authorizing such person to execute the document on behalf of the corporation. An acknowledgement at the base of the Resolution must state that it is unchanged, in force, and must be signed by the Corporate Secretary with the current date.
AFFIDAVIT TO ACCOMPANY PROPOSALS

I/We, _____________________________________________________________________________

being first duly sworn, deposes and states: That the undersigned

__________________________________________________________________________________

(Insert “Sole Owner”, “General Partner”, “President”, “Secretary”, or other proper title)

is of ______________________________________________________________________________

(Name of firm / business entity)

Who submits herewith to City of Los Angeles the attached proposal:

Affiant deposes and states: That said proposal is genuine; that the same is not sham or collusive; that all statements of fact therein are true; that such proposal was not made in the interest or behalf of any person, partnership, company, association, organization or corporation not therein named or disclosed.

Affiant deposes and states: That the proposer has not directly or indirectly by agreement, communication or conference with anyone attempted to induce action prejudicial to the interests of the public body which is to award the contract, or of any other proposer, or anyone else interested in the proposed contract: that the proposer has not in any manner sought by collusion to secure for itself an advantage over any other proposer.

Affiant further deposes and states that prior to the public opening and reading of proposals the said proposer:

(a) Did not, directly or indirectly, induce or solicit anyone else to submit a false or sham proposal;

(b) Did not, directly or indirectly, collude, conspire, connive or agree with anyone else that said proposer or anyone else or fix the proposal price of said proposer or of anyone else, or to raise or fix any overhead, profit or cost element of its price or of that of anyone else;

(c) Did not, directly or indirectly, submit its proposal price or any breakdown thereof, or the contents thereof, or divulge information or data relative thereto, to any corporation, partnership, company, association, organization, proposal depository, or to any member or agent thereof, or to any individual or group of individuals, except to the awarding authority or to any person or persons who have a partnership or other financial interest with said proposer in its business.

I understand and agree that any falsification in the affidavit will be grounds for rejection of this proposal or cancellation of any concession contract awarded pursuant to this proposal.

I hereby certify or declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

STATE OF CALIFORNIA
COUNTY OF __________________________

Subscribed and sworn to before me this ___________ day of ______________________________

(Signature)

(Month / Year)        (Title)

(Notary Public)       (Date)

PROPOSALS WILL NOT BE CONSIDERED UNLESS THE AFFIDAVIT HEREON IS FULLY EXECUTED, INCLUDING THE CERTIFICATE OF THE NOTARY AND THE NOTARIAL SEAL.
DISPOSITION OF PROPOSALS
All proposals submitted in response to the RFP shall become the property of the City of Los Angeles and a matter of public record. Proposers must identify all copyrighted material, trade secrets, or other proprietary information that they claim are exempt from disclosure under the Public Records Act, and indemnify and defend the City of Los Angeles for its refusal to disclose such material from person making a request therefore.

**INSTRUCTIONS:**

a. Sign the Document  
b. Submit with the Bid/Proposal

**Signatures:**

The person signing must be authorized to bind the proposer.
Disposition of Proposals

All proposals submitted in response to the RFP shall become the property of the City of Los Angeles and a matter of public record. Proposers must identify all copyrighted materials, trade secrets, or other proprietary information that they claim are exempt from disclosure under the Public Records Act (California Code, Section 6250 et seq.)

In the event such an exemption is claimed, the proposer must state in the proposal that the proposer will defend any action brought against the City for its refusal to disclose such material, trade secret, or other proprietary information to any party making such a request. The proposer is required to state in the proposal that:

“The proposer will indemnify the City or Agency and hold it harmless from any claim or liability and defend any action brought against the City of Los Angeles for its refusal to disclose copyrighted material, trade secrets, or other proprietary information to any persons making a request therefore.”

Proposer’s obligations herein include, but are not limited to, all attorney’s fees (both in house and outside counsel), costs of litigation incurred by the City or its attorneys (including all actual costs incurred by the City, not merely those costs recoverable by a prevailing party, and specifically including costs of experts and consultants) as well as all damages or liability or any nature whatsoever arising out of any such suits, claims, and causes of action brought against the City, through and including any appellate proceedings. Proposer’s obligations to the City under this indemnification provision shall be due and payable on a monthly, on-going basis within thirty (30) days after each submission to Proposer of the City’s invoices for all fees and costs incurred by the City, as well as all damages or liability of any nature.

“I have read and understand the Disposition of Proposals and agree that the City of Los Angeles may release any materials and information contained in the proposal submitted by the undersigned’s firm in the event that the required hold harmless statement is not included in the Proposal.”

________________________________________   ______________________
Signature of person authorized to bind proposer   Date
NONDISCRIMINATION, EQUAL EMPLOYMENT PRACTICES, AND AFFIRMATIVE ACTION PROGRAM
SECTION C

NONDISCRIMINATION, EQUAL EMPLOYMENT PRACTICES, AND AFFIRMATIVE ACTION PROGRAM

Proposers are advised that any contract awarded pursuant to this procurement process shall be subject to the applicable provisions of Los Angeles Administrative Code Section 10.8.2., Non-discrimination Clause.

All contracts for which the consideration is $1,000 or more shall comply with the provisions of Los Angeles Administrative Code Sections 10.8.3., Equal Employment Practices Provisions. By affixing its signature on a contract that is subject to the Equal Employment Practices Provisions, the Contractor shall agree to adhere to the provisions in the Equal Employment Practices Provisions for the duration of the contract.

All contracts for which the consideration is $25,000 or more shall comply with the provisions of Los Angeles Administrative Code Sections 10.8.4., Affirmative Action Program Provisions. By affixing its signature on a contract that is subject to the Affirmative Action Program Provisions, the Contractor shall agree to adhere to the provisions in the Affirmative Action Program Provisions for the duration of the contract.

Furthermore, contractors shall include similar provisions in all subcontracts awarded for work to be performed under the contract with the City and shall impose the same obligations. The contract with the subcontractor that contends similar language shall be made available to the Office of Contract Compliance upon request.

The City no longer requires separate affidavits to confirm compliance with any of these programs. Contractors agree to adhere to the abovementioned programs by affixing its signature on a contract resulting from this RFP process.


INSTRUCTIONS:

No action required. By affixing a signature to a contract that results from this RFP process, the contractor agrees to adhere to these programs.
SECTION D

CONTRACTOR RESPONSIBILITY ORDINANCE STATEMENT

The Contractor Responsibility Ordinance (CRO) requires a determination, via the CRO questionnaire, that prospective contractors are responsible and capable of fully performing the work before a contract is awarded by the City of Los Angeles. Additional information may be found at the following website:

bca.lacity.org

INSTRUCTIONS:

a. The questionnaire must be completed, appropriately signed, and submitted with the proposal (Pages 1 through 9).
1. What is the Contractor Responsibility Ordinance?

The Contractor Responsibility Ordinance (CRO) requires that each department make a determination as to whether prospective contractors are responsible and capable of fully performing the work before being awarding a City contract. The Ordinance also requires prospective contractors to complete a Responsibility Questionnaire that will be posted on the internet for 14 calendar days for public review.

2. When was the Ordinance adopted?

The City Council adopted the CRO on November 21, 2000. Regulations implementing the Ordinance were adopted on June 19, 2001.

3. Who is responsible for the administration and enforcement of the Ordinance?

Three departments were named as administrative agencies responsible for the administration of the CRO. Each Designated Administrative Agency (DAA) administers the Ordinance for a specific type of agreement. The three DAA's, the type of agreement each DAA is responsible for, and contact information for each DAA is provided in the table below.

<table>
<thead>
<tr>
<th>Administrative Agency</th>
<th>Agreement Type</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Works, BCA Service</td>
<td>Service</td>
<td>Russ Strazella (213) 580-5012</td>
</tr>
<tr>
<td>Public Works, BCA Construction</td>
<td>Construction</td>
<td>Russ Struzella (213) 580-5012</td>
</tr>
<tr>
<td>General Services Procurement</td>
<td>Procurement</td>
<td>Raymond Richards (213) 485-4591</td>
</tr>
</tbody>
</table>

4. Are all service, procurement, and construction agreements subject to the CRO?

Generally, an agreement, including one processed as an Authorization for Expenditure (AFE) with a Letter of Agreement, is covered by the CRO if it meets one of the definitions below.

Service agreements: Agreements covered under the general category of a "service agreement" include:
- An agreement for $25,000.00 or more and for at least three months in which a contractor will provide services to or for the City.
- An agreement for a lease or license of City property if the service to be performed on the property is something that City employees could perform.
- An agreement for the lease or license of City property that is in a location where a substantial number of the general public might visit.
- An agreement for the grant of City financial assistance for $100,000 or more if the agreement is for the purpose of economic development or job growth. City financial
assistance may also include loans if certain conditions are met. (Refer to Sec. 10.40.0(b) of the CRO.)

Purchase agreements: Purchase agreements are covered if they are for $100,000 or more. Agreements to purchase garments are covered if they are for $25,000 or more.

Construction agreements: All construction agreements are covered, regardless of amount or term.

5. When did the Ordinance become applicable?

The Ordinance is being applied to Invitations for Bids (IFB) (including Requests for Proposals, Requests for Qualifications, "sole-sourced" contracts, and any other procurement process) released to the public on or after September 4, 2001. An agreement entered into as a result of an IFB released prior to that date is not subject to the CRO unless it is amended after September 4, 2001, and the amended agreement meets the definitions stated in the answer to Question #4 above.

6. If an IFB is subject to the CRO, what must a department do?

The department must inform prospective bidders/proposers that the CRO is applicable to the IFB. The department must also include the appropriate Responsibility Questionnaire for bidders/proposers to fill out. Depending on the type of contract to be awarded, one of three Questionnaires may be included in the IFB: Service; Procurement; and Construction.

7. What is a Responsibility Questionnaire?

The Responsibility Questionnaire asks for information about the bidder/proposer: business organization or structure; financial resources and responsibility; performance history; prior disputes; and history in complying with laws. Before a department awards a contract, the department will consider information contained in the Questionnaire as part of the review of a bidder/proposer’s responsibility, as well as any information contained in the Office of Contract Compliance’s Contractor Evaluation database [http://caodocs.ci.la.ca.us/ContEval/] regarding the proposer’s prior performance on City contracts.

8. What must a bidder/proposer do when responding to an IFB?

If the IFB is subject to the CRO, the bidder/proposer must complete the Responsibility Questionnaire and return it to the City department with the bid/proposal. If a bidder/proposer does not submit a completed Questionnaire with the bid/proposal, the City department may consider the bidder/proposer to be non-responsive to the IFB and may disqualify the bidder/proposer from the rest of the IFB process.

9. Is a separate Questionnaire required for each IFB?

Unless the IFB is exempt, a separate Questionnaire must be submitted for each IFB to which a bidder/proposer responds.
10. What will the City do with the Questionnaire?

The department responsible for awarding the agreement will review the information contained in the submitted questionnaires, and if necessary, follow up with the bidder/proposer to clarify any information contained in the Questionnaire. The awarding authority will send the completed Questionnaires to the appropriate DAA. The DAA will post the Questionnaires on the City’s Bidder/Contractor Responsibility website: www.lacity.org/bidresp. This posting also applies to “sole-sourced” contracts, so the completed Questionnaire from a proposed “sole-sourced” contractor must be forwarded to the appropriate DAA for posting.

11. How long will the Questionnaires be posted?

The Questionnaires will be posted on the internet for 14 calendar days. Unless an exemption applies, a department cannot award an agreement until the posting requirement has been met.

12. What happens during the 14 calendar-day posting period?

The general public will be able to review the Questionnaires posted. If, during the 14 calendar-day posting period, the DAA receives information that calls into question a bidder/proposer’s responsibility, the DAA will investigate the matter. In that case, no agreement may be awarded until the DAA finishes its investigation. Information obtained during the investigation will be provided to the department to consider in its determination of a bidder/proposer’s responsibility.

13. How does a department know that the posting requirement has been met?

The awarding department should complete the top portion of the Posting Verification Form and forward it to the DAA along with the Questionnaires. The DAA will complete the bottom portion of the Posting Verification Form and return it to the department when the posting requirement has been met.

14. Are contract amendments subject to the CRO?

If an agreement is amended after September 4, 2001, and the amended agreement meets the definitions stated in the answer to Question #4 above, it is subject to the CRO. Contractors do not have to submit a Questionnaire; however, the CRO Contract Language must be incorporated into the amended agreement.

15. After the agreement is awarded, or the agreement is amended, what does the CRO require the contractor to do?

The CRO requires a contractor to:
- Comply with all federal, state, and local laws in the performance of the contract, including but not limited to laws regarding health and safety, labor and employment, wage and hours, and licensing laws, which affect employees.
• Notify the awarding authority within 30 calendar days after receiving notice that any governmental agency has started an investigation into violations of, or has found that the contractor has violated, any federal, state, or local law in the performance of the contract.
• When applicable, provide the awarding authority, within 30 calendar days, updated responses to the Questionnaire if a change occurs that would affect the contractor’s responsibility and ability to continue the agreement.
• Ensure that subcontractors working on the City agreement comply with all federal, state, and local laws in the performance of the agreement.
• Ensure that subcontractors working on the City agreement submit a Pledge of Compliance to comply with the CRO.

16. What happens if a contractor is found to be in violation of the Ordinance?

The DAA will notify the contractor that a violation has been found and give the contractor 10 calendar days to correct the violation. If the contractor fails to do so, the City may terminate the agreement and pursue all available contractual remedies. The City may also hold a non-responsibility hearing and debar the contractor from doing business with the City for five (5) years.

17. What about subcontractors?

Subcontractors are subject to the CRO, and the contractor must ensure that each of its subcontractors complies with the CRO. Subcontractors do not need to complete a Questionnaire, but they must submit to the awarding department a Pledge of Compliance with the Ordinance before they can start work on a City agreement.

18. What if a subcontractor is found to be in violation of the Ordinance?

Because the prime contractor is responsible for ensuring that all its subcontractors comply with the CRO, the sanctions listed in the answer to Question #16 may be applied to the prime contractor if the subcontractor does not correct the violation(s).

19. Are there any exemptions under the Ordinance?

Generally, two categories of exemptions exist under the CRO:

(1) Agreements exempt from all the CRO requirements:
• Contracts with a governmental entity such as the United States of America, the State of California, a county, city or public agency of such entities, or a public or quasi-public corporation located therein and declared by law to have such status.
• Contracts for the investment of trust moneys or agreements relating to the management of trust assets.
• Banking contracts entered into by the Treasurer pursuant to California Government Code Section 53630 et seq.

(2) Agreements that are only exempt from the requirement that a bidder/proposer submit a Questionnaire. The contractor must still comply with all other CRO provisions.
Agreements awarded on the basis of emergency circumstances when the awarding authority finds that the City would suffer a financial loss or that City operations would be adversely impacted. This exemption is subject to approval by the DAA.

Agreements for goods or services that are proprietary or available from only one source. This exemption is subject to approval by the DAA.

Agreements awarded under the authority of Charter Sections 371(e)(5), (6), (7) or (8). The awarding authority must certify in writing that the contract is entered into in compliance with the requirements of those Charter sections.

20. Where can I obtain a copy of the Contractor Responsibility Ordinance and the Rules and Regulations?

All CRO-related information and documents can be found on the CRO website: http://www.lacity.org/bidresp.
CITY OF LOS ANGELES
RESPONSIBILITY QUESTIONNAIRE

RESPONSES TO THE QUESTIONS CONTAINED IN THIS QUESTIONNAIRE MUST BE SUBMITTED ON THIS FORM. In responding to the Questionnaire, neither the City form, nor any of the questions contained therein, may be retyped, recreated, modified, altered, or changed in any way, in whole or in part. Bidders or Proposers that submit responses on a form that has been retyped, recreated, modified, altered, or changed in any way shall be deemed non-responsive.

The signatory of this Questionnaire guarantees the truth and accuracy of all statements and answers to the questions herein. Failure to complete and return this questionnaire, any false statements, or failure to answer (a) question(s) when required, may render the bid/proposal non-responsive. All responses must be typewritten or printed in ink. Where an explanation is required or where additional space is needed to explain an answer, use the Responsibility Questionnaire Attachments. Submit the completed form and all attachments to the awarding authority. Retain a copy of this completed form for future reference. Contractors must submit updated information to the awarding authority if changes have occurred that would render any of the responses inaccurate in any way. Updates must be submitted to the awarding authority within 30 days of the change(s).

A. CONTACT INFORMATION

CITY DEPARTMENT INFORMATION

<table>
<thead>
<tr>
<th>City Department/Division Awarding Contract</th>
<th>City Contact Person</th>
<th>Phone</th>
</tr>
</thead>
</table>

City Bid or Contract Number (if applicable) and Project Title

BIDDER/CONTRACTOR INFORMATION

<table>
<thead>
<tr>
<th>Bidder/Proposer Business Name</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Street Address</th>
<th>City</th>
<th>State</th>
<th>Zip</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Contact Person, Title</th>
<th>Phone</th>
<th>Fax</th>
</tr>
</thead>
</table>

TYPE OF SUBMISSION:

The Questionnaire being submitted is:

☐ An initial submission of a completed Questionnaire.

☐ An update of a prior Questionnaire dated _____/_____/______.

☐ No change. I certify under penalty of perjury under the laws of the State of California that there has been no change to any of the responses since the last Responsibility Questionnaire dated _____/_____/______ was submitted by the firm. Attach a copy of that Questionnaire and sign below.

<table>
<thead>
<tr>
<th>Print Name, Title</th>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
</table>

TOTAL NUMBER OF PAGES SUBMITTED, INCLUDING ALL ATTACHMENTS: _____________
B. BUSINESS ORGANIZATION/STRUCTURE
Indicate the organizational structure of your firm. “Firm” includes a sole proprietorship, corporation, joint venture, consortium, association, or any combination thereof.

☐ Corporation: Date incorporated: _____/_____/_____   State of incorporation: ____________
List the corporation’s current officers.

President: ____________________________________________
Vice President: ____________________________________________
Secretary: ____________________________________________
Treasurer: ____________________________________________

☐ Check the box only if your firm is a publicly traded corporation.
List those who own 5% or more of the corporation’s stocks. Use Attachment A if more space is needed. Publicly traded corporations need not list the owners of 5% or more of the corporation’s stocks.

__________________________________________________________________________
__________________________________________________________________________

☐ Limited Liability Company: Date of formation: _____/_____/_____   State of formation: ____________
List members who own 5% or more of the company. Use Attachment A if more space is needed.

__________________________________________________________________________
__________________________________________________________________________

☐ Partnership: Date formed: _____/_____/_____   State of formation: ____________
List all partners in your firm. Use Attachment A if more space is needed.

__________________________________________________________________________
__________________________________________________________________________

☐ Sole Proprietorship: Date started: _____/_____/_____
List any firm(s) that you have been associated with as an owner, partner, or officer for the last five years. Use Attachment A if more space is needed. Do not include ownership of stock in a publicly traded company in your response to this question.

__________________________________________________________________________
__________________________________________________________________________

☐ Joint Venture: Date formed: _____/_____/_____  
List: (1) each firm that is a member of the joint venture and (2) the percentage of ownership the firm will have in the joint venture. Use Attachment A if more space is needed. Each member of the Joint Venture must complete a separate Questionnaire for the Joint Venture’s submission to be considered as responsive to the invitation.

__________________________________________________________________________
__________________________________________________________________________

Responsibility Questionnaire (Rev. 01/20/12)
C. OWNERSHIP AND NAME CHANGES

1. Is your firm a subsidiary, parent, holding company, or affiliate of another firm?
   - Yes   - No

   If Yes, explain on Attachment A the relationship between your firm and the associated firms. Include information about an affiliated firm only if one firm owns 50% or more of another firm, or if an owner, partner or officer of your firm holds a similar position in another firm.

2. Has any of the firm's owners, partners, or officers operated a similar business in the past five years?
   - Yes   - No

   If Yes, list on Attachment A the names and addresses of all such businesses, and the person who operated the business. Include information about a similar business only if an owner, partner or officer of your firm holds a similar position in another firm.

3. Has the firm changed names in the past five years?
   - Yes   - No

   If Yes, list on Attachment A all prior names, addresses, and the dates they were used. Explain the reason for each name change in the last five years.

4. Are any of your firm's licenses held in the name of a corporation or partnership?
   - Yes   - No

   If Yes, list on Attachment A the name of the corporation or partnership that actually holds the license.

Bidders/Contractors must continue on to Section D and answer all remaining questions contained in this Questionnaire.

The responses in this Questionnaire will not be made available to the public for review. This is not a public document. [CPCC §20101(a)]
D. FINANCIAL RESOURCES AND RESPONSIBILITY

5. Is your firm now, or has it ever been at any time in the last five years, the debtor in a bankruptcy case?
   □ Yes □ No
   If Yes, explain on Attachment B the circumstances surrounding each instance.

6. Is your company in the process of, or in negotiations toward, being sold?
   □ Yes □ No
   If Yes, explain the circumstances on Attachment B.

E. PERFORMANCE HISTORY

7. How many years has your firm been in business? _________ Years.

8. Has your firm ever held any contracts with the City of Los Angeles or any of its departments?
   □ Yes □ No
   If Yes, list on an Attachment B all contracts your firm has had with the City of Los Angeles for the last 10 years. For each contract listed in response to this question, include: (a) entity name; (b) purpose of contract; (c) total cost; (d) starting date; and (e) ending date.

9. List on Attachment B all contracts your firm has had with any private or governmental entity (other than the City of Los Angeles) over the last five years that are similar to the work to be performed on the contract for which you are bidding or proposing. For each contract listed in response to this question, include: (a) entity name; (b) purpose of contract; (c) total cost; (d) starting date; and (e) ending date.
   □ Check the box if you have not had any similar contracts in the last five years

10. In the past five years, has a governmental or private entity or individual terminated your firm’s contract prior to completion of the contract?
    □ Yes □ No
    If Yes, explain on Attachment B the circumstances surrounding each instance.

11. In the past five years, has your firm used any subcontractor to perform work on a government contract when you knew that the subcontractor had been debarred by a governmental entity?
    □ Yes □ No
    If Yes, explain on Attachment B the circumstances surrounding each instance.

12. In the past five years, has your firm been debarred or determined to be a non-responsible bidder or contractor?
    □ Yes □ No
    If Yes, explain on Attachment B the circumstances surrounding each instance.
F. DISPUTES

13. In the past five years, has your firm been the defendant in court on a matter related to any of the following issues? For parts (a) and (b) below, check **Yes** even if the matter proceeded to arbitration without court litigation. For part (c), check **Yes** only if the matter proceeded to court litigation. If you answer **Yes** to any of the questions below, explain the circumstances surrounding each instance on Attachment B. You must include the following in your response: the name of the plaintiffs in each court case, the specific causes of action in each case; the date each case was filed; and the disposition/current status of each case.

(a) Payment to subcontractors?

□ Yes  □ No

(b) Work performance on a contract?

□ Yes  □ No

(c) Employment-related litigation brought by an employee?

□ Yes  □ No

14. Does your firm have any outstanding judgements pending against it?

□ Yes  □ No

If **Yes**, explain on Attachment B the circumstances surrounding each instance.

15. In the past five years, has your firm been assessed liquidated damages on a contract?

□ Yes  □ No

If **Yes**, explain on Attachment B the circumstances surrounding each instance and identify all such projects, the amount assessed and paid, and the name and address of the project owner.

G. COMPLIANCE

16. In the past five years, has your firm or any of its owners, partners or officers, ever been investigated, cited, assessed any penalties, or been found to have violated any laws, rules, or regulations enforced or administered, by any of the governmental entities listed on Attachment C (Page 9)? For this question, the term “owner” does not include owners of stock in your firm if your firm is a publicly traded corporation.

□ Yes  □ No

If **Yes**, explain on Attachment B the circumstances surrounding each instance, including the entity that was involved, the dates of such instances, and the outcome.

17. If a license is required to perform any services provided by your firm, in the past five years, has your firm, or any person employed by your firm, been investigated, cited, assessed any penalties, subject to any disciplinary action by a licensing agency, or found to have violated any licensing laws?

□ Yes  □ No

If **Yes**, explain on Attachment B the circumstances surrounding each instance in the last five years.
18. In the past five years, has your firm, any of its owners, partners, or officers, ever been penalized or given a letter of warning by the City of Los Angeles for failing to obtain authorization from the City for the substitution of a Minority-owned (MBE), Women-owned (WBE), or Other (OBE) business enterprise?

☐ Yes  ☐ No

If Yes, explain on Attachment B the circumstances surrounding each instance in the last five years.

H. BUSINESS INTEGRITY

19. For questions (a), (b), and (c) below, check Yes if the situation applies to your firm. For these questions, the term “firm” includes any owners, partners, or officers in the firm. The term “owner” does not include owners of stock in your firm if the firm is a publicly traded corporation. If you check Yes to any of the questions below, explain on Attachment B the circumstances surrounding each instance.

(a) Is a governmental entity or public utility currently investigating your firm for making (a) false claim(s) or material misrepresentation(s)?

☐ Yes  ☐ No

(b) In the past five years, has a governmental entity or public utility alleged or determined that your firm made (a) false claim(s) or material misrepresentation(s)?

☐ Yes  ☐ No

(c) In the past five years, has your firm been convicted or found liable in a civil suit for, making (a) false claim(s) or material misrepresentation(s) to any governmental entity or public utility?

☐ Yes  ☐ No

20. In the past five years, has your firm or any of its owners or officers been convicted of a crime involving the bidding of a government contract, the awarding of a government contract, the performance of a government contract, or the crime of fraud, theft, embezzlement, perjury, bribery? For this question, the term “owner” does not include those who own stock in a publicly traded corporation.

☐ Yes  ☐ No

If Yes, explain on Attachment B the circumstances surrounding each instance.

CERTIFICATION UNDER PENALTY OF PERJURY

I certify under penalty of perjury under the laws of the State of California that I have read and understand the questions contained in this questionnaire and the responses contained on all Attachments. I further certify that I have provided full and complete answers to each question, and that all information provided in response to this Questionnaire is true and accurate to the best of my knowledge and belief.

Print Name, Title  Signature  Date
ATTACHMENT A FOR SECTIONS A THROUGH C

Where additional information or an explanation is required, use the space below to provide the information or explanation. Information submitted on this sheet must be typewritten or printed in ink. Include the number of the question for which you are submitting additional information. Make copies of this Attachment if additional pages are needed.

Page _____
Where additional information or an explanation is required, use the space below to provide the information or explanation. Information submitted on this sheet must be typewritten or printed in ink. Include the number of the question for which you are submitting additional information. Make copies of this Attachment if additional pages are needed.

Page _____
ATTACHMENT C: GOVERNMENTAL ENTITIES FOR QUESTION NO. 16

Check **Yes** in response to Question No. 16 if your firm or any of its owners, partners or officers, have ever been investigated, cited, assessed any penalties, or found to have violated any laws, rules, or regulations enforced or administered, by any of the governmental entities listed below (or any of its subdivisions), including but not limited to those examples specified below. The term “owner” does not include owners of stock in your firm if your firm is a publicly traded corporation. If you answered **Yes**, provide an explanation on Attachment B of the circumstances surrounding each instance, including the entity involved, the dates of such instances, and the outcome.

<table>
<thead>
<tr>
<th>FEDERAL ENTITIES</th>
<th>STATE ENTITIES</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Federal Department of Labor</strong></td>
<td><strong>California’s Department of Industrial Relations</strong></td>
</tr>
<tr>
<td>• American with Disabilities Act</td>
<td>• wage and labor standards, and licensing and registration</td>
</tr>
<tr>
<td>• Immigration Reform and Control Act</td>
<td>• occupational safety and health standards</td>
</tr>
<tr>
<td>• Family Medical Leave Act</td>
<td>• workers’ compensation self insurance plans</td>
</tr>
<tr>
<td>• Fair Labor Standards Act</td>
<td>• Workers’ Compensation Act</td>
</tr>
<tr>
<td>• Davis-Bacon and laws covering wage requirements for federal government contract workers</td>
<td>• wage, hour, and working standards for apprentices</td>
</tr>
<tr>
<td>• Migrant and Seasonal Agricultural Workers Protection Act</td>
<td>• any provision of the California Labor Code</td>
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<tr>
<td>• Immigration and Naturalization Act</td>
<td></td>
</tr>
<tr>
<td>• Occupational Safety and Health Act</td>
<td></td>
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<tr>
<td>• anti-discrimination provisions applicable to government contractors and subcontractors</td>
<td></td>
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<tr>
<td>• whistleblower protection laws</td>
<td></td>
</tr>
<tr>
<td><strong>Federal Department of Justice</strong></td>
<td><strong>California’s Department of Fair Employment and Housing</strong></td>
</tr>
<tr>
<td>• Civil Rights Act</td>
<td>• California Fair Employment and Housing Act</td>
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<tr>
<td>• American with Disabilities Act</td>
<td>• Unruh Civil Rights Act</td>
</tr>
<tr>
<td>• Immigration Reform and Control Act of 1986</td>
<td>• Ralph Civil Rights Act</td>
</tr>
<tr>
<td>• bankruptcy fraud and abuse</td>
<td></td>
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<tr>
<td><strong>Federal Department of Housing and Urban Development (HUD)</strong></td>
<td><strong>California Department of Consumer Affairs</strong></td>
</tr>
<tr>
<td>• anti-discrimination provisions in federally subsidized/assisted/sponsored housing programs</td>
<td>• licensing, registration, and certification requirements</td>
</tr>
<tr>
<td>• prevailing wage requirements applicable to HUD related programs</td>
<td>• occupational licensing requirements administered and/or enforced by any of the Department’s boards, including the Contractors’ State Licensing Board</td>
</tr>
<tr>
<td><strong>Federal Environmental Protection Agency</strong></td>
<td></td>
</tr>
<tr>
<td>• Environmental Protection Act</td>
<td><strong>California’s Department of Justice</strong></td>
</tr>
<tr>
<td><strong>National Labor Relations Board</strong></td>
<td></td>
</tr>
<tr>
<td>• National Labor Relations Act</td>
<td><strong>LOCAL ENTITIES</strong></td>
</tr>
<tr>
<td><strong>Federal Equal Employment Opportunity Commission</strong></td>
<td><strong>City of Los Angeles</strong> or any of its subdivisions for violations of any law, ordinance, code, rule, or regulation administered and/or enforced by the City, including any letters of warning or sanctions issued by the City of Los Angeles for an unauthorized substitution of subcontractors, or unauthorized reductions in dollar amounts subcontracted.</td>
</tr>
<tr>
<td>• Civil Rights Act</td>
<td><strong>OTHERS</strong></td>
</tr>
<tr>
<td>• Equal Pay</td>
<td>• Any other federal, state, local governmental entity for violation of any other federal, state, or local law or regulation relating to wages, labor, or other terms and conditions of employment.</td>
</tr>
<tr>
<td>• Age Discrimination in Employment Act</td>
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<tr>
<td>• Rehabilitation Act</td>
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<td>• Americans with Disabilities Act</td>
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</table>
EQUAL BENEFITS ORDINANCE / FIRST SOURCE HIRING ORDINANCE
SECTION E

EQUAL BENEFITS ORDINANCE STATEMENT

Any contract awarded pursuant to this procurement process shall be subject to the applicable provisions of Los Angeles Administrative Code Section 10.8.2.1, Equal Benefits Ordinance (EBO).

All Proposers shall complete and submit the Equal Benefits Ordinance Compliance Affidavit, available on the City of Los Angeles' Business Assistance Virtual Network (BAVN) residing at www.labavn.org, prior to award of a City contract that exceeds $25,000. The affidavit shall be valid for a period of three years from the date it is first uploaded onto the City’s BAVN. Proposers do not need to submit supporting documentation with their bids or proposals. However, the City may request supporting documentation to verify that the benefits are provided equally as specified on the EBO Affidavit.

Proposers seeking additional information regarding the requirements of the Equal Benefits Ordinance may visit the Bureau of Contract Administration’s web site at http://bca.lacity.org.

Unless approved for an exemption, contractors under contracts primarily for the furnishing of services to or for the City, the value of which exceeds $25,000 with a term of at least three (3) months, and certain recipients of City Loans or Grants, shall comply with the provisions of Los Angeles Administrative Code Sections 10.44 et seq., First Source Hiring Ordinance (FSHO).

All Proposers shall complete and electronically sign the FSHO Compliance Affidavit available on the City of Los Angeles’ Business Assistance Virtual Network (BAVN) residing at www.labavn.org prior to award of a City contract. The affidavit shall be valid for a period of three years from the date it is first uploaded on the City’s BAVN.

Proposers seeking additional information regarding the requirements of the First Source Hiring Ordinance may visit the Bureau of Contract Administration’s web site at http://bca.lacity.org.

INSTRUCTIONS:

a. All proposers shall complete and electronically sign the EBO/FSHO Compliance Affidavit web application form located on the City of Los Angeles’ Business Assistance Virtual Network (BAVN) residing at www.labavn.org.
SECTION F
LIVING WAGE ORDINANCE
AND
SERVICE CONTRACT WORKER RETENTION ORDINANCE

Unless approved for an exemption, contractors under contracts primarily for the furnishing of services to or for the City and that involve an expenditure in excess of $25,000 and a contract term of at least three (3) months, lessees and licensees of City property, and certain recipients of City financial assistance, shall comply with the provisions of Los Angeles Administrative Code Sections 10.37 et seq., Living Wage Ordinance (LWO) and 10.36 et seq., Service Contractor Worker Retention Ordinance (SCWRO). Additional information may be found at http://bca.lacity.org/index.cfm.

INSTRUCTIONS:
Proposers who believe that they meet the qualifications for one of the exemptions described in the LWO List of Statutory Exemptions shall apply for exemption from the Ordinance by submitting with their proposal the Bidder/Contractor Application for Non-Coverage or Exemption (Form OCC/LW-10), the Non-Profit/One-Person Contractor Certification of Exemption (Form OCC/LW-13), or the Small Business Exemption Application (Form OCC/LW-26A). These exemption forms are available on the Bureau of Contract Administration website at http://bca.lacity.org/index.cfm.

If no exemption is claimed, do not submit the abovementioned forms with the proposal.
1. **What is the Living Wage Ordinance?**

   The Living Wage Ordinance (LWO) requires employers who have agreements with the City to pay their employees at least a minimum “living wage” and to provide certain benefits. If the agreement is subject to the LWO, the employer must do the following:

   - Pay employees working on the subject agreement a wage rate that is at least equal to the “living wage” rate. The “living wage” is adjusted annually and becomes effective July 1 of each year. Employers can obtain information about the living wage rate currently in effect by going to Department of Public Works, Bureau of Contract Administration, Office of Contract Compliance (OCC) website at [www.lacity.org/bca/OCCmain.html](http://www.lacity.org/bca/OCCmain.html).
   - Provide employees with at least 12 paid days off per year for sick leave, vacation, or personal necessity; and at least 10 unpaid sick days off per year.
   - Tell employees who make less than $12.00 per hour that they may qualify for the federal Earned Income Tax Credit and provide them with the forms required to apply for the credit.
   - Cooperate with the City by providing access to the work site and to payroll and related documents so that the City can determine if the employer is complying with the LWO.
   - Pledge to comply with federal laws prohibiting an employer from retaliating against employees for union organizing.
   - Not retaliate against any employee who makes claims about non-compliance with the LWO.

2. **When was the Ordinance adopted?**

   The LWO was adopted in May, 1997 and amended in January, 1999.

3. **What types of agreements are subject to the Ordinance?**

   Generally, the LWO covers the following types of agreements:

   - An agreement in an amount over $25,000.00 and for at least three months in which an employer will provide services to or for the City.
   - An agreement for the lease or license of City property if the service being performed on the property is something that City employees would otherwise do.
   - An agreement for the lease or license of City property that is in a location where a substantial number of the general public might visit.
   - An agreement in which the City gives financial assistance for the purpose of promoting economic development or job growth.
   - An agreement in which the City determines that applying the LWO would be in the best interest of the City.

4. **Is an agreement subject to the LWO if it was entered into before May, 1997?**

   Agreements executed after May, 1997 are subject to the LWO. An agreement entered into before May, 1997 may become subject to LWO if it is later amended or modified in order to add time or money to the original agreement.
5. Are there any requirements that would apply to an employer who does not have an agreement with City that is subject to the LWO?

All employers are required to comply with the LWO's prohibition against retaliation, even if the employer does not have an agreement with the City that is subject to the Ordinance.

6. Are all employees covered by the Ordinance?

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7. Are an employer’s subcontractors subject to the requirements of the Ordinance?

A subcontractor may be covered by the Ordinance if the subcontractor performs work on the subject agreement. If so, the subcontractor must also comply with the requirements of the LWO, including all reporting requirements. The prime contractor is responsible for the making sure that the subcontractor complies with the LWO.

8. What happens if an employer is found to be in violation of the Ordinance?

Payments due may be withheld. Also, the employer may be deemed to be in material breach of the agreement. When that happens, the City may take the following steps:

- Terminate the agreement and pursue all available contractual remedies.
- Debar the employer from doing business with the City for three (3) years or until all penalties and restitution have been fully paid, whichever occurs last.
- Bring a lawsuit against the employer for all unpaid wages and health benefit premiums and/or seek a fine of up to one hundred dollars ($100.00) for each day the violation remains uncorrected.

9. What if a subcontractor is found to be in violation of the Ordinance?

Because the prime contractor is responsible for making sure that all its subcontractors comply with the LWO, the sanctions listed in answer #8 may be applied to the prime contractor if the subcontractor does not correct the violation(s).

10. What can an employee do if an employer is in violation of the Ordinance?

The employee can submit a complaint to the Office Contract Compliance which will investigate the complaint. Also, the employee can bring his or her own lawsuit against the employer for:

- Back pay for failing to pay the correct wages or correct health benefit premiums.
- Reinstatement and back pay for retaliation.
- Triple the amount of the back pay that is owed if the violation was found by the court to be willful.

11. Are there any exemptions available under the Ordinance?

An employer may apply for an exemption based on the following categories:

- Service agreements that are less than 3 months or $25,000 or less.
• Agreements for the purchase of goods, property, or the leasing of property (with City as the lessee).
• Construction contracts that do not meet the definition of a service agreement.
• Employees who are required to have an occupational license in order to provide services to or for the City are exempt.
• Employers who are party to a collective bargaining agreement (CBA) that has language stating that the CBA shall supersede the LWO.
• Financial assistance recipients who meet the requirements stated in Section 10.37.1(c) of the LWO.
• Employers (contractors, subcontractors, financial assistance recipients) organized under IRS Code, Section 501(c)(3) whose chief executive officer’s hourly wage rate is less than eight times the hourly wage rate of the lowest paid worker are be exempt. However, this exemption does not apply to child care workers.
• Lessees or licensees who have no more than a total of seven employees and who have annual gross revenue of less than $471,870 (effective July 1, 2012). The qualifying annual gross revenue is adjusted every July.
• One-person contractors, lessees, licensees or financial assistance recipients who employ no workers.
• Agreements that involve other governmental entities.

12. Who is responsible for the administration and enforcement of the Ordinance?

The Department of Public Works, Bureau of Contract Administration, Office of Contract Compliance, located at 1149 S. Broadway, Suite 300, and Los Angeles, CA 90015. For additional information, please call (213) 847-2625, send an e-mail inquiry to bca.eeoe@lacity.org, or go to the Office of Contract Compliance website at http://bca.lacity.org.
LIVING WAGE ORDINANCE STATUTORY EXEMPTIONS

Living Wage Ordinance (LWO) statutory exemptions are now divided into the following three categories:

1. Exemptions that do not require approval from the Department of Public Works, Bureau of Contract Administration, Office of Contract Compliance (OCC).
2. Exemptions that do not require OCC approval but require a Contractor Certification of Exemption.
3. Exemptions that require submission of an Application for Exemption and OCC approval of the Application.

1. The following exemptions do not require OCC approval or any Contractor Certification: Departments only need to indicate the exemption in the appropriate category on the LWO Departmental Determination of Coverage Form.
   a. Less than three months OR less than $25,000 (LAAC 10.37.1(j)). Service contracts or Authority for Expenditures that do not meet these thresholds are not covered by the LWO.
   b. Other governmental entities (LAAC 10.37.1(g)). Agreements with other governmental entities such as Los Angeles County, the State of California, or the University of California, are not covered by the LWO. Subcontractors to these entities are also not covered by the LWO.
   c. Purchase of goods, property, or the leasing of property, with the City as lessee (LAAC 10.37.1(j)). Such contracts are categorically exempt from the LWO unless they include a service component that is more than just incidental (regular and recurring services is required). Examples of such categorically exempt contracts include contracts to purchase office supplies or to lease space to be occupied by City departments.
   d. Construction contracts, not conforming to the definition of a service contract (LAAC 10.37.1(j)). Such contracts are categorically exempt from the LWO. Examples include construction of buildings and infrastructure.
   e. City financial assistance not meeting thresholds (LAAC 10.37.1(c)). Agreements to provide a contractor with City financial assistance (which typically mean grants or loans provided at interest rates that are lower than the Applicable Federal Rate) are categorically exempt from the LWO if they meet both of the following:
      (1) The assistance given in a 12-month period is below $1,000,000 AND less than $100,000 per year.
      (2) The assistance is not for economic development or job growth.
   f. Business Improvement Districts (BID) (LWO Regulation #11). Service agreements are categorically exempt from the LWO if the services are funded with the BID’s assessment money collected by the City after the formation of the BID. Service contracts in which City money is used to hire firms to help in forming the BID remain subject to the LWO unless the contractor otherwise qualifies for an exemption.

2. The following exemption categories do not require OCC approval, but the contractor must still submit a Contractor Certification of Exemption from Living Wage (OCC/LW-13). No OCC approval is required for the exemption to be valid. However, the department must include the Contractor Certification of Exemption with the contract.

Living Wage Ordinance Summary (Rev. 08/12)
a. 501(c)(3) Non-profit organizations (LAAC 10.37.1(g)): Employers (contractors, subcontractors, financial assistance recipients) organized under IRS Code Section 501(c)(3) are exempt from the LWO if the hourly wage rate of the corporation’s highest paid employee is less than eight times the hourly wage rate of the corporation’s lowest paid worker. However, the exemption does not extend to Child Care Workers as defined in the LWO Rules and Regulations (an employee “whose work on an agreement involves the care or supervision of children 12 years of age and under.”). A copy of the IRS 501(c)(3) Exemption Letter will be required.

b. One-person contractors with no employees (LAAC 10.37.1(f)): Contractors, lessees, licensees or financial assistance recipients who employ no workers are exempt from the LWO.

3. The following exemption categories require submission of an application for exemption and OCC approval of the application to be valid.

a. Collective bargaining agreements (CBA) that supersede the LWO (LAAC 10.37.12): Contractors whose employees are covered by a CBA that supersedes the requirements of the LWO are not subject to the LWO. A copy of the CBA with the superseding language or a letter from the union indicating that the union has agreed to allow the CBA to supersede the LWO will be required to be submitted. Example: Labor agreement between parking contractor and a labor union with language that wages and benefits in the CBA shall supersede the LWO. Contractors must use the LWO Application for Non-Coverage or Exemption form (Form OCC/LW-10) and submit a copy of the CBA or a letter from the union.

b. Occupational license (LAAC 10.37.1(f)): Employees required to possess an occupational license in order to provide the services under the City agreement are not subject to the LWO. However, only the individual employees who are required to possess an occupational license are exempt. Employees who work on the City contract and are not required to possess an occupational license remain subject to the LWO. Example: Under California Labor Code Sections 7375 – 7380, a person must be licensed by the State of California in order to inspect and certify cranes and derricks used in lifting services. Contractors must use the LWO Application for Non-Coverage or Exemption form (Form OCC/LW-10) and submit a listing of the employees who possess occupational licenses and a copy of the licenses.

c. Small business exemptions for Public Lessees/Licensees (LAAC 10.37.1(i)): Small businesses that lease property from the City may apply for OCC approval for LWO exemption if the lessee or licensee: (1) employs no more than a total of seven employees; and (2) has annual gross revenues of less than $471,870 (adjusted July 1, 2012). This applies only to lessees with lease agreements executed after February 24, 2001, and to amendments executed after February 24, 2001 that add monies or extend term. Use the Application for “Small Business” Exemption (Form OCC/LW-26a) and submit the application with the documents requested on that form.

d. City financial assistance agreements that exceed the LWO monetary thresholds may apply for one of the exemptions below. Applicants and departments should refer to Regulation #3(c) for the requirements and the documents that must be submitted with the LWO Application for Non-Coverage or Exemption (OCC/LWO-10).
(1) The City financial assistance recipient (CFAR) is in its first year of operation (LAAC 10.37.1(c)).
(2) The CFAR employs fewer than five employees (LAAC 10.37.1(c)).
(3) The CFAR would face undue hardship because it employs the long-term unemployed or provides trainee positions to prepare employees for permanent positions (LAAC 10.37.1(c)). REQUIRES COUNCIL APPROVAL.
LWO – OCC NON-COVERAGE/EXEMPTION APPLICATION
OCC DETERMINATION/APPROVAL REQUIRED

This application for non-coverage/exemption must be submitted by the Contractor along with its bid or proposal to the AWARDING DEPARTMENT. Awarding Departments may also apply for an exemption for OCC approval. INCOMPLETE SUBMISSIONS WILL BE RETURNED.
Los Angeles Administrative Code 10.37, the Living Wage Ordinance (LWO), presumes all City contractors (including service contractors, subcontractors, financial assistance recipients, lessees, licensees, sublessees and sublicensees) are subject to the LWO unless an exemption applies.

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<thead>
<tr>
<th>CONTRACTOR INFORMATION:</th>
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<tbody>
<tr>
<td>1. Company Name:</td>
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<tr>
<td>2. Company Address:</td>
</tr>
<tr>
<td>3. Are you a Subcontractor? Yes No If YES, state the name of your Prime Contractor:</td>
</tr>
<tr>
<td>4. Type of Service Provided:</td>
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</tbody>
</table>

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<thead>
<tr>
<th>NON-COVERAGE INFORMATION:</th>
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</thead>
<tbody>
<tr>
<td>TO BE REQUESTED BY AWARDING DEPARTMENTS OR CONTRACTORS</td>
</tr>
<tr>
<td>REQUEST FOR NON-COVERAGE DETERMINATION</td>
</tr>
<tr>
<td>☐ Per Section 10.37.13 of the LWO, contractors may request a determination of non-coverage on any basis allowed by this article, including, but not limited to: non-coverage, for failure to satisfy definition of “City financial assistance recipient”, “public lease/license”, or “service contract”.</td>
</tr>
<tr>
<td>☐ A detailed memorandum explaining the basis of the request, which may include, but is not limited to: the terms of a city financial assistance agreement, purpose of the contract, location, and work performed. OCC may request further information to issue a determination.</td>
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</table>

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<tr>
<th>EXEMPTION INFORMATION:</th>
</tr>
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<tbody>
<tr>
<td>CHECK OFF ONE BOX BELOW THAT BEST DESCRIBES THE TYPE OF EXEMPTION YOU ARE APPLYING FOR AND ATTACH THE SUPPORTING DOCUMENTATION LISTED ON THE RIGHT:</td>
</tr>
<tr>
<td>TO BE REQUESTED BY AWARDING DEPARTMENTS ONLY</td>
</tr>
<tr>
<td>☐ Grant Funded Services, provided that the grant funding agency indicates in writing that the provisions of the Ordinances should not apply.</td>
</tr>
<tr>
<td>SUPPORTING DOCUMENTATION REQUIRED</td>
</tr>
<tr>
<td>Provide a copy of grant-funding agency’s determination to the OCC.</td>
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</tbody>
</table>

| TO BE REQUESTED BY CONTRACTORS ONLY |
| SUPPORTING DOCUMENTATION REQUIRED |
| ☐ Collective bargaining agreement with supersession language - (LAAC 10.37.12): Contractors who are party to a collective bargaining agreement (CBA) which contains specific language indicating that the CBA will supersede the LWO may receive an exemption as to the employees covered under the CBA. |
| A copy of the CBA with the superseding language clearly marked OR |
| A letter from the union stating that the union has agreed to allow the CBA to supersede the LWO. |
| ☐ Occupational license required - (LAAC 10.37.1(f)): Only the individual employees who are required to possess an Occupational license to provide services to or for the City are exempt. |
| A listing of the employees required to possess occupational licenses to perform services to or for the City AND |
| Copies of each of these employees’ occupational licenses. |

By signing, the contractor certifies under penalty of perjury under the laws of the State of California that the information submitted in support of this application is true and correct to the best of the contractor’s knowledge.

Print Name of Person (Contractor) Completing This Form
Signature of Person (Contractor) Completing This Form

Title Phone # Date

ANY DETERMINATION/APPROVAL IS APPLICABLE ONLY TO THE LISTED CONTRACTOR FROM THE LWO DURING THE PERFORMANCE OF THIS CONTRACT. A SUBCONTRACTOR PERFORMING WORK ON THIS CONTRACT IS NOT EXEMPT UNLESS THE OFFICE OF CONTRACT COMPLIANCE HAS APPROVED A SEPARATE APPLICATION FOR THE INDIVIDUAL SUBCONTRACTOR.

AWARDING DEPARTMENT USE ONLY:

Dept: Dept Contact: Contact Phone: Contract #:

OCC USE ONLY:

Approved / Not Approved – Reason:

By OCC Analyst: Date:

Form OCC/LW-10, Rev. 11/09

OFFICE OF CONTRACT COMPLIANCE, EEOE SECTION: (213) 847-2625
LWO –DEPARTMENTAL EXEMPTION APPLICATION
EXEMPTIONS THAT REQUIRE AWARDING DEPARTMENT APPROVAL

This application for exemption must be submitted along with your bid or proposal to the AWARDING DEPARTMENT. INCOMPLETE SUBMISSIONS WILL BE RETURNED.

Los Angeles Administrative Code 10.37, the Living Wage Ordinance (LWO), presumes all City contractors (including service contractors, subcontractors, financial assistance recipients, lessees, licensees, sublessees and sublicensees) are subject to the LWO unless an exemption applies.

TO BE FILLED OUT BY THE CONTRACTOR:

1. Company Name: __________________________________________ Phone Number: ________________________________
2. Company Address: ________________________________________
3. Are you a Subcontractor? ☐ Yes ☐ No If YES, state the name of your Prime Contractor: _____________________________
4. Type of Service Provided: __________________________________

EXEMPTION INFORMATION:

CHECK OFF ONE BOX BELOW THAT BEST DESCRIBES THE TYPE OF EXEMPTION YOU ARE APPLYING FOR AND ATTACH THE SUPPORTING DOCUMENTATION LISTED ON THE RIGHT:

<table>
<thead>
<tr>
<th>EXEMPTION</th>
<th>SUPPORTING DOCUMENTATION REQUIRED</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ 501(c)(3) Non-Profit Organizations:</td>
<td>1. ATTACH a copy of your 501(c)(3) letter from the IRS.</td>
</tr>
<tr>
<td>▪ A corporation organized under 501(c)(3) of the IRS Code qualifies for an exemption from the LWO if the highest paid employee makes less than eight times the hourly wage of the lowest paid employee.</td>
<td></td>
</tr>
<tr>
<td>▪ The exemption is valid for all employees except Child Care Workers.</td>
<td></td>
</tr>
<tr>
<td>▪ Therefore, even if a 501(c)(3) organization meets the salary test, Child Care Workers performing work on the City agreement must still be provided with the LWO required wage and time off benefits.</td>
<td></td>
</tr>
<tr>
<td>▪ Under the LWO’s Rules and Regulations, a Child Care Worker is an employee &quot;whose work on an agreement involves the care or supervision of children 12 years of age and under.&quot;</td>
<td></td>
</tr>
<tr>
<td>▪ This is read broadly so that the term would include, for example, tutors working with children 12 or under.</td>
<td></td>
</tr>
<tr>
<td>☐ One-Person Contractors: Contractors that have no employees are exempt from the LWO. If you have employees in the future, you must comply with the Ordinance.</td>
<td></td>
</tr>
</tbody>
</table>

I declare under penalty of perjury under the laws of the State of California that: (1) I am authorized to bind the entity listed above; (2) the information provided on this form is true and correct to the best of my knowledge; and (3) the entity qualifies for exemption from the LWO on the basis indicated above. By signing below, I further agree that should the entity listed above cease to qualify for an exemption because of a change in salary structure, non-profit status, the hiring of employees, or any other reason, the entity will notify the Awarding Department and the OCC of such change and comply with the LWO’s wage and time off requirements.

Print Name of Person Completing This Form ____________________________
Signature of Person Completing This Form ____________________________
Title ____________________________ Phone # ____________________________ Date: ____________

ANY APPROVAL OF THIS APPLICATION EXEMPTS ONLY THE LISTED CONTRACTOR FROM THE LWO DURING THE PERFORMANCE OF THIS CONTRACT. A SUBCONTRACTOR PERFORMING WORK ON THIS CONTRACT IS NOT EXEMPT UNLESS THE OFFICE OF CONTRACT COMPLIANCE HAS APPROVED A SEPARATE EXEMPTION FOR THE INDIVIDUAL SUBCONTRACTOR.

AWARDING DEPARTMENT USE ONLY:

Dept: ____________________________ Dept Contact: ____________________________ Contact Phone: ____________________________ Contract #: ____________________________
Approved / Not Approved – Reason: __________________________________________________________________________
By Analyst: ____________________________ Date: ____________

Form OCC/LW-13, Rev. 6/09

OFFICE OF CONTRACT COMPLIANCE, EEOE SECTION: (213) 847-2625
LWO – OCC SMALL BUSINESS EXEMPTION APPLICATION
EXEMPTION THAT REQUIRES OCC APPROVAL

This application for exemption is for lessees and licensees only and must be submitted along with your bid or proposal to the AWARDDING DEPARTMENT. If approved, it will EXPIRE TWO (2) YEARS from the date of approval. This may be renewable in two (2) year increments upon meeting the requirements. INCOMPLETE SUBMISSIONS WILL BE RETURNED.

Los Angeles Administrative Code 10.37, the Living Wage Ordinance (LWO), presumes all City contractors (including service contractors, subcontractors, financial assistance recipients, lessees, licensees, sublessees and sublicensees) are subject to the LWO unless an exemption applies.

<table>
<thead>
<tr>
<th>TO BE FILLED OUT BY THE CONTRACTOR:</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Company Name: __________________</td>
</tr>
<tr>
<td>Phone Number: ____________________</td>
</tr>
<tr>
<td>2. Company Address: _______________</td>
</tr>
<tr>
<td>3. Are you a Subcontractor? ☐ Yes ☐ No ☐ If YES, state the name of your Prime Contractor:</td>
</tr>
<tr>
<td>4. STATE the total number of businesses you have (inside and outside the City of Los Angeles premises):</td>
</tr>
<tr>
<td>5. STATE the total number of businesses you have inside the City of Los Angeles premises only:</td>
</tr>
</tbody>
</table>

SECTION I: BUSINESS INFORMATION
CHECK OFF ONE BOX IN PART A THAT BEST DESCRIBES YOUR BUSINESS AND ATTACH DOCUMENTATION LISTED IN PART B:

<table>
<thead>
<tr>
<th>PART A</th>
<th>PART B: SUPPORTING DOCUMENTATION REQUIRED</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ I am a lessee or licensee beginning my first year of operation as a business.</td>
<td>None Required.</td>
</tr>
<tr>
<td>☐ I have other businesses, but this is my first year of operation on City premises. Effective July 1, 2016, my gross annual revenues for all of my businesses are less than $497,363 for the 2015 calendar year.</td>
<td>ATTACH 2015 IRS Tax Returns listing gross revenues for ALL of your business(es).</td>
</tr>
<tr>
<td>☐ I have (a) business(es) on City premises, and effective July 1, 2016, my gross annual revenues from all my business(es) on City premises are less than $497,363 for the 2015 calendar year.</td>
<td>ATTACH 2015 IRS Tax Returns listing gross revenues for ALL of your business(es) ON CITY PREMISES.</td>
</tr>
</tbody>
</table>

If you DID NOT check off ANY boxes in PART A, your company IS NOT ELIGIBLE FOR AN EXEMPTION.
If you checked off ANY boxes in PART A, continue to Section II.

SECTION II: EMPLOYEE INFORMATION
CHECK OFF ANY BOX(ES) IN PART C THAT BEST DESCRIBE YOUR BUSINESS AND ATTACH DOCUMENTATION LISTED IN PART D:

<table>
<thead>
<tr>
<th>PART C</th>
<th>PART D: SUPPORTING DOCUMENTATION REQUIRED</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ I have Seven (7) employees or LESS in the entire company (inside AND outside the City of Los Angeles premises).</td>
<td>Submit a completed Employee Worksheet for Small Business Exemption (Form OCC/LW-26B). Information on the Employee Worksheet may subsequently require verification through payroll records.</td>
</tr>
<tr>
<td>☐ My company’s workforce worked an average of no more than 1,214 hours per month for at least three-fourths of the calendar year.</td>
<td>OR Payrolls for the nine (9) months you would like to have reviewed.</td>
</tr>
</tbody>
</table>

If you DID NOT check off ANY boxes in PART C, your company IS NOT ELIGIBLE FOR AN EXEMPTION.
If you checked off ANY box in PART C, ATTACH supporting documentation, SIGN, AND SUBMIT EXEMPTION FORM.

By signing, the contractor certifies under penalty of perjury under the laws of the State of California that the information submitted in support of this application is true and correct to the best of the contractor’s knowledge.

Title ____________________ Phone # ____________________ Date ____________

ANY APPROVAL OF THIS APPLICATION EXEMPTS ONLY THE LISTED CONTRACTOR FROM THE LWO DURING THE PERFORMANCE OF THIS CONTRACT. A SUBCONTRACTOR PERFORMING WORK ON THIS CONTRACT IS NOT EXEMPT UNLESS THE OFFICE OF CONTRACT COMPLIANCE HAS APPROVED A SEPARATE EXEMPTION FOR THE INDIVIDUAL SUBCONTRACTOR.

AWARDING DEPARTMENT USE ONLY:
Dept: ______________ Dept Contact: ______________ Contact Phone: ______________ Contract #: ______________

OCC USE ONLY:
Approved / Not Approved – Reason: ____________________ Date: ______________

By OCC Analyst: ____________________ Date: ____________________

Form OCC/LW-26A, Rev. 6/16

OFFICE OF CONTRACT COMPLIANCE, EEOE SECTION: (213) 847-2625
LWO – OCC SMALL BUSINESS EXEMPTION EMPLOYEE WORKSHEET
EXEMPTION THAT REQUIRES OCC APPROVAL TO BE VALID

This worksheet must be completed for EACH company or business for which you have a controlling interest, whether or not it is on City premises. You may COPY THIS FORM as necessary for EACH company. Include the names of ALL PERSONS employed by EACH company, and the number of hours worked each month for the current year. ATTACH this form(s) to LW-26A.

1. Company Name: ___________________________ Company Phone: ___________________________

2. Company Address: ___________________________ ___________________________

3. Enter # of Hours worked:

<table>
<thead>
<tr>
<th>EMPLOYEE NAME</th>
<th>JAN</th>
<th>FEB</th>
<th>MAR</th>
<th>APR</th>
<th>MAY</th>
<th>JUN</th>
<th>JUL</th>
<th>AUG</th>
<th>SEP</th>
<th>OCT</th>
<th>NOV</th>
<th>DEC</th>
<th>TOTAL</th>
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</tbody>
</table>

4. TOTAL HOURS

<table>
<thead>
<tr>
<th></th>
<th>JAN</th>
<th>FEB</th>
<th>MAR</th>
<th>APR</th>
<th>MAY</th>
<th>JUN</th>
<th>JUL</th>
<th>AUG</th>
<th>SEP</th>
<th>OCT</th>
<th>NOV</th>
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</tbody>
</table>

5. Check each box indicating which nine (9) months you would like be reviewed:

☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐

6a. TOTAL HOURS for the nine (9) months selected in 5 above: ____________

6b. DIVIDE 6a by 9: ___________________

6c. Is 6b less than 1,214? ☐ YES ☐ NO

7. If 6c is NO, then this contract IS NOT ELIGIBLE FOR AN EXEMPTION. If 6c is YES, SIGN and ATTACH this form to LW-26A.

I certify under penalty of perjury that the information herein is true and correct to the best of my knowledge. I will provide further documentation and proof upon request. I understand that the submission of false information may lead to the revocation of any approved exemption.

Print Name of Person Completing this Form ___________________________

Signature of Person Completing this Form ___________________________

Title ___________________________ Phone # ___________________________

Date ___________________________

ANY APPROVAL OF THIS APPLICATION EXEMPTS ONLY THE LISTED CONTRACTOR FROM THE LWO DURING THE PERFORMANCE OF THIS CONTRACT. A SUBCONTRACTOR PERFORMING WORK ON THIS CONTRACT IS NOT EXEMPT UNLESS THE OFFICE OF CONTRACT COMPLIANCE HAS APPROVED A SEPARATE EXEMPTION FOR THE INDIVIDUAL SUBCONTRACTOR.

Form OCC/LW-26B, Rev. 6/16

OFFICE OF CONTRACT COMPLIANCE, EEOE SECTION: (213) 847-2625
1. What is the Service Contractor Worker Retention Ordinance?

The Service Contractor Worker Retention Ordinance (SCWRO), effective May, 1996, requires a successor contractor and its subcontractors to retain for a 90-day period certain employees who worked for the terminated contractor or its subcontractors for at least 12 months. (See also Question #7 regarding which employees are covered.)

2. What is a successor contractor?

A successor contractor is one who has been awarded an agreement to provide services to or for the City that are similar to those that were provided under a recently terminated agreement.

3. What types of agreements are covered by the Ordinance?

The SCWRO covers the following types of agreements:

- For services in an amount over $25,000.00 and for at least three months.
- In which the primary purpose is to provide services to or for the City (including leases and licenses).
- In which the City provides financial assistance for the purpose of promoting economic development or job growth.

4. What does the Ordinance require a terminated contractor to do?

The SCWRO requires the terminated contractor to provide the awarding authority with the names, addresses, dates of hire, hourly wage, and job classes of each employee who worked on the City agreement for that terminated contractor or its subcontractor. The awarding authority will provide the information to the successor contractor.

5. What does the Ordinance require a successor contractor to do?

The Ordinance requires the successor contractor to:

- Offer employment and retain for a 90-day period the employees who worked for at least 12 months for the terminated contractor or its subcontractors.
- Not discharge the employees retained under the SCWRO without cause during the 90-day period.
- Perform a written performance evaluation of each employee retained under the SCWRO at the end of the 90-day period.

6. Do the employees retained under the Ordinance receive any additional protection?

Employees retained under the SCWRO are employed under the terms and conditions of the successor contractor or as required by law. However, if the agreement the employees are working under is subject to Living Wage Ordinance (LWO), the employees must be paid the wage rate and be provided the benefits required by LWO.
7. Does the successor contractor have to retain all the prior contractor's employees?

The SCWRO covers only employees who meet all of the following requirements:

- Earn less than $15.00 per hour.
- Primary job is in the City working on or under the City agreement.
- Worked for the terminated contractor or its subcontractor for the preceding 12 months or longer.
- Not a managerial, supervisory, or confidential employee; or an employee required to possess an occupational license.

8. What if the successor contractor determines that fewer employees are required to provide the services than were required by the prior contractor?

The names of the affected employees will be placed in order by seniority within each job classification. The successor contractor is required to retain employees based on seniority. The names of employees not retained will be placed on a preferential hiring list from which the successor contractor must use for subsequent hires.

9. What happens if an employee is discharged in violation of the Ordinance?

The employee may bring a lawsuit against the successor contractor. The employee can also submit a complaint to the Department of Public Works, Bureau of Contract Administration, Office of Contract Compliance which will investigate the complaint.

10. What if a contractor is found to be in violation of the Ordinance?

The City may terminate the agreement or pursue other legal remedies.

11. Who is responsible for administering and enforcing the Ordinance?

The Department of Public Works, Bureau of Contract Administration, Office of Contract Compliance, located at 1149 S. Broadway, 3rd Floor, Los Angeles, CA 90015. For additional information, please call (213) 847-2625, send an e-mail inquiry to bca.eeo@lacity.org, or go to the Office of Contract Compliance website at http://bc.a.lacity.org.
SECTION G
BUSINESS INCLUSION PROGRAM

Established by Mayor's Executive Directive No. 14, this program requires all respondents to Requests for Bids (RFB), Requests for Proposals (RFPs), and Requests for Qualifications (RFQs) to perform subcontractor outreach to all available MBE/WBE/SBE/EBE/DVBE/OBE firms which could perform a portion of the scope of work required in the respective RFB, RFP, or RFQ. As proof of the respondent's outreach efforts, the respondent is required to perform the Business Inclusion Program Outreach on the Business Assistance Virtual Network (BAVN), www.labavn.org

INSTRUCTIONS:

All proposers must perform and submit the Business Inclusion Program Outreach as described in the following instructions.
CITY OF LOS ANGELES BUSINESS INCLUSION PROGRAM (BIP) FOR A REQUEST FOR PROPOSAL (RFP)


All BIP outreach documentation must be submitted on the BAVN by 4:30 p.m. on the first calendar day following the day of the RFP response submittal deadline.

The Recreation and Parks anticipated levels of

<table>
<thead>
<tr>
<th>Participation Type</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>MBE Participation</td>
<td>18%</td>
</tr>
<tr>
<td>WBE Participation</td>
<td>4%</td>
</tr>
<tr>
<td>SBE Participation</td>
<td>25%</td>
</tr>
<tr>
<td>EBE Participation</td>
<td>8%</td>
</tr>
<tr>
<td>DVBE Participation</td>
<td>3%</td>
</tr>
</tbody>
</table>

NOTE: BIP outreach information and/or assistance may be obtained through the Contract Coordinator listed in the RFP.
CITY OF LOS ANGELES’ POLICY
BUSINESS INCLUSION PROGRAM (BIP) FOR A REQUEST FOR PROPOSAL (RFP)

SUMMARY

This policy sets forth the City of Los Angeles’ rules and procedures to be followed by respondents on advertised personal services contracts in regards to the City’s BIP outreach requirements. In general, this policy provides that respondents for contracts must demonstrate compliance with the indicators relating to an active outreach program to obtain participation by MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs. Failure to demonstrate an outreach on the BAVN to comply with the indicators will render the bid non-responsive.

A. GENERAL

This policy statement explains how the City’s BIP will be administered within the Awarding Authority for personal services contracts. The Awarding Authority is committed to ensuring full and equitable participation by minority, women, small, emerging, disabled veteran, and other businesses in the provision of all goods and services to the Department on a contractual basis. The BIP is set forth in this policy Statement. Respondents to the Awarding Authority shall be fully informed concerning the requirements of this Program. Failure to comply with the City’s BIP outreach requirements will render the response non-responsive and result in its rejection.

B. DEFINITIONS

1. Minority or Women Business Enterprise (MBE or WBE): For the purpose of this program, Minority or Women Business Enterprise shall mean a business enterprise that meets both of the following criteria:

   a. A business that is at least 51 percent owned by one or more minority persons or women, in the case of any business whose stock is publicly held, at least 51 percent of the stock is owned by one or more minority persons or women; and

   b. A business whose management and daily business operations are controlled by one or more minority persons or women.

2. Small Business Enterprise (SBE): For the purpose of this program, Small Business Enterprise shall mean a business enterprise that meets the following criteria:

   a. A business (personal or professional services, manufacturer, supplier, vendor) whose three (3) year average annual gross revenues does not exceed $7 million.

   b. A business (construction contractors) whose three (3) year average annual gross revenues does not exceed $14 million.
3. Emerging Business Enterprise (EBE): For the purpose of this program, Emerging Business Enterprise shall mean a business enterprise whose three (3) year average annual gross revenues does not exceed $3.5 million.

4. Disabled Veteran Business Enterprise (DVBE): For the purpose of this program, Disabled Veteran Business Enterprise shall mean a business enterprise that meets the following criteria:
   a. A business that is at least 51 percent owned by one or more disabled veterans.
   b. A business whose daily business operations must be managed and controlled by one or more disabled veterans.

5. Other Business Enterprise (OBE): For the purpose of this program, Other Business Enterprise shall mean any business enterprise which either does not otherwise qualify or has not been certified as a Minority, Women, Small, Emerging, and/or Disabled Veteran Business Enterprise.

6. Minority person: For the purpose of this program, the term "Minority person" shall mean African Americans; Hispanic Americans; Native Americans (including American Indians, Eskimos, Aleuts, and Native Hawaiians); Asian-Pacific Americans (including persons whose origins are from Japan, China, Taiwan, Korea, Vietnam, Laos, Cambodia, the Philippines, Samoa, Guam, the United States Trust Territories of the Pacific, Northern Marianas); and Subcontinent Asian Americans (including persons whose origins are from India, Pakistan and Bangladesh).

7. Disabled Veteran: For the purpose of this program, the term "Disabled Veteran" shall mean a veteran of the U.S. military, naval, or air service; the veteran must have a service-connected disability of at least 10% or more; and the veteran must reside in California.

8. Certification must be current on the date the Awarding Authority awards a contract for the project if credit is to be allowed towards the anticipated levels of MBE, WBE, SBE, EBE, and/or DVBE participation on this contract.
   a. Certification as a Minority or Women Business Enterprise: an MBE/WBE must be certified by 1) City of Los Angeles, Bureau of Contract Administration; 2) State of California Department of Transportation (CalTrans); 3) Los Angeles County Metropolitan Transportation Authority (Metro); 4) Southern California Minority Business Development Council (SCMBDC) for MBE certifications only; or 5) any certifying agency that is a part of the State of California Unified Certification Program (CUCP) so long as the certification meets all of the City of Los Angeles' MBE/WBE certification requirements.

   Applications for certification and directories of MBE/WBE certified firms are available at the following locations:
1) **City of Los Angeles**  
Bureau of Contract Administration, Office of Contract Compliance  
1149 S. Broadway, Suite 300, Los Angeles, CA 90015  
Telephone: (213) 847-2684  FAX: (213) 847-2777  
Internet address:  http://www.lacity.org/BCA

2) **CalTrans**  
Caltrans Division of Procurement and Contracts/Material and Distribution Branch/Publication Unit  
1900 Royal Oaks Drive, Sacramento, CA 95815  
To order a directory, call (916) 445-3520  
Internet address:  http://www.dot.ca.gov/hq/bep/

3) **Los Angeles County Metropolitan Transportation Authority**  
Equal Opportunity Department  
1 Gateway Plaza, Los Angeles, CA 90012  
Telephone: (213) 922-2600  FAX: (213) 922-7660  
Internet address:  http://www.mta.net

4) **Southern California Minority Business Development Council, Inc.** (for a fee)  
800 W. 6th Street, Suite 850, Los Angeles, CA 90017  
Telephone: (213) 689-6960  Fax: (213) 689-1707  
Internet address:  http://www.scmbdc.org

b. Certification as a Small or Emerging Business Enterprise: An SBE or EBE firm must be certified by either: 1) City of Los Angeles, Bureau of Contract Administration; or 2) State of California, Office of Small Business & Disabled Veterans Business Enterprise Services so long as the certification meets all of the City of Los Angeles’ SBE or EBE certification criteria. Note: The State of California does not offer EBE certifications. For the purposes of this program, the State’s Microbusiness certification will be considered synonymous with the City’s EBE certification.


9. Business Inclusion Program Outreach Documentation: The respondent must take affirmative steps prior to submission of their RFP response to ensure that a maximum effort is made to recruit subconsultants. Minority, women, small, emerging, disabled veteran owned and controlled businesses must be considered along with other business enterprises whenever possible as sources of subconsulting services. Affirmative steps for BIP Outreach Documentation are outlined in Paragraph C herein. The BIP Outreach Documentation must be submitted as described in Paragraph C herein. Failure to submit the BIP Outreach Documentation will render the response non-responsive.
10. **Subcontract:** For the purpose of this program, the term “Subcontract” denotes an agreement between the prime Consultant and an individual, firm or corporation for the performance of a particular portion(s) of the work which the prime Consultant has obligated itself.

11. **Subconsultant:** An individual, firm, or corporation having a direct contract with the consultant for the performance of a part of the work which is proposed to be constructed or done under the contract or permit, including the furnishing of all labor, materials, or equipment. For the purposes of this Program, a subconsultant may also be referred to as a subcontractor.

12. **Vendor and/or supplier:** A firm that owns, operates or maintains a store, warehouse, or other establishment in which the materials or supplies required for the performance of the contract are bought, kept in stock, and regularly sold to the public in the usual course of business. The firm must engage in, as its principal business, and its own name, the purchase and sale of the products in question. A vendor and/or supplier of bulk items such as steel, cement, stone and petroleum products need not keep such products in stock, if it owns or operates distribution equipment.

13. **Manufacturer:** A firm that operates or maintains a factory or establishment that produces on the premises the materials or supplies obtained by the contractor.

14. **Broker:** A firm that charges for providing a bona fide service, such as professional, technical, consultant or managerial services and assistance in the procurement of essential personnel, facilities, equipment, insurance or bonds, materials or supplies required for performance of the contract. The fee or commission is to be reasonable and not excessive as compared with fees customarily allowed for similar services.

15. **Participation Recognition:** This applies to recognition as an MBE, WBE, SBE, EBE, DVBE.

   a. All listed MBE, WBE, SBE, EBE, and/or DVBE firms must be certified as defined under Paragraph B, Definitions, Item 4, on the date the Awarding Authority awards a contract for the project before credit may be allowed toward the respective MBE, WBE, SBE, EBE, and/or DVBE pledged participation level.

   b. Work performed by a MBE, WBE, SBE, EBE, and/or DVBE prime consultant will not be a consideration when determining a prime consultant’s BIP Outreach. The prime consultant will be required to make a BIP Outreach to obtain reasonable anticipated MBE, WBE, SBE, EBE, and/or DVBE participation levels through subconsulting or materials and supplies acquisition.

   c. Recognition for materials and/or supplies is limited to 60 percent of the amount to be paid to the vendor for such materials/supplies in computing the pledged levels of MBE, WBE, SBE, EBE, and/or DVBE participation,
unless the vendor manufactures or substantially alters the materials/supplies.

d. MBE, WBE, SBE, EBE, and/or DVBE credit for brokers required for performance of the contract is limited to the reasonable fee or commission charged, as not considered excessive, as compared with fees customarily allowed for similar services.

e. A firm which qualifies as both a MBE and a WBE will be credited as either MBE participation or as WBE participation, but will not be credited for both. However, a MBE and/or WBE firm may also receive SBE, EBE and/or DVBE credit if so qualified.

f. A listed MBE, WBE, SBE, EBE, and/or DVBE firm must be potentially available to perform a commercially useful function, i.e., must be potentially responsible for the execution of a distinct element of the work and potentially available to carry out its responsibility by performing, managing and supervising the work.

g. MBE/WBE credit shall not be given to a Joint Venture partner listed as a subconsultant by a Joint Venture respondent.

h. A SBE, EBE, DVBE prime consultant shall receive pledged participation credit for the work performed by its own workforce.

C. BIP OUTREACH DOCUMENTATION

It is the policy of the City of Los Angeles to provide Minority Business Enterprises (MBEs), Women Business Enterprises (WBEs), Small Business Enterprises (SBEs), Emerging Business Enterprises (EBEs), Disabled Veteran Business Enterprises (DVBEs), and all Other Business Enterprises (OBEs) an equal opportunity to participate in the performance of City contracts. In order to maximize this participation while minimizing the administrative impact on city staff and RFP respondents alike, the Mayor’s Office has developed a Business Inclusion Program (BIP). The BIP requires City departments to set anticipated participation levels based on the opportunities presented in their advertised contracts and department’s achievement of its annual goals. A respondent’s BIP Outreach to MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs shall be determined by their compliance with the following BIP Outreach process which will be performed on the City’s Business Assistance Virtual Network (BAVN). The BAVN can be accessed by going to the City’s Webpage (http://www.lacity.org) and linking onto “Bids, RFPs & Grants” or directly at www.labavn.org. Failure to meet the anticipated MBE, WBE, SBE, EBE, and/or DVBE participation levels will not by itself be the basis for disqualification or determination of noncompliance with this policy. However, failure to comply with the BIP Outreach documentation requirements as described in this section will render the RFP response non-responsive and will result in its rejection. Compliance with the BIP Outreach requirements is required even if the proposer has achieved the anticipated MBE, WBE, SBE, EBE, and DVBE participation levels. Adequacy of a bidder’s BIP Outreach will be determined by the Awarding Authority after consideration of the indicators of BIP Outreach as set forth below.
Any technical difficulties while utilizing the BAVN should be reported immediately using the following steps:

1. Email BAVN Support at support@labavn.org.
2. Email the Contract Coordinator listed in the RFP.
3. If you are not contacted within 15 minutes during normal City working hours (7:00 a.m. to 4:30 p.m. Monday-Friday), call the Contract Coordinator listed in the RFP.

If the above procedures are not followed as stipulated, incomplete outreach and/or incomplete documentation may not be accepted.

Each indicator (2-6) is evaluated on a pass/fail basis. All indicators (2-6) must be passed to be deemed responsive. Only BIP Outreach documentation submitted under the bidders name will be evaluated. Therefore submission by a third party will result in the bidder being deemed non-responsive.

1 LEVEL OF ANTICIPATED MBE, WBE, SBE, EBE, and DVBE PARTICIPATION

The proposer has performed a BIP Outreach in an attempt to obtain potential subconsultant participation by MBEs, WBEs, SBEs, EBEs, DVBEs and OBEs which could be expected by the Board to produce a reasonable level of participation by interested business enterprises, including the MBE, WBE, SBE, EBE and DVBE anticipated percentages set forth in the RFP and to have the proposer meet the subconsulting expectations for the project.

2 ATTENDED PRE-BID MEETING

The proposer attended the pre-proposal meeting scheduled by the Project Manager to inform all proposers of the requirements for the project for which the contract will be awarded. This requirement may be waived if the proposer certifies it is informed as to those project requirements and has participated in a City-sponsored or City-approved matchmaking event in the prior 12 months.

Required Documentation: An employee of the proposer’s company must attend the pre-submittal meeting scheduled for this project. Credit may not be given if the employee arrives late or fails to sign the pre-submittal meeting attendance roster. This requirement will be waived if the proposer both certifies in writing that it is informed as to the BIP Outreach requirements for the project and has participated in a City-sponsored or City-approved matchmaking event in the prior 12 months as is evidenced by the event attendance documents.

Note: If the RFP states that the pre-submittal meeting is mandatory, then attendance at the pre-submittal meeting is the only way to pass this indicator.

3 SUFFICIENT WORK IDENTIFIED FOR SUBCONSULTANTS

Rev. 07/01/11 (Citywide RFP – BAVN BIP)
The proposer has identified the minimum number, as determined by the Awarding Authority, of specific items of work that will be performed by subconsultants. This will ensure an opportunity for subconsultant participation among MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs.

**Required Documentation:** Outreach via e-mail in the selected potential work items. This outreach must be performed using the BAVN’s BIP Outreach system. The outreach must be to potential MBE, WBE, SBE, EBE, DVBE, and OBE subconsultants who are currently registered on the BAVN. Failure of the proposer to outreach in all of the potential work items selected by the City as potential subconsulting work items may result in the RFP response being deemed non-responsive.

**Note:** City staff will access the BAVN and verify compliance with this indicator after the RFP submission deadline.

### 4 WRITTEN NOTICES TO SUBCONSULTANTS

All notifications must be provided utilizing BAVN, and made not less than **fifteen (15) calendar days** prior to the date the Prime Bid/Proposal is required to be submitted. In all instances, proposers must document that invitations for subcontracting bids were sent to available MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs for each item of work to be performed.

**Required Documentation:** E-mail notification in each of the selected potential work items to potentially available MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs for each anticipated work item to be performed. The notification must be performed using the BAVN’s BIP Outreach system. The notification must be to potential subconsultants currently registered on the BAVN. If the proposer is aware of a potential subconsultant that is not currently registered on the BAVN, it is the proposer’s responsibility to encourage the potential subconsultant to become registered so that the proposer can include them as part of their outreach. Letters must contain areas of work anticipated to be subconsulted, City of Los Angeles project name, name of the proposer, and contact person's name, address, and telephone number. Proposers are required to send notifications to a sufficient number of firms comprised of MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs in each potential work item chosen, as determined by the City. What is considered sufficient will be determined by the total number of potential subconsultants in each specific work item.

The City will determine each work area by the North American Industry Classification System (NAICS) code. The following table shows the sufficient number of MBE, WBE, SBE, EBE, DVBE and OBE subcontractors that need to be notified for each work area.

<table>
<thead>
<tr>
<th># of Subcontractors in NAICS Code</th>
<th>% Prime Must Notify</th>
<th>Number Prime Must Notify</th>
</tr>
</thead>
<tbody>
<tr>
<td>1-10</td>
<td>100%</td>
<td>1-10</td>
</tr>
<tr>
<td>11-20</td>
<td>80%</td>
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<td>21-50</td>
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<td>13-30</td>
</tr>
<tr>
<td>51-100</td>
<td>40%</td>
<td>21-40</td>
</tr>
</tbody>
</table>

Rev. 07/01/11 (Citywide RFP – BAVN BIP)
A proposer’s failure to utilize this notification function will result in their RFP response being deemed non-responsive.

**Note:** Proposers will not be able to utilize the BAVN’s BIP Outreach notification function if there are less than fifteen (15) calendar days prior to the RFP response submittal deadline. In utilizing the BAVN’s notification function, proposers will receive a message if they have failed to outreach to a sufficient number of firms when they go to view their summary sheet. Proposers will be given an opportunity to include their own customized statements when utilizing the notification function. However, the City will take into consideration the wording and may deem a proposer non-responsive if the wording is perceived to seriously limit potential subconsultant responses. City staff will access the BAVN and verify compliance with this indicator after the RFP submission deadline. Proposers are encouraged to print their BIP Outreach summary sheet prior to logging out as documented proof of their progress.

**5 PLANS, SPECIFICATIONS AND REQUIREMENTS**

The proposer provided interested potential subconsultants with information about the availability of plans, specifications, and requirements for the selected subconsulting work.

**Required Documentation:** Include in Indicator 4, information detailing how, where and when the proposer will make the required information available to interested potential subconsultants. The notification must be performed using the BAVN’s BIP Outreach system.

**Note:** For purposes of RFPs, making a copy of the RFP available to potential subconsultants will meet this requirement. At the time a proposer utilizes the BAVN’s BIP Outreach notification function, the required information will automatically be included in the notification. Proposers will not be able to utilize the BAVN’s BIP Outreach notification function if there are less than fifteen (15) calendar days prior to the RFP response submittal deadline. City staff will access the BAVN and verify compliance with this indicator after the RFP submission deadline.

**6 NEGOTIATED IN GOOD FAITH**

The proposer has responded to every unsolicited offer sent by a Registered Subcontractor using BAVN and has evaluated in good faith bids or proposals submitted by interested MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs. Proposers must not unjustifiably reject as unsatisfactory a bid or proposal offered by a Registered Subcontractor, as determined by the Awarding Authority. The proposer must submit a list of all subcontractors for each item of work, including dollar amounts of potential work for MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs, and a copy of any and all bids or proposals received. This list must include an explanation of the evaluation that lead to
the bid or proposal being rejected and the explanation must have been communicated to the subcontractor using BAVN.

Required Documentation:

a) Schedule A MBE/WBE/SBE/EBE/DVBE/OBE Subconsultants Information Form;
b) An online Summary Sheet organized by work area, listing the following:
   1) The responses and/or bids received;
   2) The name of the subconsultant who submitted the bid/quote;
   3) A brief reason given for selection/non-selection as a subconsultant;
c) Copies of all potential MBE/WBE/SBE/EBE/DVBE/OBE bids or quotes received must be submitted prior to award of a contract by the City;

The reasons for selection/non-selection should be included in the notes section of the online Summary Sheet. If the proposer elects to perform a listed work area with its own forces, they must include a bid/quote for comparison purposes and an explanation must be provided and included on the summary sheet. All bids/quotes received, regardless of whether or not the proposer outreached to the subconsultant, must be submitted and included on the online Summary Sheet. To that extent, the City expects the proposer to submit a bid from each subconsultant listed on the online Summary Sheet, including those listed on the proposer’s Schedule A. All potential subcontractors with whom the bidder has had contact outside of the BAVN must be documented on the online Summary Sheet.

The summary sheet must be performed using the BAVN’s BIP Outreach system and must be submitted by 4:30 p.m. on the first calendar day following the day of the RFP response submittal deadline. If a bid/quote is submitted by a firm that is not registered with the BAVN, the proposer is required to add that firm to their summary sheet. A proposer’s failure to utilize the BAVN’s summary sheet function will result in their RFP response being deemed non-responsive.

Note: Staff will request copies of all of the bids/quotes received as part of the BIP Outreach evaluation process. Proposers must have a bid/quote from each potential subconsultant listed on their Schedule A prior to submission of the Schedule A. The submission of the Schedule A is outlined in G herein. Proposers are encouraged to submit all of their bids/quotes with their RFP response submittal. Proposers will not be able to edit their summary sheet on the BAVN’s BIP Outreach summary sheet function after 4:30 p.m. on the first calendar day following the day of the RFP response submittal deadline. City staff will access the BAVN and verify compliance with the summary sheet provision of this indicator after the RFP submission deadline. Proposers are required to have each of the subconsultants on their Schedule A registered on the BAVN prior to being awarded the contract.

7 BOND, LINES OF CREDIT, AND INSURANCE ASSISTANCE

Each notification by the proposer shall also include an offer of assistance to interested potential MBEs, WBEs, SBEs, EBEs, DVBEs, and OBEs in obtaining bonds, lines of credit, and insurance required by the Awarding Authority or proposer.

Rev. 07/01/11 (Citywide RFP – BAVN BIP)
Required Documentation: Include in Indicator 4, information about the proposer's efforts to assist with bonds, lines of credit and insurance. The notification must be performed using the BAVN’s BIP Outreach system.

Note: At the time a proposer utilizes the BAVN’s BIP Outreach notification function, the required information will automatically be included in the notification. Proposers will not be able to utilize the BAVN's BIP Outreach notification function if there are less than fifteen (15) calendar days prior to the RFP response submittal deadline. Proposers will be given an opportunity to include their own customized statements when utilizing the notification function. However, the City will take into consideration the wording and may deem a proposer non-responsive if the wording seriously limits potential subconsultant responses or is deemed contrary to the intent of this indicator. City staff will access the BAVN and verify compliance with this indicator after the RFP submission deadline.

The proposer shall submit completed BIP Outreach documentation either via the BAVN's BIP Outreach system or prior to award, as specified for each indicator. The Awarding Authority in its review of the BIP Outreach documentation may request additional information to validate and/or clarify that the BIP Outreach submission was adequate. Any additional information submitted after the response due date and time will be treated at a higher level of scrutiny and may require third Party documentation in order to substantiate its authenticity. Such information shall be submitted promptly upon request by the Awarding Authority.

D. AWARD OF CONTRACT

The Awarding Authority reserves the right to reject any and all RFP responses. The award of a contract will be to the responsive, responsible proposer whose proposal complies with all requirements prescribed herein. This includes compliance with the required Business Inclusion Program Outreach. A positive and adequate demonstration to the satisfaction of the Awarding Authority that a BIP Outreach to include MBE/WBE/SBE/EBE/DVBE/OBE subconsultants’ participation was made is a condition for eligibility for award of the contract.

In the event that the Awarding Authority considers awarding away from a proposer because of the proposer's failure to supply adequate BIP Outreach documentation, the Awarding Authority shall afford the proposer an opportunity to present further evidence to the Awarding Authority prior to a public hearing of the proposer's BIP Outreach evaluation.

E. SUBCONSULTANT SUBSTITUTION

In addition to the requirements set forth in the provisions pertaining to the listing of subconsultants, the following shall apply for the purpose of this program:

1. Substitution During Contract Duration: The contract award requires that the level of all subconsultant participation shall be maintained throughout the duration of the contract. To this extent, any unapproved reduction in the listed subcontract amount will be considered an unauthorized substitution.
a. The Consultant shall request approval of the Awarding Authority for all substitutions of bid-listed (Schedule A) subconsultants.

b. The request shall be in writing and submitted to the designated Project Manager for the Awarding Authority. The request shall give the reason for the substitution, the name of the subconsultant and the name of the replacement.

2. MBE/WBE/SBE/EBE/DVBE/OBE Subconsultant Substitution: The Awarding Authority requires that whenever the Consultant seeks to substitute a bid-listed (Schedule A) subconsultant, the Consultant must make a BIP Outreach to replace the subconsultant.

   a. The Consultant shall contact some of each of the following: certified MBE, certified WBE, certified SBE, certified EBE, certified DVBE, and OBE sub-bid prospects from each trade for which sub-bid/subconsulting work is available and document the following for submittal:

      1) Name of company contacted; contact person and telephone number; date and time of contact.

      2) Response for each item of work which was solicited, including dollar amounts.

      3) Reason for selection or rejection of sub-bid prospect.

      4) In the event that the Consultant is unable to find some certified MBE, certified WBE, certified SBE, certified EBE, certified DVBE, and OBE sub-bid prospects for each trade, the Consultant should contact the Office of Contract Compliance at (213) 847-2684 for assistance prior to certifying under penalty of perjury that it was unable to fully meet this requirement.

3. In the event that a subcontract is reduced due to a project change that will not be specified in a change order, the Consultant shall request approval for reducing the subcontract by documenting the following for submittal:

   a. The name of the company for which the subcontract reduction is requested and the dollar amount of the reduction.

   b. The reason for the reduction. Specific details should be given in order for the Consultant’s request to be processed promptly.

   c. The Consultant shall submit all documentation to the Awarding Authority’s Project Manager.

F. SUB-AGREEMENT FALSIFICATION

Falsification or misrepresentation of a sub-agreement as to company name, contract amount and/or actual work to be done by the sub-bidder/subconsultant will result in sanctions set forth in provisions pertaining to listing of subconsultants.
G. **SUBMITTAL DOCUMENTS**

1. **MBE/WBE/SBE/EBE/DVBE/OBE Subcontractors Information Form (Schedule A)**

   Proposers shall submit with their proposal the MBE/WBE/SBE/EBE/DVBE/OBE Subcontractors Information Form, provided here in as Schedule A. The proposer shall list itself and the names and addresses of all firms to be used with a complete description of work or supplies to be provided by each, and the description of work to be performed.

2. **MBE/WBE/SBE/EBE/DVBE/OBE Utilization Profile (Schedule B)**

   During the term of the contract, the consultant must submit the MBE/WBE/SBE/EBE/DVBE/OBE Utilization Profile (Schedule B) when submitting the Monthly Remittance Advice to the City.

3. **Final Subcontracting Report (Schedule C)**

   Upon completion of the project, a summary of these records shall be prepared on the "Final Subcontracting Report" form (Schedule C) and certified correct by the consultant or its authorized representative. The completed form shall be furnished to the Awarding Authority within 15 working days after completion of the contract.

H. **RESPONSIBILITY FOR IMPLEMENTATION AND MONITORING**

   The Awarding Authority which acts as the City’s Project Manager for the resulting contract will be the responsible entity for proper implementation and monitoring of the policy.

I. **AWARD OF CONTRACT**

   Nothing herein restricts the discretion of the Awarding Authority to reject all proposals in accordance with Charter Section 371.
# SCHEDULE A

CITY OF LOS ANGELES
MBE/WBE/SBE/EBE/DVBE/OBE SUBCONTRACTORS INFORMATION FORM

(NOTE: COPY THIS PAGE AND ADD ADDITIONAL SHEETS AS NECESSARY, SIGN ALL SHEETS)

<table>
<thead>
<tr>
<th>Project Title</th>
<th></th>
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<tbody>
<tr>
<td>Proposer</td>
<td>Address</td>
</tr>
<tr>
<td>Contact Person</td>
<td>Phone/Fax</td>
</tr>
</tbody>
</table>

## LIST OF ALL SUBCONSULTANTS (SERVICE PROVIDERS/SUPPLIERS/ETC.)

<table>
<thead>
<tr>
<th>NAME, ADDRESS, TELEPHONE NO. OF SUBCONSULTANT</th>
<th>DESCRIPTION OF WORK OR SUPPLY</th>
<th>MBE/WBE/SBE/EBE/DVBE/OBE</th>
<th>CALTRANS/CITY/MTA CERT. NO.</th>
<th>DOLLAR VALUE OF SUBCONTRACT</th>
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## PERCENTAGE OF MBE/WBE/SBE/EBE/DVBE/OBE PARTICIPATION

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<tr>
<th></th>
<th>DOLLARS</th>
<th>PERCENT</th>
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<tbody>
<tr>
<td>TOTAL MBE AMOUNT</td>
<td>$</td>
<td>%</td>
</tr>
<tr>
<td>TOTAL WBE AMOUNT</td>
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<td>%</td>
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<tr>
<td>TOTAL SBE AMOUNT</td>
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<td>%</td>
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<td>TOTAL EBE AMOUNT</td>
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<tr>
<td>TOTAL DVBE AMOUNT</td>
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<td>TOTAL OBE AMOUNT</td>
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<td>%</td>
</tr>
<tr>
<td>BASE BID AMOUNT</td>
<td>$</td>
<td></td>
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</tbody>
</table>

Signature of Person Completing this Form  
Printed Name of Person Completing this Form  
Title  
Date

MUST BE SUBMITTED WITH PROPOSAL  
SCHEDULE B  
CITY OF LOS ANGELES

Rev. 07/01/11 (Citywide RFP – BAVN BIP)
# MBE/WBE/SBE/EBE/DVBE/OBE Utilization Profile

## Project Title

<table>
<thead>
<tr>
<th>Consultant</th>
<th>Address</th>
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<table>
<thead>
<tr>
<th>Contact Person</th>
<th>Phone/Fax</th>
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<thead>
<tr>
<th>Contract No.</th>
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### Contract Amount

<table>
<thead>
<tr>
<th>Contract Amount (Including Amendments)</th>
<th>This Invoice Amount</th>
<th>Invoiced to Date Amount (Include This Invoice)</th>
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### MBE/WBE/SBE/EBE/DVBE/OBE Subcontractors (List All Subs)

<table>
<thead>
<tr>
<th>Name of Subcontractor</th>
<th>MBE/WBE/SBE/EBE/DVBE/OBE Subcontract Amount</th>
<th>Original Subcontract Amount</th>
<th>This Invoice (Amount Now Due)</th>
<th>Invoiced to Date (Include This Invoice)</th>
<th>Scheduled Participation To Date</th>
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</table>

### Current Percentage of MBE/WBE/SBE/EBE/DVBE/OBE Participation To Date

<table>
<thead>
<tr>
<th>Total MBE Participation</th>
<th>Dollars</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td></td>
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<tr>
<td>Total WBE Participation</td>
<td>$</td>
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<tr>
<td>Total SBE Participation</td>
<td>$</td>
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</tr>
<tr>
<td>Total EBE Participation</td>
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<tr>
<td>Total DVBE Participation</td>
<td>$</td>
<td></td>
</tr>
<tr>
<td>Total OBE Participation</td>
<td>$</td>
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</tr>
</tbody>
</table>

Signature of Person Completing this Form: ____________________________

Printed Name of Person Completing this Form: ____________________________

Title: ____________________________ Date: ____________________________

---

Rev. 07/01/11 (Citywide RFP – BAVN BIP)
### SCHEDULE C
CITY OF LOS ANGELES
FINAL SUBCONTRACTING REPORT

<table>
<thead>
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<th>Contract No.</th>
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<table>
<thead>
<tr>
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<table>
<thead>
<tr>
<th>Contact Person</th>
<th>Phone</th>
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<tbody>
<tr>
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<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Name, Address, Telephone No. of all Subconsultants Listed on Schedule B</th>
<th>Description of Work or Supply</th>
<th>MBE/WBE/SBE/EBE/DVBE/OBE</th>
<th>Original Dollar Value of Subcontract</th>
<th>Actual Dollar Value of Subcontract*</th>
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*If the actual dollar value differs from the original dollar value, explain the differences and give details.*

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<tr>
<th>MBE Participation</th>
<th>Achieved Levels</th>
<th>Pledged Levels</th>
<th>Total Dollars</th>
<th>Achieved Levels</th>
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<td>OBE Participation</td>
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Signature of Person Completing this Form  
Printed Name  
Title  
Date

SUBMIT WITHIN 15 DAYS OF PROJECT COMPLETION

Rev. 07/01/11 (Citywide RFP – BAVN BIP)
MUNICIPAL LOBBYING ORDINANCE (MLO)
SECTION H

MUNICIPAL LOBBYING ORDINANCE (MLO)

The City’s Municipal Lobbying Ordinance (Ord No. 169916) requires certain individuals and entities to register with the City Ethics Commission and requires public disclosure of certain lobbying activities, including money received and spent. Additionally, for all construction contracts, public leases, or licenses of any value and duration; goods or service contracts with a value greater than $25,000 and a term of at least three (3) months, each bidder/proposer must submit with its bid a certification, on a form (CEC Form 50) prescribed by the City Ethics Commission, that the bidder acknowledges and agrees to comply with the disclosure requirements and prohibitions established in the Los Angeles Municipal Lobbying Ordinance, if the bidder qualifies as a lobbying entity. A copy of the ordinance can be found at:


INSTRUCTIONS:

a. All proposers must complete the enclosed Bidder Certification form (CEC Form 50) and submit with the proposal.
Bidder Certification
CEC Form 50

This form must be submitted to the awarding authority with your bid or proposal for the contract noted below. Please write legibly.

☐ Original filing  ☐ Amended filing (original signed on __________; last amendment signed on __________)

Bid/Contract/BAVN Number:  Awarding Authority (Department):

Name of Bidder:  Phone:

Address:

Email:

CERTIFICATION

I certify the following on my own behalf or on behalf of the entity named above, which I am authorized to represent:

A. I am a person or entity that is applying for a contract with the City of Los Angeles.

B. The contract for which I am applying is an agreement for one of the following:
   1. The performance of work or service to the City or the public;
   2. The provision of goods, equipment, materials, or supplies;
   3. Receipt of a grant of City financial assistance for economic development or job growth, as further described in Los Angeles Administrative Code § 10.40.1(h); or
   4. A public lease or license of City property where both of the following apply, as further described in Los Angeles Administrative Code § 10.37.1(b):
      a. I provide services on the City property through employees, sublessees, sublicensees, contractors, or subcontractors, and those services:
         i. Are provided on premises that are visited frequently by substantial numbers of the public; or
         ii. Could be provided by City employees if the awarding authority had the resources; or
      iii. Further the proprietary interests of the City, as determined in writing by the awarding authority.
      b. I am not eligible for exemption from the City’s living wage ordinance, as eligibility is described in Los Angeles Administrative Code § 10.37.1(b).

C. The value and duration of the contract for which I am applying is one of the following:
   1. For goods or services contracts—a value of more than $25,000 and a term of at least three months;
   2. For financial assistance contracts—a value of at least $100,000 and a term of any duration; or
   3. For construction contracts, public leases, or licenses—any value and duration.

D. I acknowledge and agree to comply with the disclosure requirements and prohibitions established in the Los Angeles Municipal Lobbying Ordinance if I qualify as a lobbying entity under Los Angeles Municipal Code § 48.02.

I certify under penalty of perjury under the laws of the City of Los Angeles and the state of California that the information in this form is true and complete.

Date: ____________________  Signature: ____________________

Name: ____________________  Title: ____________________
Los Angeles Administrative Code § 10.40.1

(h) "City Financial Assistance Recipient" means any person who receives from the City discrete financial assistance in the amount of One Hundred Thousand Dollars ($100,000.00) or more for economic development or job growth expressly articulated and identified by the City, as contrasted with generalized financial assistance such as through tax legislation.

Categories of such assistance shall include, but are not limited to, bond financing, planning assistance, tax increment financing exclusively by the City, and tax credits, and shall not include assistance provided by the Community Development Bank. City staff assistance shall not be regarded as financial assistance for purposes of this article. A loan shall not be regarded as financial assistance. The forgiveness of a loan shall be regarded as financial assistance. A loan shall be regarded as financial assistance to the extent of any differential between the amount of the loan and the present value of the payments thereunder, discounted over the life of the loan by the applicable federal rate as used in 26 U.S.C. Sections 1274(d), 7872(f). A recipient shall not be deemed to include lessees and sublessees.

Los Angeles Administrative Code § 10.37.1

(l) "Public lease or license".

(a) Except as provided in (l)(b), "Public lease or license" means a lease or license of City property on which services are rendered by employees of the public lessee or licensee or sublessee or sublicensee, or of a contractor or subcontractor, but only where any of the following applies:

1. The services are rendered on premises at least a portion of which is visited by substantial numbers of the public on a frequent basis (including, but not limited to, airport passenger terminals, parking lots, golf courses, recreational facilities); or
2. Any of the services could feasibly be performed by City employees if the awarding authority had the requisite financial and staffing resources; or
3. The DAA has determined in writing that coverage would further the proprietary interests of the City.

(b) A public lessee or licensee will be exempt from the requirements of this article subject to the following limitations:

1. The lessee or licensee has annual gross revenues of less than the annual gross revenue threshold, three hundred fifty thousand dollars ($350,000), from business conducted on City property;
2. The lessee or licensee employs no more than seven (7) people total in the company on and off City property;
3. To qualify for this exemption, the lessee or licensee must provide proof of its gross revenues and number of people it employs in the company’s entire workforce to the awarding authority as required by regulation;
4. Whether annual gross revenues are less than three hundred fifty thousand dollars ($350,000) shall be determined based on the gross revenues for the last tax year prior to application or such other period as may be established by regulation;
5. The annual gross revenue threshold shall be adjusted annually at the same rate and at the same time as the living wage is adjusted under section 10.37.2 (a);
6. A lessee or licensee shall be deemed to employ no more than seven (7) people if the company’s entire workforce worked an average of no more than one thousand two-hundred fourteen (1,214) hours per month for at least three-fourths (3/4) of the time period that the revenue limitation is measured;
7. Public leases and licenses shall be deemed to include public subleases and sublicenses;
8. If a public lease or license has a term of more than two (2) years, the exemption granted pursuant to this section shall expire after two (2) years but shall be renewable in two-year increments upon meeting the requirements therefor at the time of the renewal application or such period established by regulation.
SECTION I

PROHIBITED CONTRIBUTORS – CEC FORM 55

The Los Angeles City Charter section 470(c)(12) prohibits proposers of contracts projected to be worth $100,000 or more and that require City Council approval, from making campaign contributions to any elected City official, candidate for elected City office, or City committee controlled by an elected City official or candidate. Contributions are prohibited throughout the bidding process and the resulting contract.

Proposers and their principals must register with the City Ethics Commission. To do so, each proposer must submit with its bid a certification, on a form (CEC Form 55) prescribed by the City Ethics Commission. By doing so, the proposer acknowledges and agrees to comply with the requirements and prohibitions established in the Los Angeles City Charter.

In addition, any subcontractors who are projected to do $100,000 worth of work or more on the contract are required to adhere to the same requirements. Said subcontractors and their principles must be notified of the City Charter requirements and prohibitions and must be included on CEC Form 55 (Schedule B)

INSTRUCTIONS:

a. All proposers must complete the enclosed Prohibited Contributors form (CEC Form 55) and submit with the proposal.

b. All of proposer’s subcontractors who are projected to do $100,000 worth of work or more must be included on CEC Form 55 (Schedule B).
## Prohibited Contributors (Bidders) Form 55

This form must be completed in its entirety and submitted with your bid or proposal to the City department that is awarding the contract. Failure to submit a completed form may affect your bid or proposal. If you have questions about this form, please contact the Ethics Commission.

- Original filing
- Amended filing (original signed on ___________; last amendment signed on ___________)

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<thead>
<tr>
<th>Reference Number (bid or contract number, if applicable):</th>
<th>Date Bid Submitted:</th>
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<th>Description of Contract (title of RFP and services to be provided):</th>
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<th>City Department Awarding the Contract:</th>
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## BIDDER INFORMATION

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## SCHEDULE SUMMARY

Please complete all three of the following:

1. **SCHEDULE A — Bidder’s Principals (check one)**
   - [ ] The bidder is the individual listed above and has no other principals (Schedule A is not required).
   - [ ] The bidder is the individual listed above or an entity and has other principals, who are listed on the attached Schedule A pages.

2. **SCHEDULE B — Subcontractors and Their Principals (check one)**
   - [ ] The bidder has no subcontractors on this bid or proposal whose subcontracts are worth $100,000 or more (Schedule B is not required).
   - [ ] The bidder has one or more subcontractors on this bid or proposal with subcontracts worth $100,000 or more, and those subcontractors and their principals are listed on the attached Schedule B pages.

3. **TOTAL NUMBER OF PAGES SUBMITTED (including this cover page):** _______

## BIDDER’S CERTIFICATION

I certify that I understand, will comply with, and have notified my principals and subcontractors of the requirements and restrictions in Los Angeles City Charter section 470(c)(12) and any related ordinances. I certify under penalty of perjury under the laws of the City of Los Angeles and the state of California that the information provided on this form and the attached pages is true and complete to the best of my knowledge and belief.

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SCHEDULE A — BIDDER’S PRINCIPALS

Please identify the names and titles of all of the bidder’s principals (attach additional sheets if necessary). Principals include a bidder’s board chair, president, chief executive officer, chief operating officer, and individuals who serve in the functional equivalent of one or more of those positions. Principals also include individuals who hold an ownership interest in the bidder of at least 20 percent and employees of the bidder who are authorized by the bid or proposal to represent the bidder before the City.

☐ Check this box if additional Schedule A pages are attached.

Name: ___________________________ Title: ___________________________
Address: ________________________

Name: ___________________________ Title: ___________________________
Address: ________________________

Name: ___________________________ Title: ___________________________
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Name: ___________________________ Title: ___________________________
Address: ________________________
SCHEDULE B — SUBCONTRACTORS AND THEIR PRINCIPALS

Please identify all subcontractors whose subcontracts are worth $100,000 or more. Separate Schedule B pages are required for each subcontractor who meets that threshold.

Subcontractor: ____________________________
Address: __________________________________

Check one of the following:

☐ The subcontractor listed above is an individual and has no other principals.

☐ The subcontractor listed above is an individual or an entity and has principals, and their names and titles are identified below (attach additional sheets if necessary). Principals include a subcontractor’s board chair, president, chief executive officer, chief operating officer, and individuals who serve in the functional equivalent of one or more of those positions. Principals also include individuals who hold an ownership interest in the subcontractor of at least 20 percent and employees of the subcontractor who are authorized by the bid or proposal to represent the subcontractor before the City.

☐ Check this box if additional Schedule B pages are attached.

Name: ____________________________ Title: ____________________________
Address: ____________________________

Name: ____________________________ Title: ____________________________
Address: ____________________________

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Name: ____________________________ Title: ____________________________
Address: ____________________________
FORM W-9, REQUEST FOR TAXPAYER IDENTIFICATION NUMBER (TIN) AND CERTIFICATION
SECTION I
FORM W-9
REQUEST FOR TAXPAYER IDENTIFICATION NUMBER (TIN) AND CERTIFICATION

The Department requires Form W-9, “Request for Taxpayer Identification Number (TIN) and Certification,” from all entities (vendors, operators, concessionaires, etc.) doing business with the Department in order for the Department to conduct financial transactions with said entities, such as returning proposal deposits or processing payments.

INSTRUCTIONS:

a. All proposers must submit Form W-9 with the proposal. The name listed on Form W-9 must match the proposer’s legal business name as listed on the Proposer’s Signature Declaration and Affidavit. The most recent Form W-9, along with instructions for completing the form, can be found at http://www.irs.gov/Forms-&-Pubs.
SECTION K

IRAN CONTRACTING ACT OF 2010 COMPLIANCE AFFIDAVIT

In accordance with California Public Contract Code Sections 2200-2208, all proposers submitting proposals for, entering into, or renewing contracts with the City of Los Angeles for goods and services estimated at $1,000,000 or more are required to complete, sign, and submit the Iran Contracting Act of 2010 Compliance Affidavit.

For more information, proposers can visit the State of California, Department of General Services, Office of Policies, Procedures, and Legislation (OPPL) website at www.dgs.ca.gov/pd/Resources/PDLegislation.aspx.

INSTRUCTIONS:

a. All proposers to contracts that apply to the Iran Contracting Act of 2010 must sign and submit the affidavit with their proposal.
The California Legislature adopted the Iran Contracting Act of 2010 to respond to policies of Iran in a uniform fashion (PCC § 2201(q)). The Iran Contracting Act prohibits bidders engaged in investment activities in Iran from bidding on, submitting proposals for, or entering into or renewing contracts with public entities for goods and services of one million dollars ($1,000,000) or more (PCC § 2203(a)). A bidder who “engages in investment activities in Iran” is defined as either:

1. A bidder providing goods or services of twenty million dollars ($20,000,000) or more in the energy sector of Iran, including provision of oil or liquefied natural gas tankers, or products used to construct or maintain pipelines used to transport oil or liquefied natural gas, for the energy sector of Iran; or

2. A bidder that is a financial institution (as that term is defined in 50 U.S.C. § 1701) that extends twenty million dollars ($20,000,000) or more in credit to another person, for 45 days or more, if that person will use the credit to provide goods or services in the energy sector in Iran and is identified on a list created by the California Department of General Services (DGS) pursuant to PCC § 2203(b) as a person engaging in the investment activities in Iran.

The bidder shall certify that at the time of submitting a bid for new contract or renewal of an existing contract, the bidder is not identified on the DGS list of ineligible businesses or persons and that the bidder is not engaged in investment activities in Iran in violation of the Iran Contracting Act of 2010.

California law establishes penalties for providing false certifications, including civil penalties equal to the greater of $250,000 or twice the amount of the contract for which the false certification was made; contract termination; and three-year ineligibility to bid on contracts (PCC § 2205).

To comply with the Iran Contracting Act of 2010, the bidder shall provide its vendor or financial institution name, and City Business Tax Registration Certificate (BRTC) if available, in completing ONE of the options shown below.

**OPTION #1: CERTIFICATION**

I, the official named below, certify that I am duly authorized to execute this certification on behalf of the bidder or financial institution identified below, and that the bidder or financial institution identified below is not on the current DGS list of persons engaged in investment activities in Iran and is not a financial institution extending twenty million dollars ($20,000,000) or more in credit to another person or vendor, for 45 days or more, if that other person or vendor will use the credit to provide goods or services in the energy sector in Iran and is identified on the current DGS list of persons engaged in investment activities in Iran.

| Vendor Name/Financial Institution (printed) | BTRC (or n/a) |
| By (Authorized Signature) | |
| Print Name and Title of Person Signing | |
| Date Executed | City Approval (Signature) | (Print Name) |

**OPTION #2: EXEMPTION**

Pursuant to PCC § 2203(c) and (d), a public entity may permit a bidder or financial institution engaged in investment activities in Iran, on a case-by-case basis, to be eligible for, or to bid on, submit a proposal for, or enter into, or renew, a contract for goods and services. If the bidder or financial institution identified below has obtained an exemption from the certification requirement under the Iran Contracting Act of 2010, the bidder or financial institution shall complete and sign below and attach documentation demonstrating the exemption approval.

| Vendor Name/Financial Institution (printed) | BTRC (or n/a) |
| By (Authorized Signature) | |
| Print Name and Title of Person Signing | |
| Date Executed | City Approval (Signature) | (Print Name) |
SECTION II

Compliance Documents to be Submitted by Selected Proposer
AMERICAN WITH DISABILITIES ACT CERTIFICATION
CERTIFICATION REGARDING COMPLIANCE WITH THE AMERICANS WITH DISABILITIES ACT

The undersigned certifies, that to the best of his/her knowledge and belief, that:

1. The Contractor/Borrower/Agency (hereafter Contractor) is in compliance with and will continue to comply with the Americans with Disabilities Act 42 U.S.C. 12101 et. seq. and its implementing regulations.

2. The Contractor will provide for reasonable accommodations to allow qualified individuals with disabilities to have access and participate in its programs, services and activities in accordance with the provisions of the Americans With Disabilities Act.

3. The Contractor will not discriminate against persons with disabilities nor against persons due to their relationship or association with a person with a disability.

4. The Contractor will require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

5. This Certification is a material representation of fact upon which the City relied when entering into this agreement.

AGREEMENT NUMBER: ____________________________

CONTRACTOR: ________________________________

____________________________________________
NAME AND TITLE OF AUTHORIZED REPRESENTATIVE

____________________________________________
SIGNATURE ______________________ DATE __________
BUSINESS TAX REGISTRATION CERTIFICATE NUMBER
OR BUSINESS TAX EXEMPTION NUMBER FORM

All persons who do business with or within the City of Los Angeles, must first file with the Department of Finance (Tax/Permit Division), and obtain from that office a Business Tax Registration Certificate account number (BTRC) or Vendor Registration Number (VRN). Registration is renewable annually. For further information, contact the Tax and Permit Division located at 200 N. Spring St., Rm 101, Los Angeles, CA 90012 (213) 473-6901.

(Authority: Article 1, Chapter 2, Section 21.00 et seq. – LAMC)

Company Name: ________________________________________________

Enter your current Business Tax Registration or Vendor Registration Number:

Old format:

New format:

State effective dates here: __________________________ to __________________________

If you have an application pending in the Department of Finance, and have not as yet received your number, a copy of your application must be submitted with your bid, proposal or agreement.

If you have received an exemption from the Department of Finance, provide an explanation for the exemption and the exemption number.

Exemption Number: ____________________________________________

Explanation:

______________________________________________________________

______________________________________________________________

______________________________________________________________

BTRC Rev. 04/07
CHILD SUPPORT OBLIGATIONS
City of Los Angeles
CERTIFICATION OF COMPLIANCE WITH CHILD SUPPORT OBLIGATIONS

The undersigned hereby agrees that _______________________________ will:

Name of Business

1. Fully comply with all applicable State and Federal employment reporting requirements for it employees.
2. Fully comply with and implement all lawfully served Wage and Earnings Assignment Order and Notices of Assignment.
3. Certify that the principal owner(s) of the business are in compliance with any Wage and Earnings Assignment Orders and Notices of Assignment applicable to them personally.
4. Certify that the business will maintain such compliance throughout the term of the contract.
5. This certification is a material representation of fact upon which reliance was placed when the parties entered into this transaction.
6. The undersigned shall require that the language of this Certification be included in all subcontractors and that subcontractors shall certify and disclose accordingly.

To the best of my knowledge, I declare under penalty of perjury that the foregoing is true and was executed at:

______________________________________________________________
City/County/State

______________________________________________________________
Date

Name of Business

Address

Signature of Authorized Officer or Representative

Print Name

Title

Telephone Number
CRO PLEDGE OF COMPLIANCE
CITY OF LOS ANGELES
PLEDGE OF COMPLIANCE WITH CONTRACTOR RESPONSIBILITY ORDINANCE

Los Angeles Administrative Code (LAAC) Section 10.40 et seq. (Contractor Responsibility Ordinance) provides that, unless specifically exempt, City contractors working under service contracts of at least $25,000 and three months, contracts for services and for purchasing goods and products that involve a value in excess of twenty-five thousand dollars ($25,000) and a term in excess of three months are covered by this Article; and construction contracts of any amount; public lessees; public licensees; and certain recipients of City financial assistance or City grant funds, shall comply with all applicable provisions of the Ordinance. Upon award of a City contract, public lease, public license, financial assistance or grant, the contractor, public lessee, public licensee, City financial assistance recipient, or grant recipient, and any its subcontractor(s), shall submit this Pledge of Compliance to the awarding authority.

The contractor agrees to comply with the Contractor Responsibility Ordinance and the following provisions:

(a) To comply with all federal, state, and local laws in the performance of the contract, including but not limited to laws regarding health and safety, labor and employment, wage and hours, and licensing laws, which affect employees.

(b) To notify the awarding authority within 30 calendar days after receiving notification that any governmental agency has initiated an investigation which may result in a finding that the contractor did not comply with any federal, state, or local law in the performance of the contract, including but not limited to laws regarding health and safety, labor and employment, wage and hours, and licensing laws, which affect employees.

(c) To notify the awarding authority within 30 calendar days of all findings by a governmental agency or court of competent jurisdiction that the contractor has violated any federal, state, or local law in the performance of the contract, including but not limited to laws regarding health and safety, labor and employment, wage and hours, and licensing laws which affect employees.

(d) If applicable, to provide the awarding authority, within 30 calendar days, updated responses to the Responsibility Questionnaire if any change occurs which would change any response contained within the Responsibility Questionnaire and such change would affect the contractor’s fitness and ability to continue the contract.

(e) To ensure that subcontractors working on the City agreement (including contractors or subcontractors of a public lessee, licensee, sublessee, or sublicensee that perform or assist in performing services on the leased or licensed premises) shall comply with all federal, state, and local laws in the performance of the contract, including but not limited to laws regarding health and safety, labor and employment, wage and hours, and licensing laws, which affect employees.

(f) To ensure that subcontractors working on the City agreement (including contractors or subcontractors of a public lessee, licensee, sublessee, sublicensee that perform or assist in performing services on the leased or licensed premises) submit a Pledge of Compliance.

(g) To ensure that subcontractors working on the City agreement (including contractors or subcontractors of a public lessee, licensee, sublessee, or sublicensee that perform or assist in performing services on the leased or licensed premises) shall comply with paragraphs (b) and (c).

Failure to complete and submit this form to the Awarding Authority may result in withholding of payments by the City Controller, or contract termination.

Company Name, Address and Phone Number

Signature of Officer or Authorized Representative Date

Print Name and Title of Officer or Authorized Representative

Awarding City Department Contract Number

SRIS/CRO-3, Pledge of Compliance (Rev. 5/07/2014)
LOS ANGELES RESIDENCE INFORMATION

The City Council in consideration of the importance of preserving and enhancing the economic base and well-being of the City encourages businesses to locate or remain within the City of Los Angeles. This is important because of the jobs businesses generate and for the businesses taxes they remit. The City Council, January 7, 1992, adopted a motion that requires proposers to state their headquarter address as well as the percentage of their workforce residing in the City of Los Angeles.

Organization: _______________________________________

I. Corporate or Main Office Address

__________________________________________________

__________________________________________________

__________________________________________________

II. Total Number of Employees in the Organization: ____________

III. Percentage of the Proposer's Total Workforce Employed within the City Of Los Angeles:

__________________ ; Percentage Residing in the City: ________________________

IV. Address of any Branch Offices Located within the City of Los Angeles and Total Number Employed in each Los Angeles Branch:

__________________________________________________

__________________________________________________

__________________________________________________

__________________________________________________

__________________________________________________

__________________________________________________

V. Percentage of the Workforce in each Los Angeles Branch Office that is Employed within the City: ______________________ ; Percentage Residing in the City: _______________________
LWO – SUBCONTRACTOR DECLARATION OF COMPLIANCE FORM
REQUIRED DOCUMENTATION FOR ALL SUBCONTRACTS SUBJECT TO LWO

This form must be signed within **90 DAYS** of the execution of the subcontract and RETAINED by the PRIME CONTRACTOR.

TO BE FILLED OUT BY THE PRIME CONTRACTOR:

1. Company Name: ___________________________ Company Phone Number: ___________________________
2. Company Address: ___________________________
3. Awarding Department: ___________________________
4. Project Name: ___________________________

**IF A SUBCONTRACTOR FAILS TO COMPLETE AND SUBMIT THIS FORM TO PRIME CONTRACTOR ON THE CITY CONTRACT, THE PRIME CONTRACTOR MAY BE DEEMED TO BE IN VIOLATION OF THE LWO AND SCWRO FOR FAILING TO ENSURE ITS SUBCONTRACTOR’S COMPLIANCE WITH THE ORDINANCES. THIS MAY RESULT IN WITHHOLDING OF PAYMENTS DUE THE PRIME CONTRACTOR, OR TERMINATION OF THE PRIME CONTRACTOR’S AGREEMENT WITH THE CITY.**

THE PRIME CONTRACTOR MUST INFORM THEIR SUBCONTRACTORS OF THE FOLLOWING:

**THE LIVING WAGE ORDINANCE (LWO) REQUIRES:**

That a subcontractor (including a sublessee, a sublicensee, or a service contractor to a City financial assistance recipient) that works on or under the authority of an agreement subject to Living Wage Ordinance (LWO) must comply with all applicable provisions of the Ordinance unless specifically approved for an exemption.

**THE LIVING WAGE ORDINANCE (LWO) REQUIRES THAT SUBJECT EMPLOYERS PROVIDE TO EMPLOYEES:**

- As of July 1, 2016, a wage of at least $11.27 per hour with health benefits of $1.25 per hour, or $12.52 per hour without health benefits (to be adjusted annually on July 1) (Regulation #4);
- At least 12 compensated days off per year for sick leave, vacation or personal necessity at the employee’s request (pro-rated for part-time employees) (Regulation #4);
- At least 10 additional days off per year of uncompensated time off for sick leave (pro-rated for part-time employees) (Regulation #4); and
- Making less than $12.00 per hour information of their possible right to the federal Earned Income Tax Credit (EITC) and make available the forms required to secure advance EITC payments from the employer (Regulation #4).

**THE LIVING WAGE ORDINANCE (LWO) ALSO REQUIRES EMPLOYERS:**

- To permit access to work sites for authorized City representatives to review the operation, payroll and related documents, and to provide certified copies of the relevant records upon request by the City.
- Not to retaliate against any employee claiming non-compliance with the provisions of these Ordinances and to comply with federal law prohibiting retaliation for union organizing (Regulation #4). Refer to the LWO Rules and Regulations, available from the Department of Public Works, Bureau of Contract Administration, Office of Contract Compliance (OCC) website - http://bca.lacity.org, for details regarding the wage and benefit requirements of the Ordinance.

TO BE FILLED OUT BY THE SUBCONTRACTOR:

1. Company Name: ___________________________ Company Phone Number: ___________________________
2. Company Address: ___________________________
3. Type of Service Provided by Subcontractor to Prime: ___________________________
4. Amount of Subcontract: ___________________________ Subcontract Start Date: __/__/____ End Date: __/__/____

By signing this Declaration of Compliance, the subcontractor certifies that it will comply with all applicable provisions of the SCWRO, LWO, and their implementing Rules and Regulations, including any amendments or revisions to the Ordinances and Regulations.

Print Name of Person Completing This Form ___________________________
Signature of Person Completing This Form ___________________________
Title ___________________________ Phone # ___________________________
Date ___________________________
LWO – EMPLOYEE INFORMATION FORM
REQUIRED DOCUMENTATION FOR ALL CONTRACTS SUBJECT TO LWO

This form must be submitted to the AWARDING DEPARTMENT within 30 DAYS of contract execution. INCOMPLETE SUBMISSIONS WILL BE RETURNED.

THE LIVING WAGE ORDINANCE (LWO) REQUIRES THAT SUBJECT EMPLOYERS PROVIDE TO EMPLOYEES:

- As of July 1, 2016 a wage of at least $11.27 per hour with health benefits of $1.25 per hour, or $12.52 per hour without health benefits (to be adjusted annually on July 1) (Regulation #4);
- At least 12 compensated days off per year for sick leave, vacation or personal necessity at the employee’s request (pro-rated for part-time employees) (Regulation #4); and
- At least 10 additional days off per year of uncompensated time off for personal or immediate illness only (pro-rated for part-time employees) (Regulation #4). Refer to the LWO Rules and Regulations, available from the Department of Public Works, Bureau of Contract Administration, Office of Contract Compliance (OCC) website, for details regarding the wage and benefit requirements of the Ordinance.
- Making less than $12.00 per hour information of their possible right to the federal Earned Income Tax Credit (EITC) and make available the forms required to secure advance EITC payments from the employer (Regulation #4).

THE LIVING WAGE ORDINANCE (LWO) ALSO REQUIRES EMPLOYERS:

- Not to retaliate against any employee claiming non-compliance with the provisions of these Ordinances and to comply with federal law prohibiting retaliation for union organizing (Regulation #4).

TO BE FILLED OUT BY THE CONTRACTOR:

1. Company Name: ___________________________ Email Address:___________________________

2. STATE the number of employees working ON THIS CITY CONTRACT: ____________

3. ATTACH a copy of your company’s 1st PAYROLL under THIS CITY CONTRACT.

4. INDICATE (highlight, underline) on the payroll which employees are working ON THIS CITY CONTRACT.

5. Do you provide health benefits (such as medical, dental, vision, mental health, and disability insurance) to your employees?✓Yes □ No

   If YES, STATE how much, if any, employees pay for co-premiums: $__________________

FAILURE TO COMPLY WITH THESE REQUIREMENTS WILL RESULT IN WITHHOLDING OF PAYMENTS BY THE CITY CONTROLLER, OR A RECOMMENDATION TO THE AWARDING AUTHORITY FOR CONTRACT TERMINATION. ALL INFORMATION SUBMITTED IS SUBJECT TO VERIFICATION, AND FALSE INFORMATION MAY RESULT IN CONTRACT TERMINATION.

I understand that the employee information provided herein is confidential and will be used by the City of Los Angeles, Office of Contract Compliance for the purpose of monitoring the Living Wage Ordinance.

Print Name of Person Completing This Form ___________________________ Signature of Person Completing This Form ___________________________

Title ___________________________ Phone # ___________________________ Date ___________________________

AWARDING DEPARTMENT USE ONLY:

Dept: ___________ Dept Contact: ___________ Contact Phone: ___________________________ Contract #: ___________
LWO – SUBCONTRACTOR INFORMATION FORM
REQUIRED DOCUMENTATION FOR ALL CONTRACTS SUBJECT TO LWO

This form must be submitted to the AWARDING DEPARTMENT within 30 DAYS of contract execution. INCOMPLETE SUBMISSIONS WILL BE RETURNED.

SECTION I: CONTRACTOR INFORMATION
1) Company Name: ___________________________ Contact Person: ___________________________ Phone Number: ___________________________
2) Do you have subcontractors working on this City contract? □ Yes □ No
   If NO, This form is now complete – SIGN THE BOTTOM OF PAGE 2 AND SUBMIT TO THE AWARDING DEPARTMENT. If YES, a) STATE the number of your subcontractors ON THIS CITY CONTRACT: ___________________________
   b) Fill in PART A for EACH subcontractor in Section II, continue to Section III & IV (if applicable), AND SIGN Section V.

SECTION II: SUBCONTRACTOR INFORMATION

<table>
<thead>
<tr>
<th>PART A</th>
<th>PART B</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>CHECK OFF ONLY ONE BOX (I-VI) FOR EACH SUBCONTRACTOR (IF APPLICABLE) THEN CONTINUE ONTO SECTION III:</td>
</tr>
<tr>
<td></td>
<td>I 501 (e)(3)</td>
</tr>
<tr>
<td></td>
<td>Yes</td>
</tr>
</tbody>
</table>

|        | I 501 (e)(3) | II One-Person Contractor | III CBA | IV Occupational License | V Small Business | VI Gov. entity |
|        | Yes | No | Yes | No | Yes | No | Yes | No |

|        | I 501 (e)(3) | II One-Person Contractor | III CBA | IV Occupational License | V Small Business | VI Gov. entity |
|        | Yes | No | Yes | No | Yes | No | Yes | No |

|        | I 501 (e)(3) | II One-Person Contractor | III CBA | IV Occupational License | V Small Business | VI Gov. entity |
|        | Yes | No | Yes | No | Yes | No | Yes | No |

|        | I 501 (e)(3) | II One-Person Contractor | III CBA | IV Occupational License | V Small Business | VI Gov. entity |
|        | Yes | No | Yes | No | Yes | No | Yes | No |

|        | I 501 (e)(3) | II One-Person Contractor | III CBA | IV Occupational License | V Small Business | VI Gov. entity |
|        | Yes | No | Yes | No | Yes | No | Yes | No |

Form OCC/LW-18, Rev. 8/09
OFFICE OF CONTRACT COMPLIANCE, EEOSE SECTION: (213) 847-2625
### SECTION II: SUBCONTRACTOR INFORMATION (continued)

#### PART A

1. Subcontractor Name: ____________________________
2. Contact Person: ______________________ Phone #: ____________________________
3. Address: ____________________________________
4. Purpose of Subcontract: ________________________
5. Amount of Subcontract: $______________________
6. Term: Start Date ________/______ End Date ________/______
7. Does the subcontract exceed $25,000? [ ] Yes [ ] No
8. Is the length of the subcontract at least three (3) months? [ ] Yes [ ] No

If you checked off YES for Questions 7 AND 8, this subcontract IS SUBJECT TO THE LWO. Continue onto Part B.

If you checked OFF for any questions 7 OR 8, this subcontract is NOT SUBJECT TO THE LWO. Continue to fill in Part A for additional subs below.

#### PART B

<table>
<thead>
<tr>
<th>I</th>
<th>II</th>
<th>III</th>
<th>IV</th>
<th>V</th>
<th>VI</th>
</tr>
</thead>
<tbody>
<tr>
<td>501</td>
<td>One-Person Contractor?</td>
<td>CBA</td>
<td>Occupational License</td>
<td>Small Business</td>
<td>Gov. entity</td>
</tr>
</tbody>
</table>

### SECTION III: SUBCONTRACTS SUBJECT TO THE LWO (AND MAY BE ELIGIBLE FOR EXEMPTIONS)

1) If you checked off any boxes in Part B, your Subcontractor(s) is subject to the LWO, but may qualify for an LWO exemption. Review the exemptions below, and have your subcontractor fill out the form in the corresponding right-hand column. Continue to Section V, and submit this form and all supporting documentation to the Awarding Department for approval.

2) If you did NOT check any boxes in Part B or your subs DO NOT qualify for an exemption, Continue to Section IV.

#### EXEMPTION

- One-person contractors, lessee, licensee 501(c)(3) non-profit organization  
  
  LW 13 – Departmental Exemption Form  
  http://boa.lacity.org/index.cfm?nview=net_body=div_occ_lwo_forms.cfm

- Occupational License required

- Collective bargaining agreement w/supersession language  
  
  LW 26 – Small Business Exemption Form (English & Spanish)  
  http://boa.lacity.org/index.cfm?nview=net_body=div_occ_lwo_forms.cfm

- Governmental Entity  
  
  NONE REQUIRED.

### SECTION IV: SUBCONTRACTS SUBJECT TO THE LWO (AND NOT ELIGIBLE FOR EXEMPTIONS)

Please have EACH of your Subcontractors that ARE SUBJECT to the LWO fill out the three forms below. Submit LW-6 and LW-18 ONLY to the Awarding Department (and supporting documentation, where applicable) and RETAIN LW-5 in your office.

1) Employee Information Form  
   LW 6 - http://boa.lacity.org/index.cfm?nview=net_body=div_occ_lwo_forms.cfm

2) Subcontractor Information Form  
   LW 18 - http://boa.lacity.org/index.cfm?nview=net_body=div_occ_lwo_forms.cfm

3) Subcontractor Declaration of Compliance Form (retain)  
   LW 5 - http://boa.lacity.org/index.cfm?nview=net_body=div_occ_lwo_forms.cfm

### SECTION V: SIGNATURE

I understand that the Subcontractor Information provided herein is confidential and will be used by the City of Los Angeles, Office of Contract Compliance for the purpose of monitoring the Living Wage Ordinance.

Print Name of Person Completing This Form ____________________________

Signature of Person Completing This Form ____________________________

Title ____________________________ Phone # ____________________________ Date ____________________________

AWARDING DEPARTMENT USE ONLY:

Dept: ____________________________ Dept Contact: ____________________________ Contact Phone: ____________________________ Contract #: ____________________________

Form OCC/LW-18, Rev. 8/09

OFFICE OF CONTRACT COMPLIANCE, EEOE SECTION: (213) 847-2625

2
ENDNOTES FOR LWO SUBCONTRACTOR INFORMATION FORM

1 Non-Profit 501(c)(3) Organizations: A corporation claiming exemption under Section 10.37.1(g) of the LWO as a corporation organized under Section 501 (c)(3) of the United States Internal Revenue Code must provide the following additional documents in support of the application for exemption:
   (A) A copy of the most recent IRS letter indicating that the contractor has been recognized as a non-profit corporation organized under section 501 (c)(3) of the United States Internal Revenue Code.
   (B) An application for non-coverage or exemption, including the non-profit salary certification on the form referred to in Appendix A. The salary certification must list the salary of the corporation’s chief executive officer (CEO), computed on an hourly basis, and the hourly wage rate of the lowest paid worker in the corporation. The salary of the CEO, when computed on an hourly basis, must be less than 8 times what the lowest paid worker is paid on an hourly basis. For purposes of this exemption, the "chief executive officer (CEO)" means the CEO of the 501(c)(3) corporation that entered into the agreement.

2 One-Person Contractor: A contractor may apply for exemption under Section 10.37.1(f) of the LWO if that contractor has no employees. The one-person contractor shall submit an application for non-coverage or exemption to the awarding authority on the form referred to in Appendix A with the appropriate one-person contractor certification. If, subsequent to the approval of the exemption application, the contractor hires any employees, the exemption is no longer valid. Any employee the contractor hires becomes covered by the LWO to the extent that the employee performs work on the City agreement. In such cases, the contractor shall notify the awarding authority of the change in circumstances and submit to the awarding authority all the necessary forms to comply with the LWO reporting requirements, including the employee and subcontractor information forms.

3 Exemption by Collective Bargaining Agreement – LAAC 10.37.12: An employer subject to provisions of the LWO may, by collective bargaining agreement (CBA), provide that the CBA, during its term, shall supersede the requirements of the LWO for those employees covered by the CBA. The provisions of the LWO should not be interpreted to require an employer to reduce the wages and benefits required by a collective bargaining agreement. All parties to the CBA must specifically waive in full or in part the benefits required by the LWO. An employer applying for this exemption shall submit a copy of the CBA. If the CBA does not specifically indicate that the LWO has been superseded, the employer shall submit written confirmation from the union representing the employees working on the agreement that the union and the employer have agreed to let the CBA supersede the LWO.
   (A) Provisional Exemption from LWO during negotiation of CBA: An employer subject to the LWO may apply for Provisional Exemption from the LWO if the employer can document that: (1) the union and the employer are currently engaged in negotiations regarding the terms of the CBA; and (2) the issue of allowing the CBA to supersede the LWO has been proposed as an issue to be addressed during the negotiations. If granted, Provisional Exemption status is valid until the end of the negotiation process, including, if applicable, impasse resolution proceedings. During the negotiation process, the employer shall provide, upon request from the OCC, status reports on the progress of negotiations. At the end of the negotiation process, the employer shall provide the OCC with a copy of the final CBA to verify whether the LWO has been superseded, and the effective dates of the CBA.
   (i) If the final CBA signed by the employer and the union supersedes the LWO, the employer shall be considered to be exempt from the LWO’s wage and benefits provisions for the time period covered by the effective dates of the superseding CBA. The employer remains subject to all applicable provisions of the LWO for the time period not covered by the superseding CBA. If the employer has not complied with the LWO requirements during the time period not covered by the superseding CBA, the employer shall be required to make retroactive corrections for any period of non-compliance, which may include making retroactive payments to affected employees for the relevant periods of non-compliance.
   (ii) If the final CBA signed by the employer and the union does not supersede the LWO, the employer shall be required to comply with all applicable LWO requirements, including the wage and benefits provisions. Compliance shall also be required retroactively to the date that the employer first became subject to the LWO. If necessary, the employer shall provide retroactive payments to affected employees for any time period during which the employer did not comply with the LWO.

4 Occupational license - LAAC 10.37.1(f): Exemptions for Employees Requiring Occupational Licenses: If an employer claims that the LWO does not apply to an employee pursuant to section 10.37.1(f) because an occupational license is required of the employee to perform the work, the employer shall submit to the awarding authority, along with the application for non-coverage or exemption, a list of the employees required to possess an occupational license, the type of occupational license required, and a copy of the occupational license itself. An exemption granted under this provision exempts only the employee who must possess an occupational license to perform work on the City agreement. If an occupational license is not required of an employee to perform the work, the employee remains covered by the LWO.

5 Small Business Exemptions for Public Lessees and Licensees – LAAC 10.37.1(i): A public lessee or licensee claiming exemption from the LWO under section 10.37.1(i) shall submit the small business application for exemption form referred to in Appendix A along with supporting documentation to verify that it meets both of the following requirements:
(A) The lessee’s or licensee’s gross revenues from all business(es) conducted on the City premises for the calendar year prior to the date of the application for exemption do not exceed the gross annual revenue amount set by the LWO in Section 10.37.1(i). That gross revenue amount shall be adjusted annually according to the requirements of the LWO. The gross revenue amount used in evaluating whether the lessee or licensee qualifies for this exemption shall be the gross revenue amount in effect at the time the OCC receives the application for exemption.

A public lessee or licensee beginning its first year of operation on a specific City property will have no records of gross annual revenue on the City property. Under such circumstances, the lessee or licensee may qualify for a small business exemption by submitting proof of its annual gross revenues for the last tax year prior to application no matter where the business was located, and by satisfying all other requirements pursuant to these regulations and the LWO.

A lessee or licensee beginning its first year of operation as a business will have no records of gross annual revenue. Under such circumstances, the lessee or licensee may qualify for a small business exemption by satisfying all other requirements pursuant to these regulations and the LWO.

(B) The lessee or licensee employs no more than seven (7) employees.

(i) For purposes of this exemption, a lessee or licensee shall be deemed to employ a worker if the worker is an employee of a company or entity that is owned or controlled by the lessee or licensee, regardless of where the company or entity is located; or if the worker is an employee of a company or entity that owns or controls the lessee or licensee, regardless of where the company or entity is located.

Whether the lessee or licensee meets the seven (7) employee limit provided for in Section 10.37.1(i) of the LWO shall be determined using the total number of workers employed by all companies or businesses which the lessee or licensee owns or controls, or which own or control the lessee or licensee. Control means that one company owns a controlling interest in another company.

(ii) If a business operated by the lessee or licensee is part of a chain of businesses, the total number of employees shall include all workers employed by the entire chain of businesses unless the business operated by the lessee or licensee is an independently owned and operated franchise.

(iii) A public lessee or licensee shall be deemed to employ no more than seven (7) employees if its entire workforce (inclusive of those employees falling within the guidelines stated in subsections (i) and (ii) immediately above) worked an average of no more than 1,214 hours per month for at least three-fourths of the time period that the revenue limitation provided for in section 10.37.1(i) is measured.

Until the OCC approves the application for exemption, the lessee or licensee shall be subject to the LWO and shall comply with its requirements. If the OCC approves the application, the lessee or licensee shall be exempt from the requirements of the LWO for a period of two years from the date of the approval. The exemption will expire two years from the date of approval, but may be renewable in two-year increments upon meeting the requirements.

6 Governmental Entities — LAAC 10.37.1(g): Agreements with governmental entities are exempt from the requirements of the LWO. If an agreement is exempt from the LWO because the contractor is a governmental entity, subcontractors performing work for the governmental entity on the agreement are also exempt.
SECTION R
SLAVERY DISCLOSURE ORDINANCE

Unless otherwise exempt, in accordance with the provisions of the Slavery Disclosure Ordinance, any contract awarded pursuant to this RFP will be subject to the Slavery Disclosure Ordinance, Section 10.41 of the Los Angeles Administrative Code.

All Proposers shall complete and electronically sign the Slavery Disclosure Ordinance Affidavit available on the City of Los Angeles’ Business Assistance Virtual Network (BAVN) residing at www.labavn.org prior to award of a City contract.

Proposers seeking additional information regarding the requirements of the Slavery Disclosure Ordinance may visit the Bureau of Contract Administration’s web site at www.bca.lacity.org.
## Required Insurance and Minimum Limits

**Name:** RFP - Golf Management and Reservation System  
**Date:** 01/06/2017

**Agreement/Reference:** Acquisition and Implementation of a Golf Management and Reservation System

Evidence of coverages checked below, with the specified minimum limits, must be submitted and approved prior to occupancy/start of operations. Amounts shown are Combined Single Limits ("CSLs"). For Automobile Liability, split limits may be substituted for a CSL if the total per occurrence equals or exceeds the CSL amount.

### Limits

<table>
<thead>
<tr>
<th>Coverage</th>
<th>WC Statutory</th>
<th>EL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Workers' Compensation - Workers' Compensation (WC) and Employer's Liability (EL)</td>
<td></td>
<td>$1,000,000</td>
</tr>
<tr>
<td>✔ Waiver of Subrogation in favor of City</td>
<td></td>
<td></td>
</tr>
<tr>
<td>☐ Longshore &amp; Harbor Workers</td>
<td></td>
<td></td>
</tr>
<tr>
<td>☐ Jones Act</td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Liability</td>
<td></td>
<td>$1,000,000</td>
</tr>
<tr>
<td>✔ Products/Completed Operations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>☐ Fire Legal Liability</td>
<td></td>
<td></td>
</tr>
<tr>
<td>☐ Sexual Misconduct</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Automobile Liability (for any and all vehicles used for this contract, other than commuting to/from work)</td>
<td></td>
<td>$1,000,000</td>
</tr>
<tr>
<td>Professional Liability (Errors and Omissions)</td>
<td></td>
<td>$5,000,000</td>
</tr>
<tr>
<td>Discovery Period</td>
<td></td>
<td></td>
</tr>
<tr>
<td>See Note #3</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Property Insurance

(to cover replacement cost of building - as determined by insurance company)

| Coverage                                      |          |          |
| All Risk Coverage                             |          |          |
| ☐ Flood                                       |          |          |
| ☐ Earthquake                                   |          |          |
| ☐ Boiler and Machinery                        |          |          |
| ☐ Builder's Risk                              |          |          |
| ☐ Builder's Risk                              |          |          |

### Pollution Liability

| Coverage                                      |          |          |
| Pollution Liability                           |          |          |

### Surety Bonds - Performance and Payment (Labor and Materials) Bonds

100% of the contract price

### Crime Insurance

| Coverage                                      |          |          |
| Crime Insurance                               |          |          |

**Other:**

1. If a contractor has no employees and decides to not cover herself/himself for worker's compensation, please complete the form entitled "Release for Waiver of Workers' Compensation Insurance Requirement" located at [http://cao.lacity.org/risk/InsuranceForms.htm](http://cao.lacity.org/risk/InsuranceForms.htm)

2. In the absence of imposed auto liability requirement, all contractors using vehicles during the course of their contract must adhere to the financial responsibility laws of the State of California.

3. Professional Liability Insurance to include: Tech Errors & Omissions, Cyber Privacy and Data Breach.
CITY OF LOS ANGELES

INSTRUCTIONS AND INFORMATION
ON COMPLYING WITH CITY INSURANCE REQUIREMENTS

(Share this information with your insurance agent or broker)

1. **Agreement/Reference** All evidence of insurance must identify the nature of your business with the CITY. Clearly show any assigned number of a bid, contract, lease, permit, etc. or give the project name and the job site or street address to ensure that your submission will be properly credited. Provide the **types of coverage and minimum dollar amounts** specified on the Required Insurance and Minimum Limits sheet (Form Gen. 146) included in your CITY documents.

2. **When to submit** Normally, no work may begin until a CITY insurance certificate approval number (“CA number”) has been obtained, so insurance documents should be submitted as early as practicable. For **As-needed Contracts**, insurance need not be submitted until a specific job has been awarded. **Design Professionals** coverage for new construction work may be submitted simultaneously with final plans and drawings, but before construction commences.

3. **Acceptable Evidence and Approval** Electronic submission is the best method of submitting your documents. **Track4LA®** is the CITY’s online insurance compliance system and is designed to make the experience of submitting and retrieving insurance information quick and easy. The system is designed to be used by insurance brokers and agents as they submit client insurance certificates directly to the City. It uses the standard insurance industry form known as the **ACORD 25 Certificate of Liability Insurance** in electronic format – the CITY is a licensed redistributor of ACORD forms. Track4LA® advantages include standardized, universally accepted forms, paperless approval transactions (24 hours, 7 days per week), and security checks and balances. The easiest and quickest way to obtain approval of your insurance is to have your insurance broker or agent access **Track4LA®** at [http://track4la.lacity.org](http://track4la.lacity.org) and follow the instructions to register and submit the appropriate proof of insurance on your behalf.

Insurance industry certificates other than the ACORD 25 that have been approved by the State of California may be accepted, however **submissions other than through Track4LA® will significantly delay the insurance approval process as documents will have to be manually processed.** All Certificates must provide a thirty (30) days’ cancellation notice provision (ten (10) days for non-payment of premium) AND an Additional Insured Endorsement naming the CITY an additional insured completed by your insurance company or its designee. If the policy includes an automatic or blanket additional insured endorsement, the Certificate must state the CITY is an automatic or blanket additional insured. An endorsement naming the CITY an Additional Named Insured and Loss Payee as Its Interests May Appear is required on property policies. All evidence of insurance must be authorized by a person with authority to bind coverage, whether that is the authorized agent/broker or insurance underwriter. Completed **Insurance Industry Certificates other than ACORD 25 Certificates** are sent electronically to **CAO.insurance.bonds@lacity.org**.

Additional Insured Endorsements DO NOT apply to the following:

- Indication of compliance with statute, such as Workers’ Compensation Law.
- Professional Liability insurance.

Verification of approved insurance and bonds may be obtained by checking **Track4LA®**, the CITY’s online insurance compliance system, at [http://track4la.lacity.org](http://track4la.lacity.org).

4. **Renewal** When an existing policy is renewed, have your insurance broker or agent submit a new Acord 25 Certificate or edit the existing Acord 25 Certificate through **Track4LA®** at [http://track4la.lacity.org](http://track4la.lacity.org).
5. **Alternative Programs/Self-Insurance**  
Risk financing mechanisms such as Risk Retention Groups, Risk Purchasing Groups, off-shore carriers, captive insurance programs and self-insurance programs are subject to separate approval after the CITY has reviewed the relevant audited financial statements. To initiate a review of your program, you should complete the Applicant's Declaration of Self Insurance form (http://cao.lacity.org/risk/InsuranceForms.htm) to the Office of the City Administrative Officer, Risk Management for consideration.

6. **General Liability** insurance covering your operations (and products, where applicable) is required whenever the CITY is at risk of third-party claims which may arise out of your work or your presence or special event on City premises. **Sexual Misconduct** coverage is a required coverage when the work performed involves minors. **Fire Legal Liability** is required for persons occupying a portion of CITY premises. Information on two CITY insurance programs, the SPARTA program, an optional source of low-cost insurance which meets the most minimum requirements, and the Special Events Liability Insurance Program, which provides liability coverage for short-term special events on CITY premises or streets, is available at (www.2sparta.com), or by calling (800) 420-0555.

7. **Automobile Liability** insurance is required only when vehicles are used in performing the work of your Contract or when they are driven off-road on CITY premises; it is not required for simple commuting unless CITY is paying mileage. However, compliance with California law requiring auto liability insurance is a contractual requirement.

8. **Errors and Omissions** coverage will be specified on a project-by-project basis if you are working as a licensed or other professional. The length of the claims discovery period required will vary with the circumstances of the individual job.

9. **Workers' Compensation and Employer's Liability** insurance are not required for single-person contractors. However, under state law these coverages (or a copy of the state's Consent To Self Insure) must be provided if you have any employees at any time during the period of this contract. Contractors with no employees must complete a Request for Waiver of Workers' Compensation Insurance Requirement (http://cao.lacity.org/risk/InsuranceForms.htm). **A Waiver of Subrogation** on the coverage is required only for jobs where your employees are working on CITY premises under hazardous conditions, e.g., uneven terrain, scaffolding, caustic chemicals, toxic materials, power tools, etc. The Waiver of Subrogation waives the insurer's right to recover (from the CITY) any workers' compensation paid to an injured employee of the contractor.

10. **Property Insurance** is required for persons having exclusive use of premises or equipment owned or controlled by the CITY. **Builder's Risk/Course of Construction** is required during construction projects and should include building materials in transit and stored at the project site.

11. **Surety** coverage may be required to guarantee performance of work and payment to vendors and suppliers. A **Crime Policy** may be required to handle CITY funds or securities, and under certain other conditions. **Specialty coverages** may be needed for certain operations. For assistance in obtaining the CITY required bid, performance and payment surety bonds, please see the City of Los Angeles Bond Assistance Program website address at http://cao.lacity.org/risk/BondAssistanceProgram.pdf or call (213) 258-3000 for more information.